

CITY COUNCIL AGENDA

City Council Meeting
Tuesday, July 7, 2020
Tom Davies Square - Council Chamber / Electronic Participation

MAYOR BRIAN BIGGER, CHAIR

*REVISED

1:00 p.m. CLOSED SESSION, COMMITTEE ROOM C-11 / ELECTRONIC PARTICIPATION

4:00 p.m. OPEN SESSION, COUNCIL CHAMBER / ELECTRONIC PARTICIPATION

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<https://agendasonline.greatersudbury.ca>.

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ROLL CALL

Resolution to move to Closed Session to deal with one (1) Personal Matters (Identifiable Individual(s)) item regarding a performance review, one (1) Acquisition or Disposition of Land item regarding properties on Shaugnessy Street, Sudbury, one (1) Position, Plan or Instructions to be applied to Negotiations item regarding the Junction Project and one (1) Litigation or Potential Litigation / Solicitor-Client Privilege item regarding the Occupational Health and Safety Act in accordance with the Municipal Act, 2001, s. 239(2)(b), (c), (e), (f) and (k).

(RESOLUTION PREPARED)

RECESS

MOMENT OF SILENT REFLECTION

ROLL CALL

DECLARATIONS OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

MATTERS ARISING FROM THE CLOSED SESSION

Deputy Mayor Sizer will rise and report on any matters discussed during the Closed Session. Council will then consider any resolution emanating from the Closed Session.

MATTERS ARISING FROM AUDIT COMMITTEE

June 16, 2020

Council will consider, by way of one resolution, resolutions AC2020-02 to AC2020-04, all of which are found at <https://agendasonline.greatersudbury.ca/?pg=agenda&action=navigator&id=1535&lang=en>. Any questions regarding the resolutions should be directed to Councillor McIntosh, Chair, Audit Committee.

July 6, 2020

Council will consider, by way of one resolution, Audit Committee resolutions, which will be posted online following the meeting. Any questions regarding the resolutions should be directed to Councillor McIntosh, Chair, Audit Committee.

MATTERS ARISING FROM COMMUNITY SERVICES COMMITTEE

June 15, 2020

Council will consider, by way of one resolution, resolutions CS2020-10 to CS2020-11, all of which are found at <https://agendasonline.greatersudbury.ca/?pg=agenda&action=navigator&id=1499&lang>. Any questions regarding the resolutions should be directed to Councillor Lapierre, Chair, Community Services Committee.

MATTERS ARISING FROM FINANCE AND ADMINISTRATION COMMITTEE

July 7, 2020

Council will consider, by way of one resolution, Finance and Administration Committee resolutions, which will be posted online following the meeting. Any questions regarding the resolutions should be directed to Councillor Jakubo, Chair, Finance and Administration Committee.

MATTERS ARISING FROM HEARING COMMITTEE

June 17, 2020

Council will consider, by way of one resolution, resolution HC2020-03 to HC2020-05, which is found at <https://agendasonline.greatersudbury.ca/?pg=agenda&action=navigator&id=1529&lang=en>. Any questions regarding the resolutions should be directed to Councillor Signoretti, Chair, Hearing Committee.

MATTERS ARISING FROM OPERATIONS COMMITTEE

June 15, 2020

No resolutions emanated from this meeting. Any questions regarding the meeting should be directed to Councillor McIntosh, Chair, Operations Committee.

MATTERS ARISING FROM THE PLANNING COMMITTEE

July 6, 2020

Council will consider, by way of one resolution, Planning Committee resolutions, which will be posted online following the meeting. Any questions regarding the resolutions should be directed to Councillor Cormier, Chair, Planning Committee.

CONSENT AGENDA

(For the purpose of convenience and for expediting meetings, matters of business of repetitive or routine nature are included in the Consent Agenda, and all such matters of business contained in the Consent Agenda are voted on collectively.

A particular matter of business may be singled out from the Consent Agenda for debate or for a separate vote upon the request of any Councillor. In the case of a separate vote, the excluded matter of business is severed from the Consent Agenda, and only the remaining matters of business contained in the Consent Agenda are voted on collectively.

Each and every matter of business contained in the Consent Agenda is recorded separately in the minutes of the meeting.)

ADOPTING, APPROVING OR RECEIVING ITEMS IN THE CONSENT AGENDA

(RESOLUTION PREPARED FOR ITEM C-1)

MINUTES

- | | | |
|------|--|----------------|
| C-1. | Finance and Administration Committee Minutes of June 2, 2020 | 18 - 22 |
| | (RESOLUTION PREPARED - MINUTES ADOPTED) | |

REGULAR AGENDA

PRESENTATIONS

- | | | |
|----|---|----------------|
| 1. | Report dated June 23, 2020 from the General Manager of Corporate Services regarding Annual IT Strategic Plan Update to Council. (ELECTRONIC PRESENTATION) (FOR INFORMATION ONLY) • Peter Taylor, Director of Information Technology (This presentations provides an annual update regarding the Corporate Information Technology Strategic Plan.) | 23 - 28 |
| 2. | Report dated June 22, 2020 from the General Manager of Growth and Infrastructure regarding Hot in Place Asphalt Recycling Pilot Project. (ELECTRONIC PRESENTATION) (RESOLUTION PREPARED) | 29 - 35 |

- Stephen Holmes, Roads Engineer
- Dan Cacciotti, P.Eng., Associate Geotechnical Engineer, Wood Group PLC

(Hot in Place Recycling (HIR) process, review of candidate road sections, and selection of proposed sections for HIR treatment will be discussed)

MANAGERS' REPORTS

- R-1. Report dated June 24, 2020 from the General Manager of Corporate Services regarding Overview and Recommendations in Relation to the City's Business Improvement Areas. **36 - 41**

(RESOLUTION PREPARED)

(This report is in response to the Auditor General's Governance Audit of the Downtown Sudbury Business Improvement Area and provides an overview of the applicable legislation and recommendations to continue and improve the relationship between the City and the Boards of Management.)

- R-2. COVID-19 Update
(FOR INFORMATION ONLY) (REPORT TO FOLLOW)

(This report provides an update regarding COVID-19 developments.)

- R-3. Report dated June 24, 2020 from the General Manager of Corporate Services regarding Councillors' Expense Budget. **42 - 50**

(RESOLUTION PREPARED)

(This report provides a recommendation regarding Councillors' expense budget.)

- R-4. Report dated June 24, 2020 from the General Manager of Community Development regarding Funding for Federal Lands Initiative. **51 - 56**

(RESOLUTION PREPARED)

(This report requests approval on the use of funding from the Social Housing Capital Reserve Fund for the Greater Sudbury Housing Corporation redevelopment project under the Federal Lands Initiative.)

REFERRED & DEFERRED MATTERS

- R-5. Report dated June 22, 2020 from the General Manager of Corporate Services regarding Enhancing Community Broadband Coverage in Greater Sudbury and across Northern Ontario. **57 - 65**

(FOR INFORMATION ONLY)

(This report provides information regarding staff's efforts to increase broadband connectivity and the Mayor's letter of support for an application for related Federal funds.)

BY-LAWS

Draft by-laws are available for viewing a week prior to the meeting on the City's website at: <https://agendasonline.greatersudbury.ca>. Approved by-laws are publically posted with the meeting agenda on the day after passage.

The following By-Laws will be read and passed:

- 2020-108 A By-law of the City of Greater Sudbury to Confirm the Proceedings of Council at its Meeting of July 7th, 2020
- 2020-109 A By-law of the City of Greater Sudbury to Levy the Rates of Taxation for City Purposes and Set Due Dates for the Year 2020 **66 - 68**
- (This by-law sets out the 2020 municipal tax rates for the City of Greater Sudbury establishing due dates for final instalments.)
- Report dated June 12, 2020 from the General Manager of Corporate Services regarding 2020 Tax Rates.
- 2020-110 A By-law of the City of Greater Sudbury to Levy a Special Charge upon Properties in the Flour Mill Improvement Area Assessed for Commercial and Industrial Taxes to Provide for the Purposes of the Board of Management of the Flour Mill Improvement Area for the Year 2020 **69 - 72**
- (This by-law implements the levy necessary to support the approved Business Improvement Area's budget.)
- Report dated June 8, 2020 from the General Manager of Corporate Services regarding 2020 Tax Rates - Business Improvement Areas.
- 2020-111 A By-law of the City of Greater Sudbury to Levy a Special Charge upon Properties in the Central Business District Improvement Area Assessed for Commercial and Industrial Taxes to Provide for the Purposes of the Downtown Sudbury Board of Management for the Year 2020
- Refer to By-law 2020-110
- (This By-law implements the levy necessary to support the approved Business Improvement Area's budget.)
- 2020-112 A By-law of the City of Greater Sudbury to Adopt the Provincial Tools for 2020 Property Tax Policy
- (This by-law adopts tools in accordance with the report presented at the Finance and Administration Committee meeting of July 7th, 2020.)
- 2020-113 A By-Law of the City of Greater Sudbury to Establish 'Clawback' Percentages for the 2020 Taxation Year for the Commercial and Industrial Property Tax Classes
- (This by-law establishes clawback percentages in accordance with the report presented at the Finance and Administration Committee meeting of July 7th, 2020.)

- 2020-114 A By-Law of the City of Greater Sudbury to Set Tax Ratios for the Year 2020
(This by-law establishes tax ratios in accordance with the report presented at the Finance and Administration Committee meeting of July 7th, 2020.)
- 2020-115 A By-law of the City of Greater Sudbury to Amend By-law 2020-14 being a By-law of the City of Greater Sudbury to Authorize a Grant to the Nickel District Conservation Authority
(This by-law increases the grant to the Nickel District Conservation Authority for its capital projects from \$250,000 as provided in By-law 2020-14 to \$300,000 as approved in the budget process.)
- 2020-116 A By-law of the City of Greater Sudbury to Authorize the Sale of Vacant Land, part of 107 Edward Avenue, Coniston Described as PIN 73560-1312(LT) being Part 2 on Plan 53R-21252 to Coniston Golf and Country Club Ltd
Planning Committee Resolution #PL2019-150
- 2020-117Z A By-law of the City of Greater Sudbury to Amend By-law 2010-100Z Being the Comprehensive Zoning By-law for the City of Greater Sudbury
Planning Committee Agenda of July 6, 2020
(This by-law rezones the subject lands to “R3(70)”, Medium Density Residential Special in order to allow for the development of a four-unit multiple dwelling with site-specific provisions to permit only one driveway, and require a planting strip along the north and west property line while providing relief for a reduced planting strip adjacent to the existing garage - Frank Wendorf, 2708 Bancroft Drive, Sudbury.)
- 2020-118P A By-law of the City of Greater Sudbury to Adopt Official Plan Amendment No. 108 to the Official Plan for the City of Greater Sudbury
Planning Committee Agenda of July 6, 2020
(This by-law makes administrative changes to the Official Plan to implement changes arising from the provisions in Bill 108 with respect to additional residential units.)
- 2020-119Z A By-law of the City of Greater Sudbury to Amend By-law 2010-100Z Being the Comprehensive Zoning By-law for the City of Greater Sudbury
Planning Committee Agenda of July 6, 2020
(This by-law makes administrative changes to the Zoning By-law to implement changes arising from the provisions in Bill 108 with respect to additional residential units.)

MEMBERS' MOTIONS

CORRESPONDENCE FOR INFORMATION ONLY

- I-1. Report dated June 24, 2020 from the General Manager of Growth and Infrastructure regarding Community Energy and Emissions Plan Update. **73 - 76**
(FOR INFORMATION ONLY)
(This report provides an update regarding the Community Energy and Emissions Plan update.)
- I-2. The Junction Projects Information Report **77 - 98**
(FOR INFORMATION ONLY)
(This report provides information regarding the Junction projects as requested by City Council at its meeting on June 9, 2020.)
- I-3. Report dated June 19, 2020 from the General Manager of Community Safety regarding Emergency Planning for Power Outages and Hydro One. **99 - 102**
(FOR INFORMATION ONLY)
(This report provides information on the City's improved emergency planning to significant power outages for improved disaster resiliency as requested by resolution CC2019-273.)

ADDENDUM

CIVIC PETITIONS

QUESTION PERIOD

ADJOURNMENT

CONSEIL MUNICIPAL ORDRE DU JOUR

Réunion du Conseil municipal

7 juillet 2020

Place Tom Davies - Salle Du Conseil / participation électronique

MAIRE BRIAN BIGGER, PRÉSIDENT(E)

*REVISER

13 h SÉANCE A HUIS CLOS, SALLE DE RÉUNION C-11 / PARTICIPATION ÉLECTRONIQUE

16 h SÉANCE PUBLIQUE, SALLE DU CONSEIL / PARTICIPATION ÉLECTRONIQUE

Les réunions du Conseil de la Ville du Grand Sudbury et de ses comités sont accessibles et sont diffusés publiquement en ligne et à la télévision en temps réel et elles sont enregistrées pour que le public puisse les regarder sur le site Web de la Ville à l'adresse <https://agendasonline.greatersudbury.ca>.

Sachez que si vous faites une présentation, si vous prenez la parole ou si vous vous présentez sur les lieux d'une réunion pendant qu'elle a lieu, vous, vos commentaires ou votre présentation pourriez être enregistrés et diffusés.

En présentant des renseignements, y compris des renseignements imprimés ou électroniques, au Conseil municipal ou à un de ses comités, vous indiquez que vous avez obtenu le consentement des personnes dont les renseignements personnels sont inclus aux renseignements à communiquer au public

Vos renseignements sont recueillis aux fins de prise de décisions éclairées et de transparence du Conseil municipal en vertu de diverses lois municipales et divers règlements municipaux, et conformément à la *Loi de 2001 sur les municipalités*, à la *Loi sur l'aménagement du territoire*, à la *Loi sur l'accès à l'information municipale et la protection de la vie privée* et au *Règlement de procédure* de la Ville du Grand Sudbury.

Pour obtenir plus de renseignements au sujet de l'accessibilité, de la consignation de vos renseignements personnels ou de la diffusion en continu en direct, veuillez communiquer avec le Bureau de la greffière municipale en composant le 3-1-1 ou en envoyant un courriel à l'adresse clerks@grandsudbury.ca.

APPEL NOMINAL

Résolution de séance à huis clos pour délibérer sur une (1) question personnelle (personne[s] identifiable[s]), une (1) question d'acquisition ou de cession de terrain concernant des propriétés situées sur la rue Shaughnessy, à Sudbury, une (1) question de position, de plan ou d'instructions à appliquer aux

négociations concernant le projet de La Jonction et une (1) question de litige ou de litige possible/secret professionnel de l'avocat concernant la *Loi sur la santé et la sécurité au travail* conformément à l'art. 239(2) b), c), e), f) et k) de la *Loi de 2001 sur les municipalités*.
(RÉSOLUTION PRÉPARÉE)

SUSPENSION DE LA SÉANCE

MOMENT DE SILENCE

APPEL NOMINAL

DÉCLARATION D'INTÉRÊTS PÉCUNIAIRES ET LEUR NATURE GÉNÉRALES

QUESTIONS DÉCOULANT DE LA SÉANCE À HUIS CLOS

Maire adjoint Sizer rapportera toutes questions traitées pendant la séance à huis clos. Le Conseil examinera ensuite les résolutions.

QUESTIONS DÉCOULANT DE LA RÉUNION DU COMITÉ DE VÉRIFICATION

Le 16 juin 2020

Le Conseil municipal étudiera, par voie d'une résolution, les résolutions AC2020-02 à AC2020-04, qui se trouve à <https://agendasonline.greatersudbury.ca/?pg=agenda&action=navigator&id=1535&lang=en>. Toute question concernant ces résolutions devrait être adressée à la conseillère McIntosh, présidente du Comité de Vérification.

Le 6 juillet 2020

Le Conseil municipal étudiera, par voie d'une résolution, les résolutions du Comité de Vérification, qui seront affichées après la réunion. Toute questions concernant ces résolutions devrait être adressée à la coinseillère McIntosh, présidente du Comité de Vérification.

QUESTIONS DÉCOULANT DE LA RÉUNION DU COMITÉ DES SERVICES COMMUNAUTAIRES

Le 15 juin 2020

Le Conseil municipal étudiera, par voie d'une résolution, les résolutions CS2020-10 à CS2020-11, qui se trouve à <https://agendasonline.greatersudbury.ca/?pg=agenda&action=navigator&id=1499&lang.> Toute question concernant ces résolutions devrait être adressée au Conseiller Lapierre, président du Comité des services communautaires.

QUESTIONS DÉCOULANT DE LA RÉUNION DU COMITÉ DES FINANCES ET DE L'ADMINISTRATION

Le 7 juillet 2020

Le Conseil municipal étudiera, par voie d'une résolution, les résolutions du Comité des finances et de l'administration, qui seront affichées après la réunion. Toute question concernant ces résolutions devrait être adressée au Conseiller Jakubo, président du Comité des finances et de l'administration.

QUESTIONS DÉCOULANT DE LA RÉUNION DU COMITÉ D'AUDITION

17 juin, 2020

Le Conseil municipal étudiera, par voie d'une résolution, les résolutions HC2020-03 à HC2020-05, qui se trouve à <https://agendasonline.greatersudbury.ca/?pg=agenda&action=navigator&id=1529&lang=en.> Toute question concernant ces résolutions devrait être adressée au Conseiller Signoretti, président du Comité d'Audition.

QUESTIONS DÉCOULANT DE LA RÉUNION DU COMITÉ DES OPÉRATIONS

Le 15 juin 2020

Aucune résolution ne découle de cette réunion. Toute questions au sujet de la reunion devrait être adressée à la conseillère McIntosh, présidente du Comité des opérations.

QUESTIONS DÉCOULANT DE LA RÉUNION DU COMITÉ DE LA PLANIFICATION

Le 6 juillet 2020

Le Conseil municipal étudiera, par voie d'une résolution, les résolutions du Comité de la planification qui seront affichées après la réunion. Toute question concernant ces résolutions devrait être adressée au Conseiller Cormier, président du Comité de la planification.

Order du jour des résolutions

(Par souci de commodité et pour accélérer le déroulement des réunions, les questions d'affaires répétitives ou routinières sont incluses à l'ordre du jour des résolutions, et on vote collectivement pour toutes les questions de ce genre.

À la demande d'un conseiller, on pourra traiter isolément d'une question d'affaires de l'ordre du jour des résolutions par voie de débat ou par vote séparé. Dans le cas d'un vote séparé, la question d'affaires isolée est retirée de l'ordre du jour des résolutions et on ne vote collectivement qu'au sujet des questions à l'ordre du jour des résolutions.

Toutes les questions d'affaires à l'ordre du jour des résolutions sont inscrites séparément au procès-verbal de la réunion.)

ADOPTION, APPROBATION OU RÉCEPTION D'ARTICLES DANS L'ORDRE DU JOUR DES CONSENTEMENTS

(RÉSOLUTION PRÉPARÉE POUR LES ARTICLES DE L'ORDRE DU JOUR DES RÉSOLUTION C-1)

PROCÈS-VERBAUX

- | | | |
|------|--|----------------|
| C-1. | Procès Verbal du 2 juin 2020, Comité des finances et de l'administration (RÉSOLUTION PRÉPARÉE - PROCÈS-VERBAL ADOPTÉ) | 18 - 22 |
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Order du jour régulier

PRÉSENTATIONS

- | | | |
|----|--|----------------|
| 1. | Rapport Directeur général des Services corporatifs, daté du 23 juin 2020 portant sur Compte rendu annuel au Conseil municipal sur le plan stratégique en matière des TI. (PRÉSENTATION ÉLECTRONIQUE) (A TITRE D'INFORMATION) | 23 - 28 |
|----|--|----------------|

- Peter Taylor, directeur de la Technologie de l'information

(Cette présentation donne un compte rendu annuel concernant le Plan stratégique en matière des technologies de l'information de la municipalité.)

2. Rapport directeur général, Croissance et Infrastructure , daté du 22 juin 2020 portant sur
Projet pilote de recyclage de l'asphalte sur place à chaud. **29 - 35**
(PRÉSENTATION ÉLECTRONIQUE) (RÉSOLUTION PRÉPARÉE)
- Steven Holmes, ingénieur des routes
 - Dan Cacciotti, P.Eng., ingénieur en géotechnique associé, Wood Group PLC
- (Le processus de recyclage de l'asphalte sur place à chaud, l'examen des sections de route possibles et le choix des sections proposées pour ce traitement seront expliqués.)

RAPPORTS DES GESTIONNAIRES

- R-1. Rapport Directeur général des Services corporatifs, daté du 24 juin 2020 portant sur
Aperçu et recommandations quant aux secteurs d'aménagement commercial de la Ville. **36 - 41**
(RÉSOLUTION PRÉPARÉE)
- (Ce rapport est en réponse à la vérification de la gouvernance qu'a faite le vérificateur général quant au Secteur d'aménagement commercial du centre-ville de Sudbury et donne un aperçu des lois applicables et des recommandations pour continuer et améliorer la relation qui existe entre la Ville et les conseils de gestion.)
- R-2. Compte rendu de COVID-19
(A TITRE D'INFORMATION) (LE RAPPORT SUIVRA)
- (Ce rapport donne un compte rendu des faits nouveaux en matière de COVID-19.)
- R-3. Rapport Directeur général des Services corporatifs, daté du 24 juin 2020 portant sur
Budget des frais des conseillers municipaux. **42 - 50**
(RÉSOLUTION PRÉPARÉE)
- (Ce rapport fait une recommandation concernant le budget des frais des conseillers municipaux.)
- R-4. Rapport de la directrice générale des Services de développement communautaire, daté
du 24 juin 2020 portant sur Initiative des terrains fédéraux. **51 - 56**
(RÉSOLUTION PRÉPARÉE)
- (Ce rapport donne un compte rendu du projet de réaménagement de la Société de logement du Grand Sudbury sous l'égide de l'Initiative des terrains fédéraux.)

QUESTION RAPPORTÉES ET QUESTIONS RENVOYÉES

- R-5. Rapport Directeur général des Services corporatifs, daté du 22 juin 2020 portant sur
Amélioration de la couverture large bande communautaire dans le Grand Sudbury et dans le Nord de l'Ontario. **57 - 65**
(A TITRE D'INFORMATION)
- (Ce rapport fait une recommandation concernant les efforts du personnel visant à augmenter la connectivité à large bande.)

RÈGLEMENTS

Les membres du public peuvent consulter les projets de règlement municipal une semaine avant la réunion sur le site Web de la Ville à l'adresse <https://agendasonline.greatersudbury.ca>. Les règlements municipaux approuvés sont affichés publiquement avec l'ordre du jour de la réunion le lendemain de leur adoption.

Les règlements suivants seront lus et adoptés :

- | | | |
|----------|--|----------------|
| 2020-108 | Règlement de la Ville du Grand Sudbury confirmant les délibérations du Conseil municipal lors de sa réunion tenue le 7 juillet 2020 | |
| 2020-109 | Règlement de la Ville du Grand Sudbury percevant les taux d'imposition à des fins municipales et fixant les dates limites pour l'année 2020 (Ce règlement municipal établit les taux d'impôt foncier municipaux de 2020 pour la Ville du Grand Sudbury établissant les dates limites pour les versements libératoires.) Rapport Directeur général des Services corporatifs, daté du 12 juin 2020 portant sur Taux d'imposition à des fins municipales - 2020. | 66 - 68 |
| 2020-110 | Règlement de la Ville du Grand Sudbury percevant des frais spéciaux sur les terrains dans le Secteur d'aménagement commercial central évalués pour l'impôt foncier commercial et industriel aux fins du Conseil de gestion du centre-ville de Sudbury pour l'exercice financier 2020 (Ce règlement met en œuvre le prélèvement nécessaire pour soutenir le budget approuvé du secteur d'aménagement commercial.) Rapport Directeur général des Services corporatifs, daté du 08 juin 2020 portant sur Taux d'imposition de 2020 – secteurs d'aménagement commercial. | 69 - 72 |
| 2020-111 | Règlement de la Ville du Grand Sudbury percevant des frais spéciaux sur les terrains dans le Secteur d'aménagement commercial central évalués pour l'impôt foncier commercial et industriel aux fins du Conseil de gestion du centre-ville de Sudbury pour l'exercice financier 2020 Consulter le règlement 2020-110 (Ce règlement municipal met en oeuvre l'impôt nécessaire pour appuyer le budget approuvé du secteur d'aménagement commercial.) | |
| 2020-112 | Règlement de la Ville du Grand Sudbury adoptant les outils provinciaux pour la politique sur l'impôt foncier de 2018 (Ce règlement municipal adopte des outils conformément au rapport présenté au Comité des finances et de l'administration lors de sa réunion tenue le 7 juillet 2020.) | |

- 2020-113 Règlement de la Ville du Grand Sudbury établissant des pourcentages de récupération fiscale pour l'année d'imposition 2018 pour les catégories commerciale, industrielle et multirésidentielle d'impôt foncier
- (Ce règlement municipal établit des pourcentages de récupération conformément au rapport présenté au Comité des finances et de l'administration lors de sa réunion tenue le 7 juillet 2020.)
- 2020-114 Règlement de la Ville du Ggrand Sudbury fixant des coefficients fiscaux pour l'année 2020
- (Ce règlement municipal établit des niveaux d'imposition conformément au rapport présenté au Comité des finances et de l'administration lors de sa réunion tenue le 7 juillet 2020.)
- 2020-115 Règlement de la Ville du Grand Sudbury modifiant le règlement municipal 2020-14 étant un règlement municipal de la Ville du Grand Sudbury autorisant une subvention à l'Office de protection de la nature du district de Nickel
- (Ce règlement municipal augmente la subvention à l'Office de protection de la nature du district de Nickel pour ses projets d'immobilisations de 250 000 \$ comme le prévoit le règlement municipal 2020-14 à 300 000 \$ comme elle a été approuvée dans le cadre du processus budgétaire.)
- 2020-116 Règlement de la Ville du Grand Sudbury autorisant la vente d'un terrain vacant, une partie de 107, avenue Edward à Coniston décrite comme la parcelle numéro PIN 73560-1312(LT) étant la partie 2 du Plan 53R-21252 à Coniston Golf and Country Club Ltd
- Résolution du Comité de planification numéro PL2019-150
- 2020-117Z Règlement de la Ville du Grand Sudbury modifiant le règlement municipal 2010-100Z étant le règlement général de zonage de la Ville du Grand Sudbury
- Ordre du jour de la réunion du Comité de planification tenue le 6 juillet 2020
- (Ce règlement municipal rezone les terres en question « R3(70) », zone résidentielle de densité moyenne spéciale, afin de permettre l'aménagement d'un immeuble d'habitation comptant quatre appartements avec des dispositions propres à l'emplacement pour permettre une seule entrée de cour et d'exiger une bande à planter le long des limites nord et ouest de la propriété tout en offrant une exonération pour une bande à planter réduite adjacente au garage existant - Frank Wendorf, 2708, promenade Bancroft, à Sudbury.)
- 2020-118P Règlement de la Ville du Grand Sudbury adoptant la modification no 108 au Plan officiel de la Ville du Grand Sudbury
- Planning Committee Agenda of July 6, 2020
- (Ce règlement municipal apporte des changements de nature administrative au Plan officiel pour mettre en œuvre des changements découlant des dispositions du projet de loi 108 concernant les unités d'habitation supplémentaires.)

2020-119Z Règlement de la Ville du Grand Sudbury modifiant le règlement municipal 2010-100Z étant le règlement général de zonage de la Ville du Grand Sudbury

Ordre du jour de la réunion du Comité de planification tenue le 6 juillet 2020

(Ce règlement municipal apporte des changements de nature administrative au règlement municipal de zonage pour mettre en œuvre des changements découlant des dispositions du projet de loi 108 concernant les unités d'habitation supplémentaires.)

MOTIONS DES MEMBRES

CORRESPONDANCE À TITRE DE RENSEIGNEMENTS SEULEMENT

- | | |
|---|-----------------|
| I-1. Rapport directeur général, Croissance et Infrastructure , daté du 24 juin 2020 portant sur Compte rendu du Plan communautaire en matière d'énergie et d'émissions. (A TITRE D'INFORMATION) (Ce rapport donne un compte rendu concernant le Plan communautaire en matière d'énergie et d'émissions.) | 73 - 76 |
| I-2. Rapport d'information sur les projets de La Jonction (A TITRE D'INFORMATION) (Ce rapport donne des renseignements sur les projets de La Jonction comme les avait demandés le Conseil municipal lors de sa réunion tenue le 9 juin 2020.) | 77 - 98 |
| I-3. Rapport daté du 19 juin 2020 portant sur Planification d'urgence pour les pannes d'électricité et Hydro One. (A TITRE D'INFORMATION) (Ce rapport donne des renseignements sur la planification d'urgence améliorée de la Ville concernant les importantes pannes d'électricité pour une résilience accrue en cas de catastrophe comme le demande la résolution CC2019-273.) | 99 - 102 |

ADDENDA

PÉTITIONS CIVIQUES

PÉRIODE DE QUESTIONS

LEVÉE DE LA SÉANCE

Minutes

Finance and Administration Committee Minutes of 6/2/20

| | |
|---------------|---|
| Location: | Tom Davies Square - Committee Room C-11 / Electronic Participation |
| Commencement: | 4:01 PM |
| Adjournment: | 7:06 PM |

Councillor Jakubo, In the Chair

Present Councillors Signoretti [D 7:04 p.m.], Vagnini [A 4:10 p.m., D 5:12 p.m.], Montpellier, [D 6:56 p.m.], McCausland, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Leduc [D 7:04 p.m.], Landry-Altmann, Mayor Bigger

City Officials Ed Archer, Chief Administrative Officer; Kevin Fowke, General Manager of Corporate Services; Tony Cecutti, General Manager of Growth and Infrastructure; Ed Stankiewicz, Executive Director of Finance, Assets and Fleet; Steve Jacques, General Manager of Community Development; Ian Wood, Executive Director of Strategic Initiatives, Communication and Citizen Services; Joseph Nicholls, General Manager of Community Safety; Marie Litalien, Acting Director of Communications & Community Engagements; Meredith Armstrong, Acting Director of Economic Development; Kelly Gravelle, Deputy City Solicitor; Ron Foster, Auditor General; David Shelsted, Director of Engineering Services; Tyler Campbell, Director of Social Services; Eric Labelle, City Solicitor and Clerk; Lisa Locken, Clerk's Services Assistant; Anessa Gravelle, Clerk's Services Assistant; Patrick Beaudry, Clerk's Services Assistant

DECLARATIONS OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

None declared.

At 4:10 p.m. Councillor Vagnini arrived.

Managers' Reports

R-1 Coordination and Administration of a Housing First System and Homelessness Prevention Supports Contract

Report dated April 23, 2020 from the General Manager of Community Development regarding Coordination and Administration of a Housing First System and Homelessness Prevention Supports Contract.

The following resolution was presented:

FA2020-22 McCausland/Sizer: THAT the City of Greater Sudbury authorizes the General Manager of Community Development to enter into a single source Agreement with Centre de Santé Communautaire du Grand Sudbury, as outlined in the report entitled "Coordination and Administration of a Housing First System and Homelessness Prevention Supports Contract" from the General Manager of Community Development, presented at the Finance and Administration Committee meeting on June 2, 2020.

Rules of Procedure

A Recorded Vote was held:

YEAS: Councillors Signoretti, McCausland, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Leduc, Landry-Altmann, Mayor Bigger

NAYS: Councillors Vagnini, Montpellier

CARRIED

At 5:12 p.m. Councillor Vagnini departed

R-2 Financial Implications Associated with the Corporation's COVID-19 Response

Report dated April 21, 2020 from the General Manager of Corporate Services regarding Financial Implications Associated with the Corporation's COVID-19 Response.

The following resolutions were presented:

Resolution 1:

FA2020-23 Kirwan/Lapierre: THAT the City of Greater Sudbury approves funding of \$1,735,000 from the Capital Holding Account Reserve for the increased scope and increased expenditures for the MR 80 – Maley to McCreagh Heights project as per Appendix F of the report entitled "Financial Implications Associated with the Corporation's COVID-19 Response" presented at the Finance and Administration Committee meeting on June 2, 2020.

Rules of Procedure

A Recorded Vote was held:

YEAS: Councillors Signoretti, Montpellier, McCausland, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Leduc, Landry-Altmann, Mayor Bigger

CARRIED

Resolution 2:

FA2020-24 Leduc/McIntosh: THAT the City of Greater Sudbury approves funding from the Capital Holding Account Reserve, if required, to partially fund the year end deficit due to COVID in the amount of up to \$5,513,000 resulting from funds available from completed,

cancelled or projects that can be reduced.

Rules of Procedure

Councillor McCausland presented the following amendment:

FA2020-24-A1 McCausland/Bigger: That the resolution be amended as follows:

Subject to the amendment of App D to remove the therapeutic pool and that the \$300,000 project budget remain available for use subject to the provision of full project funding.

Rules of Procedure

A Recorded Vote was held:

YEAS: Councillors Signoretti, Montpellier, McCausland, Kirwan, Lapierre, Jakubo, Cormier, Landry-Altmann, Mayor Bigger

NAYS: Councillors Sizer, McIntosh, Leduc

CARRIED

The resolution as amended was presented:

FA2020-24 Leduc/McIntosh: THAT the City of Greater Sudbury approves funding from the Capital Holding Account Reserve, if required, to partially fund the year end deficit due to COVID in the amount of up to \$5,513,000 resulting from funds available from completed, cancelled or projects that can be reduced.

Subject to the amendment of App D to remove the therapeutic pool and that the \$300,000 project budget remain available for use subject to the provision of full project funding.

Rules of Procedure

A Recorded Vote was held:

YEAS: Councillors Signoretti, Montpellier, McCausland, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Leduc, Landry-Altmann, Mayor Bigger

CARRIED

Referred & Deferred Matters

R-3 Capital Levy Allocation

Report dated May 20, 2020 from the General Manager of Corporate Services regarding Capital Levy Allocation.

Motion for Deferral

The following resolution was presented:

FA2020-25 McIntosh/Kirwan: THAT the capital levy allocation report be deferred to December of 2020 and that staff provide updated recommendations at that time to address aging infrastructure needs in the community and to include the potential for applying the amount towards a 2020 operational deficit.

Rules of Procedure

A Recorded Vote was held:

YEAS: Councillors Signoretti, Montpellier, McCausland, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Leduc, Landry-Altmann, Mayor Bigger
CARRIED

Members' Motion

No Motions were presented.

Correspondence for Information Only

I-1 2020 Budget Process Evaluation

Report dated April 30, 2020 from the General Manager of Corporate Services regarding 2020 Budget Process Evaluation.

For Information Only.

I-2 Section 391 Charges - Update of Existing Projects

Report dated April 21, 2020 from the General Manager of Corporate Services regarding Section 391 Charges - Update of Existing Projects.

For Information Only.

Addendum

No Addendum was presented.

Civic Petitions

Councillor Kirwan submitted a petition to the City Clerk which will be forwarded to the General Manager of Corporate Services. The petition is regarding Cannabis Odor Control for Bulk Growers.

At 6:56 p.m. Councillor Montpellier departed.

Question Period

Please visit:

<https://agendasonline.greatersudbury.ca/?pg=agenda&action=navigator&id=1558&lang=en> to view the questions asked.

At 7:04 p.m. Councillors Signoretti and Leduc departed.

Adjournment

FA2020-26 Bigger/Landry-Altmann: THAT this meeting does now adjourn. Time: 7:06 p.m.

Rules of Procedure

A Recorded Vote was held:

YEAS: Councillors McCausland, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Cormier,
Landry-Altmann, Mayor Bigger

CARRIED

Eric Labelle, City Solicitor and
Clerk

| | |
|---------------|-----------------------|
| Presented To: | City Council |
| Presented: | Tuesday, Jul 07, 2020 |
| Report Date | Tuesday, Jun 23, 2020 |
| Type: | Presentations |

For Information Only

Annual IT Strategic Plan Update to Council

Resolution

For Information Only

Relationship to the Strategic Plan / Health Impact Assessment

This report refers to the Corporate Information Technology Strategy Plan which is a plan in support of various Strategic Objectives and Goals on the overarching City of Greater Sudbury Strategic Plan 2019 - 2027.

Report Summary

This report and its associated presentation are issued to meet the commitment to provide an annual progress update to Council on the Corporate Information Technology (IT) Strategic Plan.

This progress update provides an overview of the objectives of the plan, a summary of progress on planned outcomes and measures, and finally a re-cap on events and trends in the past year impacting the plan.

This report does not include a financial analysis of technology initiatives. Its purpose is to enable Council to evaluate progress on the IT Strategic Plan projects and objectives.

The conclusion of this report shall be a presentation of the progress made in Year 2 of the Corporate IT Strategic Plan which was released on June 26, 2018.

Financial Implications

There are no financial implications associated with this report.

Signed By

Report Prepared By

Peter Taylor
Director of Information Technology
Digitally Signed Jun 24, 20

Financial Implications

Steve Facey
Manager of Financial Planning & Budgeting
Digitally Signed Jun 24, 20

Recommended by the Department

Kevin Fowke
General Manager of Corporate Services
Digitally Signed Jun 24, 20

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Jun 24, 20

Executive Summary

This is an annual progress update to Council on the Corporate Information Technology (IT) Strategic Plan. It provides an overview of the objectives of the plan, a summary of progress on planned outcomes and measures, and finally a re-cap on events and trends in the past year impacting the plan.

First, the Plan has a vision of, 'Great service experiences powered by technology and data, available anywhere, anytime'. It proposes progressively 'Digitizing City services' to 'deliver services to the community that are efficient, accessible, easy to use, and cost-effective.' To accomplish that it included a Road Map of projects and measures to monitor progress. It also proposed an annual review with Council.

With regards to progress, three of the sixteen original projects on the Road Map are complete. Eleven are progressing on track and two are progressing with some cautions, none are at risk. One caution was a delay in staffing the Dashboarding/BI initiative, that is now resolved. Another was a design decision to await CRM product selection before tendering for the very interdependent LMS project; this tendering is now in progress. Additionally, eight new projects were added to the Road Map since the plan was formulated, five have completed and three are on track to complete. The complete Road Map is monitored monthly by an IT Governance Team delegated by the City Executive Leadership Team (ELT) and reviewed quarterly by ELT.

In addition to the Road Map, a score card of performance measures are used to monitor quality of project delivery, progress in making services available digitally, up time of systems and efficiency. The measures, included in this report raise no concerns and demonstrate desired progress.

Lastly, COVID-19 was a significant technology impacting event, in the last year the City went from zero to five hundred and twenty five, work from home users in three weeks. Also, recommendations that could impact the IT Plan came from the KPMG Core Service Review which listed 'Top 10 Opportunities' and a number of which included technology.

IT Strategic Plan Project Progress

This following table is the Road Map from the IT Strategic Plan. Coloured status and comments are as of June 2020 and show progress on each project on the Plan.

| Run, Grow, Transform | Project Name | 2019 | 2020 | 2021 | 2022+ | Comments |
|----------------------|--|------|------|------|-------|---|
| Transform | Customer Relationship Management (CRM) (aka ACR Replacement) | ☐ | ☐ | ☐ | | Expected Q4 2020; will provide a platform for the community to have digital access to City services |
| Transform | LMIS (Land Management Information System) - Implementation (aka LPMS) | ☐ | ☐ | ☐ | ☐ | Progressing well, caution highlights decision to do LMIS tendering after CRM product selection, to design tight integration to CRM |
| Run | CLASS Replacement (recreation and facility booking system) | ☐ | ☐ | | | Solution is running; COVID-19 impact on Recreation Services will require some process activities later in the year |
| Transform | AMI (Advanced Metering Infrastructure) and AMR (Automatic Meter Reading) | ☐ | ☐ | ☐ | ☐ | Progressing but planning around meter access amidst COVID-19 |
| Grow | CityWorks (municipal asset management system) Program (of improvements) | ☐ | ☐ | ☐ | ☐ | Planning committee established, working to increase resource allocation in 2020 |
| Grow | ERP (Enterprise Resource Planning)/ PeopleSoft - Program (of improvements) | ☐ | ☐ | ☐ | ☐ | Planning committee established, plan is monitored; progress expected to accelerate in 2020 |
| Grow | ECM (Electronic Content Management) / ERM (Electronic Records Management) strategy | | ☐ | ☐ | ☐ | Expect planned start to move to 2021 to accommodate other added projects |
| Transform | Dashboarding/Bi (Business Intelligence): Continuous implementation of Data Analytics | ☐ | ☐ | ☐ | ☐ | Success with pilots including City-Wide COVID-19 data HUB; the caution highlights progress limited by delay allocating staff |
| Grow | GIS (Geographical Information System) - Program (of improvements) | ☐ | ☐ | ☐ | ☐ | GIS Strategy and resources added in 2019; progress accelerating |
| Run | Security improvements: security assessment, Disaster Recovery (DR), etc. | ☐ | ☐ | ☐ | ☐ | 3rd party assessment and resultant improvement plan; Cyber Security officer approved to commence in 2020 |
| Run | Enterprise Information & Technology Governance | ☐ | | | | IT Governance and decision making framework in place; expect continuous improvements |
| Grow | Modernized Employee Computing Experience & Mobile Computing Strategy | ☐ | ☐ | ☐ | ☐ | Project initiated; key to strategic outcome of, staff 'anticipate, adapt and integrate technology into services' to improve results |
| Run | Community data network to support SCADA, Smart City, ATMS, etc. | ☐ | ☐ | ☐ | ☐ | Community group formed with the goal of universal broadband capacity for the community |
| Grow | Training in technology for CGS staff | ☐ | ☐ | ☐ | ☐ | 786 training course delivered by IT Division in 2019; excludes technology training not coordinated by IT |
| Transform | IT Management Support for Governance & IT Architecture | ☐ | ☐ | | | IT architecture support for IT Governance, IT Service Management system and IT Project Management in place; expect continuous improvements. |

Legend: Delivered On Track Cautions At Risk

In addition to the original Road Map of projects that were included on the IT Strategic Plan, the Plan includes mechanisms to dynamically add new priority projects. The following projects were added to the Road Map, most were added via the City's Capital project Prioritization process. The status of these projects is also presented here for Council's review.

| Run, Grow, Transform | Project Name | 2019 | 2020 | 2021 | 2022+ | Comments |
|----------------------|---|------|------|------|-------|---|
| Transform | eTendering Implementation | ☐ | | | | Completed |
| Transform | Pay by Plate | ☐ | | | | Completed |
| Grow | Housing Registry | ☐ | ☐ | | | Phase 1, replaced old system June 2020; end-user improvements will continue |
| Grow | Meeting Management (Agendas online replacement) | ☐ | ☐ | | | In progress |
| Grow | Phone System Upgrade | ☐ | ☐ | | | Expect completion Q4 2020; adds softphones suggested in KPMG Core Service Review report |
| Grow | Transit Scheduling | ☐ | | | | Completed |
| Grow | ClearRisk Migration & Enhancement | | ☐ | | | Completed |
| Transform | Advanced Traffic Management System | | ☐ | ☐ | ☐ | In progress |

Legend: ☐ Delivered ☐ On Track ☐ Cautions ☐ At Risk

IT Strategic Plan Performance Measures

Further to reporting progress against the Road Map, this annual report includes a score card of measures of the effectiveness and quality of technology service delivery.

| Monitoring Measures | Result |
|---|---|
| Technology projects/programs meet defined milestones within +/-10% | 97.5% of the time (based on monthly measurements) |
| City Services accessible online increase better than Municipal Benchmarking Network Canada (MBNC) average | 82% Increase (2019 = 62; 2018 = 34), (MBN Canada avg. increase in 2018 was 18%) |
| Up time of critical applications | 99.99% |
| Annual IT security reports to Council | 1 |
| IT Devices per supported FTE | 1.17 in 2019, was 1.21 in 2018 (MBN Canada 2018 avg. 1.08) |
| Total cost of IT per supported FTE | \$3,501 in 2019, was \$3,404 (MBN Canada 2018 avg. \$4,481) |

The chart shows that 97.5% of monthly project status reports met milestones within a +/- 10% tolerance; this is measured on key milestones within the project not just project completion so as to enable an issue to be addressed and the project to get back on track. Credit is due to the managers of these projects and their teams as well as constant monthly IT Governance monitoring and assistance. The addition of a project management section and the IT Governance model were a part of phase one deliverables and they are proving to be very important to project resourcing and prioritization success. On delivery of on line services we saw a good increase compared to peers in the MBN Canada network (Municipal Benchmark Canada). The 99.99% up time of critical systems attests to systems reliability. We are 4% higher than average for devices per FTE (both a computer and smart phone are a device) but note we have over 100 public devices in libraries.

We continue to be a low cost service compared to the MBN Canada (Municipal Benchmark Canada) average. We expect this to move up with planned workplace modernization efforts in 2020 and 2021.

Factors Influencing IT Strategic Plan Implementation

The last component of the annual report is to summarize significant events that occurred in the last year that have either already impacted the IT Strategic Plan or should be considered as we plan the next year. There were two significant events to highlight, the first is COVID-19 and the second is the KPMG Core Service Review.

COVID-19 had three significant influences, first it took the City from zero to five hundred twenty five work from home staff in three weeks, second it expedited the development of data driven dashboards to dynamically monitor various COVID-19 status and response indicators and third it redirected many CGS staff temporarily away from longer term technology projects onto COVID-19 activities. In total forty nine (49) new custom COVID-19 solutions were processed. Some of these activities were greatly supportive of our IT vision and were implemented very quickly. For example, the COVID-19 experience will help inform the Modern Employee Computing project already on our plan.

The KPMG report recommended a list of 'Top 10 Opportunities', one key one was 'Create a digital city by leveraging technology' which recommended adding a project for 'a time and attendance system for more effective analysis and decision making'. The KPMG Digital City can enhance our current strategy of digitizing City services. KPMG also recommended the execution of our telephone replacement project including a shift to soft phones from desktop handsets. As noted in the table above, this project is well underway and planned for completion in 2020.

Conclusion

We will continue the current focus on the IT Strategic Plan with some adjustments and new business cases based on COVID-19 and the KPMG report. Projects are progressing and the process is allowing some projects to be added as approved through IT Governance and the Capital Prioritization process. The City is nearing the point where its investment in multi-year projects like the Recreation Management System and CRM will deliver digitized service for the community. These changes progressively provide digital access to City services and expect this to increasingly provide for data driven decisions.

References

- [Corporate Information Technology \(IT\) Strategic Plan](#)
- [KPMG Report](#)

| | |
|---------------|-----------------------|
| Presented To: | City Council |
| Presented: | Tuesday, Jul 07, 2020 |
| Report Date | Monday, Jun 22, 2020 |
| Type: | Presentations |

Request for Decision

Hot in Place Asphalt Recycling Pilot Project

Resolution

THAT the City of Greater Sudbury authorizes staff to proceed with the next steps in the implementation of the Hot In-Place Recycling Pilot Project, at proposed locations as identified in the report entitled “Hot In-Place Recycling Pilot Project”, from the General Manager of Growth & Infrastructure, presented at the City Council meeting on July 7, 2020, with final locations to be determined by staff subject to tendering results and final geotechnical recommendations, up to the existing remaining budget of \$1,390,000.

AND THAT, staff shall summarize the results of the pilot project and provide recommendations for use of HIR pavement treatment before the end of Q4 2020 for consideration within the budget deliberations for the 2021 budget.

Relationship to the Strategic Plan / Health Impact Assessment

The work indicated in this report is supported by “Demonstrate Innovation and Cost-Effective Service Delivery” within “Asset Management and Service Excellence”.

Report Summary

This report provides information on Hot In-Place Recycling (HIR) road asphalt treatment, outlines the HIR Pilot Project work, provides a list of candidate roads which are in suitable condition for the proposed treatment, and requests Council approval to proceed to tendering and construction of the Pilot Project.

Financial Implications

Funding provided for the HIR Pilot Program includes \$700,000 from additional Federal Gas Tax (Council Resolution CC2019-189 from June 11, 2019) and \$811,000 funding from the 2020 budget deliberations (Finance and Administration Committee Resolution FA2019-120 from December 16, 2019).

Signed By

Report Prepared By

Stephen Holmes
Director of Infrastructure Capital
Planning
Digitally Signed Jun 22, 20

Division Review

David Shelsted
Director of Infrastructure Capital
Planning Services
Digitally Signed Jun 22, 20

Financial Implications

Steve Facey
Manager of Financial Planning &
Budgeting
Digitally Signed Jun 22, 20

Recommended by the Department

Tony Cecutti
General Manager of Growth and
Infrastructure
Digitally Signed Jun 22, 20

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Jun 24, 20

Hot In-Place Asphalt Recycling Pilot Project

In 2019, through a Council resolution and a Finance and Administration Committee resolution a total of \$1,511,000 was designated to be used for a Hot In-Place Recycling (HIR) Asphalt Project. Staff retained a Geotechnical Consultant experienced in HIR to assist in determining suitable road sections, perform asphalt material testing, and provide recommendations for roads to be treated, and provide specifications for tender documents.

A total of 77 lane km of road sections have been identified as suitable for HIR and of these, asphalt material testing has been completed on 32 lane km. The Geotechnical Consultant will provide recommendations for final selection of road sections based on the asphalt material testing results.

Staff requests authority to proceed with the tendering and construction of this project and to adjust the final locations of the road sections as may be required by tender submissions and geotechnical testing.

Background

Following previous discussions with Council regarding Hot In-Place Recycled Asphalt (HIR) technology, staff retained Wood Environment & Infrastructure Solutions (Wood) in association with PNJ Engineering Inc (PNJ) to provide their expertise and leadership in asphalt recycling technology.

The MTO used Hot In-Place Recycling in many contracts between 1987 and 2003 however the HIR industry in Ontario diminished due to unsuccessful bidding at that time. When the mill and pave option consistently outbid the HIR contractors, HIR equipment left the province and the Ministry stopped including HIR as an option in their resurfacing contracts. The Ministry has recently been including HIR as an alternative in their contract documents in an effort to reestablish HIR in Ontario. Due to improvements in technology and experience with HIR, this treatment is now becoming a competitive alternative to milling and paving with new asphalt.

HIR can be described as an on-site, in-place method that rehabilitates deteriorated asphalt pavements and thereby minimizes the use of new materials. Basically, this process consists of four steps:

1. Softening of the asphalt pavement surface with heat;
2. Scarification and/or mechanical removal of the surface material;
3. Mixing of the material with recycling agent (rejuvenator), asphalt binder, or new mix; and,
4. Laydown and paving of the recycled mix on the pavement surface.

The specifications for the recycled hot mix product are identical to those of virgin hot mix asphalt (HMA), although softer grades of virgin asphalt cement are used to overcome the oxidation and hardening of the asphalt cement in the recycled asphalt product (RAP). The design of the recycled mix is also influenced by the method by which the RAP was removed from the road surface. If the RAP is removed by cold milling, the cutting action of the teeth results in an increase in the aggregate fines content and a reduction in the stone content. However, adjustment in the operation of the milling machine and the use of split virgin coarse and fine aggregates instead of a single graded aggregate may alleviate most of the problems associated with aggregate degradation.

In selection of road candidates to be considered for HIR, pavements need to be free of major structural distress such as structural cracking and excessive rutting. Asphalt material testing of candidate road sections includes tests for asphalt cement content, asphalt cement penetration, and air voids to ensure compatibility with the proposed treatment.

Analysis

The execution of the HIR Pilot Project included the following work:

- Desktop review including:
 - o Review of current data for collector and arterial roads including pavement condition data, roughness, structural cracking, nonstructural cracking, and rutting;
 - o Review roads identified for upcoming treatment in the City's pavement management program;
 - o Review of geotechnical information;
 - o Review of MTO documents;
 - o HIR reports prepared for other municipalities;
 - o Contract documents and specifications from municipalities;
 - o Federal Highway Administration publications;
- Inspect selected roads from desktop review in the field;
- Prepare list of candidate roads deemed to be in appropriate condition for HIR treatment;
- Identify sections of the roads for asphalt material coring/testing and possible inclusion for proposed HIR treatment;
- Review asphalt material testing results;
- Provide final recommendations for HIR locations and advise Council;
- Upon Council approval, prepare and issue tender, award construction and complete resurfacing work in 2020.

Candidate roads determined to be suitable for HIR are indicated in Table 1. Sections of these candidate roads indicated in Table 2 were selected for field coring and asphalt material testing for the purpose of determining compatibility of asphalt for HIR. We anticipate that approximately 25 lane km can be resurfaced with HIR within the current budget. This quantity may be reduced by the costs associated with removal of crack sealing as this will be a field decision made by our consultant during the HIR construction process.

Table 1 – Selected Candidate Roads Suitable for HIR treatment

| Road | From | To | Length (km) | Lane Km |
|-------------------|---------------------------------|------------------------|-------------|---------|
| MR35 | Notre Dame Street East - Azilda | Big Nickel Road (MR34) | 8.5 | 34.0 |
| Kingsway | Falconbridge Road | Hwy 17 Bypass | 4.4 | 21.3 |
| Radar Road (MR85) | Skead Road | Pine Ridge Street | 9.4 | 18.8 |
| Bancroft Drive | Kingsway | Bellevue Ave | 1.5 | 3.0 |
| | | | 23.8 | 77.1 |

Table 2 – Road Sections Proposed for HIR Pilot Project

| Road | From | To | Length (km) | Lane Km |
|-------------------|-------------------|------------------------|-------------|---------|
| MR35 | Clarabelle Road | Big Nickel Road (MR34) | 2.3 | 9.2 |
| Kingsway | Falconbridge Road | Levesque Street | 2.7 | 12.8 |
| Radar Road (MR85) | Skead Road | Pine Ridge Street | 3.7 | 7.4 |
| Bancroft Drive | Kingsway | Bellevue Avenue | 1.5 | 3.0 |
| | | | 10.2 | 32.4 |

Wood/PNJ will prepare a report, which will provide a summary of the desktop review, field reviews, road candidate selection, asphalt material testing, and recommendations for the road sections selected for the proposed HIR treatment. This report, including

recommendations, is summarized in the presentation to council "Hot In-Place Recycling Pilot Project", dated July 7, 2020.

Next Steps

Should council choose to proceed with the work, it will be tendered to be completed this construction season. The limits of the work indicated in Table 2 may need to be altered as required for budgetary purposes depending on contract prices or determination of suitability of asphalt materials. Any alterations to the project limits will be within the candidate roads indicated in Table 1.

At the conclusion of the project, staff will report back to council in 2020 to summarize the results of the pilot project and provide recommendations for consideration of HIR in 2021 budget deliberations.

Conclusion

Hot In-Place Recycled Asphalt treatment technology has been successfully used for extending asphalt life in other locales and could become an additional treatment option for our road asset management strategy. This pilot project will help determine if HIR is a cost effective strategy within our community when considering factors such as existing road structure/asphalt material conditions and available contractors and equipment.

Approximately 77 lane km have been identified as candidate roads which are in suitable condition for HIR treatment and geotechnical testing of approximately 32 lane km is in progress to determine suitability of the existing asphalt for the proposed treatment. We estimate approximately 25 lane km could be resurfaced within the available 2020 funds.

A tender document is ready to be issued to obtain competitive pricing for the pilot project. Staff is prepared to identify final treatment locations within the candidate road sections based on tendering response and geotechnical recommendations.

Resources Cited

Operations HIR report dated October 21, 2019

<https://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&agenda=report&itemid=2&id=1346>

Operations HIR presentation dated October 21, 2019

<https://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&attachment=27808.pdf>

CC2019-189 June 11, 2019 council resolution for \$700k funding from gas tax

<https://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&agenda=report&itemid=14&id=1324>

FA2019-120 December 16, 2019; \$811,000 funding from the 2020 budget deliberations (Finance and Administration Committee Resolution).

<https://agendasonline.greatersudbury.ca/?pg=agenda&action=navigator&id=1543&itemid=rec>

Request for Decision

Overview and Recommendations in Relation to the City's Business Improvement Areas

| | |
|---------------|-------------------------|
| Presented To: | City Council |
| Presented: | Tuesday, Jul 07, 2020 |
| Report Date | Wednesday, Jun 24, 2020 |
| Type: | Managers' Reports |

Resolution

Resolution 1:

THAT the City of Greater Sudbury directs staff to present a by-law to amend By-laws 77-76, as amended, and By-law 83-208, as amended, to require the Board of Management to report annually through a presentation to City Council on the Board of Management's activities, including a detailed review of the activities undertaken by the Board of Management during the previous year as well as a detailed overview of the Board of Management's proposed activities for the coming year, as well as how these activities align with and advance Council's Strategic Priorities and Annual Work Plan, where appropriate and as outlined in the report entitled "Overview and Recommendations in Relation to the City's Business Improvement Areas", from the General Manager of Corporate Services presented at the City Council meeting on June 23, 2020;

AND THAT those BIA activities that require CGS resources to support and implement are identified as part of both BIA reporting and the City's annual budget process.

Resolution 2:

THAT the City of Greater Sudbury directs staff to present a by-law to amend By-laws 77-76, as amended, and By-law 83-208, as amended, to include requirements to govern the operation and activities of the Board of Management similar to those implemented in the City of Peterborough and the City of Toronto and as outlined in the report entitled "Overview and Recommendations in Relation to the City's Business Improvement Areas", from the General Manager of Corporate Services presented at the City Council meeting on June 23, 2020.

Signed By

Report Prepared By

Kelly Gravelle
Deputy City Solicitor
Digitally Signed Jun 24, 20

Division Review

Eric Labelle
City Solicitor and Clerk
Digitally Signed Jun 24, 20

Financial Implications

Steve Facey
Manager of Financial Planning & Budgeting
Digitally Signed Jun 24, 20

Recommended by the Department

Kevin Fowke
General Manager of Corporate Services
Digitally Signed Jun 24, 20

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Jun 24, 20

Relationship to the Strategic Plan / Health Impact Assessment

This report supports Council's Strategic Plan in the area of Business Attraction, Development and Retention.

Report Summary

This report is in response to the Auditor General's Governance Audit of the Downtown Sudbury Business Improvement Area and provides an overview of the applicable legislation and recommendations to continue and improve the relationship between the City and the Boards of Management.

Financial Implications

There are no financial implications.

Background

On September 17, 2019, the City of Greater Sudbury's Auditor General presented his "Governance Audit of the Downtown Sudbury Business Improvement Area" dated August 30, 2019 to the City's Audit Committee. The Auditor General recommended that, among other things, the City "update its relevant by-laws to identify activities of Downtown Sudbury that fall outside of the Board of Management's legislated mandate".

The "Management Response" from the City agreed with the Auditor General's recommendation and advised that staff would prepare a report for Council's consideration to update the by-law(s) governing business improvement areas.

This report seeks to respond to the Auditor General's recommendation and provides options for Council's consideration.

Legislative Overview

Section 10(2) of the *Municipal Act, 2001*, S.O. 2001, c. 25, as amended, (the "Act") authorizes municipalities to pass by-laws respecting the governance structure of the municipality and its local boards.

Section 204(1) of the Act provides that the Council of a local municipality may designate an area as a "Business Improvement Area" and may establish a board of management to:

1. oversee the improvement, beautification and maintenance of municipally-owned land, buildings and structures in that Business Improvement Area, and
2. to promote the Business Improvement Area as a business or shopping area.

There are two (2) Business Improvement Areas (BIA), each with a board of management, in the City of Greater Sudbury:

1. **Central Business District Improvement Area** established by the former City of Sudbury and currently known as "**Downtown Sudbury**"; and
2. **Flour Mill Business Improvement Area** established by the former City of Sudbury.

Each board of management is a corporation as well as a local board of the municipality. Boards of management are comprised of one (1) or more directors appointed directly by the municipality with the remainder of the directors selected by a vote of the members of the BIA and appointed by the municipality.

Downtown Sudbury comprises nine (9) board members who are not members of Council and a maximum of two (2) members of Council whereas the board of the Flour Mill BIA consists of eight (8) non-Council members and one (1) Council member.

Regulation of Local Boards

In addition to its authority to dissolve a board of management under section 214 of the Act, Council may change a local board, such as a board of management, under section 216 of the Act, as to, among other things, the financial and reporting relationship between the municipality and the board, and the restriction or expansion of the mandate of the board.

Discussion

Council has the authority under the Act to dissolve either or both of the boards of management in their entirety under section 214 of the Act or change the board as described in section 216 of the Act, or continue with the boards as they exist now.

There are examples of other municipalities using their authority under the Act to dissolve and make changes to boards of management. In 2000, the City of Sarnia dissolved its “Northgate Business Improvement Area” at the written request of a majority of its members, which is permitted by the Act in addition to the municipality’s authority prescribed by sections 214 and 216 of the Act. The City of Sarnia is currently considering designating an area to be known as the “Downtown Business Improvement Area” and establishing a board of management.

Chapter 19 of the City of Toronto’s Municipal Code, most recently amended in 2017, governs the designation of new and operation of all business improvement areas in the City of Toronto. The City of Toronto has eighty-three (83) business improvement areas under the umbrella of the Toronto Association of Business Improvement Areas. Chapter 19 scopes the mandate of the boards and limits their participation in administrative boards and tribunals like the Local Planning Appeal Tribunal (LPAT), the Committee of Adjustment, and hearings of the Licence Appeal Tribunal and other similar tribunals, unless the board has conducted a general meeting of the membership to obtain approval to participate in a specific hearing, and obtained approval of any related expenditures. The boards are also precluded from passing a resolution or taking a position contrary to any Council-approved policy or decision.

In 2017, the City of Peterborough passed By-law 17-095, “Being a By-law to implement local policies to guide the operation and conduct of existing and new business improvement areas for the benefit of their members and the residents of Peterborough”. Peterborough’s by-law prescribes the mandate of the Board and places certain limitations on the Board’s activities. Peterborough’s by-law is very similar to Chapter 19 of Toronto’s Municipal Code in that it scopes the mandate and activities of its boards to a prescribed list.

Ultimately, BIAs are established by the municipality, and their boards are created by by-law of the municipality. It is within the authority of the municipality to make such changes to those boards as it deems appropriate, including but not limited to requiring more detailed reporting to Council, scoping the mandate and activities of the boards, or dissolution.

Recommendations

Legal Services has reviewed the Auditor General's audit as well as reviewed the applicable legislation and examples from other municipalities, and is proposing two resolutions for consideration by Council, generally:

1. Establishment of a formal reporting relationship between the City, managed by the Economic Development division, and the boards of both BIAs, where the boards would communicate to Council and the public a review of activities undertaken as well as an overview of proposed projects and works by the boards for the benefit of the BIAs. The City's Planning Services staff will continue to provide expertise for items related to Community Improvement Plan programs or other initiatives involving facade improvements, changes to the physical fabric of the BIA area and so on.

Providing the boards with the opportunity to communicate their work plans and successes to Council and the public on a regular basis outside of the budget process strengthens the existing relationship between the parties, and underscores the principles of accountability and transparency. Any activities planned by the BIA board that require City resources for implementation would be required to come forward as requests for support through the City's annual budget process.

2. Through the collaborative development of Memorandum of Understanding for each item, scoping the boards' mandate and activities, to, among other things:
 - oversee the improvement, beautification and maintenance of municipally-owned land, buildings and structures in each BIA beyond City standard levels provided at the expense of the municipality generally;
 - maintain BIA initiated streetscaping capital assets within each BIA;
 - promote each BIA as a business, employment, tourist or shopping area;
 - offer graffiti and poster-removal services respecting building facades visible from the street, to all BIA member property owners who provide written consent, upon approval of the program by the BIA members;
 - undertake safety and security initiatives within each BIA;
 - undertake strategic planning necessary to address BIA issues;

- advocate to City Council on behalf of the interests of the BIA;
- not spending any money unless it is included in the budget approved by Council;
- not incurring any indebtedness extending beyond the current year without the prior approval of Council;
- not borrowing or lending money;
- not offering or providing support to political candidates or political parties;
- not advertising or paying for advertisements in any political publication;
- not making or funding improvements to private property, with the exception of graffiti and poster-removal initiatives;
- not participating in a hearing before the Committee of Adjustment, or other similar committee, unless the Board has conducted a general meeting of the membership to obtain approval to participate in a specific hearing, and to get approval of any related expenditures;
- not passing a resolution or taking a position contrary to any Council-approved policy or decision or seeking to make itself or its BIA a party or a participant in a hearing before the LPAT or other administrative tribunal without first:
 - sending notice of its intent to hold a general meeting concerning being a party or participant before the LPAT or other administrative tribunal, such notice to include a budget for participation in the hearing;
 - conducting a general meeting of BIA members;
 - presenting the aforementioned budget to the BIA members at the said general meeting; and
 - obtaining support to participate in the hearing from two-thirds of the BIA Members, including two-thirds support for the budget.

Boards of Management are created by Councils for a specific purpose and they deliver important benefits within the designated areas. Both Toronto and Peterborough have delineated the scope of their boards' activities to provide clarity of roles and mandate. These changes would assist the Boards in remaining focused on activities that are aligned with City Council.

Request for Decision

Councillors' Expense Budget

| | |
|---------------|-------------------------|
| Presented To: | City Council |
| Presented: | Tuesday, Jul 07, 2020 |
| Report Date | Wednesday, Jun 24, 2020 |
| Type: | Managers' Reports |

Resolution

THAT the City of Greater Sudbury adopts the recommendations for the use of the Organizational Development Reserve-Committed for Councillors' professional development expenditures, limit spending to the annual budgeted amount in individual Councillors' Office Expense budgets and make improvements in the quarterly reporting of expenses, as outlined in the report entitled "Councillors' Expense Budget", from the General Manager of Corporate Services, presented at the City Council meeting on July 7, 2020;

AND THAT staff be directed to prepare any required updates to By-laws.

Relationship to the Strategic Plan / Health Impact Assessment

This report supports Council's Strategic Initiative to Demonstrate Innovation and Cost-Effective Service Delivery. It specifically continues the evolution of business planning, financial and accountability reporting systems to support effective communication with taxpayers about the City's service efforts and accomplishments.

Report Summary

This report provides Council with information in on Councillor's Office Expense Budgets in order to inform decisions on Councillor expense budget management. The report looks at recent history, the notion of a dedicated reserve for Council Office Expenses, looks at other municipal expense parameters and reporting improvements.

Financial Implications

If approved, any surplus within the Corporate Council Travel account and the individual Councillor's Office

Signed By

Report Prepared By

Jim Lister
Manager of Accounting/Deputy
Treasurer
Digitally Signed Jun 24, 20

Division Review

Ed Stankiewicz
Executive Director of Finance, Assets
and Fleet
Digitally Signed Jun 25, 20

Financial Implications

Steve Facey
Manager of Financial Planning &
Budgeting
Digitally Signed Jun 25, 20

Recommended by the Department

Kevin Fowke
General Manager of Corporate
Services
Digitally Signed Jun 25, 20

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Jun 25, 20

Expense accounts would be eligible to be set aside in Reserves to be utilized in future years to cover over-expenditures within the Corporate Council Travel account or for overexpenditures relating to professional development costs (including travel) for professional development conferences hosted by any of the five organizations listed within this report.

Surplus can only be set aside in a given year if it does not cause the City to be in a deficit position or increase a deficit.

Background

The last substantive review of the By-law entitled "Payment of Expenses for Members of Council and Municipal Employees of the City of Greater Sudbury" (hereinafter "the By-law") was made in July of 2019. The amendments at that time limited the purchase of alcohol by members of Council and staff and made it clear that the purchase of cannabis was prohibited.

In December of 2019 a motion was tabled to make a further amendment to the By-law limiting total spending by individual members of Council to the maximum per Councillor in the operating budget (the complete text of this motion appears in Appendix A). A deferral of this motion was passed. Staff were asked to publish an additional report with historical information and advice about how to establish a Council expense reserve using positive variances to defray professional development and travel expenses.

Analysis

Historical Review

The Councillor's Office Expense budget was \$10,489 per ward in 2015 and 2016 and was decreased to \$9,000 per ward in 2017 to better reflect actual spending patterns. The budget was increased to \$9,180 in 2018 and remained at that level for 2019 and 2020.

Appendix B contains details of budget for 2015-2020 and actual spending by year for 2015-2019 by ward.

The Operating Budget allows individual expense categories to exceed the Council approved Budget as long as net expenditures are within the approved budget for the cost centre.

The intent of the Operating Budget Policy has been adhered to for all years presented, in that the total Councillors Office Expense budget has not been exceeded, although for 2019, five Councilors exceeded their individual budgets.

The December 2019 motion would move budgetary control from the overall cost centre down to the Individual Councillors Office Expense budget line.

In 2020, Councillor's phone and internet allowance expenses of \$1,056 per year for their home offices will be included in the cost of benefits where the amounts are budgeted, rather than as an office expense. If this change was implemented in 2019 the costs recorded in each of the individual Councillors' Office Expense accounts would have been \$1,056 lower but this reallocation would not have impacted the individual Councillors Office Expense budgets.

The only large individual expenditures that created overruns were professional development and related travel. In 2019, two Councillors were nominated to run for the board and approved to attend the 2019 Federation of Canadian Municipalities (FCM) Annual Meeting (See report Nomination to the Federation of Canadian Municipalities' Board of Directors – City Council March 19, 2019). If either of the Councillors were elected, the related professional development and travel cost would have been transferred to the Corporate Council Travel account. FCM is one of the named organizations in Section 4(1) of the By-Law.

It is recommended that the current practice of charging the Councillor Office Expense budget of Councillors that are nominated by Council but not elected to one of the named organizations be changed to better align with Section 4(2) of the By-Law which provides for the Corporate Council Travel account to be charged.

Based on the historical review above, staff will implement the following improvements to the current process by:

- Reallocating the actual phone and internet allowance costs – this will not impact the Councillors Office Expense budget amount
- Implementing the recommendation that Councillors nominated to a named organization have the professional development and travel related expenses for the that nomination charged to the Corporate Council Travel Account rather than the individual Councillor's Office Expense budget

With the two changes above, limiting Councilor office expenses to the amount budgeted for each Councillor could be implemented and provide the enhanced control for future years. This change is recommended.

Reserve for Council Professional Development and Travel

Staff's recommendation would be to use the Organizational Development Reserve – Committed (hereinafter "the ODRC"). The ODRC is already created and in use in a like manner by the City for professional development. This ODRC would allow for the use of the funds as required and not require a return to Council for further authorization to expend funds.

The ODRC would be used to accumulate underspending on Councillors' office expenses in one year so that they could be available for investment in Councillors' professional development opportunities in future years. Currently any annual under or overspending in the Council Office Cost Centre or individual Councillor's Office Expense accounts, become part of the overall City surplus or deficit and result in either an increase or decrease in the Tax Rate Stabilization Reserve and the Capital Financing Reserve Fund - General.

General Principles for use of the ODRC

The surplus amount from each of the individual Councillor's Office Expense budgets will be combined and placed into the ODRC providing such contribution shall not put the City into a deficit position or increase a deficit. The ODRC will be used in any given year to fund:

- a) Over expenditures in the Corporate Council Travel Account;
- b) Over expenditures in an individual Councillor's Office Expense budget that are the result of professional development costs, including travel, for attendance at one or more professional development conferences hosted by groups such as the following:

Association of Municipalities of Ontario
Ontario Good Roads Association
Federation of Canadian Municipalities
Ontario Non-Profit Housing Association
AdVantage Ontario

Review of Other Municipal Council Expense Processes

A review was made of other municipalities and the policies they have in place for Councillors expenses.

- o Some municipalities limit a Councillor to the cost of the production and postage or delivery by other means of one or two annual newsletters for all households within a ward or restrict the amounts that can be spent in other sub-categories of Councillors' expenses.
- o For travel - one municipality excluded from their annual budget allocation travel expenses incurred by any Member of Council who has been nominated by the Municipal Council to represent it as a member of a committee or of the Board of Directors of the Federation of Canadian Municipalities or the Association of Municipalities of Ontario; it being noted that the latter expenses will be subject to Council approval of a source of financing.
 - o This varies from our practice: only Councillors that are elected have any expenses reallocated to the Corporate Council Travel account rather than just nominated
- o Many municipalities provide better summaries by individual expense categories in their reporting.

Recommendation and Conclusion:

A. The recommended functioning of the reserve for Councillor professional development including improvements to report professional development spending follows:

- 1) The surplus amount from each of the individual Councillor's Office Expense budget and the Corporate Council Travel Account shall be combined and contributed to the Organizational Development Reserve- Committed to a maximum of \$10,000 committed, providing such contribution shall not put the City into a deficit position or increase a deficit.

Any available amounts be used to in any given year to fund:

- a) Over expenditures in the Corporate Council Travel Account;
 - b) Over expenditures in an individual Councillor's Office Expense budget that are the result of professional development costs, including travel, for attendance at one or more professional development events.
- 2) Implementing the recommendation that Councillors nominated to a named organization have the travel related expenses for the that nomination charged to the Council Travel Account rather than the individual Councillor's Office Budget.
- 3) Staff recommend that this change to funding for professional development and travel be implemented effective January 1st, 2021 and that after that date, Councillors be expected to limit spending to the amount in their individual office expense budget.

B. Expenses that are paid will be categorized and summarized on the quarterly reports to Finance and Administration Committee based on the categories found in Schedule "B" to the By-Law. Any categories with insignificant spending will be consolidated and reported as a combined cost.

By authorizing the resolution contained in this report, staff will return with an updated by-law reflecting these changes.

Resources cited

City Council Meeting January 26, 2016

Staff Report: Payment of Expenses for Members of Council and Municipal Employees
By-Law

<http://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&id=939&itemid=10173&lang=en>

City Council Meeting March 19, 2019

Staff Report: Nomination to the Federation of Canadian Municipalities' Board of Directors

<http://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&id=1322&itemid=16740&lang=en>

City Council Meeting July 9, 2019

Staff Report: Revisions to the Payment of Expenses for Members of Council and Municipal Employees

<http://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&id=1325&itemid=15452&lang=en>

Appendix A

M-2. Request For Amendments to By-law 2016-16F

As presented by Councillors McIntosh and Cormier:

WHEREAS By-Law 2016-16F as amended, provides for the payment of expenses for Members of Council, other person appointed by Council to serve as a member of a Local Board and City of Greater Sudbury employees;

AND WHEREAS for publicly funded organizations, the issue of accountability surrounding the use of public funds is of considerable importance;

AND WHEREAS Council for the City of Greater Sudbury, as stewards of the City's finances and in the interests of increased transparency and consistency, wish to demonstrate the efficient and effective use of financial resources to ensure that all expenses claimed are reasonable and economical, and as such are seeking some amendments to By-law 2016-16F as amended as well as any related internal policies;

THEREFORE BE IT RESOLVED THAT the City of Greater Sudbury direct staff to present a by-law at the January 7th, 2020 Council meeting to amend By-law 2016-16F, as amended, as follows:

Section 8.-(1) to read as follows:

"Each Councillor is provided with an annual Office Expense Budget from which the Councillor may incur expenses of a type described in Schedule "B" and which, in their opinion, are necessary in the course of carrying out the Councillor's duties. Only expenses incurred within the limits of a Councillor's annual Office Expense Budget will be reimbursed.

the first sentence of Schedule "B" to read as follows:

"Individual Councillors may make expenditures from their office expense budget, which are incurred in the course of engaging in their role as Councillor for the City, providing that the expenditures are within their annual office expense budget for that fiscal year, and within the following categories:"

Appendix B

| | 2020 | 2019 | | | 2018 | | | 2017 | | | 2016 | | | 2015 | | | 2015-2019 Total | | |
|------------------------|----------------|----------------|----------------|--------------|----------------|---------------|---------------|----------------|---------------|---------------|----------------|---------------|---------------|----------------|---------------|---------------|-----------------|----------------|----------------|
| | Budget | Budget | Actual | Var. | Budget | Actual | Var. | Budget | Actual | Var. | Budget | Actual | Var. | Budget | Actual | Var. | Budget | Actual | Var. |
| Office Expenses | | | | | | | | | | | | | | | | | | | |
| Ward 1 | 9,180 | 9,180 | 14,005 | (4,825) | 9,180 | 3,252 | 5,928 | 9,000 | 4,122 | 4,878 | 10,489 | 6,946 | 3,543 | 10,489 | 5,573 | 4,916 | 48,338 | 33,899 | 14,439 |
| Ward 2 | 9,180 | 9,180 | 10,034 | (854) | 9,180 | 9,368 | (188) | 9,000 | 8,766 | 234 | 10,489 | 10,373 | 116 | 10,489 | 10,399 | 90 | 48,338 | 48,941 | (603) |
| Ward 3 | 9,180 | 9,180 | 6,139 | 3,041 | 9,180 | 4,371 | 4,809 | 9,000 | 3,488 | 5,512 | 10,489 | 2,634 | 7,855 | 10,489 | 1,907 | 8,582 | 48,338 | 18,539 | 29,799 |
| Ward 4 | 9,180 | 9,180 | 5,669 | 3,511 | 9,180 | 6,064 | 3,116 | 9,000 | 8,059 | 941 | 10,489 | 4,257 | 6,232 | 10,489 | 6,765 | 3,724 | 48,338 | 30,814 | 17,524 |
| Ward 5 | 9,180 | 9,180 | 13,539 | (4,359) | 9,180 | 7,582 | 1,598 | 9,000 | 8,813 | 187 | 10,489 | 9,502 | 987 | 10,489 | 9,800 | 689 | 48,338 | 49,236 | (898) |
| Ward 6 | 9,180 | 9,180 | 9,649 | (469) | 9,180 | 7,502 | 1,678 | 9,000 | 7,887 | 1,113 | 10,489 | 8,912 | 1,577 | 10,489 | 8,342 | 2,147 | 48,338 | 42,292 | 6,046 |
| Ward 7 | 9,180 | 9,180 | 6,560 | 2,620 | 9,180 | 4,446 | 4,734 | 9,000 | 6,691 | 2,309 | 10,489 | 10,135 | 354 | 10,489 | 4,674 | 5,815 | 48,338 | 32,507 | 15,831 |
| Ward 8 | 9,180 | 9,180 | 8,479 | 701 | 9,180 | 7,804 | 1,376 | 9,000 | 8,378 | 622 | 10,489 | 10,291 | 198 | 10,489 | 5,495 | 4,994 | 48,338 | 40,447 | 7,891 |
| Ward 9 | 9,180 | 9,180 | 3,546 | 5,634 | 9,180 | 3,858 | 5,322 | 9,000 | 3,048 | 5,952 | 10,489 | 7,012 | 3,477 | 10,489 | 2,979 | 7,510 | 48,338 | 20,444 | 27,894 |
| Ward 10 | 9,180 | 9,180 | 6,185 | 2,995 | 9,180 | 6,089 | 3,091 | 9,000 | 5,452 | 3,548 | 10,489 | 7,806 | 2,683 | 10,489 | 3,638 | 6,851 | 48,338 | 29,169 | 19,169 |
| Ward 11 | 9,180 | 9,180 | 9,799 | (619) | 9,180 | 6,835 | 2,345 | 9,000 | 7,393 | 1,607 | 10,489 | 7,855 | 2,634 | 10,489 | 7,312 | 3,177 | 48,338 | 39,194 | 9,144 |
| Ward 12 | 9,180 | 9,180 | 6,810 | 2,370 | 9,180 | 4,744 | 4,436 | 9,000 | 7,927 | 1,073 | 10,489 | 8,739 | 1,750 | 10,489 | 5,758 | 4,731 | 48,338 | 33,978 | 14,360 |
| | 110,160 | 110,160 | 100,414 | 9,746 | 110,160 | 71,916 | 38,244 | 108,000 | 80,025 | 27,975 | 125,868 | 94,463 | 31,405 | 125,868 | 72,644 | 53,224 | 580,056 | 419,460 | 160,596 |

Request for Decision

Funding for Federal Lands Initiative

| | |
|---------------|-------------------------|
| Presented To: | City Council |
| Presented: | Tuesday, Jul 07, 2020 |
| Report Date | Wednesday, Jun 24, 2020 |
| Type: | Managers' Reports |

Resolution

THAT the City of Greater Sudbury approves the Social Housing Capital Reserve Fund as a funding source of up to \$5.5 Million for the redevelopment of the property on Sparks Street as outlined in the report entitled "Funding for Federal Lands Initiative", from the General Manager of Community Development, presented at the City Council meeting on July 7, 2020;

AND THAT the City of Greater Sudbury directs staff to amend the Greater Sudbury Housing Corporation Municipal Capital Facility By-law 2015-114 to include the property at 1310 Sparks Street.

Relationship to the Strategic Plan / Health Impact Assessment

This report supports Council's Strategic Plan in the area of Quality of Life and Place as it aligns with the Population Health Priority of Housing, Holistic Health, and Age Friendly Strategy. The Federal Lands Initiative redevelopment project will increase the supply of affordable one bedroom housing units in New Sudbury to reflect the waitlist demand.

Report Summary

This report provides City Council with an update on the Federal Lands Initiative project at 1310 Sparks Street and requests approval of the Social Housing Capital Reserve Fund as a funding source for the redevelopment project.

Financial Implications

For the redevelopment of the property on Sparks Street, Council approves the use of the Social Housing Capital Reserve fund which has available funds of approximately \$7.1 Million. Preliminary costs of redevelopment are \$5.5 Million. Future reports will be prepared outlining the results of public consultation,

Signed By

Report Prepared By

Barbara Dubois
Director, Housing Operations
Digitally Signed Jun 24, 20

Manager Review

Barbara Dubois
Director, Housing Operations
Digitally Signed Jun 24, 20

Financial Implications

Steve Facey
Manager of Financial Planning & Budgeting
Digitally Signed Jun 24, 20

Recommended by the Department

Steve Jacques
General Manager of Community Development
Digitally Signed Jun 24, 20

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Jun 25, 20

rezoning and design for the redevelopment of the property.

Executive Summary

On January 21, 2020 Council approved Resolution CC2020-02 authorizing the application and purchase of 1310 Sparks Street, Sudbury, ON at a maximum cost of \$30,000 through the CMHC Federal Lands Initiative Program funded by the Social Housing Capital Reserve Fund.

On May 5, 2020 the Greater Sudbury Housing Board of Directors was provided an update on the purchase and authorized the Chief Executive Officer (CEO) of the Greater Sudbury Housing Corporation (GSHC) to sign the agreement of purchase and sale and execute the necessary documents to complete the purchase process.

This report seeks approval of Council to utilize funds from the Social Housing Capital Reserve Fund for the acquisition, demolition and redevelopment of the Property as approved by the Greater Sudbury Housing Board of Directors, and to amend the Municipal Capital Facilities By-law 2015-114 with the GSHC to include the property at 1310 Sparks Street.

Background

The Federal Lands Initiative supports the transfer of surplus federal lands and buildings to eligible proponents. The lands and buildings are available at discounted to no cost to be developed or renovated for use as affordable housing. The discount on the property will depend on the level of social outcomes achieved by the winning proposal. Once transferred, the successful proponent agrees that the property will be developed or renovated into affordable, sustainable, accessible and socially inclusive housing.

Housing Services put forth an expression of Interest on 1310 Sparks Street, Sudbury through the Federal Lands Initiative. New Sudbury was identified in the social housing revitalization plan as one of the geographic areas that lacks subsidized housing and the largest waitlist demand is for one bedroom units.

On January 21, 2020, Council approved the application under this initiative and authorized the use of funds from the Social Housing Capital Reserve Fund to fund the purchase price.

A working group comprised of CGS staff from community development, communications and planning has been developing a community engagement strategy for the project. The strategy will include community consultation throughout the rezoning, planning and development phases to ensure the success of the project.

On May 5, 2020 Council in its capacity as the Greater Sudbury Housing Corporation Board of Directors approved the GSHC Board resolution 20-02 authorizing the CEO to sign and execute the agreement of purchase and sale and other agreements related to this transaction. In addition, the Board requested approval for the use of funds from the Social Housing Capital Reserve fund for the demolition and redevelopment of the property. A copy of the resolution is attached as Appendix A.

Update on Current Status

The agreement of Purchase and Sale and a Framework agreement were signed and dated on May 13th, indicating a closing date for the purchase of July 8th. External legal counsel has been retained by GSHC to execute the transaction. A community consultation process will be undertaken as part of the rezoning process. An RFP for architectural services to design this building in conjunction with community consultation information will be issued.

Expenditures on this project include:

| | |
|------------------------------|-----------------|
| Purchase Price | \$23,600 |
| Land Transfer Tax | \$8,275 |
| Other Fees and Disbursements | <u>\$6,818</u> |
| Total paid to June 17th | <u>\$38,693</u> |

Updates will be provided to Council through the redevelopment phases.

Social Housing Capital Reserve Fund

As per the Reserve Fund By-law 2020-56 the Social Housing Capital Reserve Fund shall be used for Social Housing capital projects as authorized by Council. The balance in the Reserve fund is approximately \$7.1 Million. As previously reported to Council, the estimated cost for the redevelopment project at 1310 Sparks Street is \$5.5 Million. The project budget includes costs for rezoning, community consultation, demolition of the existing structure, hard and soft costs for consulting, design and construction of a 14 unit passive building in accordance with CMHC program guidelines. This report seeks approval of Council to utilize funds from the Social Housing Capital Reserve Fund for the redevelopment of 1310 Sparks Street.

Municipal Capital Facilities

On June 9, 2015 Council approve a Municipal Capital Facilities for Affordable Housing By-law 2015-113

<https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=816&itemid=9230> and a Municipal Capital Facilities agreement with GSHC By-law 2015-114 <https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=816&itemid=9881> which provided property tax exempt status to the GSHC housing properties.

As a result of the purchase of the property at 1310 Sparks Street, this report requests the approval to amend By-law 2015-114 to include the property.



Directors Motion #20-02

DATE: May 5, 2020

BOARD: Greater Sudbury Housing Corporation

AGENDA ITEM: Federal Lands Initiative

MOVED BY: Councillor Lapierre

SECONDED: Councillor McCausland

WHEREAS Her Majesty the Queen in Right of Canada as represented by the Minister of Public Works and Government Services has declared surplus to its requirements certain land municipally known as 1310 Sparks Street, Sudbury and described as PIN 02120-0158(LT) being Surface Rights Only to the East half of Lot 24 on Plan M-300 and Lot 25 on Plan M-300;

AND WHEREAS Canada Mortgage and Housing Corporation, as an agent of the Government of Canada, administers a government program called the “Federal Lands Initiative” pursuant to which Canada Mortgage and Housing Corporation uses government funds to support the sale of surplus federal real property to selected entities so those entities can develop affordable housing that is energy efficient, accessible and socially inclusive;

AND WHEREAS the Greater Sudbury Housing Corporation wishes to purchase the said property under the Federal Lands Initiative, for the purpose of demolition of the existing structure and subsequent construction thereon of a 14 unit residential apartment building to be used as affordable housing, using funds provided by the City of Greater Sudbury from the City’s Social Housing Capital Reserve Fund;

Resolved as Board of Directors for the Greater Sudbury Housing Corporation:

1. The Chief Executive Officer (CEO) for the Greater Sudbury Housing Corporation is hereby authorized:
 - (a) To approve the form of, and sign on behalf of the Greater Sudbury Housing Corporation (“GSHC”), an Agreement of Purchase and Sale between Her Majesty the Queen in right of Canada as Vendor and the Greater Sudbury Housing Corporation (“GSHC”) as Purchaser for the purchase of property

municipally known as 1310 Sparks Street, Sudbury and legally described as PIN 02120-0158 (the "Property") for \$590,000 plus applicable HST;

- (b) to take such steps as may be required to meet the conditions in the Agreement of Purchase and Sale for the benefit of the GSHC, and to waive conditions when and if, in the opinion of the CEO, it is appropriate to do so;
- (c) to extend or shorten any dates in the said agreement, and
- (d) to take all steps, sign all documents, including confirmation of the representations and warranties in the Agreement of Purchase and Sale and financial instruments to carry out the transaction.

2. The Chief Executive Officer for the Greater Sudbury Housing Corporation is hereby authorized to:

- (a) approve the form of and sign on behalf of the GSHC, a Framework Agreement with CHMC regarding the Property;
- (b) to approve the form of, and sign on behalf of GSHC such agreements with Canada Mortgage and Housing Corporation ("CHMC") regarding the Property as are required by the Framework Agreement, including:
 - (i) A Loan Agreement for \$566,400, forgivable upon operation of the Property as an affordable housing project for 55 years from the date of occupation, and other conditions as set out therein;
 - (ii) A Mortgage on the Property Collateral to the Loan Agreement;
 - (iii) An Operating Agreement, committing to operating the Property affordable housing project for 55 years;
 - (iii) An Option for CMHC to Purchase the Property; and
 - (iv) such other documents as may be reasonably required.
- (c) to request and utilize funds provided by the City of Greater Sudbury from its Social Housing Capital Reserve Fund for the acquisition of the Property and subsequent redevelopment of the Property in accordance with 2(d);
- (d) to take such steps and to sign such agreements and documents may be required to demolish the existing building on the Property after acquisition; to have designed and constructed on the Property a 14 unit residential apartment building in accordance with the Accessibility Requirements, Affordability Requirements, Energy Efficiency requirements of the Federal Housing Initiative and as provided by the Agreements referenced in paragraph 2(b) for the delivery of affordable housing.

Carried:

Yes / No / As Amended

Signature:

Fern Cormier

Councillor F. Cormier, Chair

For Information Only

Enhancing Community Broadband Coverage in Greater Sudbury and across Northern Ontario

| | |
|---------------|-----------------------------|
| Presented To: | City Council |
| Presented: | Tuesday, Jul 07, 2020 |
| Report Date | Monday, Jun 22, 2020 |
| Type: | Referred & Deferred Matters |

Resolution

For Information Only

Relationship to the Strategic Plan / Health Impact Assessment

Improving rural broadband is a CGS strategic priority within the strategic objective “Economic Capacity and Investment Readiness”. Improving broadband is a definite need, at least 13% of land parcels in Greater Sudbury are below the Canadian government’s target Internet speeds. Some land parcels in this area have insufficient broadband connectivity and some have no connectivity at all.

Report Summary

The City is leading a collaborative effort with other public and private sector organizations to identify priority areas for broadband improvement. The data, experience and past successful track record of Blue Sky Net improves our ability to prepare for and successfully submit funding applications. The application process for both Federal and (when available) Provincial funding will be seeking evidence that there is broad based community support for individual projects. Council resolutions and letters of support from public and private sector partners will benefit applications for broadband project funding.

Financial Implications

There are no financial implications with this report.

Blue Sky Net is funded by the federal government through FedNor so there is no cost to the City in obtaining its assistance to prepare applications. There are however potential financial benefits to our community. In the past year, the provincial government has announced \$315 million toward their broadband and cellular action plan. The federal government, through the CRTC announced an \$750 million “Broadband Fund” is open to applications until March 27, 2020, and the 2019 Federal budget

Signed By

Report Prepared By

Peter Taylor
Director of Information Technology
Digitally Signed Jun 22, 20

Financial Implications

Steve Facey
Manager of Financial Planning & Budgeting
Digitally Signed Jun 22, 20

Recommended by the Department

Kevin Fowke
General Manager of Corporate Services
Digitally Signed Jun 23, 20

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Jun 24, 20

announced another \$1.7 billion for a “Universal Broadband Fund”.

(Note due to the COVID-19 pandemic, the CRTC Broadband Fund application deadline was extended first to April 30, 2020 and then to June 1, 2020.)

Executive Summary

This report introduces how the City is working to enhance broadband capacity across the community and highlights that the Mayor recently issued a letter of support for an application to the Federal Government's 'CRTC Broadband Fund'.

In response to Council's strategic priority of, 'Support private, Provincial and Federal programs to improve rural broadband', City staff are leading a collaborative effort with other public and private sector partners to identify priority areas for broadband improvement and then to pursue mechanisms to fund these improvements. This includes actively pursuing Federal and Provincial funding as it is announced.

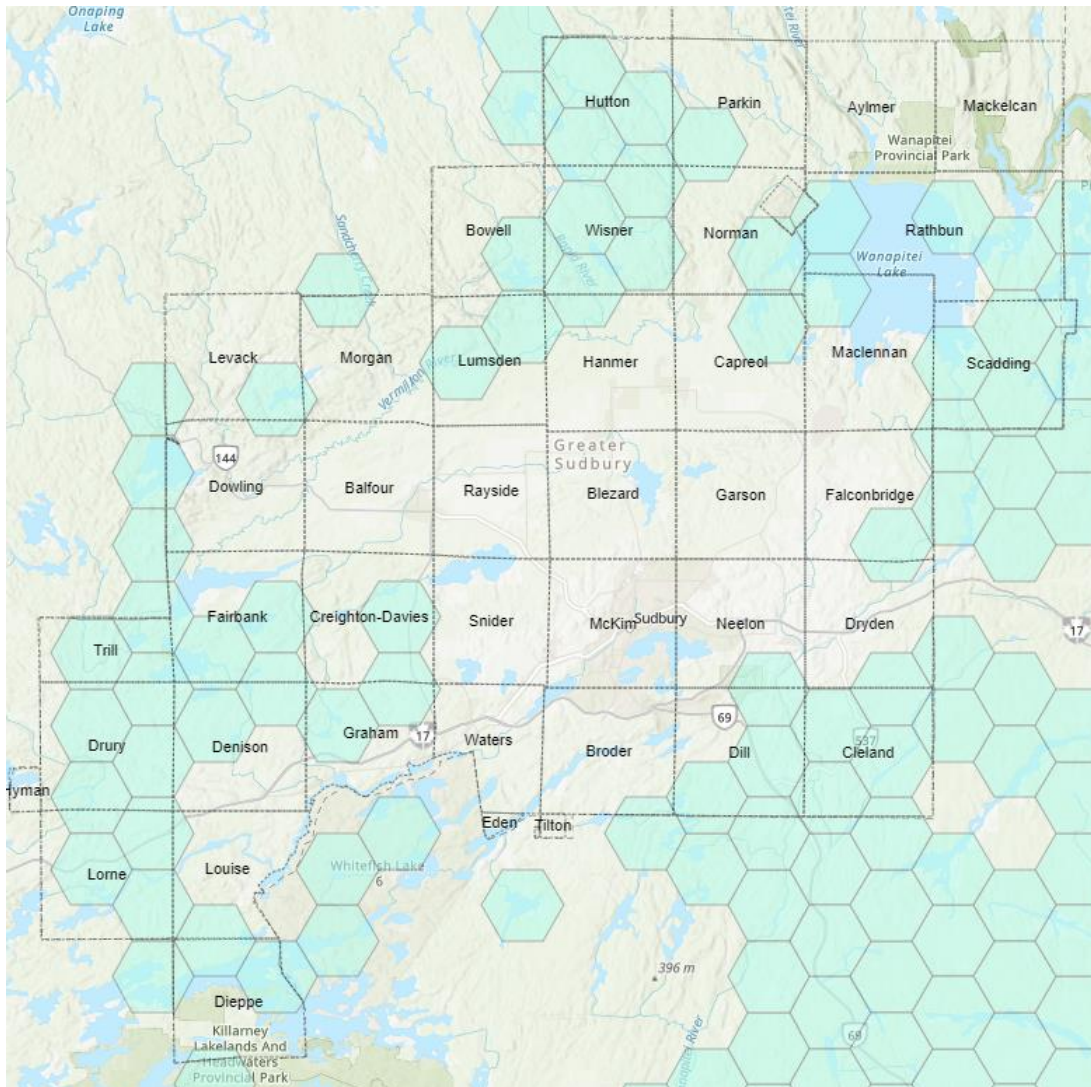
One of the City's partners is Blue Sky Net, an organization funded by FedNor to prepare broadband improvement funding applications. Blue Sky Net helped prepare an application that addresses parts of our City, in time to meet the most recent deadline for the 'CRTC Broadband Fund'.

An earlier version of this report is attached for Council's ease of reference. It was originally published on the March 10th City Council agenda and deferred with a number of other reports in the early days of the Covid-19 pandemic response. That report contained a resolution indicating Council support for Blue Sky Net's request for proposal and submission to the CRTC. The deadline for applications to the CRTC broadband fund was originally March 27, 2020. This deadline was extended twice by the Federal government, first to April 30th and then to June 1st. To assure we met the deadline and to indicate our support, which many of our public sector partners did as well, Mayor Bigger signed a letter of support in lieu of the Council resolution and that letter is also attached to this report.

Background

This background section provides a summary of the latest CRTC Broadband Fund application process and the resultant underserved areas of the City that will be covered by the latest application.

First the CRTC provided a map of funding eligible hexagons (in green below), each a 25 Km area, covering populated, underserved areas across Canada.



Second our local group which included internet user organizations and internet service providers identified priority hexagons in our area.

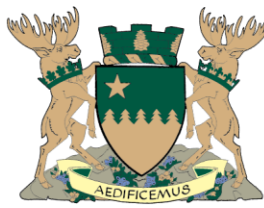
Next, Blue Sky Net following CRTC guidelines facilitated the creation of an application, and this required an internet service provider to propose a solution they would build and to identify the areas they would service.

This resulted in an application that addresses some but not all of our priority areas. The areas it proposes to address are: Township of Cleland, Township of Dill, Wahanapitei Lake west side, Wahanapitei Reserve No. 11, Township of Waldon (Fairbank Lake), and Township of Wisner.

The Mayor's letter and the earlier Management Report on this topic are included as an attachment for further background.

Conclusion

The CRTC Broadband Fund is only one source of funds. To achieve the Internet capacity the community needs, the City plans to continue to work with local public and private sector partners cited above and invites others. The City will actively pursue and be open to pursuing other funding opportunities. Expect this to take years of continuous effort.



Office of the Mayor - Bureau du maire

Brian Bigger

Mayor / Maire

brian.bigger@greatersudbury.ca

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April 29th, 2020

Mr. Chris Seidl

Executive Director - Telecommunications

Canadian Radio-television and

Telecommunications Commission

Ottawa, Ontario

K1A 0N2

Re: City of Greater Sudbury's support for Blue Sky Net's application to the CRTC's Broadband Fund

Dear Mr. Seidl,

As the Mayor of the City of Greater Sudbury I am writing to express our support for the application by Blue Sky Net to the CRTC Broadband Fund to enhance broadband connectivity in Greater Sudbury and across Northern Ontario to address longstanding issues in some parts of our region including poor to no internet coverage.

The City of Greater Sudbury has lead a group of local organizations, including education, health care, industry, etc., to align the needs of these organizations with broadband survey data collected by Blue Sky Net and CRTC information on broadband coverage in our area. Through this effort the City and these organizations have contributed to the Blue Sky Net's application. As an organization, the City of Greater Sudbury is advancing several projects aimed at digitizing our processes and realizing our vision of providing great citizen services, powered by technology and data, anytime, anywhere.

The findings of the survey mentioned above indicated that 13% of the land parcels in our community have internet speeds less than 5MBps, which is well below the CRTC standard of 50/10 Mbps. As an example of the impact of having below standard internet speeds, due to the COVID-19 pandemic the City of Greater Sudbury has a declared a state of emergency and the lack of good internet has proven to be a real barrier to enabling work from home for its citizens, which is needed to both support Public Health's 'stay at home' recommendations and to support our economy. It creates issues for educational institutions, telemedicine opportunities and public health communications and resourcing in an event like we are currently navigating.

Generally for a project of this importance, Council would provide a Resolution of Support, however due to a focus on the immediate needs of the community during this current state of emergency, I as Mayor, am sending this letter of support for Blue Sky Net's application to the CRTC's Broadband Fund.

Should you have any questions regarding the statements I have made, please don't hesitate to contact my office.

Thank you in advance for your consideration of Blue Sky Net's application.

Sincerely,

Brian Bigger
Mayor

Executive Summary

The City is looking to enhance broadband connectivity in Greater Sudbury. To accomplish this, the City is leading a collaborative effort with other local public and private sector organizations with an interest in the City and surrounding area. Further the City has initiated work with Blue Sky Net, a Fednor funded organization, to aid in successfully collecting data, planning improvements and applying for funding.

This activity supports a Council priority and it has the potential of taking advantage of recent announcements of provincial and federal broadband funding.

Background

This is a summary of work by City staff to address Council's strategic priority to 'Support private, Provincial and Federal programs to improve rural broadband'. The City has an Information Technology vision of: "great citizen services powered by technology and data, available anytime, anywhere". This strategy includes a goal to enhance community data networks and prepare all residents and businesses for a future in which digitized systems allow for services to be accessed from home or a mobile device rather than in person or on paper.

The term **broadband** refers to high-speed Internet access. The Canadian Radio and Telecommunications Commission (CRTC) states their objective as, "we want all Canadian homes and businesses to have access to broadband Internet speeds of at least 50 Mbps (Megabits per second) for downloads and 10 Mbps for upload." The challenge in the City of Greater Sudbury is that a recent broadband survey, conducted by Blue Sky Net, shows that 13% of land parcels in Greater Sudbury are well below 5Mbps. This percentage is even higher in areas outside our City boundaries, areas key to connecting more broadly across an underserved or unserved Northern Ontario.

The provincial and federal governments have stated their commitment to fund broadband improvements. In the past year the provincial government has announced \$315 Million toward their broadband and cellular action plan. The federal government, through the CRTC announced an \$750M "Broadband Fund" that is open to applications until March 27, 2020, and the 2019 Federal budget announced another \$1.7 Billion for a "Universal Broadband Fund".

Analysis

Broad Public and Private Sector Interest in Improved Broadband

The City as a corporation is one organization that would benefit from improved broadband, but so would others, so City staff engaged a number of other local public sector organizations including: Rainbow District School Board, Health Sciences North, Greater Sudbury Police Service, Laurentian University, Northern Ontario School of Medicine, Cambrian College, Collège Boréal, Sudbury Catholic District School Board, Conseil scolaire public du Grand Nord de l'Ontario, Conseil scolaire catholique Nouvelon, Centre for Excellence in Mining Innovation, Manitoulin-Sudbury District Services Board and NORCAT.

In addition to this list of participants the City continues to encourage interest from others.

The group has created a comprehensive list of interests that improved broadband would address for their organizations, here is a sampling of these:

- Physician / patient connectivity and integrated care delivery
- Teacher / student connectivity
- Pre and post hospital care connectivity
- Support for mining cluster connectivity and innovations
- Work from anywhere
- Economic Development and Investment Readiness

An Experienced Network of Internet Service Providers

Telecommunications service providers operating in the City including, Agilis Networks, Net Spectrum, Vianet, Eastlink and Bell Canada were also engaged. Many have competed directly for broadband funding in the past and most have worked through requests for proposal issued by Blue Sky Net for inclusion in funding applications for given regional broadband projects.

Blue Sky Net Process

Blue Sky Net describes itself as, "a Regional Technology Development Organization, part of Blue Sky Economic Growth Corporation, contracted by FedNor, the Northern Ontario regional development organization for the Government of Canada. Blue Sky Net's goal is to enhance Broadband connectivity, awareness and applications in the Districts of Nipissing, District of Parry Sound, Greater Sudbury, Sudbury East and Manitoulin Island."

Blue Sky Net has an established strength in collecting broadband data from Internet Service Providers, analyzing that data and making it available in Geographic Information System (GIS) format or in reports. Additionally, Blue Sky Net has a good understanding of funding application requirements and an

established process for preparing and submitting applications for provincial and federal funding.

As part of the process, for the current federal Broadband Fund application, Blue Sky Net issued a Request For Proposal (RFP), which is now closed. This RFP was open to all Internet Service Providers to define the best possible broadband projects that meet the criteria of the Broadband Fund application.

To further strengthen this application, Blue Sky Net is asking for the support of the City and of the organizations that the City is already collaborating with.

As stated above this application is due to be submitted to the CRTC on March 27, 2020.

Recommendations

The City of Greater Sudbury, citing broad community interest in enhancing broadband connectivity in Greater Sudbury and across Northern Ontario, supports working with Blue Sky Net and having them submit on the community's behalf, to the current CRTC funding application process and to subsequent provincial or federal broadband funding opportunities.

City staff will continue to collaboratively lead a group of local organizations to further align on project areas of interest using survey data collected by Blue Sky Net and the CRTC information on broadband coverage in our area. We also plan to reach out to private sector businesses and First Nations communities to ensure that their interests in enhanced broadband are represented in our funding applications. If there are projects of interest that our community wants to bring to the forefront, we may continue to work with Blue Sky net or engage more directly with internet service providers to pursue available funding.

For Information Only

2020 Tax Rates

| | |
|---------------|-----------------------|
| Presented To: | City Council |
| Presented: | Tuesday, Jul 07, 2020 |
| Report Date | Friday, Jun 12, 2020 |
| Type: | By-Laws |
| By-Law: | 2020-109 |

Resolution

For Information Only

Relationship to the Strategic Plan / Health Impact Assessment

This report refers to operational matters.

Report Summary

This report provides the general and service area tax rates for all classes to be used for the 2020 billing process.

Financial Implications

There are no financial implications associated with this report.

Signed By

Report Prepared By

Kyla Bell
Manager of Taxation
Digitally Signed Jun 12, 20

Division Review

Ed Stankiewicz
Executive Director of Finance, Assets
and Fleet
Digitally Signed Jun 15, 20

Financial Implications

Steve Facey
Manager of Financial Planning &
Budgeting
Digitally Signed Jun 15, 20

Recommended by the Department

Kevin Fowke
General Manager of Corporate
Services
Digitally Signed Jun 17, 20

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Jun 24, 20

Background

Tax Rates

Tax rates have been developed based on the different service areas and the tax policy recommendations approved by City Council. The fire and transportation rates will be specific to the service area within the City. A general rate will apply to all taxpayers. Schedule "A" reflects the tax rates for all service areas by class based on the returned tax roll and an approved municipal levy of \$289,445,167.

Due Dates

The final due dates for all classes have been set for September 1, 2020 and October 1, 2020.

2020 Tax Rates Report - Schedule A

City of Greater Sudbury 2020 Tax Rates for all Municipal Purposes

(all figures in the form of %'s)

| Property Description | General | Fire Rate | | | Transportation Rate | |
|---------------------------|----------|-----------|-----------|-----------|---------------------|----------|
| | | Career | Composite | Volunteer | Urban | Commuter |
| Residential/New Multi-Res | 1.075202 | 0.163302 | 0.113644 | 0.069518 | 0.100685 | 0.050606 |
| Multiple Residential | 2.112772 | 0.320888 | 0.223310 | 0.136603 | 0.197846 | 0.099441 |
| Commercial | 2.055786 | 0.312233 | 0.217287 | 0.132918 | 0.192510 | 0.096759 |
| Industrial | 3.935674 | 0.608516 | 0.423475 | 0.259047 | 0.375185 | 0.188574 |
| Large Industrial | 4.568453 | 0.706354 | 0.491561 | 0.300696 | 0.435507 | 0.218893 |
| Pipelines | 2.343391 | 0.355915 | 0.247686 | 0.151514 | 0.219442 | 0.110295 |
| Farm | 0.215040 | 0.032660 | 0.022729 | 0.013904 | 0.020137 | 0.010121 |
| Managed Forests | 0.268801 | 0.040826 | 0.028411 | 0.017380 | 0.025171 | 0.012652 |

| Career/Urban Area | Composite/Commuter Area | Volunteer/Commuter Area | Volunteer Area |
|-------------------|-------------------------|-------------------------|----------------|
| 1.339189 | 1.239452 | 1.195326 | 1.144720 |
| 2.631506 | 2.435523 | 2.348816 | 2.249375 |
| 2.560529 | 2.369832 | 2.285463 | 2.188704 |
| 4.919375 | 4.547723 | 4.383295 | 4.194721 |
| 5.710314 | 5.278907 | 5.088042 | 4.869149 |
| 2.918748 | 2.701372 | 2.605200 | 2.494905 |
| 0.267837 | 0.247890 | 0.239065 | 0.228944 |
| 0.334798 | 0.309864 | 0.298833 | 0.286181 |

Fire Area Rate

Career - this rate is applied to properties in the former City of Sudbury

Composite - this rate is applied to the properties in the former City of Valley East

Volunteer - this rate is applied to all other areas of the City of Greater Sudbury

Transportation Rate

Urban - this rate applies to properties in the former City of Sudbury

Commuter Rate - this rate applies to all other areas of the City of Greater Sudbury with the exception of the formerly Unorganized areas

No Rate - applies to formerly Unorganized areas

| | |
|---------------|-----------------------|
| Presented To: | City Council |
| Presented: | Tuesday, Jul 07, 2020 |
| Report Date | Monday, Jun 08, 2020 |
| Type: | By-Laws |
| By-Law: | 2020-110 |

For Information Only

2020 Tax Rates - Business Improvement Areas

Resolution

For Information Only

Relationship to the Strategic Plan / Health Impact Assessment

This report refers to operational matters.

Report Summary

Each spring the Flour Mill and Downtown Sudbury business improvement areas (BIA) pass their budgets for the current year. Upon City Council approval, the Finance Division establishes the appropriate tax rate and levies business improvement area taxes. The levy is applied against all properties in the commercial and industrial tax classes in each respective area according to the returned assessment roll.

Staff have reviewed the current value assessments in each BIA jurisdiction and tax rates have been established to meet budget requirements.

The BIA levy will coincide with the 2020 final tax billing. Due to the current situation with COVID-19, the 2020 final tax billing is delayed. As a result remittances to the Flour Mill and Downtown Sudbury business improvement areas will be made on August 31, 2020 and September 30, 2020.

Financial Implications

There is no budget impact, as the City collects the levied amounts, and remits the funds to each Business Improvement Area.

Signed By

Report Prepared By

Kyla Bell
Manager of Taxation
Digitally Signed Jun 8, 20

Division Review

Ed Stankiewicz
Executive Director of Finance, Assets
and Fleet
Digitally Signed Jun 24, 20

Financial Implications

Steve Facey
Manager of Financial Planning &
Budgeting
Digitally Signed Jun 24, 20

Recommended by the Department

Kevin Fowke
General Manager of Corporate
Services
Digitally Signed Jun 24, 20

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Jun 24, 20

Background

The Flour Mill Business Improvement Area (BIA) and Downtown Sudbury BIA have passed their budgets and levies and are requesting Council's approval of same, together with the corresponding tax rate bylaws.

2020 Operating Budgets

The 2020 tax levy for the Flour Mill BIA in the amount of \$14,481.29 is before Council for approval and a copy of the minutes approving this budget is attached for information.

The 2020 levy request for Downtown Sudbury BIA is also before Council for approval. The 2020 budget provides for a levy of \$619,600.00 and copy of this request is attached for information.

The City will provide 75% of the levy to the respective BIA's on August 31, 2020 with the remaining 25% to be provided on September 30, 2020.

2020 Tax Rates

The following reflects the BIA tax rates for the properties in the Flour Mill BIA:

| | |
|---------------------------|-----------|
| Commercial and Industrial | 0.059208% |
|---------------------------|-----------|

The following reflects the BIA tax rates for the Downtown Sudbury BIA:

| | |
|---------------------------|-----------|
| Commercial and Industrial | 0.397784% |
|---------------------------|-----------|

Flour Mill Business Improvement Area

May 6th, 2020 - 3:30 pm

Zoom Meeting

Meeting Minutes

Attendees: Terry McMahon, Daniel Boucher, Joscelyne Landry-Altmann & Jean-Francois Demore

1. Welcome by the Chair / Call to Order
Terry McMahon welcomed the group
2. Approval of Agenda
The agenda was presented to the group for approval.
 - Motion to approved by Joscelyne Landry-Altmann
 - Seconded by Jean-Francois Demore
 - Carried
3. Approval of previous Minutes
The previous minutes was presented to the group for approval.
 - Approved by Jean-Francois Demore
 - Seconded by Terry McMahon
 - Carried
4. Old business
 - nothing to report
5. New Business
 - 2019 Flour Mill BIA financial Report - Chair Terry McMahon presented the 2019 Flour Mill BIA Financial report to the group for review, questions and approval.
 - Motion to accept the 2019 Financial Report: Motion to approve : Daniel Boucher - Seconded by: Joscelyne Landry-Altmann - Voted Unanimously - Carried
6. Budget 2020
 - Jean-Francois Demore suggested not to raise the levy for 2020 during this extraordinary time because of Covid-19
 - Motion to approve: Terry McMahon
 - Seconded by: Joscelyne Landry-Altmann
 - Voted unanimously
 - Carried
7. Discussion period: Joscelyne Landry-Altmann discussed about canceled bubble soccer project, silos projections (waiting for engineering report) update on retaining wall on 450 Notre Dame Ave and planting trees on same location. Jean-Francois Demore questions if there's interest in murals in the Flour Mill area, hiring landscaping/maintenance for picking up weeds and garbage.
8. Adjournment: Jean-Francois Demore - Seconded by : Daniel Boucher
9. Next meeting: To be determined



DOWNTOWN SUDBURY
115 LARCH STREET
SUDBURY, ON P3E 1B8

705 674 5115
www.downtownsudbury.com

March 2, 2020

DELIVERED

City of Greater Sudbury
200 Brady St.
Sudbury, ON
P3A 5P3

ATTENTION: ERIC LABELLE, City Solicitor and Clerk

RE: 2020 BUDGET – ‘Downtown Sudbury’ BIA

‘Downtown Sudbury’ BIA recently held their **Annual General Meeting – Thursday, February 27, 2020**. At this time, Members were provided Information Packages, as well as a verbal presentation including the 2020 Program and Budget (as approved and recommended by the Board of Directors). Property Owners and Businesses were advised of this meeting through numerous delivered, mailed and emailed notices.

Further to the presentation, the following resolution related to the 2020 Program and Budget was presented:

AGM-20—05

THAT the General Membership supports the 2020 Program and Operating Budget in the amount of \$619,600 as presented by the Board of Directors and discussed;

AND FURTHER THAT this represents a 2% increase over the 2019 Operating Budget, together with a carryover of a portion of the 2019 Operating Surplus;

AND FURTHER THAT this reflects the program and activities as discussed through the newly developed Strategic Framework, including three primary areas of focus: Governance and Operations; Advocacy; and Community.

CARRIED

Attached are 15 copies of the Annual Report, for Council/Staff. We would request final ratification of the 2020 Budget by City Council.

Should you have additional questions, please do not hesitate to contact me.

Yours truly,

Maureen M. Luoma
Executive Director
Att.

For Information Only

Community Energy and Emissions Plan Update

| | |
|---------------|-------------------------------------|
| Presented To: | City Council |
| Presented: | Tuesday, Jul 07, 2020 |
| Report Date | Wednesday, Jun 24, 2020 |
| Type: | Correspondence for Information Only |

Resolution

For Information Only

Relationship to the Strategic Plan / Health Impact Assessment

This report aligns with City Council's strategic climate change goal as described in the 2019-2027 Strategic Plan.

Report Summary

This report updates City Council on the status of the Community Energy and Emissions Plan.

Financial Implications

There are no financial implications associated with this report.

Signed By

Report Prepared By

Stephen Monet
Manager of Environmental Planning Initiatives
Digitally Signed Jun 24, 20

Division Review

Jason Ferrigan
Director of Planning Services
Digitally Signed Jun 24, 20

Financial Implications

Steve Facey
Manager of Financial Planning & Budgeting
Digitally Signed Jun 24, 20

Recommended by the Department

Tony Cecutti
General Manager of Growth and Infrastructure
Digitally Signed Jun 24, 20

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Jun 24, 20

Update on the Greater Sudbury Community Energy and Emissions Plan (CEEP)

For Information Only

Purpose

This report provides an update on the climate-related actions initiated by City Council Resolution CC2019-151 and City Council Resolution CC2019-334:

CC2019-151 (in part)

- a) set a target for the CEEP of net zero greenhouse gas (GHG) emissions by 2050. Additional items of CC2019-151 are addressed under the 'Next Steps' section below;

CC2019-334

- b) engage the community to obtain feedback on the draft CEEP from the public and energy stakeholders as described in the report entitled "Greater Sudbury Community Energy and Emissions Plan" from the General Manager of Growth and Infrastructure, presented at the City Council Meeting on November 12, 2019;
- c) finalize the CEEP for Council's consideration no later than the end of the second quarter of 2020; and,
- d) prepare a CEEP Implementation Strategy – Phase One (i.e., the first five years) no later than the end of 2020.

Climate Emergency Declaration – CEEP Target of Net Zero GHG Emissions by 2050 (CC2019-151, in part)

Status: Completed

Staff presented a draft CEEP at the City Council meeting of November 12, 2019. The draft CEEP outlines the actions needed to reach the City's target of net zero GHG emissions by 2050 (CC2019-151).

Community Engagement – Draft CEEP (CC2019-334)

Status: Completed

Staff facilitated a stakeholder workshop session on November 21 (25 attendees) and a public engagement session on November 28 (24 attendees) to obtain feedback on the draft CEEP. In addition, staff placed the draft CEEP on the City's public engagement online platform "Over to You", resulting in over 200 visitors to the site in late 2019. In total from January 2018 to December 2019, the Over to You site attracted 1500 visitors from which 19 comments were received. Finally, in order to better gauge sentiment on matters relating to climate change and greenhouse gas emissions from the broader local public, staff commissioned a public opinion telephone survey from a professional polling firm. To ensure a statistically meaningful sample size, 525 people from various communities in Greater Sudbury were surveyed.

The community engagement efforts reveal that climate change resonates strongly with local citizens and organizations. The telephone survey showed that 82% of participants are concerned about climate change and 79% support the City's Climate Emergency Declaration.

Finalize CEEP (CC2019-334)

Status: Completed

The community engagement activities resulted in a few minor changes to the CEEP, which was finalized in late 2019. At that time, staff initiated work on the Phase One Implementation Plan, with the goal of presenting documents to City Council in June, 2020.

Concerns over the spread of COVID-19 resulted in the declaration of a State of Emergency in Ontario and the City, which set new priorities for Council's immediate consideration.

Notwithstanding the pandemic and declarations, work on the CEEP and its associated Phase One Implementation Plan continues. The pace of work has slowed somewhat since COVID-19 restrictions have made it more difficult to collaborate with internal and external stakeholders due to conflicting priorities.

It is anticipated that the final CEEP will be presented to City Council in September 2020.

CEEP Implementation Strategy – Phase One (CC2019-334)

Status: On schedule for completion by end of 2020.

Thus far, staff have undertaken the following actions related to the CEEP Implementation Strategy – Phase One:

- Identification of potential CEEP-related actions, in collaboration with individual City Directors, which could be implemented within the first five years. These actions will be refined through discussions at a future Business Leadership Group (BLG) meeting with input from the Executive Leadership Team (ELT).
- Identification of municipal projects (e.g., street light retrofit to LED) that staff from various divisions are currently undertaking that are helping to implement the CEEP.
- Securement of letters of support for the CEEP and its implementation from several stakeholders.
- Discussions with numerous individual stakeholders to strengthen support for the CEEP's implementation and better understand stakeholders' energy projects whether already completed or to be initiated in the near-term.
- Discussions with staff of other municipalities and organizations on strategies and measures taken in implementing their CEEP or CEP (Community Energy Plan).
- Implementation of the CEEP will require participation from the City's many divisions as well as with stakeholders and the public. Implementation actions can involve specific projects that result in measurable GHG reductions, but can also involve feasibility studies, policy development and broader education and outreach efforts whose GHG and energy outcomes are not as clear.

Conclusion and Next Steps

The CEEP is complete and will be presented to City Council in September 2020. Staff are continuing to develop the CEEP Implementation Strategy – Phase One, which is expected to be presented to Council by end of 2020 as per CC2019-334.

For Information Only

The Junction Projects Information Report

| | |
|---------------|-------------------------------------|
| Presented To: | City Council |
| Presented: | Tuesday, Jul 07, 2020 |
| Report Date | Wednesday, Jun 24, 2020 |
| Type: | Correspondence for Information Only |

Resolution

For Information Only

Signed By

Report Prepared By

Eleethea Savage
Manager of Special Projects
Digitally Signed Jun 24, 20

Division Review

Ian Wood
Executive Director of Strategic
Initiatives, Communication and Citizen
Services
Digitally Signed Jun 24, 20

Financial Implications

Ed Stankiewicz
Executive Director of Finance, Assets
and Fleet
Digitally Signed Jun 24, 20

Recommended by the Department

Ian Wood
Executive Director of Strategic
Initiatives, Communication and Citizen
Services
Digitally Signed Jun 24, 20

Recommended by the C.A.O.

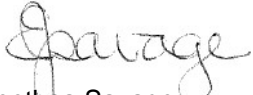

Ed Archer
Chief Administrative Officer
Digitally Signed Jun 24, 20



| Type of Decision | | | | | | | | | | | |
|--------------------|--|----------------|-----|---|-------------|-----------------|---------------|---|------|--|--------|
| Meeting Date | | June 23, 2020 | | | Report Date | | June 17, 2020 | | | | |
| Decision Requested | | | Yes | X | No | Priority | | | High | | Low |
| | | Direction Only | | | | Type of Meeting | | X | Open | | Closed |


| Report Title |
|---|
| Junction East and Junction West – Background Chronology and Detailed Expenditures to Date |

| Resolution | Relationship to the Strategic Plan/Health Impact Assessment |
|-----------------------------|--|
| For information only | <p>This report is informed by the strategic objectives outlined in the <i>2019-2027 City of Greater Sudbury Strategic Plan</i>, specifically Economic Capacity and Investment Readiness (Page 12).</p> <p>4.4 Invest in Transformative Facilities, Spaces and Infrastructure Initiatives that support economic activity.</p> <p>A. Continue implementation of Council's Large Projects including the Junction, the Kingsway Entertainment District and Place des Arts.</p> |
| Resolution Continued | Background Attached |

| Report Summary | Financial Implications |
|---|---|
| <p>As requested at the City Council meeting of June 9, 2020, this report provides a history and chronology of the development of two of the City of Greater Sudbury's "Large Projects," the Library/Art Gallery and the Synergy Centre, since their adoption as priorities of Council in April 2016.</p> <p>Now known as Junction East and Junction West, these two projects have evolved in terms of scope, location and understanding. The report will summarize the key developments in the history of the projects and detail the expenditures made in support of the process.</p> <p>The report also provides a summary of the projects' current status as well as a look ahead to next steps.</p> | <p>There are no direct financial implications resulting from this information report.</p> |

| Report Prepared By | Division Review |
|---|---|
|  Eleethea Savage Manager of Special Projects |  Ian Wood Executive Director of Strategic Initiatives, Communications and Citizen Services |

| Recommended by the Department | Financial Implications |
|--|---|
|  Ian Wood Executive Director of Strategic Initiatives, Communications and Citizen Services |  Ed Stankiewicz Executive Director of Finance, Assets and Fleet |

| Recommended by the C.A.O. |
|--|
|  Ed Archer Chief Administrative Officer |

BACKGROUND

The projects now known as Junction East and Junction West were selected by City Council in April 2016 as three of five priority large projects for Greater Sudbury. Council directed that the proposal for a new Main Branch of the Greater Sudbury Public Library and the proposal to develop a new Art Gallery of Sudbury be merged into one project, if deemed feasible. Since that time, and as detailed in the following chronology, the projects have each progressed through the development of a business plan, conceptual design and financial plan. The steps along the way have been dynamic, reflecting community interests of the day and responding to opportunities and challenges as they arose.

A site selection process brought both projects onto the same preferred site and an integrated site design showed how each could be built within a single complementary development. Based on a desire to see these projects develop without delay, and because some of the land planned for these projects is currently in use for the Sudbury Arena, Council directed that a new preferred site, Shaughnessy East, be selected as the location for Junction East. For Junction West, additional work has been undertaken to determine private sector interest in the project and surrounding area. Also, subject to some ongoing due diligence, staff are evaluating an unsolicited proposal to integrate a World Trade Center concept into the project.

ANALYSIS

PROJECT MILESTONES

To date, both Junction East and Junction West have progressed from the concepts originally presented to Council in the fourth quarter of 2015. When Council selected these projects in April 2016, they were ideas that needed to be defined, agreed by the community and funded according to a financing plan that fit within the municipality's array of service and financial commitments. Now, there are details available to provide interested stakeholders with more substantial information about how both projects will look and perform when they are complete.

While a complete list of reports and communications with City Council is provided in **Appendix A**, a list of key decisions taken since the second quarter of 2016 is included here for your reference. As has been made clear during Council updates, it is staff's intention always to ensure that Council is aware and consulted on all pending decisions or recommendations prior to action being taken.

| 2016 | |
|---------------------------------|--|
| Apr. 26, 2016 CC2016-149 | Council endorses the following projects as presented at the Public Input Session on November 27, 2015 and directs staff to take the next steps in implementation for each project. <ul style="list-style-type: none">-Art Gallery of Sudbury/Library-Event Centre-Place des Art-Synergy Centre https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=944 |
| July 12, 2016 | Library Art Gallery |

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| Large Project Update | <ul style="list-style-type: none"> - Agreement to establish the Library/Art Gallery Working Group with the objective to advance the project as quickly as possible to determine if alignment of vision exists between the two projects - A terms of reference has been developed to outline mandate and objectives the next steps include: securing Council's commitment to provide funding for a project management consultant, Develop, issue and award consultant RFP and then work with the project manager and staff to complete the various components to advance the project <p>Synergy Centre</p> <ul style="list-style-type: none"> - Staff and members of the GSDC Board are actively engaged with the projects proponents to assess and review current information and to establish a process to move the project forward on an accelerated timetable. <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=949&itemid=11754</p> |
| CC2016-258 | Council approves \$100,000 to secure a consultant to assist with the development of a Joint Art Gallery and Public Library Main Branch |
| 2017 | |
| June 28, 2017 Special Council Meeting | <p>Council received detailed presentations for both the Library Art Gallery and the Synergy Centre</p> <p>Verbal direction provided to staff to examine ways to accelerate the proposed time line to achieve the deliverables outlined in the presentations/report</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1210</p> |
| CC2017-188 | Council approves the Synergy Centre Project concept for the development of a multi-purpose conference and performing arts venue with a gross floor area of 60,500 square feet. Council also directs staff to undertake a site selection process, including the potential for shared site development with the Library Art Gallery. Further, Council direct staff to proceed with the finalization of a detailed business plan, operational model, conceptual design and financial plan for the proposed centre. |
| CC2017-189 | Council approves the Art Gallery of Sudbury/Greater Sudbury Public Library Project concept for co-location of a new Library Art Gallery. Council also directs staff to working the Art Gallery and Public Library Working Group to undertake a site evaluation and selection process. Further, Council also directs staff to secure Lord Cultural Resources to finalize a detailed business plan, operational model and financial plan for the proposed project. |
| Sept. 12, 2017 Large Project Update | <p>Dedicated staff resources have been allocated to the project</p> <p>Staff is working with the respective groups and consults to firm up timelines and deliverables to develop critical path.</p> |

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| | <p>Staff recommendation to single source consultant services to take advantage of the knowledge acquired by third parties in previous phases of the projects</p> <p>Staff outlined the Site Selection criteria</p> <p>Staff recommends delegated authority to the Project Sponsor, Director of Economic Development</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1133&itemid=13767</p> |
| CC2017-271 | Council approves the site selection criteria for the purpose of evaluation and recommendation of a preferred site(s) for the Library Art Gallery and the Synergy Centre projects. |
| CC2017-272 | Council authorizes the Director of Economic Development to enter into a single-source agreement with CBRE Limited for the development of a business plan, operation model, conceptual design and financial plan for the Synergy Centre Project. |
| CC2017-273 | Delegated authority to Director of Economic Development |
| 2018 | |
| <p>Jan. 9, 2018</p> <p>Site Selection Information Report</p> | <p>Based on the direction provided by Council in November 2017 the report provides additional information regarding the site selection process and rationale, specifically related to the Library Art Gallery</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1233&itemid=14368</p> |
| CC2018-10 | Council selects 240 Elgin Street (Sudbury Community Arena site), as the preferred site to construct both the Greater Sudbury Convention and Performance Centre and the Library Art Gallery. |
| <p>July 10, 2018</p> <p>Large Project Update</p> | <p>Comprehensive update provide to Council on the Library Art Gallery and the Convention Performance Centre Projects</p> <p>As directed by Council in resolutions CC2017-188 & 189 the report provides a detailed business plan, operational model, financial plan and conceptual designs for both projects and makes recommendations for next steps to continue the implementation of these projects, including the allocation of additional financial resources for this work</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1244&itemid=15295</p> |
| CC2018-183 | Council approves the business plans for the Greater Sudbury Convention Centre and Library Art Gallery. |
| CC2018-184 | Council directs staff to finalize plans to establish Municipal Services Corporation as the recommended governance model for the Library Art Gallery and conference centre facilities. |

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| CC2018-185 | Council endorses the Integrated Site Design for the Junction Project as the basis for the development of a final Conceptual Design and directs staff to move forward with a refinement of the design and capital cost estimates. |
| CC2018-186 | Council directs staff to prepare a Business Case for the capital financing for The Junction, including both the Library Art Gallery and Convention Performance Centre for consideration in the 2019 budget process. |
| CC2018-187 | Council authorizes an additional allocation of \$175,000 to advance the work associated with The Junction project. |
| 2019 | |
| Jan. 15, 2019 CC2019-04 | <p>M-4 Private Sector Investment for the Junction As presented by Councillors Cormier and McIntosh</p> <p>Council directs staff to explore the potential to attract private sector participation into The Junction projects including, but not limited to residential, hotel and commercial developments that complements and supports the functional programs approved by the City of Greater Sudbury for the Library/Art Gallery and the Convention Performance Centre.</p> |
| Feb. 19, 2019 FA2019-05 | <p>M-3 Alternate Site for Library/Art Gallery Project As presented by Councillor Cormier</p> <p>Council directs staff to investigate alternative sites for the Library Art Gallery project within the Downtown South District that would facilitate a project start in 2020.</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1400#agendaitem16403</p> |
| Feb. 21, 2019 CC2019-15 | <p>Council approves the overall 2019 budget for the City of Greater Sudbury, including the business case for the Junction (Library Art Gallery and Convention Performance Centre). The project has been estimated at \$112 million and it is anticipated that 40% of this can be realized through Senior levels of government.</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1416</p> |
| May 28, 2019 Large Project Update | <p>Private Sector Investment</p> <ul style="list-style-type: none"> - Consultant services secured (RSM Canada) to evaluate potential opportunities to assist - Considering and EOI to attract private sector partnerships - This work will inform efforts to attract hotel partner for the Convention Performance centre <p>Alternate Site</p> <ul style="list-style-type: none"> - Two sites identified: Shaughnessy East and Minto East - Test fit exercise confirmed the LAG program fits on the existing CGS |

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| | <p>owned property-Shaughnessy East</p> <ul style="list-style-type: none"> - Opportunities to work with Sudbury Theatre Centre and Sudbury Multicultural and Folk Arts Association <p>Next Steps</p> <ul style="list-style-type: none"> - Prepare Design-Build RFP - Continue discussions with STC and SMFAA - Complete Geotechnical work in the South District <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1323&itemid=16837</p> |
| CC2019-169 | Council amends the portion of Resolution CC2018-10 that pertains to the Library Art Gallery and selects the Shaughnessy East site as the preferred location for the Library Art Gallery project. |
| <p>June 11, 2019</p> <p>CC2019-192</p> | <p>M-2 Expression of Interest for Parking Structures As presented by Councillor Cormier</p> <p>Staff direction was provided to issue an Expression of Interest for a parking structure(s) on suitable location in the core area of downtown that would allow for an increase in parking supply of at least 200 spaces. As a result of several large projects proceeding in the Downtown, namely the Place des Arts and the Junction, which are anticipated to reduce the overall parking supply by at least 200 parking spaces. Furthermore, this resolution indicates that because Council has approved the alternate site for the Library Art Gallery that may further reduce parking supply, especially in the South District of the downtown and realizing that there are few suitable properties to increase parking supply within a reasonable walkable radius to these large projects. It was decided that the City prepare and issue an expression of interest for parking structure(s) on suitable locations in the core area of downtown that would allow for an increase in parking supply of at least 200 spaces.</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1324#agendaitem17077</p> |
| <p>Oct. 8, 2019</p> <p>Request for Decision – Investing in Canada Infrastructure Program</p> | <p>The federal and provincial governments have recently announced an intake for the Community, Culture and Recreation Stream of the Investing in Canada Infrastructure Program.</p> <p>A summary of the program as well as a recommendation for four projects which fit well within the program guidelines and which can be completed within the program's requirements. With Council's approval, formal applications will be made to the program prior to the deadline of November 12, 2019.</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1330&itemid=17602</p> |
| CC2019-300 | Council approves the submission of the Library Art Gallery application to the Multi-Purpose Category of the Community, Culture and Recreation Stream of the |

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| | Investing in Canada Infrastructure Program. |
| 2020 | |
| Feb. 11, 2020 Finance and Administration | The World Trade Centre Group, invited by Chair Jakubo to present Council with the opportunity to establish a World Trade Centre location in Greater Sudbury. |
| FA2020-06 | As part of the development of the Junction West project, Council directs staff to undertake additional due diligence regarding the World Trade Centre Greater Sudbury proposal to: understand the role of municipal government and prepare a concept development and local market analysis. (February 11, 2020). |

CURRENT STATUS – JUNCTION EAST

The Junction East project continues to advance despite some delays resulting from staff requirements to participate in the CGS response to COVID-19. In response to the RFP to select a consultant for Architectural and Engineering Services, thirteen outstanding submissions were received. An Evaluation Team, composed of Large Project Staff and representatives of the Library and Art Gallery, is in the final stages of reviewing these complex and detailed submissions. Over the past few months, Junction East has received priority in an effort to maintain the momentum associated with the issuance of the Design RFP. Despite this, some delays to the overall project time lines, in particular, those related to the community engagement, have emerged.

As has been shared with Council, the selection of the new preferred site of the Library Art Gallery resulted in potential new partners and synergies that would further enhance this transformative project. Staff continue to work the Sudbury Theatre Centre and the Sudbury Multicultural Associations to formalize these new partnerships. Based on these positive discussions, staff is proceeding with the assumption that the STC and SMFAA buildings will be acquired by the City and both organizations will likely find a new home within Junction East.

To integrate these additional partners there is a need for additional space and other considerations, including acquisition and demolition/renovation that will need to be incorporated into the design and execution of the project.

From a project finance perspective, staff continue work on federal and provincial funding applications to reduce the municipal contribution required to realize the Junction East project. In collaboration with Ministry staff, efforts are underway to finalize the Stage Two funding application for NOHFC. Council approved an application to the Investing in Canada Infrastructure Program (ICIP) in November and we await the results of the federal-provincial decision-making process for this file. Because of program guidelines and rules against stacking of federal dollars under ICIP, staff have withdrawn the FedNor application for the time being. As the building design and operations become clearer, another application will be submitted for expenses that are eligible under the Fednor program. Similarly, other programs like Cultural Spaces Canada, require details that will be defined in the next phase of the project's development.

New Features Introduced By Potential Project Scope Changes

At the City Council meeting of June 11, 2019, Councillor Cormier presented Members Motion M-2, (CC2019-192), Expression of Interest for Parking Structures, which subsequently passed. This motion directed staff to issue an Expression of Interest for a parking structure(s) on suitable location in the core area of downtown that would allow for an increase in parking supply of at least 200 spaces. This impetus for this motion was the fact that several large projects are proceeding in the Downtown, namely the Place des Arts and the Junction, which were anticipated to reduce the overall parking supply by at least 200 parking spaces. Furthermore, this resolution indicated that because Council has approved the alternate site for the Library Art Gallery that may further reduce parking supply, especially in the South District of the downtown. In addition, it noted that there are few suitable properties to increase parking supply within a reasonable walkable radius to these large projects.

As described in the Alternate Site report of May 28, 2019, a parking solution as part of the Junction East project becomes important when the new building will be constructed over an existing municipal surface parking lot of 110 spaces and, potentially, a private lot containing an additional 30 spaces. Staff updates have previously described the intention to explore an option to develop a layer of underground parking integrated into the building. Using industry estimates of \$50,000 to \$60,000 per space, replacing the lost spaces could cost \$7.0 to \$8.4 million. Alternatively, the replacement spaces could be constructed in a surface structure, located on municipal property, for approximately \$35,000 each, resulting in a rough estimate of \$4.9 million.

While it has been clear that bringing additional partners into the Junction East project is not without cost, staff have not previously provided cost estimates. The next phase of the project will define the project design and cost all components.

The information presented here about potential project scope changes should help maintain alignment between discussions about the project's expected outcomes and its projected costs. Staff have used the same numbers that were identified in the business plans for each of the components to develop a preliminary estimate of additional costs. Changes in total cost, which remains subject to Council review and approval, reflect changes in project scope.

The Library/Art Gallery Business Plan identifies an average cost of \$502 per square foot to construct the new building. Based on analysis of existing space at the Sudbury Multi-Cultural Centre and the opportunity to tie the new building into a portion of the Sudbury Theatre Centre, there is a need to construct or renovate 5,000 to 6,000 square feet for a total estimated cost of \$2.5 to \$3.0 million.

Costs for property acquisitions are not detailed in this report as negotiations continue and the discussions and associated values are confidential.

Staff would like to reiterate with Council that no key decisions related to Junction East or Junction West have been made without first consulting with Council, evident by the details provided in Appendix A. This approach can be seen through the life of the Junction projects and Council can expect to continue seeing this approach moving forward.

CURRENT STATUS – JUNCTION WEST

As described to Council in 2018, when a single site was selected, that while these projects were moving in parallel under the “umbrella” of the Junction, they remained two separate projects. Because of a number of factors, including additional investigation efforts and a potential concern with simultaneous construction, Junction West has not advanced at the same rate as Junction East.

Currently, at the direction of Council, staff is working with CBRE and the World Trade Centre proponents to understand the potential opportunity to enhance the Junction West project. In addition, the work is looking at how WTC organizations work with other municipalities and projects. Given the future uncertainty resulting from COVID-19, particularly on the hospitality industry, it is a challenging time to assess the local market and support for the concept. Stakeholder consultations have gone forward, however, and a Council report is anticipated in August or September 2020 to share the results of this work. Federal and Provincial funding applications for Junction West have been put on hold pending a finalization of the concept

EXPENSES TO DATE

A detailed report describing Junction expenses since 2016 is provided in Appendix B.

CHRONOLOGY OF THE JUNCTION AND DECISIONS OF COUNCIL

The following is a complete list of reports and communication with Council including key decision taken since the second quarter of 2016; these have been highlight in “Green” for your reference.

| 2015 | |
|---------------------------------------|--|
| Nov. 27, 2015 Public Meeting | Council invited the community to present transformative projects that were deemed to be “shovel ready” |
| 2016 | |
| Apr. 26, 2016 CC2016-149 | <p>Council endorses the following projects as presented at the Public Input Session on November 27, 2015 and directs staff to take the next steps in implementation for each project.</p> <ul style="list-style-type: none"> -Art Gallery of Sudbury/Library -Event Centre -Place des Art -Synergy Centre <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=944</p> |
| July 12, 2016 Large Project Update | <p>Library Art Gallery</p> <ul style="list-style-type: none"> - Agreement to establish the Library/Art Gallery Working Group with the objective to advance the project as quickly as possible to determine if alignment of vision exists between the two projects - A terms of reference has been developed to outline mandate and objectives the next steps include: securing Council’s commitment to provide funding for a project management consultant, Develop, issue and award consultant RFP and then work with the project manager and staff to complete the various components to advance the project <p>Synergy Centre</p> <ul style="list-style-type: none"> - Staff and members of the GSDC Board are actively engaged with the projects proponents to assess and review current information and to establish a process to move the project forward on an accelerated timetable. <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=949&itemid=11754</p> |
| CC2016-258 | Council approves \$100,000 to secure a consultant to assist with the development of a Joint Art Gallery and Public Library Main Branch |
| Dec. 13, 2016 Large Project Update | <p>An internal Steering Committee made up of senior staff has been established to ensure Council has sufficient, appropriate information to make decisions regarding scope, governance and procurement options</p> <p>Synergy Conference Centre</p> <ul style="list-style-type: none"> - Continue to work with internal and external experts to assess the completeness of current information - Need to establish terms of reference to fill in data gaps on scope, environmental scan, governance and procurement for the project - Determine most efficient and cost effective approach to obtain additional information <p>Art Gallery of Sudbury/Public Main Branch</p> <ul style="list-style-type: none"> - Immediate priority of the Working Group is to advance the project as quickly as possible - RFP for Project Manager to support and facilitate the process has been issued |

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| | and evaluated resulting in Lord Cultural Resources being hired https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1034&itemid=12449 |
| 2017 | |
| Apr. 11, 2017 Large Project Update | <p>Library Art Gallery</p> <ul style="list-style-type: none"> - Phase I of new Library / Art Gallery is underway - Lord Cultural Resources are working with the Joint Committee and staff from both organizations - Consultants are now developing a business case for the project - This report will include capital cos estimates, attendance, revenue and expense projections, functional plan and literature review - The Library and Gallery have establish a strong working relationship through this process and both are confident regarding the feasibility of this joint venture <p>Synergy Convention Centre</p> <ul style="list-style-type: none"> - A renewed Synergy Project Committee has met and confirmed the project essential as presented to Council in November 2015: located in the downtown, major revitalization anchor in the city's core, size and scale of the project will strategically fill a known gap and a multiuse facility design to provide 1000 seats for performing arts and seating for 1000 for banquets with breakout space - January 2017 Synergy Project declared a priority for GSDC - GSDC committee dollars to the project and a portion is being used to procure CBRE to review existing reports, test the assumptions used in the project planning to date and recommend next steps to bring the project to decision point <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1125&itemid=13017</p> |
| May 30, 2017 Large Project Update | <p>The report indicates that Council will dedicate two meetings in late June 2017 to receive detailed updates on all four of their identified Large Projects to allow sufficient time to consider the significant scope and implications of these projects.</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1128&itemid=13308</p> |
| June 28, 2017 Special Council Meeting | <p>Council received detailed presentations for both the Library Art Gallery and the Synergy Centre</p> <p>Verbal direction provided to staff to examine ways to accelerate the proposed time line to achieve the deliverables outlined in the presentations/report</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1210</p> |
| CC2017-188 | Council approves the Synergy Centre Project concept for the development of a multi-purpose conference and performing arts venue with a gross floor area of 60,500 square feet. Council also directs staff to undertake a site selection process, including the potential for shared site development with the Library Art Gallery. Further, Council direct staff to proceed with the finalization of a detailed business plan, operational model, conceptual design and financial plan for the proposed centre. |
| CC2017-189 | Council approves the Art Gallery of Sudbury/Greater Sudbury Public Library Project concept for co-location of a new Library Art Gallery. Council also directs staff to working the Art Gallery and Public Library Working Group to undertake a site evaluation and selection process. Further, Council also directs staff to secure Lord Cultural Resources to finalize a detailed business plan, operational model and financial plan for the proposed project. |

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| Sept. 12, 2017 Large Project Update | <p>Dedicated staff resources have been allocated to the project</p> <p>Staff is working with the respective groups and consults to firm up timelines and deliverables to develop critical path.</p> <p>Staff recommendation to single source consultant services to take advantage of the knowledge acquired by third parties in previous phases of the projects</p> <p>Staff outlined the Site Selection criteria</p> <p>Staff recommends delegated authority to the Project Sponsor, Director of Economic Development</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1133&itemid=13767</p> |
| CC2017-271 | Council approves the site selection criteria for the purpose of evaluation and recommendation of a preferred site(s) for the Library Art Gallery and the Synergy Centre projects. |
| CC2017-272 | Council authorizes the Director of Economic Development to enter into a single-source agreement with CBRE Limited for the development of a business plan, operation model, conceptual design and financial plan for the Synergy Centre Project. |
| CC2017-273 | Delegated authority to Director of Economic Development |
| Oct. 17, 2017 State of Downtown Parking Report | <p>Council received a report on the state of parking in the downtown core, as well as some perspective on the effect certain initiatives will have on the current parking environment.</p> <p>A number of large initiatives being undertaken will have a direct impact on the supply of parking in the downtown core...Place des Arts, Library Art Gallery and Synergy Centre</p> <p>Downtown intensification such as that caused by large development projects need to be supported by transportation infrastructure including parking</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1135&itemid=13486</p> |
| Nov. 22, 2017 LAG and GSCPC Update | <p>Based on the direction and authority provided by Council in September this report presents an update of the work to implement GSCPC and LAG projects including a site evaluation and process</p> <p>And, recommends that Council approve the existing Sudbury Community Arena site as the development site for both the GSCPC and LAG (DEFERRED-Request for additional information)</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1137#agendaitem14001</p> |
| 2018 | |
| Jan. 9, 2018 Site Selection Information Report | <p>Based on the direction provided by Council in November 2017 the report provides additional information regarding the site selection process and rationale, specifically related to the Library Art Gallery</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1233&itemid=14368</p> |

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| CC2018-10 | Council selects 240 Elgin Street (Sudbury Community Arena site), as the preferred site to construct both the Greater Sudbury Convention and Performance Centre and the Library Art Gallery. |
| Apr. 10, 2018 LAG / GSCPC Update | <p>March 2, 2018 RFP issued to secure consultant service for integrated site design</p> <p>Community engagement plan shared for the integrated site design including all marketing materials</p> <p>Joint LAG/GSCPC Communication group established to ensure that projects are not perceived as competing, similar messaging and better work together – The Junction</p> <p>Junction wordmark shared (French and English applications)</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1239#agendaitem14917</p> |
| May 8, 2018 Large Project Update | <p>Community engagement took place during the month of April with online feedback tool remaining available until May 11, 2018.</p> <p>Results of this engagement work was shared</p> <p>Integrated site design session scheduled for May 15, 2018. This workshop is to be facilitated by Centreline Design Architectural Studio and Cumulus Architects</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1241</p> |
| May 29, 2018 Large Project Update | <p>Staff reported on site visit in British Columbia to view the Gala Systems automated seating system that has the capacity to transform the space from a multi-tiered theatrical and concert space to a flat floor exhibition plenary space</p> <p>Staff performed telephone key informant interviews to gain insights from similar projects across the country</p> <p>Consultants continue to compiling the result of the Integrated site design work</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1242#agendaitem15137</p> |
| June 12, 2018 Large Project Update | <p>Through an Open House format, Integrated Site Design workshop participants were invited to provide feedback on design options</p> <p>Feedback will be sought from the Executive Leadership Team and technical review is planned with expertise from across the organization to refine the designs</p> <p>Work continues on the finalizing the business plans for both projects</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1282#agendaitem15150</p> |
| June 26, 2018 Large Project Update | <p>PM attended Crime Prevention Through Environmental Design training</p> <p>Staff are finalizing an integrated Communication Plan for The Junction</p> <p>Update to Council on July 10 expected include recommendations for site design as well as business plans, governance models and financial plans</p> |

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| | https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1282#agendaitem15150 |
| July 10, 2018 Large Project Update | <p>Comprehensive update provide to Council on the Library Art Gallery and the Convention Performance Centre Projects</p> <p>As directed by Council in resolutions CC2017-188 & 189 the report provides a detailed business plan, operational model, financial plan and conceptual designs for both projects and makes recommendations for next steps to continue the implementation of these projects, including the allocation of additional financial resources for this work</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1244&itemid=15295</p> |
| CC2018-183 | Council approves the business plans for the Greater Sudbury Convention Centre and Library Art Gallery. |
| CC2018-184 | Council directs staff to finalize plans to establish Municipal Services Corporation as the recommended governance model for the Library Art Gallery and conference centre facilities. |
| CC2018-185 | Council endorses the Integrated Site Design for the Junction Project as the basis for the development of a final Conceptual Design and directs staff to move forward with a refinement of the design and capital cost estimates. |
| CC2018-186 | Council directs staff to prepare a Business Case for the capital financing for The Junction, including both the Library Art Gallery and Convention Performance Centre for consideration in the 2019 budget process. |
| CC2018-187 | Council authorizes an additional allocation of \$175,000 to advance the work associated with The Junction project. |
| Aug. 14, 2018 Large Project Update | <p>Staff are implementing the process steps as outlined in the July 10, 2018 Council meeting</p> <p>Although LAG and GSCPC are advancing in parallel, staff are ensuring that either could proceed independently should circumstances dictate</p> <p>Communication plan has been developed which will provide additional information on how these project will benefit the City</p> <p>Meetings with funding agencies and government representatives are ongoing as staff develop the business case for Council's consideration in 2019 budget process</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1245#agendaitem15141</p> |
| Sept. 11, 2018 Large Project Update | <p>Staff have submitted Phase I funding application to FedNor and continue to explore the potential for funding from senior levels of government</p> <p>Online engagement for public input into the integrated site design closed August 31 and staff are compiling the results</p> <p>Large Projects pages on the CGS website continue to be updated with the latest information</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1246#agendaitem15142</p> |

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| Sept. 25, 2018 Large Project Update | <p>EDAC selected The Junction as the winner of the 2019 MIPIM Award for outstanding real estate investment opportunity.</p> <p>Working with internal team to identify parking needs and impacts to ensure complete assessment as part of the project</p> <p>Continue to develop the business case and financial plan including assessment of potential support from provincial and federal governments</p> <p>Staff working to develop RFP for the architectural services for the projects</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1247#agendaitem15143</p> |
| Nov. 20, 2018 Large Project Update | <p>Staff working on funding applications to be submitted by the end of the year</p> <p>Work has begun to establish a Municipal Services Corporation, the governance model that will oversee The Junction</p> <p>Comprehensive project update to be provided to Council at February 12 meeting of Council</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1249#agendaitem15145</p> |
| Dec. 11, 2018 Large Project Update | <p>The Junction is proceeding as a unified project maintaining the option to phase or split</p> <p>Terms for the Working Groups for both the LAG and GSCPC ended on November 30, 2018</p> <p>A new approach to governance, more focused on project implementation than advocacy will be launched in January</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1250#agendaitem15146</p> |
| 2019 | |
| Jan. 15, 2019 Large Project Update | <p>Anticipate holding the first meeting of the Collaboration Working Group by March 1st</p> <p>Attraction for a private sector hotel partner is underway</p> <p>Funding applications as identified in the 2019 Business Case have been submitted where possible and staff continue to engage in a dialogue with funding agencies</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1303#agendaitem15933</p> |
| Jan. 15, 2019 CC2019-04 | <p>M-4 Private Sector Investment for the Junction As presented by Councillors Cormier and McIntosh</p> <p>Council directs staff to explore the potential to attract private sector participation into The Junction projects including, but not limited to residential, hotel and commercial developments that complements and supports the functional programs approved by the City of Greater Sudbury for the Library/Art Gallery and the Convention Performance Centre.</p> |

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| Jan. 29, 2019 Large Project Update | <p>With a Terms of Reference now complete, we have begun recruitment for The Junction Collaboration Working Group</p> <p>Staff has initiated work associated with delivering on Council's resolution to explore the potential to attract private sector participation into The Junction projects.</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1304#agendaitem15959</p> |
| Feb. 12, 2019 Large Project Update | <p>Established The Junction Collaboration Working Group</p> <p>Private sector attraction work underway</p> <p>Funding application submitted where possible (Stage 1-NOHFC/Fed Nor)</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1312#agendaitem15958</p> |
| Feb. 19, 2019 FA2019-05 | <p>M-3 Alternate Site for Library/Art Gallery Project As presented by Councillor Cormier</p> <p>Council directs staff to investigate alternative sites for the Library Art Gallery project within the Downtown South District that would facilitate a project start in 2020.</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1400#agendaitem16403</p> |
| Feb. 21, 2019 CC2019-15 | <p>Council approves the overall 2019 budget for the City of Greater Sudbury, including the business case for the Junction (Library Art Gallery and Convention Performance Centre. The project has been estimated at \$112 million and it is anticipated that 40% of this can be realized through Senior levels of government.</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1416</p> |
| Mar. 19, 2019 Large Project Update | <p>Staff continue to explore options for private sector participation</p> <p>Work has begun exploring alternate sites in the downtown south district</p> <p>Staff attended the Marché International des Professionnels d'Immobilier (MIPIM) conference; which was an opportunity to showcase The Junction on the global stage.</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1315#agendaitem15956</p> |
| May 28, 2019 Large Project Update | <p>Private Sector Investment</p> <ul style="list-style-type: none"> - Consultant services secured (RSM Canada) to evaluate potential opportunities to assist - Considering and EOI to attract private sector partnerships - This work will inform efforts to attract hotel partner for the Convention Performance centre <p>Alternate Site</p> <ul style="list-style-type: none"> - Two sites identified: Shaughnessy East and Minto East - Test fit exercise confirmed the LAG program fits on the existing CGS owned property-Shaughnessy East - Opportunities to work with Sudbury Theatre Centre and Sudbury Multicultural and Folk Arts Association <p>Next Steps</p> <ul style="list-style-type: none"> - Prepare Design-Build RFP - Continue discussions with STC and SMFAA |

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| | <p>- Complete Geotechnical work in the South District</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1323&itemid=16837</p> |
| CC2019-169 | Council amends the portion of Resolution CC2018-10 that pertains to the Library Art Gallery and selects the Shaughnessy East site as the preferred location for the Library Art Gallery project. |
| <p>June 11, 2019</p> <p>CC2019-192</p> | <p>M-2 Expression of Interest for Parking Structures As presented by Councillor Cormier</p> <p>Staff direction was provided to issue an Expression of Interest for a parking structure(s) on suitable location in the core area of downtown that would allow for an increase in parking supply of at least 200 spaces. As a result of several large projects proceeding in the Downtown, namely the Place des Arts and the Junction, which are anticipated to reduce the overall parking supply by at least 200 parking spaces. Furthermore, this resolution indicates that because Council has approved the alternate site for the Library Art Gallery that may further reduce parking supply, especially in the South District of the downtown and realizing that there are few suitable properties to increase parking supply within a reasonable walkable radius to these large projects. It was decided that the City prepare and issue an expression of interest for parking structure(s) on suitable locations in the core area of downtown that would allow for an increase in parking supply of at least 200 spaces.</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1324#agendaitem17077</p> |
| <p>Sept. 10, 2019</p> <p>Large Projects Update</p> | <p>The Junction</p> <ul style="list-style-type: none"> - Using a Design-Bid-Build approach to ensure an innovative design worthy of civic landmark - Design RFP for LAG to be issued early October and the GSCPC in mid-December - Active discussions with STC and SMFAA - Geotechnical assessment completed for four sites in the South District - Results of geotechnical provide confidence to continue pursuing an underground parking solution with LAG - NOHFC has approved both the LAG and GSCPC project applications to proceed to stage two - Additional funding application under development – report on ICIP funding coming October 8 - RSM Canada finalizing the results of the market engagement analysis for potential private sector participation in the South District <p>Downtown Parking</p> <ul style="list-style-type: none"> - Request for EOI to assess the level and type of private sector interest in developing downtown parking solution closed on August 30, 2019 - Received 5 submissions of interest - Next step is to review the submissions and enter into more detailed discussions where there is alignment with the intent of the EOI <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1328#agendaitem16941</p> |

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| <p>Oct. 8, 2019</p> <p>Request for Decision – Investing in Canada Infrastructure Program</p> | <p>The federal and provincial governments have recently announced an intake for the Community, Culture and Recreation Stream of the Investing in Canada Infrastructure Program.</p> <p>A summary of the program as well as a recommendation for four projects which fit well within the program guidelines and which can be completed within the program's requirements. With Council's approval, formal applications will be made to the program prior to the deadline of November 12, 2019.</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1330&itemid=17602</p> |
| <p>CC2019-300</p> | <p>Council approves the submission of the Library Art Gallery application to the Multi-Purpose Category of the Community, Culture and Recreation Stream of the Investing in Canada Infrastructure Program.</p> |
| <p>Oct. 29, 2019</p> <p>Large Project Update</p> | <p>Revised approach to alternate between Event Centre and Junction/Place des Arts</p> <p>Event Centre Update</p> <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1331#agendaitem17715</p> |
| <p>Nov. 12, 2019</p> <p>Large Project Update</p> | <p><u>Junction East</u></p> <p>Design RFP</p> <ul style="list-style-type: none"> - Carefully reviewed given the size and importance of the project - Reflects community and potential additional partners - Revised to reflect recent legislation - Issued by November 14 – Closes January 10, 2020 - Already attracting significant interest <p>Community Engagement</p> <ul style="list-style-type: none"> - Draft plan developed for public input into final design and to be coordinated with the architecture team <p>Prospective Partners</p> <ul style="list-style-type: none"> - Positive discussion continue with STC and SMFAA - Representatives have been invited to the project planning tables <p>Funding Applications</p> <ul style="list-style-type: none"> - ICIP application submitted, staff assisted Leisure Services with support from KPMG to prepare the submissions - Economic Impact Assessment of new library undertaken to enhance NOHFC eligibility with McSweeney & Associates completing this work <p><u>Junction West</u></p> <ul style="list-style-type: none"> - Design RFP on hold until Q3 2020 with additional time required to consider approach, best orientation to new site for Junction East, best approach to private sector attraction, parking and concerns related to simultaneous construction - Review results from private sector market sounding, highlights include: interest strong amongst potential partners, desire to see City “incentive package”, concerns regarding parking invention and interest in independent hotel development <p>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1332#agendaitem16942</p> |

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| 2020 | |
| Feb. 11, 2020 Finance and Administration | The World Trade Centre Group, invited by Chair Jakubo to present Council with the opportunity to establish a World Trade Centre location in Greater Sudbury. |
| FA2020-06 | As part of the development of the Junction West project, Council directs staff to undertake additional due diligence regarding the World Trade Centre Greater Sudbury proposal to: understand the role of municipal government and prepare a concept development and local market analysis. (February 11, 2020). |
| Mar. 24, 2020 Large Project Update - DEFERRED | March 24, 2020 Update presentation was not made because matter was deferred |
| June 9, 2020 Large Project Update | <p><u>Junction East</u></p> <p>Evaluations of Design and Engineering RFP Proposals continues</p> <ul style="list-style-type: none"> - Staff availability and COVID-19 caused significant delays - 13 outstanding proposals received - Complex and detailed proposals - Evaluation Team in the final stages of reviewing submissions - Will take time required to get this right - Look forward to announcement and launch of public consultation this summer <p>Prospective Partners and Property</p> <ul style="list-style-type: none"> - Staff continue to work with STC and SMFAA - Additional space and other considerations to be incorporated in design work - Approximately 5,000 square feet of additional new or renovated <p>Parking</p> <ul style="list-style-type: none"> - Parking development to be included in project and coordinated with CGS effort - Underground and surface structure options will be explored <p>Cost Implications of Project Changes</p> <ul style="list-style-type: none"> - Additional partners means cost for expanded space but also synergies - Property acquisition and demolition - Inclusion of parking solution - Rough estimate \$8-12 million - Will be detailed as part of conceptual design <p><u>Junction West</u></p> <p>World Trade Centre Proposal</p> <ul style="list-style-type: none"> - Economic Development leading the work to better understand the municipal role and the potential for Junction West - WTC proponents engaged in process - CBRE engaged in complete analysis including 30 stakeholder interviews and 6 other WTC models analysed - Challenging time to assess local support for concept given future uncertainty - Council report anticipated in Q3 2020 |

THE JUNCTION DETAILED EXPENDITURES

| CAPITAL EXPENSES | | | | | | | |
|-----------------------------|--|--------------|---------------|---------------|---------------|--------------|-----------------|
| Description | Purpose | 2016 | 2017 | 2018 | 2019 | 2020 | Total |
| Lord Cultural Resources | LAG Feasibility and Business Plan | \$ 20,043.23 | \$ 73,791.57 | \$ 21,123.15 | | | \$ 114,957.95 |
| Yellowega Belanger | Site selection test fit | | \$ 28,492.86 | | | | \$ 28,492.86 |
| CBRE | GSCPC Feasibility and Business Plan | | \$ 106,522.80 | | | | \$ 106,522.80 |
| Centreline Design | Site selection test fit | | \$ 10,684.82 | | | | \$ 10,684.82 |
| Altus Group | Order of Magnitude estimates associated with Sudbury Community Arena | | \$ 5,088.01 | | | | \$ 5,088.01 |
| Nine29 Design | Community Engagement Integrated Site Design | | | \$ 10,765.97 | | | \$ 10,765.97 |
| Centreline Design | Integrated Site Design | | | \$ 174,503.48 | | | \$ 174,503.48 |
| Centreline Design | Alternate Site Blocking/Test fit | | | | \$ 19,578.66 | | \$ 19,578.66 |
| TerraProbe | Geotech-soils study-South District | | | | \$ 84,812.06 | | \$ 84,812.06 |
| RSM Canada | Private sector market sounding (CC2019-04) | | | | \$ 23,993.94 | | \$ 23,993.94 |
| Appraisals North Realty | Real estate appraisal 196 Van Horne Street & 170 Shaughnessy Street | | | | \$ 3,205.45 | \$ 4,579.21 | \$ 7,784.66 |
| Accent Building Sciences | Building conditions assessment 170 Shaughnessy Street | | | | \$ 3,581.96 | | \$ 3,581.96 |
| CIMA Canada Inc. | Design RFP support & functional program for STC | | | | \$ 5,067.66 | \$ 5,581.54 | \$ 10,649.20 |
| KPMG | ICIP Funding application support | | | | \$ 11,448.02 | \$ 13,025.31 | \$ 24,473.33 |
| McSweeney & Associates | Economic impact of Greater Sudbury Public Library | | | | \$ 3,256.33 | | \$ 3,256.33 |
| CBRE | World Trade Centre Analysis | | | | | \$ 5,088.01 | \$ 5,088.01 |
| Pinchin Ltd. | Designated Substance Survey - 170 Shaughnessy Street | | | | | \$ 3,291.94 | \$ 3,291.94 |
| Miscellaneous Project Costs | MIPIM, Working Group, catering | | | | \$ 14,017.45 | \$ 134.63 | \$ 14,152.08 |
| | | \$ 20,043.23 | \$ 224,580.06 | \$ 206,392.60 | \$ 168,961.53 | \$ 31,700.64 | \$ 651,678.06 |
| | | | | | | | |
| OPERATING EXPENSES | | | | | | | |
| Salaries and Benefits | | | | \$ 194,545.02 | \$ 168,772.89 | \$ 68,101.09 | \$ 431,419.00 |
| Office & Admin. | | | | \$ 23,674.94 | | | \$ 23,674.94 |
| | | | | | | | \$ 455,093.94 |
| | | | | | | | |
| | | | | | | | \$ 1,106,772.00 |

Notes:

- Costs To Date differ slightly from Detailed Expenditures as there were some revenues realized through internal sharing of costs and a grant received for the MIPIM opportunity.

For Information Only

Emergency Planning for Power Outages and Hydro One

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|---------------|-------------------------------------|
| Presented To: | City Council |
| Presented: | Tuesday, Jul 07, 2020 |
| Report Date | Friday, Jun 19, 2020 |
| Type: | Correspondence for Information Only |

Resolution

For Information Only

Relationship to the Strategic Plan / Health Impact Assessment

Improving the City's emergency planning to threat specific events such as significant power outages builds resiliency and in turn, will improve the health and well-being of citizens. Therefore, this report supports the Quality of Life and Place pillar of the Corporate Strategic Plan.

Report Summary

This report is a response to Council resolution CC2019-372 directing CGS staff to meet and work with Hydro One and establish a process to ensure our municipality and its citizens are provided more accurate and timely power outage information for the purposes of emergency planning and response during outages. Emergency Management has worked with Hydro One and improved the notification process for planned and unexpected outages as well as written a threat specific plan for power outages. This plan lists local liaisons for the two power companies in Sudbury which will act as a "one number to call" for emergency planners so that we are able to obtain all needed support during a significant power outage emergency.

Financial Implications

There are no financial implications associated with this report.

Signed By

Report Prepared By

Melissa Roney
Deputy Chief of Emergency Services
Digitally Signed Jun 19, 20

Financial Implications

Steve Facey
Manager of Financial Planning & Budgeting
Digitally Signed Jun 19, 20

Recommended by the Department

Joseph Nicholls
General Manager of Community Safety
Digitally Signed Jun 19, 20

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Jun 24, 20

Background

Untimely or long delays in restoring electricity poses a significant risk to the citizens and businesses in Greater Sudbury. When electricity companies work with municipal partners providing timely, specific outage information, city planners are able to complete risk assessments and make informed response decisions to support the community during extended power outages.

Greater Sudbury Hydro Inc. (GSHi) is a local distribution company (LDC) that provides electricity to over 47,400 customers within the City of Greater Sudbury and the Municipality of West Nipissing. GSHi does not produce electricity; it owns and maintains a distribution system of power lines and substations that takes electricity from high voltage transmission stations and delivers it in a lower voltage useable by commercial and residential customers. Greater Sudbury Hydro Inc. alerts CGS Emergency Management with timely detailed power outage information. The City has a local single point of contact for Greater Sudbury Hydro Inc. during outages and this person acts as the liaison between their control room and Emergency Management throughout an incident.

Hydro One owns and operates essential infrastructure including both electricity transmission and distribution assets. Hydro One conveys electricity from generation plants over high voltage transmission lines to transmission stations where it is converted to a lower voltage for local distribution companies. Hydro One is also a local distribution company, serving many communities in both rural and urban settings, including Garson, Lively, Val Caron and others in the City of Greater Sudbury. Historically, CGS Emergency Management has had to rely on less detailed outage and restoration information that is obtained from the Hydro One outage map or through subscribed text alerts or the Hydro One Power Outage and Emergency Telephone Line.

Current Situation

Power outages can pose a serious threat to the City of Greater Sudbury and is ranked fifth in the 2019 CGS Hazard Identification and Risk Assessment (HIRA). Hazards are ranked based on frequency, probability, consequences and response capabilities. The HIRA emphasizes hazards that require specific attention in the Emergency Management Program directing focus for training, exercises, response planning, and public education. Emergency Management's public education platform is personal preparedness. If an emergency were to occur, public education informs residents that it may take up to 72 hours before we can get you help. Every resident has a personal responsibility of trying to ensure their own safety by always having a 72 hour survival kit on hand that can support you and your family until help arrives.

Greater Sudbury Hydro Inc. has reported the outage information in Table 1 to the Ontario Energy Board as part of their annual reporting for 2019. Hydro One data was unavailable at the time of this report.

Table 1 – Greater Sudbury Hydro Inc. Power Outage Information 2019

| | Greater Sudbury Hydro Inc. |
|---|---------------------------------------|
| The amount of time for all customers affected by all causes of power outage | 115, 273 hours |
| Number of interruptions | 384 |
| Number of customer interruptions | 54,976 |
| Average duration of power outage inclusive of all causes | 144 minutes |

*GSHi. outage data also includes service to Municipality of West Nipissing

The most significant causes of power disruption for residential, industrial and commercial customers that have the largest impact on outage time are: defective equipment, foreign interference (beyond the control of the distributor – animals, vehicles, sabotage), scheduled outages, and loss of supply (when Hydro One has a problem with their transmission lines or shuts down the supply of power).

Emergency Management utilizes a notification email communication tool whereby industries can advise the City of unusual or hazardous occurrences, such as power outages. Emergency Management staff monitor these notifications 24 hours a day. Once an advisory is received by Emergency Management staff, a risk assessment is completed and all required stakeholders are consulted to facilitate any needed response. For power outages, electricity distributors are consulted to obtain information on the extent, cause, and expected restoration.

Following discussions with Hydro One, the City has added the following processes to improve outage and restoration notification and information to Emergency Management for emergency preparedness and response planning:

- The City has been added to Hydro One's e-mail notification tool in order to be advised of any outages, planned or unplanned, 24 hours a day. Once these notifications are received by Emergency Management they are assessed for impact to residents as well as critical infrastructure. The email notification includes details such as affected areas, number of customers affected, start time of outage, estimated time of restoration, reason for interruption and actions being taken. As needed, staff will contact relevant stakeholders to allow for a comprehensive assessment and forward response planning including a local Hydro One control room/operator who will be able to provide the detailed outage and restoration information.
- Hydro One has provided Emergency Management with a "One Number to Call" to a local operations manager who will provide detailed outage and restoration information for improved planning during outages. This local support will allow us to engage with Hydro One more proactively particularly during significant power

outages, who have offered support in the event of extraordinary situations.

- Finally, Emergency Management is developing a Power Disruption Plan as a threat specific sub-plan of the Municipal Emergency Response Plan (MERP). The purpose of this plan is to identify the general roles and responsibilities that the City of Greater Sudbury Divisions and the Power companies have in responding to a power failure event. This plan will be presented to the Greater Sudbury Emergency Management Advisory Panel at the fall meeting in September to obtain further input from community stakeholders before being approved by ELT.

Conclusion

Information from power companies during extensive power disruptions allows the City to better plan response to all residents including the City's most vulnerable. Building a disaster resilient community that protects the health and safety of our residents remains our priority in Community Safety. Timely notification and detailed information from our electricity providers regarding outages will ensure the health and safety of responding personnel, and contribute significantly to a coordinated recovery plan.