

COMMUNITY SERVICES COMMITTEE AGENDA

Community Services Committee Meeting Monday, July 8, 2019 Tom Davies Square - Council Chamber

COUNCILLOR RENE LAPIERRE, CHAIR

Geoff McCausland, Vice-Chair

10:30 a.m. COMMUNITY SERVICES COMMITTEE MEETING COUNCIL CHAMBER

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DECLARATIONS OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

PRESENTATIONS

- Report dated June 21, 2019 from the Interim General Manager of Community Development regarding Valley East Twin Pad Multipurpose Sports Complex. (ELECTRONIC PRESENTATION) (RESOLUTION PREPARED)
 - Jeff Pafford, Director of Leisure Services
 - Amber Salach, Yellowega Belanger Salach Architecture

(This report provides information following the public consultation process on the proposed Valley East Twin Pad Multipurpose Sports Complex including recommendations relating to recommended building program elements and a recommended site plan.)

REGULAR AGENDA

MANAGERS' REPORTS

R-1.	Report dated June 12, 2019 from the Interim General Manager of Community Development regarding Transit Fare Structure . (RESOLUTION PREPARED)	100 - 104
	(The report provides an overview of the new Transit Fare Policy and corresponding fee structure to be implemented as of July 1, 2019.)	
R-2.	Report dated June 21, 2019 from the Interim General Manager of Community Development regarding Specialized Transit Service Review. (RESOLUTION PREPARED)	105 - 117
	(This report updates Committee members on service level improvements being implemented to the Specialized Transit Service. It also recommends amendments to the service mandate and eligibility process.)	
R-3.	Report dated May 29, 2019 from the Interim General Manager of Community Development regarding PLAY Charter. (RESOLUTION PREPARED)	118 - 124
	(This report provides a draft PLAY Charter from the recent Children and Youth Program review conducted in 2018.)	
R-4.	Report dated June 10, 2019 from the Interim General Manager of Community Development regarding Olympic and Paralympic Medalist Recognition. (RESOLUTION PREPARED)	125 - 131
	(This report responds to Council's direction to recognize Olympic and Paralympic medalists through the naming of identifying meaningful training facilities and recommends recognition of four individuals who have won Olympic or Paralympic medals in the past decade.)	

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MEMBERS' MOTIONS

CORRESPONDENCE FOR INFORMATION ONLY

I-1.	Report dated June 12, 2019 from the Interim General Manager of Community Development regarding City of Greater Sudbury Housing and Homelessness Plan Annual Update. (FOR INFORMATION ONLY)	132 - 155
	(This report provides an annual update of 2018 actions that have taken place within Social Services, Planning and Housing Services as legislated by the Ministry of Municipal Affairs & Housing.)	
I-2.	Report dated June 19, 2019 from the Interim General Manager of Community Development regarding Emergency Food Bank - Update 2019. (FOR INFORMATION ONLY)	156 - 162
	(This report provides an update to the Food System Strategy Report presented on July 8, 2018, to the Community Services Committee.)	
I-3.	Report dated June 11, 2019 from the Interim General Manager of Community Development regarding 2018 Report Card on Homelessness. (FOR INFORMATION ONLY)	163 - 167
	(This report provides information regarding the 2018 Report Card on Homelessness.)	
I-4.	Report dated June 21, 2019 from the Interim General Manager of Community Development regarding Therapeutic/Leisure Pool Update. (FOR INFORMATION ONLY)	168 - 174
	(This report provides an update on the Lionel E. Lalonde Therapeutic/Leisure Pool project, including details of recent funding announcement by Enabling Accessibility Fund.)	

ADDENDUM

CIVIC PETITIONS

QUESTION PERIOD

ADJOURNMENT



Request for Decision

Valley East Twin Pad Multipurpose Sports Complex

Presented To:	Community Services Committee
Presented:	Monday, Jul 08, 2019
Report Date	Friday, Jun 21, 2019
Туре:	Presentations

Resolution

THAT the City of Greater Sudbury approves the recommended building program elements and site schematic, as outlined in the report entitled "Valley East Twin Pad Multipurpose Sports Complex", from the Interim General Manager of Community Development, presented at the Community Services Committee meeting on July 8, 2019.

Relationship to the Strategic Plan / Health Impact Assessment

This report supports Council's Strategic Plan in the area of Quality of Life and Place as it aligns with the Population Health Priorities of Play Opportunities, Families and Age Friendly Strategy. A new twin pad multipurpose sports complex will allow for programs and services that would improve the health and well-being of youth, families and seniors.

Report Summary

This report provides a summary of the community consultation process on the proposed Valley East Twin Pad Multipurpose Sports Complex. A summary of the report from Yellowega Bélanger Salach Architecture is included providing an overview of the recommended building program elements and site schematic. The report also includes information on current capital requirements, operating costs and utilization of existing arena facilities.

Financial Implications

The project will be considered for 2020 capital funding through the capital prioritization process and associated business case.

Signed By

Report Prepared By Jeff Pafford Director of Leisure Services *Digitally Signed Jun 21, 19*

Health Impact Review Jeff Pafford Director of Leisure Services Digitally Signed Jun 21, 19

Division Review Jeff Pafford Director of Leisure Services Digitally Signed Jun 21, 19

Financial Implications Jim Lister Manager of Financial Planning and Budgeting *Digitally Signed Jun 21, 19*

Recommended by the Department Ian Wood Interim General Manager of Community Development Digitally Signed Jun 21, 19

Recommended by the C.A.O. Ed Archer Chief Administrative Officer *Digitally Signed Jun 25, 19*

Purpose

The purpose of this report is to provide Council information following the public consultation process on the proposed Valley East Twin Pad Multipurpose Sports Complex including recommendations relating to recommended building program elements and a recommended site plan.

Executive Summary

As part of 2018 budget deliberations, Council received a business case for a Valley East Twin Pad arena. The business case identified the Howard Armstrong Recreation Centre location as a potential location for a new twin pad facility.

Yellowega Bélanger Salach Architecture (YBSA) was retained to conduct a community consultation process to gather input on the proposed facility and to confirm desired programming within the facility. YBSA has produced a Valley East Twin Pad Multipurpose Sports Complex which includes a summary of public consolation and a conceptual site design (Appendix A).

Key program elements of the proposed facility following the community consultation process are:

- Twin Pad Arena (NHL size rinks each with 400 seat capacity)
- 8 changerooms and referee changerooms per ice surface
- Gymnasium (multipurpose sports programming such as indoor soccer training, pickleball, roller hockey, excercise classes etc.)
- Daycare Administrative offices and Daycare services for Centre Pivot du Triangle Magique.
- Heated viewing area
- Café/ Restaurant/ Concessions
- Public Concourse / Lobby
- Support Spaces

YBSA has also provided a recommended schematic site plan based on community and stakeholder input. The recommended site plan considers the following:

- A new main entrance off of Domionon Drive.
- Proposed facility is situated close as possible to the existing Howard Armstrong Recreation Centre, soccer fields and library/Citizen Service Centre to create a community hub.
- Building does not disturb existing parkland.
- Building displaces existing day care building, which would be constructed new within the proposed facility.

The estimated cost for the proposed new facility is \$29M for construction costs and \$36M for total project costs.

Background

At the June 19, 2017 Community Services Committee meeting, resolution CS2017-16 was passed stating "that the City of Greater Sudbury Council directs staff to prepare a business case to replace various arenas and/or ice pads, with the build of a multipad/multi-purpose arena facility in Valley East, indicating the cost of the build, recommended location, efficiencies to be had, financial options for the build, and any/or all other information to assist Council with its deliberations, to be included in the 2018 budget process."

As part of the 2018 budget process, Council received a business case for a Valley East Twin Pad arena. The business case identified the Howard Armstrong Recreation Centre location as a potential location for a new twin pad facility.

A report titled "Valley East Twin Pad Next Steps" was presented to the Community Services Committee on July 8, 2018. The report indicated that the City would engage a third party to complete community consultation and confirm facility programming.

Yellowega Bélanger Salach Architecture was awarded work through a competitive process. Scope of work included:

- Information Gathering (review relevant information, research other similar facility builds)
- Consultation (meet with community stakeholders, City staff and lead public consultation process)
- Produce a site schematic
- Provide preferred programming requirements
- Produce a final Report and present to the Community Services Committee

Public consultation sessions were held on March 30th at Capreol Community Centre/Arena, Centennial Community Centre/Arena, Raymond Plourde Arena and the Valley East Citizen Service Centre/Library. Residents also had opportunity to provide input online and through hard copy surveys from March 30th through April 23rd. A number of meetings were held with identified stakeholders as part of the process. The purpose of the stakeholder meetings and community consultation sessions were:

- To give the community an opportunity to provide input on the programming, design and characteristics of the proposed Valley East sports complex.
- To ensure the proposed Valley East sports complex meets the current and future needs of ice users.
- To hear public opinion about the proposed replacement of three existing single ice pads.
- To consult with sports associations and outdoor recreational groups to avoid potential conflict with existing indoor and outdoor uses of the Howard Armstrong Recreation Centre and to create synergies in building design and landscaping that may benefit both the City and stakeholders.

The attached report (Appendix 'A') from YBSA summarized input received from the community consultation process. Input received and research conducted was used to develop a list of recommended program elements of the proposed facilities and the development of a site plan schematic. The questionnaire used and full public consultation results can be found in Appendix B (YBSA report appendicies).

Analysis

The attached report from YBSA (Appendix 'A') includes a recommended building program for the proposed Valley East Twin Pad Multipurpose Sports Complex. Based on new twin pad construction across Ontario and experience with the Gerry McCrory Countryside Sports Complex, the major program components being recommended are the following:

- Arena: 57,630 ft²
 - A twin-pad (2 NHL size 85' x 200' ice surfaces) with capability for summer ice.
 - 300-400 seating capacity per ice surface
 - 8 change rooms and referee room per ice surface
- Gymnasium: 6,727 ft²
 - Single Court Gymnasium with changerooms and support space
- Daycare: 19,200 ft²
 - Infant, Toddler and Preschool programs
 - Before and After Program
 - Early ON Centre
 - Offices
- Public Shared: 4,008 ft²
- Atrium / Lobby / Circulation: 4,200 ft²
- Support Function: 3,537 ft²

The proposed addition of licensed child care and early learning space in the project is a result of consultation with Children's Services staff and Centre Pivot du Triangle Magique (CPTM), the not-for-profit agency which owns and operates the early learning programs on the property. CPTM has expressed that there are some challenges with the existing building on the site related to layout and acoustics. CPTM recognizes that collaborating with the City and moving the operations into a multipurpose space, would create multiple benefits for families, who could access a range of co-located services. The co-location would create a number of synergies and potential cost savings between the daycare and recreation facilities. Incorporating the daycare within the proposed multipurpose sports complex will also allow flexibility to best use the site and would minimize any negative impact on existing greenspace. The report indicates that a minimum of 10 acres of land required to accommodate the proposed 100,000 ft² building and necessary support facilities. The following site development criteria have been identified:

- 100,000 ft² building
- 10 acres required
- 400 Parking spaces
- Bus Layby
- Drop-off Layby
- Covered Entrance

The report confirms the Howard Armstrong Recreation Centre property as the recommended location for a new twin pad sports complex for the following reasons:

- There are 28 acres (11.3 hectares) of parkland on the site, providing room for an eight acre (3.2 hectare) footprint for the recreation complex, ample parking and complementary benefits. The site is municipally owned thereby reducing overall development costs.
- The Howard Armstrong Recreation Centre is the municipality's largest indoor pool and fitness centre. It is also the site of the Valley East Public Library and Citizen Service Centre.
- The addition of a twin pad arena will make this site a convenient one stop destination for multi-generational households. Residents would have a choice of accessing municipal services through the Citizen Service Centre, borrowing materials from the library, exercising in the pool and fitness facilities at the Howard Armstrong Recreation Centre, or skating and hockey in the new twin pad arena.
- Outdoors, the Howard Armstrong Recreating Centre has a variety of recreational opportunities with soccer fields, a basketball court, a splash pas and hiking trails. A new playground structure and two new courts for beach volleyball opened in 2019.
- Two existing arenas in the Valley East area are in need of major capital investments over the next 10 years to remain viable, making them logical candidates for closing.

The report includes an estimated cost for the proposed new facility of \$29,070,000 for construction costs and \$36,261,918 for total project costs. Other costs include professional and design fees, escalations and contingencies.

In addition to the report from YBSA, the following information is provided relating to Building Condition Assessments of existing facilities, operating and cost recovery information of existing facilities, ice utilization and ice pad provision levels. This information will be included as part of a future business case for the development of the proposed Valley East Twin Pad Multipurpose Sports Complex:

Building Condition Assessment Summary

Updated Building Condition Assessments (BCAs) were completed on area facilities in 2018. The BCA's provide an overall condition assessment for each facility, as well as opinions of probable repair costs required in the immediate term (1 to 5 years) and long term (6 to 10 years). Figures represent the estimated cost to maintain facilities in a good state of repair and do not include costs associated with enhancements or building improvements (modernization of spaces or full accessibility improvements). The following is a summary of the building condition assessments relating to Capreol (Side #1), Centennial and Raymond Plourde arenas. An estimated \$9.3M of capital funds are required to maintain the facilities over the next 10 years.

Facility	Construction Date	Building Condition	1 to 5 year Costs	6 to 10 year Costs	Replacement Cost
Capreol	1960	Fair	\$1,292,300	\$559,340	\$13,819,120 to
(Side #1)		Condition			\$16,890,160
Centennial	1972	Fair	\$3,159,985	\$1,561,400	\$10,339,663 to
		Condition			\$12,637,459
Raymond	1974	Fair	\$1,154,500	\$1,574,200	\$8,710,981 to
Plourde		Condition			\$10,646,833
		Sub Total	\$5,606,785	\$3,694,940	

Notes:

1. Replacement cost noted for Capreol represents estimated replacement cost of the entire Capreol Community Centre/Arena.

Operational Costs and Cost Recovery Information

Revenues, expenses, and resulting cost recovery rates for the operation of Capreol, Centennial and Raymond Plourde arenas for the year 2018 are provided below. For comparison, the business case for the Valley East Twin Pad presented as part of the 2018 budget projected annual revenues of \$746,750 and annual operating costs of \$949,679 for the proposed facility (78.6% cost recovery rate).

	Capreol	Centennial	Raymond Plourde
Total Revenues	\$265,201.21	\$204,419.3 3	\$251,664.07
Total Expenses	\$509,635.93	\$440,106.48	\$456,265.79
Salaries & Benefits	\$239,081.84	\$222,710.30	\$228,860.15
Operating	\$93,285.54	\$95,683.70	\$83,136.14
Energy	\$177,268.55	\$121,712.48	\$144,269.50
Cost Recovery	52.0%	46.5%	55.2%

Notes:

1. Revenues and operating costs for Capreol represent revenues and expenses associated with the operation of the entire Capreol Community Centre/Arena facility.

Ice Utilization

The following chart illustrates prime utilization at Capreol, Centennial and Raymond Plourde arenas. Overall prime utilization for all 16 ice pads also included for reference. Prime hours are defined as 5 p.m. to midnight, Mondays to Fridays and 8 a.m. to midnight, Saturdays and Sunday.

Location	2015-2016	2016-2017	2017-2018	2018-2019
	Season	Season	Season	Season
Capreol Side #1	51.5%	45.5%	37.3%	37.3%
Capreol Side #2	68.7%	61.2%	63.4%	59.0%
Centennial	81.3%	75.4%	61.2%	58.2%
Raymond Plourde	82.8%	76.1%	81.3%	80.6%
Overall	80.3%	79.2%	77.5%	76.1%

Ice Pad Service Provision Level

The 2013 Arena Renewal Strategy established a market-specific demand target that reflected the City's unique geography and arena utilization profiles at that point in time. To identify needs at a city-wide level, the target was set at one ice pad per 405 youth registrants. During the 2018-2019 season there was a total of 5,892 participants. Based on the recommended target of one pad per 405 registrants, there is a city-wide demand for 14.5 rinks, indicating a surplus of approximately 1.5 pads.

As part of the City's participation in the Municipal Benchmarking Network Canada (MBNCanada) partnership, the City has comparator information about number of indoor ice pads operated by municipalities. The average number of operational indoor ice pads per 100,000 population is 5.14 among the 16 reporting municipalities. The City of Greater Sudbury operates 9.91 ice pads per 100,000 population.

Next Steps

The project will be considered for 2020 capital funding through the capital prioritization process and associated business case.

The Parks, Open Space and Leisure Master Plan Review (2014) states that the decision to close any arena should be accompanied by a community engagement process, capital lifecycle analysis, evaluation of alternate uses, and options for the continued delivery of leisure services within the affected community. Upon Council's approval of a new twin pad facility in Valley East a community engagement process would be initiated as per the Parks, Open Space and Leisure Master Plan.

Resources Cited

Valley East Twin Pad Next Steps, Community Services Committee (July 8, 2018) <u>http://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&id</u> <u>=1264&itemid=14525&lang=en</u>

Finalization of the 2018 Budget Appendix 5 – Valley East Twin Pad, Finance & Administration Committee (December 5, 2017) http://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&attachment =20991.pdf

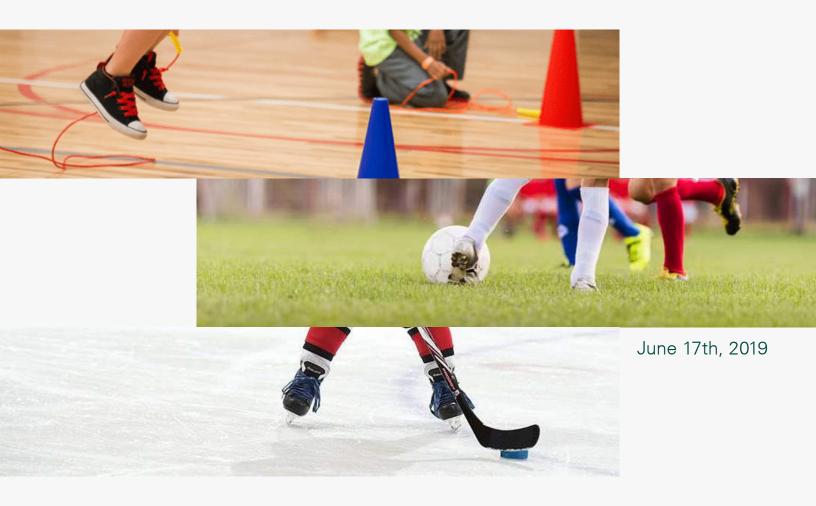
Arena Renewal Strategy, Community Services Committee (January 21, 2013) <u>http://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&agenda=report&itemid=3&id=585</u>

City of Greater Sudbury Parks, Open Space & Leisure Master Plan Review (2014) https://www.greatersudbury.ca/city-hall/reports-studies-policies-and-plans/reportpdfs/parks-open-space-and-leisure-master-plan-review-2014/

yallowega bélanger salach

The City of Greater Sudbury Valley East Twin Pad Multipurpose Sports Complex

Public Consultation and Conceptual Site Design





Public Consultation and Conceptual Site Design Report



The City of Greater Sudbury Valley East Twin Pad Multipurpose Sports Complex

Report Submitted to: City of Greater Sudbury June 17th, 2019

Prepared by:



Yallowega Bélanger Salach Architecture

255 Larch Street Sudbury, Ontario P3B 1M2

Primary Contact: Amber Salach, B.A.S, M.Arch, OAA, RAIC 705 675 3383 x223 amber@ybsa.ca

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Appendices	(Separate file)
Appendix A	SPART Memo of Understanding
Appendix B	Public Consultation and Open House Results Questionnaire



Executive Summary

In January 2019, the architectural firm of Yallowega Bélanger Salach Architecture (YBSA) was selected as part of a RFQ process to provide consulting services for the conceptual site plan design of a new Twin Pad Multipurpose Sports Complex in Valley East. The project began with staff and stakeholder meetings, followed by the development of two schematic site plans that were designed based on key points that were raised during those staff and stakeholder meetings. The two site plan designs along with an existing site plan were displayed and discussed at a Public Consultation and Visioning session on March 30th, 2019. The plans were also available for review and comment during a month long online survey hosted by CGS. The online survey had a total of 1250 site visits with 365 participating in the survey. (Refer to Section 4 for more detailed information on the Public Consultation.) The comments and results were varied and important feedback was given by the Community. Although the discussion often led to topics of arena closures, tax dollars and City spending, citizens were divided in their opinions of consolidating community arenas in Valley East.

Key Comments from Public Consultation:

- 1. More consultation with the community is necessary if this project moves forward.
- 2. Sentiment that they wished more ongoing maintenance was done over the years at the three arenas. (Capreol, Centennial and Raymond Plourde)
- 3. A new Twin Pad Arena will be an asset to the Community and the families, sports teams and out of town guests that it will serve. It will act as a Recreational Community Hub.
- 4. Strong desire to maintain the existing green space at the north end of the property.
- 5. Create program spaces that complement the high demand summer sports on the property, such as washrooms, change rooms and a gymnasium for training.
- 6. Situate the building as close to HARC as possible to densify the site and create connectivity.
- 7. Avoid the increase of traffic on Elmview Drive.

Key Programs Identified as a Result of Community Feedback

- 1. Twin Pad Arena (NHL size rinks each with 400 seat capacity.)
- 2. 8 change rooms and referee change rooms
- 3. Gymnasium (multi-purpose sports programming such as indoor soccer training, pickleball, roller hockey, exercise classes etc.)
- 4. Daycare Administrative offices and Daycare services for Centre Pivot du Triangle Magique.
- 5. Heated viewing area.
- 6. Café/ Restaurant/ Concessions
- 7. Public Concourse / Lobby
- 8. Support Spaces

As a result of the public consultation and survey, a third schematic site plan was developed – Option C that took the community's input into consideration. Option C is the preferred option for consideration.

Option C Key Points:

- 1. Main Entrance off of Dominion Drive.
- 2. Building situated close as possible to HARC, soccer fields and library to create community hub.
- 3. Building is not situated within and does not disturb the existing green space at the north end of the property.
- 4. Displaces the existing CPTM daycare building, which would be constructed new within the new city building. Financial, business case and feasibility study will be required as part of the next steps.

The total gross floor area is 95,301 ft2 (8,854 m2). The order of magnitude estimated cost for the proposed new facility is in the range of:

\$ 29,070,000 for construction costs and

\$ 36,261,918 for total project costs.



Valley East Twin Pad Multipurpose Sports Complex Public Consultation and Conceptual Site Design

4



Site Plan Schematic Design - Option C Preferred option based on Community Feedback

Project Scope

YBSA has been retained by the City of Greater Sudbury to complete a Public Consultation process and subsequent report to Community Services Committee and Council for a proposed new Twin Pad Multipurpose Sports Complex in Valley East. The 75 acres site is located at 4040 Elmview Drive, north of the existing Howard Armstrong Recreation Centre.

The scope of work has been broken down into 3 main components:

1. Information Gathering

- Review all relevant information including physical and project data, existing strategies, provided by City Staff.
- Tour the site and surrounding properties with City Staff.
- Prepare a needs assessment focusing on current and potential future requirements of site in relation to the balance of municipal services provided in Valley East.
- Research and collect independently information regarding range of building typologies used in similar climactic regions to Sudbury.

2. Consultation

- Consultation with Community Stakeholders
- Consultation with City of Greater Sudbury Staff
- Public Consultation with the Public in the form of a Design Visioning Session
- Online Survey hosted on CGS Over To You website

ntroduction

The purpose of the initial consultation(s) is public education regarding project parameters, presented through conceptual site plan design options that allow the public to envision the new facility on the Elmview Drive site. The options which demonstrate major design elements and possible configurations of the built form have been presented in a way that help to investigate and explore as well as allow the public to see potential strengths, weaknesses, opportunities and disadvantages associated with placement of a Twin Pad Multipurpose Sports Complex on the grounds of the existing Howard Armstrong Recreation Center and outdoor soccer fields.

This initial public consultation session was developed to explore potential built forms and synergies within existing site, community and municipality. While the desired programming is a twin pad arena, the consultation was intended to encouraged members of the public to express their creative vision for what a multipurpose sports complex means to them. From that, a listing of potential programs, support spaces, both built and landscaped have been identified as being a priority for community members.

3. Report

- The report has included a review, assessment and integration of the comments and ideas gathered from the public consultation, as well as that obtained through an online survey.
- List of vetted, preferred programmatic requirements for overall site plan and building, including gross square footage.
- Documentation of public consultation session ideas/submissions/comments.
- Pertinent information of research into building typologies.

This report will be presented to Council as part of a larger package to secure funding approval for Step two: Conceptual and Detailed Design Development as well as Contract Administration for construction of the twin pad multipurpose sports complex project.



Proposed Site - 4040 Elmview Drive

Dominion Drive Street View

Howard Armstrong Recreation Centre



Elmview Drive Street View

Existing soccer field parking



75 acre Site - South West View



1.2 Project Background

Excerpts from various pieces of CGS Documentation/ Reports

RFQ for Public Consultation Services regarding a new Twin Pad Multipurpose Sports Complex

The City's objective in this first step is to research and explore existing building typologies appropriate for a multipurpose sports complex and develop, in conjunction with public consultation, a programmatic list desired by the community that will be used to inform a conceptual design (as part of step 2) on the selected site adjacent to Howard Armstrong Recreation Center, Located at 4040 Elmsview Dr. The primary intent of this multipurpose sports complex is to house a twin pad arena and service the adjacent soccer fields during their seasonal use. It is also desired that the current programming of the site, on which a trail system exists, should be maintained or enhanced as part of the development of the site.

Arena Renewal Strategy (2010)

The City of Greater Sudbury (City) initiated an Arena Renewal Strategy in 2010 that looked systematically at arena usage, cost recovery, participation trends and asset management requirements. This process also included extensive public and stakeholder input and identified strong support to maintain existing arenas through strategic investment. This report was delivered in 2013, including a variety of scenarios for arena repair, replacement and consolidation. To date, the City has renovated the Chelmsford Arena and is proceeding toward the replacement of Sudbury Community Arena.

The Arena Renewal Strategy noted a current and long-term demand for 15 total indoor ice pads across the entire City (resulting in a surplus of one ice pad).

The Parks, Open Space and Leisure Master Plan Review (2014) recommended that the City continue to implement the Arena Renewal Strategy, which would require:

- continued focus on maintaining existing arenas in a safe and community responsive condition, with consideration to the City's recent building condition assessments;
- monitoring of usage trends and community demands to assess the possibility of decommissioning one existing ice pad; and
- continued progress on the eventual renovation or replacement of the Sudbury Community Arena.

City of Greater Sudbury Leisure Master Plan

The Leisure Master Plan Review also states that any future arena construction should give strong consideration to the benefits of multi-pad designs where supported by demand.

More recently, a report titled "Framework for Partnership Opportunities for Indoor Turf and Multi-Purpose Facilities Interim Report" was presented to the Community Services Committee on June 19, 2017. As part of the report, current participation numbers and ice utilization was reviewed for the existing inventory of City arenas. The report identified a surplus of 1.8 ice pads at present and reiterated that new arena construction should be in the form of replacement facilities with consideration for multi-pad designs where supported by demand.

At the June 19, 2017 Community Services Committee meeting, resolution CS2017-16 was passed, stating "that the City of Greater Sudbury Council directs staff to prepare a business case to replace various arenas and/or ice pads, with the build of a multi-pad/multi-purpose arena facility in Valley East, indicating the cost of the build, recommended location, efficiencies to be had, financial options for the build, and any or all other information to assist Council with its deliberations, to be included in the 2018 budget process."



Valley East Twin Pad Multipurpose Sports Complex Public Consultation and Conceptual Site Design

Project Timeline

- RFP for Architectural Services Issued January 10th, 2019
- Contract Award to YBSA January 15th, 2019
- Stakeholder Meetings February 2019

- Online and Hard copy Survey March 30th to April 23rd, 2019
- Public Consultation Sessions March 30th, 2019
- Final Report Submission June 17th, 2019
- Community Services Committee • Presentation July 8th, 2019

Images of existing Valley arenas under review



Capreol Arena (Pad #1)

20 Meehan St, Capreol, 65 years old Estimated Capital Cost Repairs \$3m - 10 yrs



Raymond Plourde Arena

1919 Helene St, Val Caron 45 years old Estimated Capital Cost Repairs \$2.2m - 10yrs



Centennial Community Centre Centennial Dr, Hanmer 50 years old Estimated Capital Cost

Repairs \$1.5m - 10 yrs

June 17th, 2019

Appendix A - Valley East Twin Pad Multipurpose Sports Complex Final Report

2

Vision for Valley East Twin Pad Multipurpose Sports Complex

2.1 Role in Community

The need for a new facility to house a consolidated Multipurpose Sports Complex with a Twin Pad Arena in the Valley East area has been discussed for a few years and is a much debated topic of conversation. Closing down existing arenas within tight-knit communities is not an easy decision to make due to strong opinions regarding maintenance of the existing Capreol, Centennial and Raymond Plourde Community Arena.

The building of larger multipurpose sports and community centers, not only makes financial sense, it is a common trend among municipalities across Ontario and Canada. See Section 3 for recent and relevant examples.

If a new Twin Pad Multipurpose Sports Complex were to be constructed, it must be an active, accessible place for community gathering, fitness, activity for all ages and members of the Greater Sudbury area, particularly for those who live in the Valley East area.

Based on the previous studies that have been conducted and in combination with the Arena Renewal Strategy; a new facility with a twin pad arena would enhance the current arena's systems ability to provide services and resources to the local and out-reaching communities within the City's 3,600 sq. km. The ability to host large scale tournaments would be significantly increased and would attract families, sports players and out of town guests. This in turn would inevitably spark commercial growth.

With this in mind, a new facility should be designed to be flexible and timeless, prepared for the evolving recreational trends, life long exercise, community needs – a character that is noticeably absent in the existing Valley East arena facilities.

The Greater Sudbury and Valley East community deserves a Multipurpose Sports Complex that will be:

- 1. An active part of daily life in the Valley and the entire City.
- 2. A resource for lifelong exercise, socialization, learning, and personal growth.
- 3. A modern facility that showcases its resources and recreation services.
- 4. A vibrant part of Greater Sudbury's sports and leisure life.
- 5. An environment where every citizen is welcome and is able to feel welcome and strong.
- 6. A place that exemplifies healthy living and a healthy community.





Recent City of Greater Sudbury Community Arena Project

Images of Gerry McCrory Country Side Arena Complex, Architects of Record, YBSA.

The role of arenas and recreation centres and the way communities interact with them have changed significantly over the past decades. They have become facilities that offer much more than a place to exercise and stay fit. Today, municipalities are consolidating smaller facilities into large multi-purpose centres of civic activity, recreation, community gathering and learning.



2.2 The Need for a Consolidated Valley East Twin Pad Multipurpose Sports Complex

As part of the introduction of the project to stakeholders and the public, CGS prepared an outlined of why is the City of Greater Sudbury considering a new multipurpose sports complex in Valley East.

Below are bullet points of key points:

- Greater Sudbury Council requested an Arena Renewal Strategy in the spring of 2010 as part of a decision that provided approval for the construction of a second ice pad at the Gerry McCrory Countryside Sports Complex and a capital investment in the Cambrian Arena. The report, which included a public consultation, was presented to Council in January, 2013.
- A comparison with similarly sized communities across Canada found that the City of Greater Sudbury provides 9.91 ice pads for every 100,000 residents. The national average is 5.14 ice pads for every 100,000 residents.
- Based on these findings, the city's area renewal strategy established a provision level of one ice pad per 405 youth participants. The city is currently providing one ice pad for every 360 youth participants.
- The City of Greater Sudbury operates 16 ice pads. To match the national average, there is a citywide demand for 14.2 rinks, leaving a surplus of 1.8 ice pads
- The average age of municipal arenas is more than 40 years. In 2013, the estimated total capital cost to repair and maintain all arena facilities was \$13.2 million over five years and an additional \$10.9 million for years six to ten.
- Demographic trends in Greater Sudbury reflect an aging population with a decline in ages 5 to 19, meaning the City will experience little to no growth in public use of arena space.
- Replacing three aging ice pads with one new twin pad facility will reduce the number of surplus ice pads by one, achieve economies of scale that are generated by sharing overhead costs such as staffing, utilities and maintenance, and provide users with a modern facility.
- This project supports Council's strategy for Population Health to improve the health and well-being of youth, families and seniors. It also supports Council's priority to invest in projects to stimulate growth and increase sports and event tourism.



Existing Arena Costing Assessments



The City's arenas are aging and are in need of capital investment. This is particularly true of arenas in the Valley East area and therefore the city proposing to close ice pads in the Valley East area.

Capital Construction Requirements for Existing Arena Inventory in Valley East

(Excerpt from 2013 Arena Renewal Strategy Report)

Raymond Plourde Arena

The Raymond Plourde Arena is a single-pad indoor arena complex located at 1195 Helene Street, Val Caron. A building condition assessment was performed in November 2012 and updated in 2017 for this report. The arena was originally constructed in 1974. This building has received various renovations over the past few years (heater trench in 2002, condenser in 2004, compressors in 2006 and 2011, shell upgrades in 2008, dehumidifier in 2011) and most of the building components are considered to be in fair to poor condition overall.

Raymond Plourde Arena in Val Caron is 45 years old and in need of a \$2.2 million capital investment over the next 10 years.

Centennial Community Centre and Arena

The Centennial Community Centre and Arena facility is a single-pad indoor arena complex located at 4333 Centennial Road, Hanmer. A building condition assessment was performed in November 2012 and updated in 2017 for this report. The arena was originally constructed in 1972. This building has received various renovations over the past few years (heater trench in 2002, roof restoration in 2004, chiller and condenser replacement in 2006, door replacements in 2008, furnace room fire separation in 2010, dehumidifier in 2011) and most of the building components are considered to be in fair to poor condition overall.

Centennial Community Centre and Arena in Hanmer is 50 years old and in need of a \$1.5 million capital investment over the next 10 years.

Capreol Arena Side 1

The Capreol Community Centre and Arena is a two-pad indoor arena and community hall complex located at 20 Meehan Street, Capreol. The original ice pad was built in 1960 and is located to the north, side 1. The south rink, or Side 2, was constructed in 1974. This report recommends Side 2 remaining open. A building condition assessment was performed in November 2012 and updated in 2017 for this report. This building has received various renovations over the past few years (roof over side 2 in 2000, suspended heaters in 2004, chiller in 2004, and ventilation upgrades in 2008) and most of the building components in side 1 are not in a state-of-good repair. Finishes and equipment are in need of significant updating.

Side one of the Capreol Community Centre and Arena is 65 years old and in need of a \$3 million capital investment over the next 10 years

Operational Cost Savings

- Closing the Raymond Plourde Arena in Val Caron and the Centennial Community Centre and Arena in Hanmer would represent \$407,744 in operating savings each year and a total \$3.7 million in capital savings over 10 years.
- Close the Raymond Plourde Arena in Val Caron, the Centennial Community Centre and Arena in Hanmer and one ice pad at the twin pad Capreol Community Centre and Arena would represent \$521,294 in operating savings each year and a total \$6.7 million in capital savings over 10 years.
- The Valley East Twin Pad Multipurpose Sports Complex would cost an estimated \$200,000 a year to operate, leaving approximately \$320,000 in operational savings.

Current Sports Centre and Arena Trends

To meet the need for a modern, functional iconic sports complex,YBSA researched current trends in recreational design both in Ontario and Canada.

> On the following pages, six of the most intriguing examples are highlighted. They were selected because they demonstrate the future of Multipurpose Sports and Community Centres.

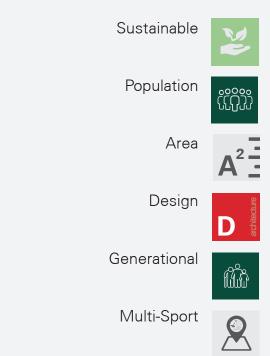
They offer new visions for arenas as community centres that have incorporated a variety of other programs and activities such as wellness centres, children's centres, arts and crafts and youth rooms.

The following case studies represent inspirational examples for a facility that would best suit the Valley East area and Greater Sudbury.

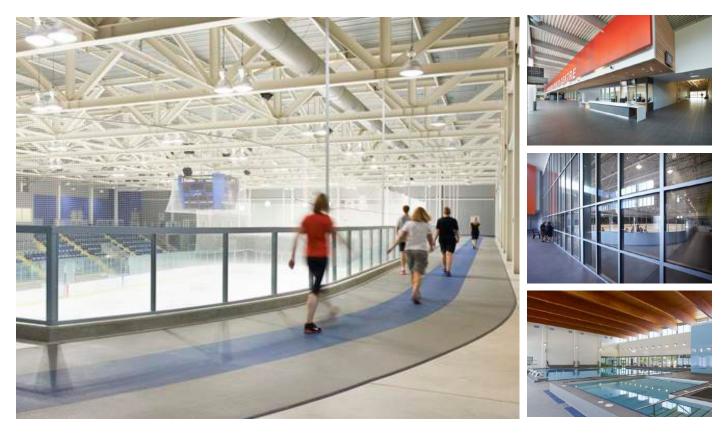


Case Studies and Precedence

Legend of Relevant Design Considerations









Valley East Twin Pad Multipurpose Sports Complex Public Consultation and Conceptual Site Design



3.1

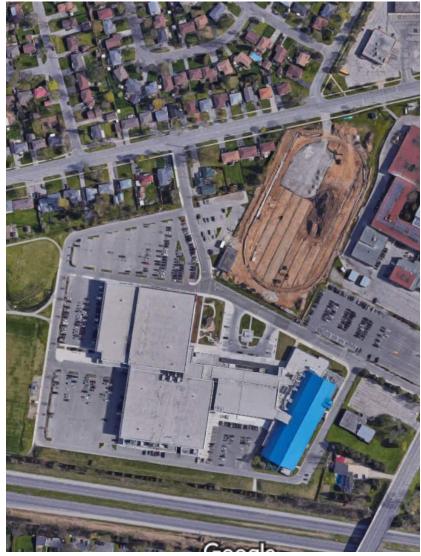
Trends Across Canada and Ontario Municipalities

3.1.1 Wayne Gretzky Sports Centre

CS&P Architects and MMMC ArchitectBrantford, ON(Pop. 102,159)Completed 2013(240,000 sq.ft)

Program	nming of Spaces:
1.	4 NHL-sized rinks
2.	Running Track
3.	Lap Pool
4.	Therapy Pool
5.	Dry Land Training Area
6.	Fitness Area
7.	Pro-shop
8.	Restaurant
9.	Wellness Centre
10.	Gymnasium
11.	Multi-Purpose Rooms

CS&P Architects, in association with MMMC Architects, collaborated with the City of Brantford on the Wayne Gretzky Sports Centre redevelopment. The project includes 4 energy efficient NHL-sized ice pads, 1,000 seat arena with running track, 25 metre lap pool, therapy pool, dry land training and fitness area, improved parking.



2013 Cost:

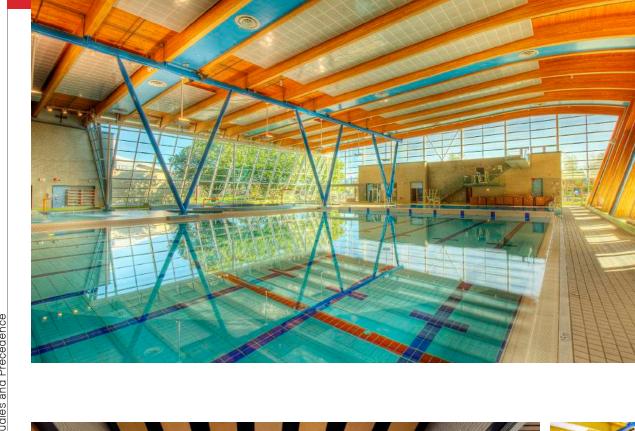
Construction Cost: Unknown Total Project Cost: \$63.4M Source: https://themunirgroup.ca/brantfords-wayne-gretzky-sports-centre/ https://www.thespec.com/news-story/5681275-gretzkycentre-costs-climb-higher/

Increased demand and an aging infrastructure necessitated major changes to the existing Centre, the hub of sports and social activity for the community for over 35 years. The redesign's phasing strategy had to maintain ongoing rink and aquatics operations while completely transforming those parts which were to remain and be seamlessly integrated into new facilities. A four-pad arena replaces the smaller outdated facilities, as well as new change rooms, a restaurant and pro shop, multi-purpose rooms, a gymnasium, and an indoor running track. The aquatic component was expanded with the addition of a new 25m pool, a therapy pool, a fitness and dry land training centre, change rooms, aerobics and weight lifting spaces, and a Wellness Centre. A central day-lit interior street links all activities together and serves as a focus for the many community events hosted in the Centre. Structural:

This was a milestone project because it was the first commercial installation of CLT in Ontario. We love working with CLT, especially in Canada where our forests are sustainably harvested. For this 12,000 sq. ft. building, we designed and detailed the roof deck using large prefabricated CLT panels. The contractor saved three weeks off the construction schedule for this roof.

Text and Images provided by CS&P Architects.

Site Image Courtesy of Google Maps







Valley East Twin Pad Multipurpose Sports Complex Public Consultation and Conceptual Site Design



3.1.2 Hillcrest Centre

HCMA Vancouver, BC Completed 2008

Programming of Spaces:

1.	Community Centre
2.	Wellness Facilities
3.	Gymnasium
4.	Library
5.	Arts and Crafts
6.	Youth Room
7.	Swimming Pools
8.	Skating Rink
9.	Curling Club
10.	Field Team Rooms
11.	Concourse

A Gymnasium

B Offices

C Aerobics

- D Arts and crafts
- E Multi-purpose room
- F Offices
- G Youth room
- H Ice rink
- I Curling club
- J Lounge
- K Concourse
- L Universal changeroom

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- M Women's changeroom
- N Men's changeroom
- 0 Natatorium
- P 52-meter lap pool
- Q Leisure pool
- R Hot pool
- S Sauna
- T Steam room
- U Multi-purpose room
- V Outdoor pool



Site plan

(Pop. 675,218) (145,000 sq.ft)

A

Hillcrest Centre is the largest facility of its kind in the Vancouver Park Board system and includes both a aquatic centre and community centre. The integrated community space provides open and engaging recreation and wellness facilities and has revitalized an important public site through the consolidation of three aging facilities. A bustling hub with a library, pool, skating rink, curling rink, gymnasium and field team rooms, Hillcrest is a joyful gathering place for children, families and community members.

2008/2011 Cost:

Construction Cost: \$87.5M (Olympic Curling + Expansion) Total Project Cost: Unknown

Source: https://hcma.ca/project/hillcrest-centre/ https://www.vancourier.com/news/olympic-venue-construction-will-leave-lasting-legacy-1.388205

Located near the geographical centre of Vancouver, the facility carefully balances the needs of both the local and broader city community. The Centre was part of a broader strategy that transformed a series of adjacent public parks through the sensitive consolidation and reorganization of existing facilities. The impetus for this rejuvenation was the siting of the 2010 Vancouver Olympic Curling Venue, which provided four Olympic size curling sheets and 6,000 spectator seats, and was converted post games to the Hillcrest Centre.

The facility demonstrates an

energetic example of civic design and receives over 2 million visitors a year. This new model has been so successful that the client is looking to see if additional facilities of similar size and program are feasible.

This project benefited from

HCMA's deep understanding of community centres and their role within a community context. The roots of the formal concept of the Centre are based in the synthesis of public use, program, site conditions, and the belief that community facilities have a responsibility to contribute to the betterment of society. The end result is a project that resonates beyond the boundary of site and takes a larger role in defining the character of the community. This vital centre promotes awareness of a diverse and active community while dramatically enhancing the user experience.

Text and Images provided by Architects.

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Valley East Twin Pad Multipurpose Sports Complex Public Consultation and Conceptual Site Design



3.1.3 Cassie Campbell Community Centre

Perkins + Will Brampton, ON Completed 2008

(Pop. 603,346) (165,000 sq.ft)

Programming of Spaces:

- 1. Lobby
- 2. 3. Pool
- Pool Viewing Area
- 4. Gymnasium 5.
- Running Track 6. Fitness Programming
- 7. 2 Rinks
- 8. Cafe
- 9. Police Office

The Cassie Campbell Community Centre is a unique set of spaces for indoor and outdoor programming. The main program elements include a natatorium, indoor running track, gymnasium and a figure skating center of excellence twinned with a community hockey rink.

2008 Cost:

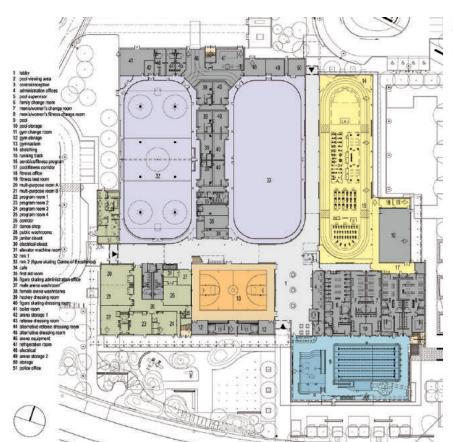
Construction Cost: \$44M Total Project Cost: Unknown

Source: https://qspace.library.queensu.ca/bitstream/handle/1974/6541/Urban % 20Design % 20-% 20Recreation % 20 Facilities.pdf?sequence=1&isAllowed=y

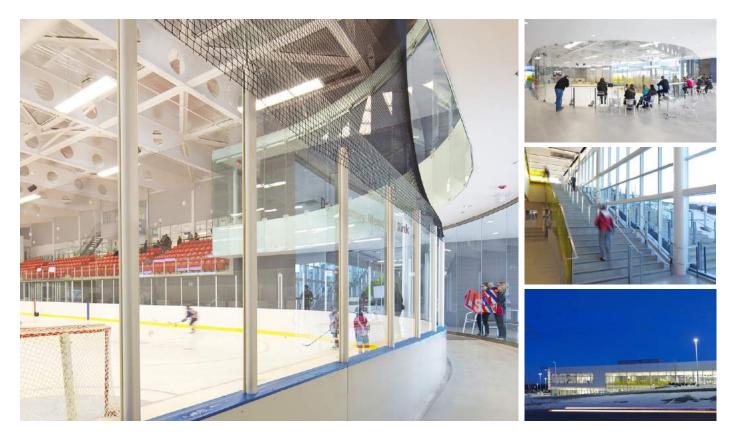
The program elements are expressed as a series of boldly cantilevered gull wing roofs floating above masonry walls. These stone and block elements frame and organize the surrounding landscaped spaces and outdoor program areas, which include a children's play area, splash pad, basketball court and entry plaza.

A long timber trellis provides an interstitial space between outdoor and indoor programs and articulates a pedestrian link between the two main entrances at the south and west sides of the building. Within the building, the public circulation is designed as a series of informal spectator lounges where a multitude of leisure and athletic pursuits can be viewed at once. Apart from the building and its immediate landscaped context, the site provides soccer fields, a cricket pitch, basketball and tennis courts, a neighborhood parkette and parking for 600 cars.

Text and Images provided by Architects.









Valley East Twin Pad Multipurpose Sports Complex Public Consultation and Conceptual Site Design



3.2

Similar Building Typologies

3.2.1 Brant Twin Pad Arena

Perkins + Will Paris, ON Completed 2011

(Pop. 12,310) (80,000 sq.ft)

Programming of Spaces:

- 1. 2-NHL sized rinks
- 2. Viewing Gallery
- 3. Concessions
- 4. Pro-shop
- 5. Public Meeting Suite
- 6. Glazed Public Space

This new twin-pad arena takes a sloping farm field on the outskirts of Paris, Ontario and transforms it into a dramatic new focus for hockey and skating in the Brant County region.

At 80,000 square feet, this facility is designed to provide the Brant Community with two NHL-size ice surfaces, 700 spectator seats, concessions, a pro shop and a suite of public meeting rooms for up to 500 people. The building's main public space takes advantage of the slanted terrain in the form of a 2-story glazed gallery that allows players and spectators to enter at different levels at either end. A viewing gallery provides panoramic views into both rinks and gives access to public amenities such as meeting rooms, washrooms and a food and beverage concession. The glazed public space runs the entire length of the arena's north façade and creates an architectural billboard that broadcasts the activity to the surrounding community.

Source: County of Brant, Operations Department

2011Cost:

Construction Cost: \$18M

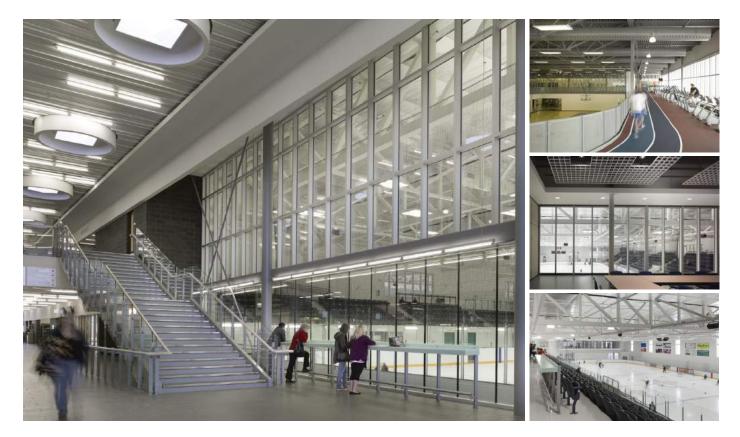
Total Project Cost: Unknown

Text and Images provided by Architects.



Site Image Courtesy of Google Maps









3.2.2 Bradford West Gwillimbury Leisure Centre

Salter Pilon Architects and Lett Architects \$41.6 million Bradford, ON (Pop. 35,325) Completed 2011 (158,000 sq.ft)

Programming of Spaces:

- 2-NHL sized rinks
 8-Lane Pool
- 2. 8-Lane Pool
- 3. Beach walk-in Pool
- 4. Therapy Pool
- Double Gymnasium
 Community Service Spaces

Through a Visioning Session conducted by the Town, it was determined that this building be "...an inviting, safe and fun place to foster a healthy lifestyle through recreation, sport and cultural activities that is accessible to all!" The Town had three other priorities: 1. The project pursues LEED objectives with Silver as its target; a challenge for this building type, especially given the pre-determined green field site. 2. The ability for the public to be able to walk into the facility and understand it immediately. 3. The building must have a "wow" factor.



2011Cost:

Construction Cost: \$32.97M Total Project Cost: \$41.6M Source: https://www.simcoe.com/news-story/2057417new-bradford-west-gwillimbury-leisure-centre-constructionstarting-soon/

The interior program of the 158,000 square foot facility consists of four major components: a 900 seat NHL-sized twin ice pad facility, a pool complex including an eight-lane competition pool, a beach walk-in leisure pool plus a separate therapy pool, a double gymnasium and community service spaces. The project included several sustainable design features. Both ice rinks take advantage of waste heat from the refrigeration system to provide hydronic in-floor heating. In addition, rainwater will be captured and stored in a cistern for use in the manufacturing of the arena ice. Secondary heat reclaim of grey-water from shower drains, which will run through a series of coils, will be used to preheat supply water to the showers, reducing the energy required to heat water throughout the building. The building has now achieved the LEED Silver target and is providing state-of-the-art recreation space for the residents of the Town of Bradford West Gwillimbury. To see a video of this project please visit us on the Salter Pilon Youtube Channel.

Text and Images provided by Architects.

Site Image Courtesy of Google Maps





Case Studies and Precedence



Valley East Twin Pad Multipurpose Sports Complex Public Consultation and Conceptual Site Design



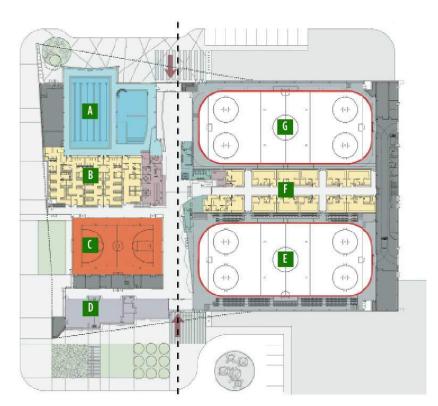
3.2.3 Innisfil Recreation Complex

MacLennan Jaunkalns Miller Architects \$30 million Innisfil, ON (Pop. 36,570) Completed 2008 (140,000 sg.ft)

Programming of Spaces:

- Wellness Centre
 Fitness Studios
- 3. Gymnasium
- S. Gymnasiur
- 4. Track
- 5. 2 Swimming Pools
- 6. Adult Only Change Room
- 7. Family Change Room
- 8. Child Care Component
- 9. 2 Ice Rinks

Innisfil is a Township of 36,000 people that consists of a series of hamlets scattered over an area of 110 square miles, one hour north of Toronto, Ontario. The Innisfil Recreation Complex (IRC) is centrally located within this vast area to allow for equal access from each of these many communities. It is the single dense social and programmatic space within the Township and operates as a 'destination' facility offering a broad range of athletic and recreational programs to the sprawling community.



2008 Cost:

Construction Cost: \$30M Total Project Cost: Unknown Source: https://www.simcoe.com/news-story/2002003new-rec-centre-delights-visitors/

Contained on a master planned 85-acre site, the IRC is a joint venture between the township and the YMCA, providing a multi-purpose facility to the community. Emphasis has been placed on maximizing the 'seeing' of activities within the complex. The lobby allows for generous viewing into all the primary program spaces: the rinks, aquatic hall and gymnasium, and has been designed to act as a meeting space, cafe, and allow for the comfortable monitoring of children participating in the various programs.

The IRC is the first aquatic complex in Canada to achieve LEED certification. The mix of program type provides opportunities for the reuse of waste heat generated by the refrigeration and dehumidification systems, captured and shared with other parts of the building.

The YMCA exceeded its 1000 member target by 500% in its first year of operation. The IRC has become the most important civic space within the town for events, tournaments, trade shows and performances.

Text and Images provided by Architects.

June 17th, 2019 ຜ້ອ

Plan organization – warm and cold sides, Innisfil Recreation complex

- A Fitness and Aquatic Hall
- B Change rooms; Fitness centre above
- **C** Gymnasium
- D Community rooms

- E 1,000 seat arena
- F Arena change rooms
- **G** Arena with running and walking

Appendix A - Valley East Twin Pad Multipurpose Sports Complex Final Report

4

Public Consultation Process

4.1 Consultation Process

An important step in determining the building program for the new Valley East Twin Pad Multipurpose Sports Complex involved consultation with the community and staff to gain a better understanding of the limitations of the current space and to develop a sense of how the facility should be planned for.

On July 9, 2018, the Community Services Committee directed staff to prepare a business case for the detailed design work required for development of a new Valley East Twin Pad Multipurpose Sports Complex at the Howard Armstrong Recreation Centre.

As part of the detailed design, the City of Greater Sudbury is consulting with residents, arena users and other stakeholders to obtain input into facility features and characteristics. Winter is prime time to speak with arena audiences.

Throughout the process of preparing this report, YBSA and City staff met with the various departmental staff and the community with two goals in mind. First, it was important to engage citizens in an understanding of the potential for a new consolidated arena and recreation centre would have if given the proper facilities. Second, the goal was to identify the key themes and ideas users have for a new building.

City staff also spent time with the consulting team, talking about how they currently interact with the facilities, what they like and what they would change. As people who are intimately involved in the space on a daily basis, this information proved to be extremely rich and valuable. The comments from both groups are discussed throughout Section 4.

The focus of the Consultation for this project was with the following groups:

- 1. Public/Community Consultation
- 2. City of Greater Departmental Staff
- 3. Community Stakeholders

The Consultation was through the following engagement processes:

- 1. Online bilingual survey and hard copy survey; advertised through a circulated advertisement, local media and on the City's website. https://overtoyou.greatersudbury.ca/ Proposed_construction.
- 2. A Community Open House and Visioning Session
- 3. CGS Staff and Community Stakeholder Sessions





A Community Open House and Visioning Session was held on Saturday March 30th, 2019 at the following locations:

- Capreol Community Centre and Arena: 10 a.m. to 12:30 p.m.
- Centennial Community Centre and Arena: 10 a.m. to 12:30 p.m.
- Raymond Plourde Arena: 1:30 to 4 p.m.
- Valley East Citizen Service Centre and Library: 1:30 to 4 p.m.

The purpose of the Community Open House and Visioning Session:

- To give the community an opportunity to provide input on the programming, design and characteristics of the proposed Valley East Twin Pad Multipurpose Sports Complex.
- To ensure the proposed Valley East Sports Complex meets the current and future needs of ice users.
- To hear public opinion about the proposed replacement of three existing single ice pads.
- To consult with sports associations and outdoor recreational groups to avoid potential conflict with existing indoor and outdoor uses of the Howard Armstrong Recreation Centre and to create synergies in building design and landscaping that may benefit both the city and stakeholders.

This is the first phase of the community consultation. Once a detailed design is complete, the City of Greater Sudbury will again consult with residents on the preliminary draft design for further feedback. The first phase of the community consultation is being funded under an existing capital budget of Citizen and Leisure Services.

A series of stakeholder and City staff meetings were held during the months of February and March 2019. YBSA and CGS Parks and Recreation staff met with the following CGS stakeholders:

- February 12th 2019 CGS Countryside Staff and Stakeholders
- February 13th 2019 CGS Library and Children's Services Staff and Stakeholders
- February 13th 2019 Howard Armstrong Recreation Staff and Stakeholders
- February 13th 2019 CGS Parks Services Staff
- February 20th 2019 Centre pivot du Triangle Magique Stakeholders





4.2 Stakeholder Meetings Summary

Below is a summary of the comments provided by City of Greater Sudbury staff. YBSA held an various meetings to discuss their current work environment and what they'd like to see improved or integrated into the new complex if it were to be constructed. Their comments have been taken into consideration when preparing the proposed functional program. Their input is based on their experience working within similar types of facilities.

Gerry McCrory Countryside Sports Complex Staff Meeting - February 12th, 2019

- Pad 1 now considered to be odd sizing 96' x 207'
- Olympic size is good for speed skating but Countryside does not have the dimensions to host events
- Pad 2 NHL size is good and appropriate size for community arena
- Goalie pad should be considered. It is often rented for just goalie training so that when the rinks get rented it takes up a whole pad

Dressing Rooms/ Change Rooms

- Change rooms minimum 6 per pad, but 8 is ideal
- Change rooms to be a minimum size of 460 sq.ft. each
- Referees change room 1 per pad, or could be shared if change rooms are back to back
- Male and female referee rooms to be reviewed
- Showers with privacy is recommended
- Universal barrier-free washroom/change room is required
- A family change room would not be required if just twin pads, but would be required if the facility becomes a multi-purpose sports facility
- Circulation between change rooms and pads is important so teams/parents don't congest corridors

<u>Garage</u>

- A large garage with multi-purpose shipping/receiving
- Zamboni garage per pad is required, often 2 machines are used
- Garage door at end of pad is necessary for Zamboni, emergency vehicles and loading

Multipurpose spaces

- Multipurpose spaces are well used by community for meetings, courses
- Proximity to rink is great for tournament headquarters

<u>Miscellaneous</u>

- Lots of storage is required
- Having exit doors right off the pad is not ideal

Seating Capacity

• 300 to 400 is okay, but wouldn't facilitate or attract large events.

1 sided seating is okay and being designed like such recently

Site Planning Considerations

- Snow storage for parking lots
- Designated Ice Storage
- Garbage enclosures (near back away from public)
- Loading zone/ shipping/receiving
- Bus loading
- General drop off with appropriate curbing and signage.
- Fencing
- Quality control for run off to be reviewed.
- Conditions between the building and green space must be considered for safety and also for a transition between building and secluded wooded area.
 - How to mitigate safety, graffiti, illegal activities, vandalism
 - Lighting vs non-lighting (for congregation)
 - Site lines are important
 - CPTED to be incorporated



Parking

- BF parking should be closer to the main entrance and could be covered
- 385 parking spaces at Countryside arena is sufficient most of the times. There is congestion when there are larger events.

Parks and Recreation Staff Meeting - February 13th, 2019

Features for Consideration:

- Keeping the trails/trees intact. Trail relocation and enhancements (benches, sitting areas near building)
- Indoor space for soccer usage due to adjacent outdoor soccer fields on site
- Shaded area for soccer usage and for outdoor events, BBQ's, etc. Shaded areas to avoid having to put up party tents for events.
- No official snowmobile trails (Sudbury Trail Plan)
- Noise buffer to residential areas
- Feel secure (lighting, dark and isolated areas)
- Cater to lots of young families
- Year round usage (all seasons) would be ideal. Usage of buildings washroom's for soccer fields to eliminate portable washrooms installed at the fields

Program Ideas:

- Walking tracks, connected to exterior trails
- Skating oval (like Queen's) but not as big
- Water filling stations
- Close to new building for water and Zamboni usage
- Integrate outdoor activities into the development
- Elmview Outdoor Rink (x55 in CGS) close by
- Food Bank Lots of stage (2000 to 3000 sq. ft.)
- Farmer's Market
- Gymnasium close to soccer, so that it can be used for soccer, training when raining.
- Restaurant/Pub/ Food + Drink

Synergies on Site and in the Community:

- Intergenerational services
- Seniors services
- Early On Child & Family Centres
- Before and After School Programming
- Daycare to use the gym
- Library to use gym, multi-purpose and common meeting room
- Kitchen for Community cooking classes on weekends and at night

4.2 **Stakeholder Meetings Summary**

Howard Armstrong Recreation Centre Staff Stakeholder Consultation - February 13th, 2019

Staff Suggestions

- Children's classes to remain at Howard Armstrong Recreation Centre, would be ideal to support families that use the pool
- Can a new gymnasium be built at Howard Armstrong Recreation Centre
 - Would accommodate dry land training for all sports •
 - Close to the existing outdoor basketball court
 - Children and adult programs/classes
- Adult classes/programming would be better served at a new facility ۰
- Bootcamp for teenagers at new facility
- Open the squash courts to create a small gym
- Open the wall between Conference Room C and the Cable Room for 1 large workout room.
- Workout room that is adjacent to Gym could be turn into a multi-purpose gym (yoga). However it is quite small, more classes would be needed.
- Howard Armstrong Recreation Centre is the only pool in the City of Greater Sudbury (other than YMCA) that has other sports/wellness spaces to complement pool.
- Stage is a big concern, current lack of space
 - Age appropriate divisions of programming, demographic, responding to various needs:
 - Families
 - School age children •
 - Teenage •
 - Adults
 - Seniors

Program options noted by Howard Armstrong Recreation Centre staff

- Kickboxing
- Spin Class Studio •
- Boot Camp (Early morning)
- Thai Chi .
- TRX

Public Consultation Process

- Therapy Pool •
- Rentable space (hall) for sports instructors
- More incentive for instructors to offer services
- Promotes and allows more programming
- City of Greater Sudbury hall with licensed areas
 - Weddings
 - Showers
- Soccer Club House with washroom and food amenities
- A small restaurant/café/canteen would be ideal

Community Programming Options

- Computer facility
- Cooking class
- Sewing class
- GSP training
- Babysitting courses
- First-aid courses
- Multipurpose rooms that have built in flexibility for all different types of classes to serve community needs.
- Babysitting services at Howard Armstrong Recreation Center and new facility would be ideal.
- Library could be re-purposed for storage, Valley Youth Centre, foodbank, etc.



Valley East Twin Pad Multipurpose Sports Complex Public Consultation and Conceptual Site Design

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- Outdoor lighting for existing Basketball courts and new beach Volleyball
- Staff indicated that Howard Armstrong Recreation Center already operates as a hub, with the pool being a major draw.
- Concern was raised from staff regarding the community going to the new facility, with no programming left at Howard Armstrong Recreation Center. The rest of the building could become a "ghost town"

Centre Pivot du Triangle Magique Stakeholder Meeting - February 20th, 2019

CPTM indicated a desire for a new building with a better layout, better acoustics and better suited building overall for a daycare and offices. Organizational feedback from CPTM is that they think it's positive, they just would not want to lose any services if the daycare and administration offices were built into a new rec facility.

CGS and CPTM indicated that there are a number of synergies between the daycare and recreation facilities, such as kitchen, pool, gym, outdoor spaces.

- Innisfil Recreation Community Centre has a daycare built into multiple programs.
- CPTM indicated that they believed the parents would be very positive about new development.
- Current area: 16,000 sq.ft. CPTM to confirm if that includes the administration offices.
- Magic Nook location currently includes:
 - Infant (10)
 - Preschool (32) Licensed for 48
 - Toddler (10) (15)
 - Before and after and non-instructional days program for K & SK
 - School age children (1000 sq ft)
 - Early On Centre
 - Admin offices that accommodate 10 staff
 - 180 employees in total throughout
 - 20 staff within programs
 - Total of 30 staff
 - Commercial kitchen
 - Storage
 - Boardroom

Magic Nook would need to remain operational during construction, therefore only parking could be shown in that area for a new development.

Additional Comments:

- Great attraction for community members to be connected to a recreation centre.
- Community inside a community

4.3

Survey Results

"Uncomfortable and run down. Not a great representation of our city."

Valley East Twin Pad Multipurpose Sports Complex Survey Results March 30th - April 23rd, 2019 "The wooded area doesn't need to be enhanced. It needs to be left alone."

Existing Uses and Conditions

Responses	League Hockey	Pick-up/Shinny	Figure Skating	Public Skate	Skating Lessons	
Q1-Do you currently make regular use of municipal arenas for sports of recreation?	142	91	13	187	28	
Ω2-Can you tell us how you other-	Events	Watch Hockey	Roller Derby	Ringette	Other (lacrosse, gym, swimming, pickle ball, basketball, squash)	
wise make regular use of municipal areas?	6	9	8	15	9	
	Yes	No				
Ω3-Do existing municipal arenas adequately meet your needs?	272	176				
	Ability to host & compete in tournaments	Facilities too spread out	Need for girls change rooms	Existing facilities outdated (change rooms, showers, bleachers, wash-	Need for indoor track facility	
Q4-If no, tell us why the existing				rooms, lobbies etc.)		
facilities don't meet your needs.	9	2	7	51	5	
	9 Walking/hiking Trails		7 Ball Field	51 Soccer Field	5 Splash Pad	
				<u> </u>		
facilities don't meet your needs. Q5-Do you currently make use of parkland surrounding the Howard Armstrong Recreation Centre?	Walking/hiking Trails	Playground	Ball Field	Soccer Field	Splash Pad 149	
facilities don't meet your needs. Q5-Do you currently make use of parkland surrounding the Howard	Walking/hiking Trails 238	Playground 125	Ball Field	Soccer Field	Splash Pad 149	
facilities don't meet your needs. Q5-Do you currently make use of parkland surrounding the Howard Armstrong Recreation Centre? Q6-What other ways do you make use of the parkland surrounding Howard Armstrong Recreation	Walking/hiking Trails 238 Walk dogs 3 Leave as is	Playground 125 Swimming 2 Park Atmosphere	Ball Field	Soccer Field 163 Outdoor Destination	Splash Pad 149 Don't Use	



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option is le facilities a disgr visitors,	ally located tw ong over due. s are in poor sl ace to out of t and just don't nmunity needs	Existing nape, own meet	gen		t will appeal included. Su to be consul [.]	dbury's senior ted and their
Speed Skating	Indoor Walking		"1.00	uld like this bea	utiful soclude	ad piece
5	47			of parkland in t ghborhood to re	he heart of ou	ur
Don't Use	Spend \$ elsewhere					
11	17					
Accommodate other sports (roller derby, pickle ball, gym, volley ball, basketball)	Behind sports facilities in the south	Healthy Food & Drink Accommodations	Limited ice times available	Unsafe/ Not a welcoming experience		
18 Basketball	9	4	9	8		
51						
Bike Trail	Other Outdoor sports (pickleball, volley ball, outdoor rink, skate park)	Field House	Shaded Areas	Playgrounds, Splash Pads, Outdoor Gym	Coffee Shop	Parking
14	22	4	6	19	3	4

This would not be a good idea. This would bring in way too much traffic in our area. The soccer fields bring in enough.

4.3

Survey Results

Twin Pad Facility Recommendations

Responses Q8-Have you seen/visited other	4-pad Facilities	Well Maintained	Facility with Restaurant	All-in-one Complex	Beneficial for Tournaments	
sports complexes or twin pad are- nas that you admire? What did you like the best?	10	10	22	28	8	
	Yes	No				
Q9-Would two NHL-sized ice rinks be appropriate for a Valley East Sports Complex?	143	301				
	No need	No Accommoda- tions in the Area	Proposal reduces available ice time	Not right location for Facility	Use Existing Facilities	
Q10- Why is two NHL-sized rinks inappropriate?	40	4	21	22	49	
	Yes	No				
Q11-Would a small goalie practice rink be appropriate for Valley East Sports Complex?	142	292				
	Already have one in Sudbury	Not necessary	Allocate spending to different sports	Unsure of Use	Use existing arena has for goalies	
Q12- Why is a small goalie practice rink inappropriate?	13	64	15	6	4	
Q13- Are there other types of	No	Indoor Running/ Walking Track	Restaurant/ Coffee Shop with Viewing Area	Basketball/ Volleyball Courts	Pickle Ball Courts	
facilities that you would like to see at a Twin Pad Multipurpose Sports Complex in Valley East?	35	28	18	20	15	
Q14- How do you see a Twin Pad	Not Properly Maintained	Encourage Healthy, Active Lifestyles	Destination for Tournaments/ Events	A Hub for Commu- nity to Grow Around		
Multipurpose Sports Complex being used over the next 10 to 20 years?	18	9	32	18	33	
	Yes	No				
Q15- Are you currently a Member or do you make occasional use of facilities at the Howard Armstrong Recreation Centre?	294	143				
Q16- How could a Twin Pad Multi- purpose Sports Complex and the Howard Armstrong Recreation	Valley East not Right Location (need/should be closer to accommodations)	Use Existing Facilities (hub removes arenas from communities)	Twin Pad and HARC should be connected	Should be Separate/Too Busy	Not Needed or Interested	
Centre come together to create a major recreational and sports hub in our community?	23	24	18	12	27	



Invest in the buildings we currently have. Spend a few million dollars in the upgrades, there is no need to close three pads to open two.

Ν	lew, Welcoming and Spacious	Privately Owned/ Run	Upgrade/Maintain existing arenas	No / Not-Applicable				
	24	7	21	22	ar nit	nd sports hub v ty that promote d is a place for	b be a recreational within the commu es physical activity the community to ther.	I- У
	Not all about Hockey	Too much Traffic	Too Large for Youth/ Rec. Hockey					
	8	9	20					
			A	pickle ball	e floor that c , roller hockey other than icc			June 17th, 2019
	kateboard Park / Baseball / Climbing Wall	Fitness Centre (Yoga) / Warm-up Area	Pro-Shop / Indoor Field	Non-Ice Surface	Don't Need	Community Room	Indoor Play Area/ Mini Stick Room	0
	3/4/3	19	7/7	13	67	15	7	
F	ïnancial Burden	Not Used Enough (smaller families, aging population, hockey too costly)	Don't Support	Overused (Less Ice Time, Losing Arenas, More Pads)	Not the Right Location	Traffic Issues		
	13	17	46	21	11	5		

HARC is outdated	Central Inclusive Destination (Multi-Sport/Multi-Gener- ational)	Too Much Traffic (Traffic Flow, Transit and Parking needs to be resolved)	Keep the Green Space	Not Sure	
9	41	14	16	5	

4.3 Survey Results

I don't appreciate the fact that this survey is biased towards the idea of the twin pads. Many questions are phrased to force people to answer how they would use a twin pad vs not being interested in one.

It is premature to hold a consultation on the preferred features of a twin pad arena at this location before first holding a consultation on the suitability of the location itself, and on the accompanying closure of other facilities.

Survey Participant Data

Responses	Lack of facilities to	Cost	Health issues	Lack of time	l don't face any barriers
Q17- Do you face barriers that pre-	accommodate my interests				Damers
vent you from taking part in regular physical activity?	49	83	17	41	186
	Facilities hours not accommodating	No daycare services	Roads	Public Transit	Accessibility
Q18- Can you tell us what barriers you face?	2	3	16	2	3
	Under 18	18-24	25-34	35-44	45-54
Q19- What is your age?	2	12	68	141	93
	Capreol	Hanmer	South End Sudbury	Val Caron	Val Therese
Q20- Where do you reside in the City of Greater Sudbury?	10.7%	47.9%	2.7%	14.3%	7.6%
Q21- Not Applicable					
	Male	Female	Non-binary		
Q22- Programming and facilities for active living may be influenced by the genders of individuals making use of a facility. What is your gender identity?	102	127	1		
	Upgrade/maintain existing arenas	Keep the green space	Fix Roads and Infrastructure	Build more pads not less / Won't be	Ensure a truly Multi-Sport facility
Q23- Do you have additional ideas or comments about a proposed	, i i i i i i i i i i i i i i i i i i i	·		enough ice time	
Twin Pad Multipurpose Sports Complex in Valley East?	43	42	40	16	18





Appendix A - Valley East Twin Pad Multipurpose Sports Complex Final Report

I think that the Twin Pad should be developed in an area off from a residential area. An area like where Centennial is currently located would be better suited for a large complex such as this. The proposed area is too close to the residents and traffic will be a huge issue for those of us who live here.

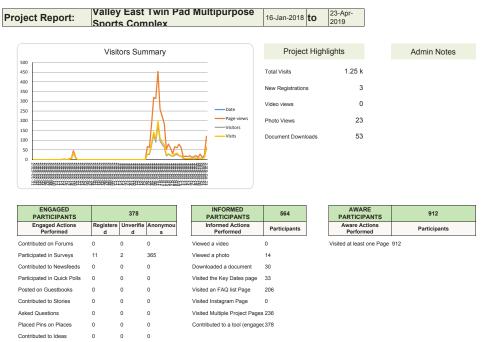
A new sports complex would be doing a disservice to the communities in the area of the three existing complexes by limit easy access to recreational facilities and by affecting small businesses that benefit from the increased traffic from these complexes.

Lack of or difficulty accessing transportation 12	Lack of interest	Lack of accessible features to ac- commodate my disability 7	Lack of accessible features to accom- modate my mobility device 2			
Too far of a Drive (Arenas removed from communities) 6						
 55-64 65	65 +				an for a large n the city core	
				•	use other than players only.	
 Resolve public consultation process	Locate new facility on existing arena sites	Traffic and Parking Issues	Privatize Arenas	Get it done!	User cost concerns	
16	12	19	3	24	5	

4.4

Summary of Public Feedback

The demographics, responses and feedback from those who participated in the survey and visioning session were quite varied. The report summarizes all the input received during the consultation process, and synthesizes the range of perspectives and opinions. The Appendices contain a record of the raw data from the surveys.



Below is a summary of verbal comments received at the Open House and Visioning Session from various participants.

Capreol Community Centre and Arena:

- I have a strong belief in multipurpose facilities for efficiencies
- My concern in how would the arena be re-purposed; should be re-purposed for recreation purposes.
- Concern with lack of maintenance on the condemned ice rink.
- Put the new facility where the existing soccer fields are so it's closer to the fields, so it's more closely linked
- The message is not clear, people think the City is planning to close both pads in Capreol.
- The other side of the Capreol Arena could be converted to a pool.
- Move the Millennium Centre into Capreol Arena
- Put a new twin pad arena and hub in Capreol on other side of the tracks.
- A new twin pad in the Valley is very much needed. It makes sense!
- This forward thinking to build a new state of the art rec. centre, otherwise the City will keep being years behind the mark.
- CGS needs to keep up with other municipalities.
- Anyone who has kids in hockey would understand why a new twin pad arena is needed.
- Our arenas are decrepit and not worth fixing. New is better.
- Place arena closer to soccer fields or on soccer fields so that it's closer to HARC. Move soccer fields to the North.
- Check out Bradford Center it's amazing
- Basketball Courts should be included
- A Restaurant could be upstairs in the facility
- The City should offer more amenities for seniors promote physical activity





- Multi-purpose usage for ice rink should be considered
- People from the group indicated they don't want to see the plans, they don't want any information; they want the City to listen to their unique concerns in Capreol.
- Capreol can't effort to lose any more facilities -lease space for a potential restaurant -require a hotel in the Valley.
- Q: Does the City have an itemized list of leisure facilities/requirements for Capreol?
- Q: Why making a large investment in a new building when existing buildings are not being maintained.
- Q: Has there been a study completed for future younger demographics. Are there enough quantity of a younger generation to use the new arena?
- Q: Why can't the City spend \$1.5M to \$2M on the Capreol Arena, similar to Chelmsford and Cambrian Arenas?
- Q: What market will the twin pad bring and displace?

Centennial Community Centre and Arena

- Don't raise our taxes
- We need a Twin Pad sports complex
- Don't touch what we have in Capreol
- Make sure you design them with user consultation
- Southern Ontario has these venues so should we
- Q: What is the time frame?
- Q: Where is the money coming from?

Raymond Plourde Community Arena

- I`m all for this new development. Sudbury is the joke of the hockey community throughout Ontario and the North. The Valley desperately needs this type of development.
- Parking closer to the soccer fields is ideal.
- At least if taxes go up, we will get something great for it.
- Why do we keep sinking money (\$ millions) into old building to get nothing better. Building new is ideal.
- Tennis courts would be ideal on this site as well.
- "I'm all for 1 single building"; it's so much more efficient.
- Look at Southern Ontario as an example of how they are building multi-use recreation centres.
- This will spark private development; hotels, restaurants, etc.

Valley East Citizen Service Centre and Library

- Leave our green space
- Fix the roads first
- Traffic concern
- Noise concern
- Fix the existing arenas
- The site requires more parking
- When we have tournaments we are embarrassed
- We are building this for our children
- Expand the maintained trails as part of this project
- Sites extremely low; watch for high water table
- Traffic study required
- Fix the pot holes
- This is a positive initiative
- Additional public meetings are required
- Food and beverage is important
- Incorporate senior citizen program
- Q: What is the process for approval?

Appendix A - Valley East Twin Pad Multipurpose Sports Complex Final Report



Building Program

5.1 Proposed Functions and Space Requirements

The building program was developed for the Valley East Twin Pad Multipurpose Sports Complex by the consulting team who worked closely with staff and administration. The proposed square footage for a new facility is 95,300 sq. ft. (8,854 sq. m.).

Based on new twin pad construction across Ontario, experience with the Gerry McCrory Countryside Sports Complex and community feedback the major program components being recommended are the following:

• Arena: 57,630 sq.ft.

- A twin-pad (2 NHL size 85' x 200' ice surfaces) with capability for summer ice.
- 300-400 seating capacity per ice surface
- 8 change rooms

• Gymnasium: 6,727 sq.ft.

• Single Court Gymnasium with changerooms and support space

Daycare: 19,200 sq.ft.

- Infant, Toddler and Preschool programs
- Before and After Program
- Early ON Centre
- Head Administration Offices
- Public Shared: 4,008 sq.ft.
- Atrium / Lobby / Circulation: 4,200 sq.ft.
- Support Function: 3,537 sq.ft.





Valley East Twin Pad Multi-purpose Sports Complex - Functional Program

Arena	57,630
Support Function	3,537
Gymnasium	6,727
Daycare	19,200
Public Shared	4,008
Atrium / Lobby / Circulation	4,200
Total SQ. FT.	95,301

tional Program Requirements	Area (ft2)	Area (m2
a Function		
Storage	100	
Skate Sharpening	70	
Data / Communications	35	
Office (Front of House)	135	
Women's Washroom	525	
Men's Washroom	315	:
Housekeeping	80	
Heated Viewing Area / Crush Space	1,500	1
Referee Rooms / Change Area / First Aid (*3 People)	200	
8x Adjoining Changerooms / Washroom / Shower Facility	4,000	3
Vestibule	90	
Laundry Room/ Storage	200	
Ice Resurfacer Garage(s)	1,000	
Ice Plant	750	
Mechanical	250	
Repair Room	125	
Private Concourse	1,500	1
Public Concourse	2,350	2
Ice Sheet (NHL) Pad 1	17,000	1,5
Ice Sheet (NHL) Pad 2	17,000	1,5
Home Bench	250	
Penalty Box 1	100	
Announcer Box	100	
Penalty Box 2	100	
Away Bench	250	
Arena Function - Total Program Area (Net Area)	48,025	4,4
Net to Gross Ration	1.2	1
Arena Function - Total Building Area	57,630	5,3

City of Greater Sudbury - Valley East Twin Pad Multi-purpose Sports Complex

Functional Program

5.1 Proposed Functions and Space Requirements

Support Function Building Services 800 Main Equipment Repair Room 300 Maintenance Office 150 Mechanical Room 1,050 Maintenance Office 150 Staff Washroom 150 Communications 90 Satelite Electrical Room 125 Laundry Room 200 Support Function - Total Program Area (Net Area) 3,215 Net to Gross Ration 1.1 Support Function - Total Building Area 3,537 Gymnasium Equipment Storage 450 Gymnasium Equipment Storage 450 Gymnasium Office 165 Change Rooms / Showers / Washrooms 2,000 Gymnasium - Total Program Area (Net Area) 6,115 Net to Gross Ration 1.1 Gymnasium - Total Building Area 6,727	74 28 14
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Support Function - Total Program Area (Net Area)3,215Net to Gross Ration1.1Support Function - Total Building Area3,537SymnasiumGymnasium AreaGymnasium Equipment Storage450Gymnasium Office165Change Rooms / Showers / Washrooms2,000Gymnasium - Total Program Area (Net Area)6,115Net to Gross Ration1.1Gymnasium - Total Building Area6,727	12
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Gymnasium - Total Program Area (Net Area)6,115Net to Gross Ration1.1Gymnasium - Total Building Area6,727	15
Net to Gross Ration1.1Gymnasium - Total Building Area6,727	186
Gymnasium - Total Building Area 6,727	568
	1.1
	625
Daycare	
Daycare 16,000	1,486
Daycare - Total Program Area (Net Area) 16,000	1,486
Net to Gross Ration 1.2	1.2
Daycare- Total Building Area19,200	1,784
Public Shared	
Concession / Café 165	15
Concession / Café Storage 100	9
Staff Breakroom 350	33
Men's Single Washroom 70	7
Women's Single Washroom 70	7
Customer Service Desk 300	28
Entry Lounge 700	65
Lounge / Viewing Area 400	37
Customer Service Workroom/Office 200	19
Women's Washroom 525	49
Men's Washroom 320	30
ity of Greater Sudbury - Valley East	

Twin Pad Multi-purpose Sports Complex

Functional Program

June 17, 2019



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Functional Program Requirements	A	rea (ft2)	Are	ea (m2)
Women's Single Washroom		70		7
Men's Single Washroom		70		7
Public Shared - Total Program Area (Net Area)	_	3,340		310
Net to Gross Ration		1.2		1.2
Public Shared - Total Building Area		4,008		372
Atrium / Lobby / Circulation				
Atrium / Lobby	,	2000		186
Main Level Circulation		1000		93
Second Level Circulation		500		46
Atrium / Lobby / Circulation - Total Program Area (Net Area)	_	3,500		325
Net to Gross Ration	I	1.2		1.2
Atrium / Lobby / Circulation - Total Building Area		4,200		390
Functional Description Gross Floor Areas				
	Area (ft2)	А	rea (m2)	
Arena Function	57,630		5,354	
Support Function	3,537		329	
Gymnasium	6,727		625	
Daycare	19,200		1,784	

Total Program Area (Gross Floor Area)	95,301	8,854
	4,200	390
	4,008	372
	19,200	1,784

Public Shared

Atrium / Lobby / Circulation

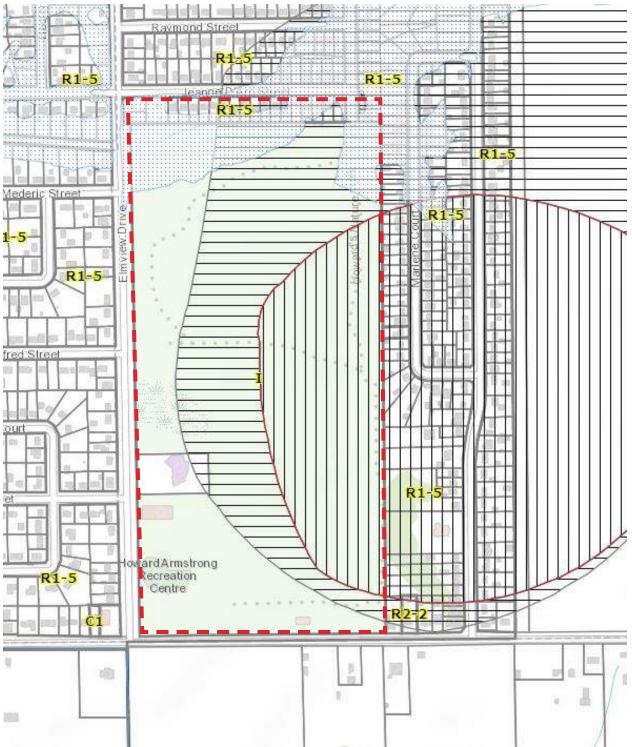
Appendix A - Valley East Twin Pad Multipurpose Sports Complex Final Report

6

Site Analysis



Zoning Maps





Valley East Twin Pad Multipurpose Sports Complex Public Consultation and Conceptual Site Design

Site Analysis

The area of study for the conceptual site design is located at 4040 Elmview Drive in Hanmer, Ontario. The overall City owned site is 75 acres which includes HARC, Valley East Public Library and 9 soccer fields. The potential area of development for the proposed Twin Pad Multipurpose Sports Complex was intended to be within the green space at the North End of the property; through staff, stakeholder and community consultation the preferred option shifted the location toward the south, closer to HARC.

Refer to Section 7 for Site Plan Options.

A minimum of 10 acres of land is required to accommodate the 100,000 sq. foot building, parking, storm water management, fire routes, and vehicular circulation.

Site Development Criteria

- 100,000 sq.ft. Building
- 10 acres required
- 400 Parking spaces
- Bus Lay-by
- Drop-off Lay-by
- Covered Entrance

Zoning Requirements

Currently Zoned Institutional

Setbacks

Zone	Lot Area		Required	Required Rear	Required Interior	Required	Lot Coverage	Minimum Landscaped Open Space	Height	Other
l	900.0 m² (1)	30.0 m	10.0 m (2)	10.0 m (3)	10.0 m (3)	10.0 m (2)	50% (4)	15%	50.0 m	(5)

6.2 SPART Meeting Summary with CGS Planning Department

On May 1st, 2019, YBSA attended a SPART planning meeting to review site planning considerations.

Reports required for Site Plan Agreement Submission:

- Geotechnical/Soils Report (for building permit)
- Source Protection Plan Section 59 Application
- Stormwater Management Report
- Detailed Topography Survey
- Traffic Study
- CPTED Design Analysis
- Fire Flow Capacities
- Infrastructure Upgrades (water, sanitary, etc.)

Plans required for Site Plan Agreement Submission:

- Construction Erosion and Sediment Control Plan
- Elevation Plans
- Grading Plan
- Landscape Plan
- Photometric Exterior Lighting Plan
- Site Plan
- Servicing Plan
- Hydro One
- Conservation Sudbury

Preliminary Comments from City of Greater Sudbury Planning Department

1. A site plan is registered on 4120 Elmview (Magic Nook Daycare), which is currently not owned by the City. This property will need to be merged with the remainder of the property, and the registered site plan discharged.

2. A site plan control application and review will be required for this proposal; however, since this is on city owned lands a site plan control agreement will not be created or registered.

3. On-site enhanced storm water quality control is required for all existing and proposed impervious areas. The use of low impact development measures, such as Bioswales within the parking areas, are encouraged over end of pipe controls. Snow storage areas must be indicated and must be directed to the quality control facility.

4. The east side of the property is within a Source water protection area and infiltration of parking lot run off should not be implemented in this area.

5. The drainage department has advised that storm water quantity control from the site is being addressed through a proposed downstream storm water management pond and existing improvements to the municipal drains to the north of the property. On-site storm water quantity controls are not required except to control the post to pre development flows for the 2 year design storm where directed to the existing storm sewer on Elmview. An overland flow route must be built to convey storm events in excess of the 2 year design storm to the existing municipal drain north of the property.

6. Where storm service connections to Elmview are reused, the existing CB's will need to be replaced with CBMH's.

7. A sanitary test manhole is required.

8. If the existing water and sanitary services are not being reused, they must be abandoned at the main.



9. If a private fire hydrant is required the domestic water service should tee off the fire service close to the FH to reduce the amount of stagnant water in the system.

10. A fire flow capacity review of the municipal main will be provided as part of the site plan application; the applicant must provide the required fire flow for the building based on Fire Underwriters Survey requirements and must assess the available fire flow within the site.

11. It is recommended that a Capacity review be requested ahead of a formal site plan submission, to determine if any water main or sanitary sewer upgrades are required for this development.

12. All parking, drive aisles, and loading areas must be paved; all other areas of the site must be landscaped.

13. The existing gravel parking lot along Dominion should be paved. Where temporary overflow parking is required consider the use of a turf reinforcing grids.

14. Curbing or equivalent must be provided throughout the site to protect landscape areas and define parking areas.

15. Parking calculations must be provided for the entire site, including the library, community centre and fields to confirm parking needs are being achieved for all uses.

16. If parking exceeds 75 parking spaces, landscaping is required within the parking area as per the zoning bylaw. Curbing must be provided within the parking areas to protect landscape areas.17. Parking aisles should be limited to maximum 35m lengths to reduce speeds, and pedestrian paths/crossings should be provided at 36m intervals.

18. A municipal sidewalk is required to be constructed along Elmview Drive from Dominion to the bus stop at the north end of the site. In addition, a concrete pad must be built for the north bus stop.

19. Pedestrian connections to Elmview and Dominion and throughout the site are required and must meet AODA requirements.

20. Where possible the number of entrances onto Dominion and Elmview should be reduced. It is recommended that one of the entrances onto Dominion be eliminated and the entrance north of the Library be eliminated. The applicant should ensure fire access requirements are maintained.

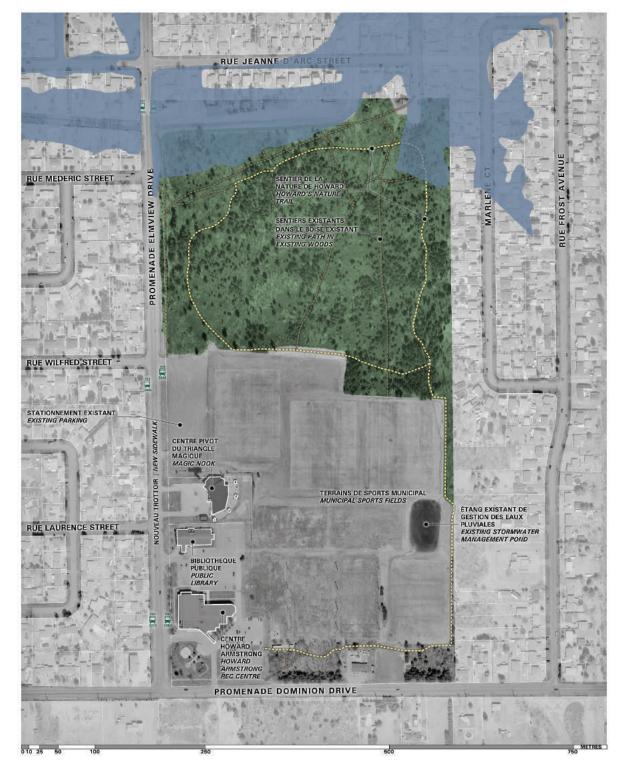
21. Consider one-way vehicle circulation around the bus parking area, and throughout the site.

22. Bicycle parking must be provided within 15m of the main entrance

23. A 3.0m wide landscape strip is required along the entire length of Elmview and Dominion, including at minimum street trees planted 6m o/c.

24. All requirements (landscaping buffers/strips, bicycle parking, loading, garbage enclosures, fire routes, etc) of the zoning Bylaw, Building Code, and Site Plan Control Guide should be accommodated on the site plan.





Existing Howard Armstrong Recreation Centre Site



The site of the Howard Armstrong Recreation Centre has been recommended as the most suitable location for a new Twin Pad Multipurpose Sports Complex based on previous review and evaluation conducted by the city.

• There are 28 acres (11.3 hectares) of parkland on the site, providing room for an eight acre (3.2 hectare) footprint for the sports complex, ample parking and complementary benefits. The site is municipally owned thereby reducing overall development costs.

• The Howard Armstrong Recreation Centre is the municipality's largest indoor pool and fitness centre. It is also the site of the Valley East Public Library and Citizen Service Centre.

• The addition of a Twin Pad Multipurpose Sports Complex will make this site a convenient one stop destination for multi-generational households. Residents would have a choice of accessing municipal services through the Citizen Service Centre, borrowing materials from the library, exercising in the pool and fitness facilities at the Howard Armstrong Recreation Centre, or skating, hockey, basketball, volleyball, pickleball etc. in the new Twin Pad Multipurpose Sports Complex.

• Outdoors, the Howard Armstrong Recreating Centre has a variety of recreational opportunities with soccer fields, a basketball court, a splash pad and hiking trails. The site is scheduled for new playground structures and two new courts for Beach Volleyball in the spring 2019.

• Two existing arenas in the Valley East area are in need of major capital investments over the next 10 years to remain viable, making them logical candidates for closing.

Prior to the site selection for a new sports complex, the City of Greater Sudbury had considered declaring 10 of the 28 acres of surrounding parkland at the Howard Armstrong Recreation Centre as surplus for potential sale.

This consideration has been withdrawn in favor of maintaining municipal ownership of the entire property for continued expansion as a community sports and recreational hub.

Appendix A - Valley East Twin Pad Multipurpose Sports Complex Final Report

7 Site Plan Options





Site Plan Schematic Design - Option A



Valley East Twin Pad Multipurpose Sports Complex Public Consultation and Conceptual Site Design



Site Plan Schematic Design - Option B

7.3

Option C - Preferred Option



Site Plan Schematic Design - Option C

Preferred option based on Community Feedback



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Valley East Twin Pad Multipurpose Sports Complex Public Consultation and Conceptual Site Design



Cost Analysis

8.1 Projected Construction Costs

This report identifies the basic construction budgets for a new consolidated Valley East Twin Pad Multipurpose Sports Complex.

This budget is intended to provide a high level order of magnitude in terms of values. The numbers shown relate only to capital costs. Operating costs are excluded from this report. It would be in the best interest of the City to periodically review and update the budget as the project becomes further defined. The costing excludes HST, any land acquisition costs, development charges, and escalation beyond 2020.

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8.1 Projected Construction Costs

City of Greater Sudbury Valley East Twin Pad Multi-purpose Sports Complex 17-Jun-19

	Order of Magnitude Estimate		
	Based on May 27/19 functional program		
Description	GFA	COST/SF	AMOUNT
1.0 NEW CONSTRUCTION	95,301	\$281.42	26,820,000
Arena	57,630	\$250.00	14,407,500
Support Function	3,537	\$320.00	1,131,840
Gymnasium	6,727	\$300.00	2,018,100
Daycare	19,200	\$350.00	6,720,000
Public Shared Space	4,008	\$320.00	1,282,560
Atrium / Lobby / Circulation	4,200	\$300.00	1,260,000
2.0 OTHER ASSOCIATED COSTS			2,250,000
Site Development/Landscaping Allowance			2,000,000
Abnormal Soil Conditions (allowance for structural piles			250,000
due to high water table)			
Hazardous Materials Abatement			N/A
Premium Time/After-Hours Work			N/A
Signage & Wayfinding			Incl.
Project Contingency			See Below
Escalation to Time of Tender (3% P.A.)			See Below
Total Construction Cost	95,301	\$305.03	29,070,000
- Professional & Design Fees (7%)		7.00%	2,034,900
- Other Consultants (1%)		1.00%	290,700
 Development Charges & Levies / Permits (N/A) 		N/A	
- Commissioning, Moves, Misc., Other (1.5%)		1.50%	436,050
Total Ancillary / Soft Costs			2,761,650
Sub-Total: Construction & Ancillary			31,831,650
Furnishings and Equipment		By	/ Owner
Sub-Total			31,831,650
Post Contract Contingency (Change Orders)		3.00%	872,100
Escalation to Tender (3.0% P.A) - 1 Year		3.00%	872,100
Design Contingency (8%)		8.00%	2,686,068
Total Project Cost - EXCLUDING HST			36,261,918

Appendix A - Valley East Twin Pad Multipurpose Sports Complex Final Report

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Retrofitted and Re-purposed Arena Facility Examples

9.1 **Retrofitted and Re-purposed Arena Facilities**

Due to the increasing number of Municipal Arenas that are being closed and sold to private buyers, arenas are being retrofitted with diverse programs. This section demonstrates what types of new businesses and programs are being implemented. This process will begin with studies involving the community as stated in the Parks, Open Space and Leisure Master Plan Review (2014) action item seen below:

The decision to decommission any arena should be accompanied by a community engagement process, capital life cycle analysis, evaluation of alternate uses, and options for the continued delivery of leisure services within the affected community.

9.1.1 **Indoor Trampoline Arena**

Canada and United States Franchises Various Locations

- Programming of Spaces:
- 1. Trampoline Arena
- 2. Slam Dunk Courts
- Foam Pit
 In-Air Dodge Ball
- 5. Cafe / Concession
- 6. Adult Lounge













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Valley East Twin Pad Multipurpose Sports Complex Public Consultation and Conceptual Site Design

9.1.2 Ninjaz Adult & Child Ninja Warrior Courses

Ninjaz Canada Woodridge, ON

- Programming of Spaces: 1. Adult Ninja Warrior Course 2. Child Ninja Warrior Course 3. Adult Rock Climbing 4. Child Rock Climbing 5. Soft Play Area



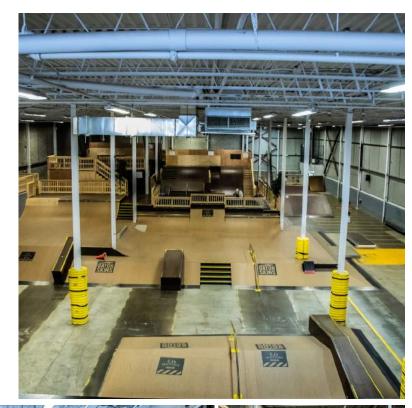


June 17th, 2019

9.1.3 CJ's Skatepark Indoor Skateboard Park

Missisauga, ON

Programming of Spaces:1. Indoor Skatepark2. Viewing Gallery3. Birthday Rooms4. Games Room5. Food & Snack Bar









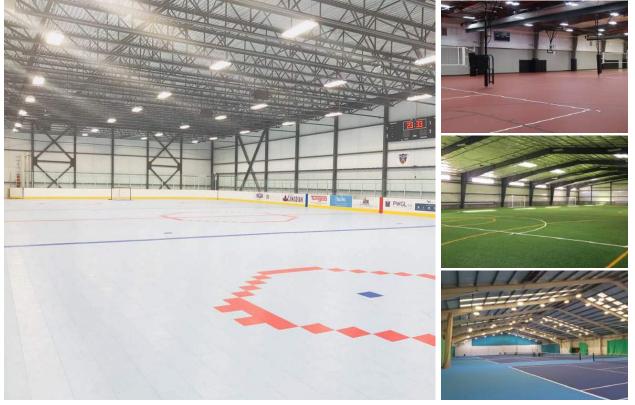
Valley East Twin Pad Multipurpose Sports Complex Public Consultation and Conceptual Site Design

9.1.4 Arena Resurfacing - Year Round Indoor Sports

Various Locations in Canada and United States

Programming of Spaces: 1. Volley Ball Courts 2. Basketball Courts 3. Pickleball Courts 4. Indoor Soccer 5. Ball Hockey





Appendix A - Valley East Twin Pad Multipurpose Sports Complex Final Report



Appendix A Appendix B SPART Memo of Understanding Public Consultation and Open House Results Questionnaire







Appendices

Appendix ASPART Memo of UnderstandingAppendix BPublic Consultation and Open House Results Questionnaire

The City of Greater Sudbury Valley East Twin Pad Multipurpose Sports Complex

Public Consultation and Conceptual Site Design





SPART Memo of Understanding



Pre-Consultation Understanding

Planning Services

200 Brady Street, Tom Davies Square Sudbury, ON P3A 5P3 T: (705) 674-4455 Ext. 4295 F: (705) 673-2200

January 30, 2019



PRE-CONSULTATION UNDERSTANDING

Requirements (Senior Planner to confirm reports/plans required on OPA, ZBL, SUB and CONDO) (Subdivision/Site Plan Engineer to confirm reports/plans required on Site Plan)

WNER: City of Greater Sudbury					
PART MEETING: May 01, 2019					
ROPERTY DESCRIPTION/ADDRESS:960 Dominion & 4	4040, 410	0 & 4120	Elmview		
EPORTS AND PLANS	OPA	ZBL	SITE	SUB	CONDO
REPORTS					t geboord
Application Form			X		
Arborist Report					
Archaeological Assessment					
Draft Official Plan Amendment					
Draft Zoning By-law Amendment					
Environmental Impact Study (Full-Site)					
Environmental Impact Study (Scoped)					
Functional Servicing Study					
Geotechnical/Soils Report (for Building Permit)			X		
Heritage Impact Assessment					
Hydrogeologic Study					
Mine Hazard Study					
Noise Study					
Parking Study					
Phase I Environmental Site Assessment					
Planning Justification Report				_	
Public Consultation Strategy					
Servicing Options Report					
Source Protection Plan Section 59 Application			X		
Stormwater Management Report			X		
Sun/Shadow Study (6 storeys or greater)					
Traffic Impact Study					
Transportation Demand Management Plan					
Vibration Study					
Wind Study (6 storeys or greater)					
PLANS					
Comprehensive Development Plan					
Concept Plan					
Construction Erosion and Sediment Control Plan			X		
Draft Plan of Condominium					
Draft Plan of Subdivision					
Elevation Plans			Х		
Grading Plan			X		
Landscape Plan			X		
Legal Survey Plan					
Off-Site Servicing Plan					
Photometric Exterior Lighting Plan			X		
Site Plan			X		
Servicing Plan			X		
Other Reports/ Plans(s) – Specify					
1. Rock Blasting Report required prior to construction					
gencies to be Contacted by Applicant					
<u> </u>	OPA	ZBL	SITE	SUB	CONDO
			PLAN		
Canada Post					
Canadian National Railway					
Canadian Pacific Railway					
Greater Sudbury Utilities					
Hydro One			Х		
Ministry of Municipal Affairs					
Ministry of Natural Resources and Forestry					
Ministry of the Environment and Climate Change					
Ministry of Transportation Ontario					
Conservation Sudbury (old NDCA)			Х		
Sudbury District Health Unit (SDHU)					
Sudbury East Planning Board					

PRE-CONSULTATION UNDERSTANDING

Planning Services Notes

1.	A site plan is registered on 4120 Elmview (Magic Nook Daycare), which is currently not owned by the City. This property will need to be merged with the remainder of the property, and the registered site plan discharged.
2.	A site plan control application and review will be required for this proposal; however, since this is on city owned lands a site plan control agreement will not be created or registered.
3.	On-site enhanced storm water quality control is required for all existing and proposed impervious areas. The use of low impact development measures, such as Bioswales within the parking areas, are encouraged over end of pipe controls. Snow storage areas must be indicated and must be directed to the quality control facility.
4.	The east side of the property is within a Source water protection area and infiltration of parking lot run off should not be implemented in this area.
5.	The drainage department has advised that storm water quantity control from the site is being addressed through a proposed downstream storm water management pond and existing improvement to the municipal drains to the north of the property. On-site storm water quantity controls are not required except to control the post to pre development flows for the 2 year design storm where directed to the existing storm sewer on Elmview. An overland flow route must be built to convey storm events in excess of the 2 year design storm to the directed to the existing storm severe of the property.
6.	existing municipal drain north of the property. Where storm service connections to Elmview are reused, the existing CB's will need to be replaced
-	with CBMH's.
	A sanitary test manhole is required.
	If the existing water and sanitary services are not being reused, they must be abandoned at the main.
	If a private fire hydrant is required the domestic water service should tee off the fire service close to the FH to reduce the amount of stagnant water in the system.
10.	A fire flow capacity review of the municipal main will be provided as part of the site plan application; the applicant must provide the required fire flow for the building based on Fire Underwriters Survey requirements and must assess the available fire flow within the site.
11.	It is recommended that a Capacity review be requested ahead of a formal site plan submission, to determine if any water main or sanitary sewer upgrades are required for this development.
12.	All parking, drive aisles, and loading areas must be paved; all other areas of the site must be landscaped.
13.	The existing gravel parking lot along Dominion should be paved. Where temporary overflow parking is required consider the use of a turf reinforcing grids.
14.	Curbing or equivalent must be provided throughout the site to protect landscape areas and define parking areas.
15.	Parking calculations must be provided for the entire site, including the library, community centre and fields to confirm parking needs are being achieved for all uses.
16.	If parking exceeds 75 parking spaces, landscaping is required within the parking area as per the zoning bylaw. Curbing must be provided within the parking areas to protect landscape areas.
17.	Parking aisles should be limited to maximum 35m lengths to reduce speeds, and pedestrian paths/crossings should be provided at 36m intervals.
18.	A municipal sidewalk is required to be constructed along Elmview Drive from Dominion to the bus stop at the north end of the site. In addition, a concrete pad must be built for the north bus stop.
19.	Pedestrian connections to Elmview and Dominion and throughout the site are required and must mee AODA requirements.
20.	Where possible the number of entrances onto Dominion and Elmview should be reduced. It is recommended that one of the entrances onto dominion be eliminated and the entrance north of the Library be eliminated. The applicant should ensure fire access requirements are maintained.
21.	Consider one-way vehicle circulation around the bus parking area, and throughout the site.
22.	Bicycle parking must be provided within 15m of the main entrance.
23.	A 3.0m wide landscape strip is required along the entire length of Elmview and Dominion, including at minimum street trees planted 6m o/c.
24.	All requirements (landscaping buffers/strips, bicycle parking, loading, garbage enclosures, fire routes, etc) of the zoning Bylaw, Building Code, and Site Plan Control Guide should be accommodated on the site plan.
25.	Kelly VanEmbden may be contacted at 705-674-4455 ext 4542 for further information related to City As-builts.
26.	Dave Brouse may be contacted at 705-674-4455 ext 3651 for further information related with Source Water Protection Risk Management Plans.



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A

PRE- CONSULTATION UNDERSTANDING				
1. Official Plan Designation: TOWN CENTRE				
Conformity with Official Plan designation				
If "No" what is the nature of the amendment needed?				
2. Existing Zoning: INSTITUTIONAL				
Compliance with the City's Zoning By-law?				
If "No" what is the proposed zoning or amendment required?				
3. Related File No,(s):				
4. Additional Information:				
Acknowledgement by Owner/Agent				
The owner acknowledges that this form in no way confirms support or non-support by the City of the presented				

The owner acknowledges that this form in no way confirms support or non-support by the City of the presented proposal, is based on the agreed processing and submission requirements discussed.

By signing below, I acknowledge that, subject to any appeals, the drawings, report(s) and other information requirements indicated on the above chart, must be submitted along with a completed application form, any information or materials prescribed by statute, the required application fees and this executed Pre-consultation Application Form to be considered complete. All comments and direction offered by City staff and outside agencies is preliminary and based solely on the information available at the time of the meeting, and is only applicable for up to one year from the date of the Pre-consultation meeting. Once an application has been submitted, deemed complete and circulated for comments additional information or consultation meetings may be required during the processing of the application. In addition, I have read, understood, and agreed to all of the notes listed on this form.

Owner/Agent (Print)	Owner/Agent (Signature)	Date	
JONATHAN CLARK	1/1	Mus 9	/19
Greater Sudbury Planning Services Sta (Print)	ff Greater Sudbury Planning Staff (Signature)	Date	

GLOSSARY

Application Form

A development planning application form in accordance with the Ontario Planning Act and includes applications for official plan amendment, zoning by-law amendment, draft plan of subdivision, draft plan of condominium and site plan approval.

Arborist Report

A report by a certified arborist identifying the species, size of a tree(s) and evaluating their health and condition, and setting out the nature of the work to be undertaken on the tree(s), tree replacement, replanting information and the arborist's recommendation for treatment of the tree(s), i.e., recommend removal and replacement, recommend preservation, etc.

Archaeological Assessment

An assessment in accordance with Provincial and municipal requirements in or near areas of archeological potential.

Comprehensive Development Plan

A plan that illustrates the subject lands in context with abutting properties and the land uses in the surrounding area.

Concept Plan

A plan drawn to scale showing the proposed development including all existing natural and human elements, including existing buildings and proposed buildings, driveways, parking areas, walkways, landscaped areas, amenities, property limits, natural features including streams, forested areas, wetlands along with descriptions.

Construction Erosion and Sediment Control Plan

A plan that details the measures to control sediment and erosion. Refer to the City's Site Plan Control Guide for further information at: <u>http://www.greatersudbury.ca/inside-city-hall/landuseplanning/application-forms/pdf-documents/site-plan-control-guide/</u>.

Draft Official Plan Amendment

A draft official plan amendment includes all text, maps and appendices required by the City.

Draft Plan of Condominium

The information required on plans to be in accordance with the Planning Act and its regulations. The information required to be shown on the draft plan are:

a) proposed exclusive use areas of the common element, such as outdoor yards and parking;b) driveways and pedestrian access to the proposed private units

Draft Plan of Subdivision

The information required on plans is to be in accordance with the Planning Act and its regulations. The information required to be shown on the draft plan are:

a) the boundaries of the land to be subdivided as certified by an Ontario Land Surveyor

b) the locations, widths and names of the proposed highways within the proposed subdivision and of the existing highways on which the proposed subdivision abuts

c) on a small key plan, at a scale not less than one centimeter to 100 metres, all of the land adjacent to the proposed subdivision that is owned by the applicant or in which the applicant has an interest, every subdivision adjacent to the proposed subdivision, and the relationship of the boundaries of the land to be subdivided to the boundaries of the township lot or other original grant of which such land forms the whole or part
 d) the purpose for which the lots or blocks are to be used

e) the existing uses of all adjoining lands

f) the approximate dimensions and layouts of the proposed lots

g) natural and artificial features such as buildings or other structures or installations, railways, highways, watercourses, drainage ditches, swamps, and wooded areas within or adjacent to the land proposed to be subdivided

h) the availability and nature of domestic water supplies

i) the nature and porosity of the soil

j) existing contours or elevations as may be required to determine the grade of the highways and the drainage of the land

k) the municipal services available or to be available to the land proposed to be subdivided

I) the nature and extent of any restrictive covenants or easements affecting the land proposed to be subdivided



Draft Zoning By-law Amendment

A draft zoning by-law amendment includes all text, maps and appendices required by the City.

Elevation Plans

Architectural drawings presenting the external design of all proposed structures within the development, including buildings, retaining walls, fences, loading and garbage collection doors. Refer to the City's Site Plan Control Guide for further information at: <u>http://www.greatersudbury.ca/inside-city-hall/landuseplanning/application-forms/pdf-documents/site-plan-control-guide/</u>.

Environmental Impact Study (Full-Site)

A study prepared by a qualified professional that contains a description of the proposal, the natural environment and an assessment of the environmental impacts of the proposal and a description of mitigating measures and recommendations. A full-site EIS requires a greater level of detail than that included in a scoped-site EIS that is appropriate to the scale of the proposed development and potential environmental impacts.

Environmental Impact Study (Scoped)

A study prepared by the development proponent or an environmental professional which addresses the requirements of an EIS in an abbreviated report or checklist and is usually applied to minor developments, single lot consents, or where negative impacts are known to be minor. The exact requirements of the scoped-site EIS will be established through consultation with municipal staff.

Functional Servicing Study

A report which addresses and ensures that the proposed development may be serviced in accordance with the City of Greater Sudbury Design Standards and Criteria. The report should include the proposed servicing scheme (Water supply and distribution, sanitary and storm drainage), the proposed grading for the site and road/access and right-of-way widths, etc.

Geotechnical/Soils Report

A report that analyses soil composition to determine its structural stability and its ability to accommodate development.

Grading Plan

A plan that details the grading required to facilitate the development of a specific site. Refer to the City's Site Plan Control Guide for further information at: <u>http://www.greatersudbury.ca/inside-city-hall/landuseplanning/application-forms/pdf-documents/site-plan-control-guide/</u>.

Heritage Impact Assessment

A report prepared by a qualified consultant for development on lands located within a designated Heritage Conservation District or where development is proposed on or adjacent to a property or building designated under the *Ontario Heritage Act*. The report shall demonstrate that any development is in conformance with the Heritage Conservation District Plan where one exists, or demonstrates that the proposed development maintains the heritage aspects for which the property was designated and is compatible with the building and its heritage attributes. Compatibility may include building materials, colour, height, scale and design.

Hydrogeologic Study

A study reviewing and summarizing information for the site and surrounding areas including soil and groundwater information from available mapping, well records, monitoring wells and site specific geotechnical studies. The study shall identify the existing groundwater quality and local hydrogeological setting including the site-specific aquifer vulnerability index (ISI) and the rate and direction of groundwater flow, water quality and water budget. The report shall also identify and classify the nature of any predicted adverse impacts and measures that will be taken. Risk management/reduction measures are to be described, including engineering controls, management (emergency response plans) and monitoring programs, if applicable.

Landscape Plan

A plan including details on the location, type and number of planting materials to be located on a development site. The City of Greater Sudbury Site Plan Control Guide provides additional details on the requirements for a landscape plan. Refer to the City's Site Plan Control Guide for further information at: <u>http://www.greatersudbury.ca/inside-city-hall/landuseplanning/application-forms/pdf-documents/site-plan-control-guide/</u>

Legal Survey Plan

A plan prepared by a licenced member of Ontario Land Surveyors Association that includes the location and nature of any easement affecting the subject lands.

Mine Hazard Study

A study addressing a development proposal on, abutting or adjacent to lands affected by mine hazards or abandoned pits and quarries. The study shall identify potential safety hazards, demonstrate that the site can be rehabilitated to mitigate the known or suspected hazard, establish procedures for site rehabilitation and mitigation of the safety hazard or provides evidence that the potential hazards do not exist.

Noise Study

A noise study determines the impact on adjacent developments resulting from the proposed development or determines the impact on the development site from an existing noise source and recommends mitigation measures. Noise Studies are to be completed in accordance with the most recent guidelines issued by the Ministry of the Environment and Climate Change.

Off-Site Servicing Plan - A plan showing, road improvements, and/or sewer and water main upgrades required within the municipal right of way. Refer to The City's Site Plan Control Guide for further information at: <u>http://www.greatersudbury.ca/inside-city-hall/landuseplanning/application-forms/pdf-documents/site-plan-control-guide/</u>.

Parking Study

A study prepared when a development proposal does not meet the minimum parking standard requirements in the City's zoning by-law. The study shall be prepared by a qualified professional and provide a basis in support of the reduced parking standard.

Phase I Environmental Site Assessment

The first phase of the systematic identification and evaluation of the potential impacts of proposed developments relative to the physical, chemical and biological components of the environment. A Phase II or III Environmental Report may be required depending upon the recommendations of the Phase 1 Report.

Photometric Exterior Lighting Plan

A plan which shows the location of each current and/or proposed outdoor lighting fixture with the projected hours of use measured in lux and the area of the lighting dispersed by each lighting fixture. Refer to the City's Site Plan Control Guide for further information at: <u>http://www.greatersudbury.ca/inside-city-hall/landuseplanning/application-forms/pdf-documents/site-plan-control-guide/</u>.

Planning Justification Report

A report prepared and provided by a Registered Professional Planner or other related qualified professional. A planning justification report must address the development proposal's compliance with Provincial documents (Provincial Policy Statement, Growth Plan for Northern Ontario) and City of Greater Sudbury planning documents.

Public Consultation Strategy

A statement setting out the applicant's plans for consulting with the public on official plan amendment, rezoning, or plan of subdivision applications.

Servicing Options Report

A report which evaluates options for water and sanitary services applicable to the proposed development and includes a review of existing water service infrastructure; estimation of water demands, (domestic and fire flow); confirmation of the capacity of existing infrastructure to supply the required flows; review of options for sewage servicing; estimation of daily sewage flows; estimation of area requirements for the sewage system; and recommendation with respect to preferred water and sewer servicing and preliminary infrastructure sizing.

Site Plan

A site plan shall be prepared in accordance with the City of Greater Sudbury's Site Plan Guidelines. Refer to the City's Site Plan Control Guide for further information at: <u>http://www.greatersudbury.ca/inside-city-hall/landuseplanning/application-forms/pdf-documents/site-plan-control-guide/</u>.

Servicing Plan

A plan that details the water and sanitary servicing, hydro, lighting and other infrastructure, to facilitate the development of a specific site. Refer to the City's Site Plan Control Guide for further information at: <u>http://www.greatersudbury.ca/inside-city-hall/landuseplanning/application-forms/pdf-documents/site-plan-control-guide/</u>.

Source Protection Plan Section 59 Application

A completed application form for Section 59 Notice, Restricted Land Use Review, for applicants proceeding with a building permit or application under the *Planning Act*, in a "Vulnerable Area" as identified in the Greater Sudbury Source Protection Plan. Copies of the application form are available on the City's web site at: http://www.greatersudbury.ca/living/sewer-and-water/source-water-protection/.

Stormwater Management Report

A report that presents the data, methods, procedures and predicted results associated with the design of drainage works and erosion protection measures related to a development. The report shall be prepared by a qualified engineer and provide details on the techniques used to control storm runoff to allowable runoff rates, the method and volume of stormwater storage and the techniques used to address water quality requirements.



Sun/Shadow Study (6 Storeys or Greater)

A study showing the effects of a development on sunlight reaching surrounding properties, buildings and adjacent public realm areas by calculating the shadow that will be cast by the development at different times of day in different seasons. Sun/Shadow Studies maybe required for official plan amendments, zoning by-law amendments and site plan applications for developments usually 20 metres or 6 storeys and greater in height.

Sun/Shadow tests should be done for March 21 and September 21 between the hours of 9 AM and 6 PM. The Sun/Shadow diagram should identify permanently shaded areas between the start of December to the end of February.

Traffic Impact Study

A study which assesses the traffic impacts of a proposed development on the surrounding road system and identifies any improvements to the road system or mitigating measures to accommodate the development.

Transportation Demand Management Report

A report which establishes strategies to reduce travel demand from single occupancy private vehicles or to redistribute this demand in space or in time on the surrounding road system.

Vibration Study

A vibration study determines the impact on adjacent developments resulting from the proposed development or determines the impact on the development site from an existing vibration source and recommends mitigation measures.

Wind Study (6 Storeys or Greater)

A pedestrian wind model analysis is required for all six storey or taller buildings. For official plan and zoning by-law amendment applications a preliminary "Wind Impact Statement" by a qualified, registered Professional Engineer to professional standards is required. For site plan applications a detailed wind tunnel impact study shall be prepared by a qualified, registered professional engineer, and shall be based on a scale model simulation analysis, prepared to professional standards.

Public Consultation and Open House Results Questionnaire

- 1. Do you currently make regular use of municipal arenas for sports or recreation? Check all that apply.
- 2. If you chose other, can you tell us how you make regular use of municipal areas?
- 3. Do existing municipal arenas adequately meet your needs?
- 4. If your answer is no can you tell us why?
- 5. Do you currently make use of parkland surrounding the Howard Armstrong Recreation Centre?
- 6. If you chose other, can you tell us how you make use of surrounding parkland?
- 7. If you could enhance surrounding parkland at the Howard Armstrong Recreation Centre what would you like to see or do?
- 8. Have you seen or visited other sports complexes and/or twin pad arenas that you admire? What did you like the best?
- 9. Would two NHL-sized ice rinks be appropriate for a Valley East Sports Complex?
- 10. If your answer is No can you tell us why?
- 11. Would a small goalie practice rink be appropriate for a Valley East Sports Complex?
- 12. If your answer is No can you tell us why?
- 13. Are there other types of facilities that you would like to see at a Twin Pad Multipurpose Sports Complex in Valley East?
- 14. How do you see a Twin Pad Multipurpose Sports Complex being used over the next 10 to 20 years?
- 15. Are you currently a Member or do you make occasional use of facilities at the Howard Armstrong Recreation Centre?
- 16. How could a Twin Pad Multipurpose Sports Complex and the Howard Armstrong Recreation Centre come together to create a major recreational and sports hub in our community?
- 17. Do you face barriers that prevent you from taking part in regular physical activity?
- 18. If you chose other, can you tell us what barriers you face?
- 19. What is your age? Programming and facilities for active living may be influenced by age.
- 20. Where do you reside in the City of Greater Sudbury?
- 21. Please specify:
- 22. Programming and facilities for active living may be influenced by the gender of individuals making use of a facility. What is your gender identity? Disclosure is voluntary.
- 23. Do you have additional ideas or comments about a proposed Twin Pad Multipurpose Sports Complex in Valley East?
- 24. Do you have files you would like to upload to share your ideas? You can do so here.



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Appendix B - Valley East Twin Pad Multipurpose Sports Complex Final Report Appendices









Request for Decision

Transit Fare Structure

Presented To:	Community Services Committee
Presented:	Monday, Jul 08, 2019
Report Date	Wednesday, Jun 12, 2019
Туре:	Managers' Reports

Resolution

THAT the City of Greater Sudbury directs staff to amend By-law 2019-24, being a By-law of the City of Greater Sudbury to Establish Miscellaneous User Fees for Certain Services Provided by the City of Greater Sudbury, to include a \$2.00 fee for a printed Transit Ride Guide and Pocket Map, as outlined in the report titled "Transit Fare Structure" from the Interim General Manager of Community Development, presented at the Community Services Committee meeting on July 8, 2019.

<u>Relationship to the Strategic Plan / Health Impact</u> <u>Assessment</u>

This report supports Council's Strategic Plan in the area of Quality of Life and Place as it aligns with the Population Health Priorities of Families, Compassionate City, Age Friendly and Healthy Streets. Public Transit benefits individuals and the community at large; providing an affordable access option to transit services will reduce traffic congestion, improve air quality, increase economic productiveness and promote greater social interaction and social inclusion.

Report Summary

This report provides an overview of the new fare structure which addresses some of Council's stated objectives in making the transit fare structure simpler and more affordable. For Council consideration, it offers a recommendation for an added User Fee

Signed By

Report Prepared By Michelle Ferrigan Director of Transit Services *Digitally Signed Jun 12, 19*

Health Impact Review Michelle Ferrigan Director of Transit Services Digitally Signed Jun 12, 19

Division Review

Michelle Ferrigan Director of Transit Services Digitally Signed Jun 12, 19

Financial Implications Jim Lister Manager of Financial Planning and Budgeting *Digitally Signed Jun 21, 19*

Recommended by the Department lan Wood Interim General Manager of Community Development Digitally Signed Jun 20, 19

Recommended by the C.A.O. Ed Archer Chief Administrative Officer *Digitally Signed Jun 27, 19*

for a re-designed Route Guide and pocket map to support improvements to customer information.

Financial Implications

There are minimal financial implications associated with this report. Changes in revenue associated with the new fare structure have been included in the 2019 Council approved budget. The recommended user fee will cover 88% of the production costs for the Route Guide and Pocket Map. The remaining 12% will be funded within existing operating budgets.

Executive Summary

During the February 19, 2019 Finance and Administration Committee meeting, Council approved a new Transit Fare Policy along with a corresponding fee structure to be implemented as of July 1, 2019. This report provides an overview of the new fare structure which addresses some of Council's stated objectives in making the transit fare structure simpler and more affordable. For Council consideration, it offers a recommendation for an added User Fee for a re-designed Route Guide and pocket map to support improvements to customer information.

Fare Policy

The Transit Fare Policy is based on the following guiding principles:

- Reward frequent transit customers;
- Equitable in its offering of discounts;
- Encourage ridership growth; and
- Easy to implement, comprehend and operate.

Further to the above guiding principles, the Transit Fare Policy goals are to:

- Support a mission of providing high-quality and accessible public transportation services for the benefit of the individuals and the community that it serves.
- Apply to the family of services provided by Greater Sudbury Transit, which includes Conventional, Specialized and On-Demand services.
- Contribute to and support ridership growth strategies that result in net new ridership and revenue, and provides a social good.
- Provide discounts through concession fares, while recognizing the need to meet business objectives and affordable access to transit service.

Fare Structure

Building from this framework, the table below provides the new fare structure which was approved by Council on February 19, 2019. This new fare structure will come into effect on July 1, 2019.

Category	Fee		Fare Details
Base Cash Fare	\$	3.50	Includes 90 minute transfer
Day Pass	\$	10.00	1 Adult + 4 Youths Ride all day
Ticket Unit Price	\$	2.90	Get 6 rides for the price of 5
Ticket Unit Price - Concession	\$	2.50	Get 6 rides for the price of 5, less 15%
31 Day Monthly Pass	\$	88.00	Pay for 25 Rides
31 Day Monthly Pass - Students	\$	75.00	Pay for 25 Rides, less 15%
31 Day Monthly Pass - Concession	\$	56.00	Pay for 16 Rides
Upass	\$	200.00	8 Month Pass

Under the Miscellaneous User Fee By-Law, the following definitions are outlined:

- "Adult" means a person 18 years of age or older other than a Student or a Disability Pensioner;
- "Concession" means a reduced fare. Proper proof of eligibility must be presented;
- "Youth" means a person who is 5 to 12 years of age;
- "Student" means a person who presents a current and valid student identification card from a high school or post-secondary educational institution;
- "Senior" means a person who is 65 years of age or older;
- "Disability Pensioner" means a person who is a recipient of the Ontario Disability Support Program (O.D.S.P), Assistance for Children with Severe Disabilities (A.C.S.D), Canada Pension Plan Disability (C.P.P.D), Veteran's Disability Pension or Canadian Institute for the Blind (C.N.I.B).

The Base Cash Fare applies to all those accessing Transit Services.

31 Day Monthly passes are valid for 31 days from date of activation. The Adult and Student 31 Day Monthly passes have been reduced by five (5) and nine (9) dollars respectively, while the Concession 31 Day Monthly pass is maintained at a substantially discounted price.

In addition to the above mentioned fares, transfer times will be extended to 90 minutes and offer the passenger the ability to travel in any direction.

This Fare Structure seeks to reward frequent transit customers, offer equitable discounts, encourage ridership and is easy to implement, comprehend and operate.

Supporting Programs

Supplementing the fare structure, the following programs are available:

- A <u>Support Person Assistance Card</u> is available to persons who require assistance while travelling on Conventional Services through an application process. The Card belongs to the cardholder and permits one support person to travel with them free of charge.
- An Employer Pass program offers an Employer the ability to purchase 100 or more Adult passes at a 10% discount, if they agree to provide an additional 10% discount to the employee. This would mean that an employee could receive an additional 20% discount and could obtain these passes through a payroll deduction through the Employer.
- Two affordable pass programs have been approved by Council on a pilot basis for an 18-month period:

- <u>Family Travel Program</u> enables any adult or senior travelling with a Monthly Pass to bring up to four youths age 12 and under to ride for free.
- <u>Transferrable Adult Monthly Pass Program</u> provides an incentive to families by issuing a photo-free adult monthly pass that allows family members to share the pass when not travelling together.

Customer Information Improvements

Throughout the public engagement phase of the Transit Action Plan, as approved by Council on February 12, 2019, feedback within online surveys and open houses, identified a desire to increase wayfinding and transit information tools in order to make it easier for new users to take transit and for all passengers to access the service. Further, within all survey responses there were common themes identified; one of which was a request for customer information improvements.

Residents consistently voiced their desire for a printed route book that lists all routes; using standard a.m./p.m. format rather than 24hr time. Many residents expressed that they would be willing to pay a nominal fee for this tool.

With an opportunity identified to refresh all customer information and consistency, to replace current individual (photocopied) pamphlets Staff will be developing a redesigned route book with maps, route times and Transit Service information as part of the transit route restructure, effective August 26, 2019. To further improve customer information, "zcard" fold-up style maps showing all routes will also be printed. This will be the first update to a printed ride guide since 2012.

To offset costs associated with production of these customer information tools, staff recommend the implementation of a \$2.00 user fee. Upon paying the fee, riders will be provided with a route guide (estimated 80+ page book) and "zcard" fold-up style map. The implementation of this nominal fee aligns with feedback received during engagement, offsets overhead costs for production and supports the guides as commodities that will be retained by users instead of being wastefully discarded. A scan of other municipal services has shown Mississauga Transit Services (Miway) charges \$2.00 for their printed route maps. Upon the approval of Council, this fee will be added to the Miscellaneous User fee By-Law.

Next Steps

Staff will prepare and distribute communication materials prior to July 1st, 2019 to ensure that both current and future passengers are informed of the incentives and new fee structure.

With Council approval, amendments will be made to the Miscellaneous User Fee Bylaw to include the \$2.00 fee for Route Book and fold up pocket map.



Request for Decision

Specialized Transit Service Review

Presented To:	Community Services Committee
Presented:	Monday, Jul 08, 2019
Report Date	Friday, Jun 21, 2019
Туре:	Managers' Reports

Resolution

THAT the City of Greater Sudbury amends the mandate for Specialized Transit Services to remove the current reference to physical disability, replacing with the definition for "disability" as listed in the Accessibility for Ontarians with Disability Act, 2005,c.11 (AODA) and the Human Rights Code, R.S.O. 1990, c. H.19;

AND THAT City of Greater Sudbury implements a dynamic eligibility process for Specialized Transit Services that includes process and guidelines as outlined in the Report titled "Specialized Transit Service Review" as recommended by the Interim General Manager of Community Development, presented at the Community Services Committee meeting on July 8, 2019.

<u>Relationship to the Strategic Plan / Health Impact</u> <u>Assessment</u>

This report supports Council's Strategic Plan in the area of Quality of Life and Place as it aligns with the Population Health Priorities of Families, Compassionate City, Age Friendly and Healthy Streets. Public Transit benefits individuals and the community at large; providing an affordable access option to transit services will reduce traffic congestion, improve air quality, increase economic productiveness and promote greater social interaction and social inclusion.

Report Summary

Through contracted service, the City of Greater Sudbury Specialized Transit Service provides door-to-door demand responsive para-transit service to persons who have physical

Signed By

Report Prepared By Cheryl Hache Supervisor of Handi Transit and Driver Certification Program *Digitally Signed Jun 21, 19*

Health Impact Review Michelle Ferrigan Director of Transit Services Digitally Signed Jun 21, 19

Manager Review

Michelle Ferrigan Director of Transit Services Digitally Signed Jun 21, 19

Division Review Michelle Ferrigan Director of Transit Services *Digitally Signed Jun 21, 19*

Financial Implications Jim Lister Manager of Financial Planning and Budgeting *Digitally Signed Jun 21, 19*

Recommended by the Department lan Wood Interim General Manager of Community Development Digitally Signed Jun 21, 19

Recommended by the C.A.O. Ed Archer Chief Administrative Officer Digitally Signed Jun 25, 19

disabilities and are unable to use conventional transit service. The City of Greater Sudbury Transit Action Plan recommends changes and enhancements to the service following a process evaluation using various sources. This report updates Council on specific community priorities for improvements to the service and informs on contracted service level improvements. This report makes recommendations for amendments to the mandate for Specialized Transit Services and updates to the eligibility process and guidelines.

Financial Implications

There are no financial implications associated with this report. The costs associated with the contracted service level improvements are included within the 2019 Council approved budget. There are no costs associated with updating the definition of disability, or implementing the dynamic eligibility process for Specialized Transit Services.

Executive Summary

On Tuesday, January 12, 2016, Council was provided an overview of the evolution of Handi-Transit (Specialized Transit Service) in the City of Greater Sudbury to date since pre-amalgamation. Resolution CC2016-03 directed staff to amend the application process and review processes and Mobility Training options.

The Transit Action Plan: Better Routes, Better Schedules, Better Service, was approved by Council through Resolution CC2019-43 on February 12, 2019. Resolution 2019-45 directed staff to conduct planning required for infrastructure improvements and service level changes.

This report provides Council with an update on service level improvements being implemented to the Specialized Transit Service. It also recommends further initiatives related to changing the Service Mandate and Eligibility process as well as strengthening service policies in order to provide a more accessible and efficient service. There are no financial impacts as a result of the recommended changes. The service level is supported through contract and recommended mandate, eligibility and policy changes.

<u>Background</u>

Through contracted service, the City of Greater Sudbury Specialized Transit Service provides door-to-door demand responsive para-transit service to persons who have physical disabilities and are unable to use the conventional transit service. Service is provided in an area that extends three kilometers beyond the conventional transit and TransCab systems. The service currently operates with fifteen (15) specialized accessible buses, supplemented with conventional taxi services when necessary to serve approximately 3,000 active clients. The service contains five (5) service areas and provides approximately 130,000 passenger trips annually.

<u>Analysis</u>

Changing demographics and legislative changes is expected to lead to an overall increased demand for specialized transit services. Between 2011 and 2016, the number of residents over 65 years of age increase by 2.3%, making up 18.4% of the total population in Greater Sudbury. The Province of Ontario estimates that "by 2035, 40% of our consumer base will be people with disabilities". Enacted in 2005, the Accessibility for Ontarians with Disabilities Act sets outs the standards that must be followed to improve accessibility for persons with disabilities. Transit Services continues to develop and implement changes with steps toward building an accessible Ontario.

The Transit Action Plan recommends changes and enhancements to the service following a process evaluation using various sources, including community priorities.

Community priorities were identified though engagement with front-line transit staff, passengers and the public. This analysis also took into consideration existing long-term Greater Sudbury community plans (Official Plan, Transportation Master Plan, Greater Together: Strategic Plan, etc). Extensive public engagement was conducted with residents and community groups, including Community Action Networks, members of the Accessibility Advisory, Senior Advisory and Sustainable Mobility Panels. Stakeholders provided ideas on how Greater Sudbury's Transit Service could be improved which was shaped into three key themes specifically related to Specialized Transit Services: Bookings, Eligibility and Coordination of Services. Opportunities for improvement will require strategies that offer residents spontaneity of travel, remain inclusive and part of the community and help foster dignity while providing expanding opportunities through a more connected transit system.

Appendix A- "Transit Action Plan- Identified Community Priorities" of this report will inform further on community priorities identified through the Transit Action Plan along with the corresponding opportunity for improvement.

Contracted Service Level Improvements

The City of Greater Sudbury operates Specialized Transit Services through a contract secured with a private company that uses smaller buses to provide services. A new five (5) year agreement has been signed with STC- Leuschen, and provides the City with a variety of service level improvements. The following are key additions to the service effective from July 01, 2019 through to June 30, 2024.

- Aligning with the community priority of "Booking", beginning July 01, 2019, dispatch hours will be expanded from 5-days per week to 7-days per week. Service level enhancements will be made to add 3.5 hours of in-person dispatch response (7am-9pm). All in-person dispatch will be bilingual.
- Aligning with the community priority of "Coordination of Services", effective August 01, 2019, 15 new low-floor buses will be added to the Transit Fleet. The implementation of low-floor buses will reduce loading and unloading times, therefore improving service delivery. The new buses will improve overall client comfort and independence. Further, in support of efficiencies, low-floor buses will achieve reduced down time associated with ramp equipment failure during winter months.
- The contract will provide improved communication and tracking of collisions and incidents involving the Specialized Transit Service through a "Rapid Response Notification System" called WeCAIR (Web-enabled customer-accessible incident report). This system includes all incident and collision response procedures and will ensure timely response to incidents with key data for follow up.

- The contract will provide for improved service delivery and customer service through improved communication, tracking and resolution information of customer complaints.
- Aligning with the community priority of "Coordination of Services" and to better align specialized service with the conventional system, the contract provides for Operator Uniforms that will be the same as those worn by Conventional Sudbury Transit Operators. This provides optic-unity of transportation services provided by the City of Greater Sudbury and improved professional image of Specialized Transit Services.
- Aligning with the community priority of "Coordination of Services", the contract allows for future consideration of an enhanced web-based Trip Request System to allow for spontaneity of travel as envisioned by the Transit Action Plan. This system may be scalable for use within the specialized and conventional transit system to request and embark on multimodal trips in real time.

Recommendations

In addition to service level enhancements and efficiencies identified through the Transit Action Plan and achieved through new contract delivery, Staff have identified and recommend further initiatives related to changing the Service Mandate and Eligibility process as well as strengthening service policies in order to provide a more accessible and efficient service.

<u>1- Recommended Amendments to Mandate and Dynamic Eligibility Process</u></u>

The current mandate for Specialized Transit Services in the City of Greater Sudbury is "to provide transportation persons who have physical disabilities and are unable to use the conventional transit system". As referenced in Appendix B-"Definition of Disability- AODA and Human Rights Code", the Accessibility for Ontarians with Disability Act, 2005, c.11 (AODA) and the Human Rights Code, R.S.O. 1990, c. H.19 each define "disability" the same.

The current mandate is not inclusive to all types of disabilities as defined by both the AODA and Human Rights Code and limits access for those that have a disability that may not be physical for Ontarians with Disability Act (AODA). Staff recommend that the City amend the mandate for specialized transit services and remove the current reference to physical disability as being the only disability that prevents access to conventional services.

If made in isolation, the change in mandate may increase demand on the service, and capacity constraints may become increasingly challenging. When this change is coupled with an enhanced, more accurate eligibility process, the change in mandate ensures that an applicant's needs are met upon initial application. Currently, applicants are denied services based on their disability not meeting the "physical disability" requirement. The denial often proceeds through the current appeal mechanism which prompts the matter to be heard at the Hearing Committee. Once the application for appeal is received by Clerk's, once forwarded to Transit, Staff resolve the matter outside of formal process by contacting them personally and determining their needs. An amended eligibility process would capture these instances upon application as opposed to upon appeal. It is the most equitable and cost effective way of serving the mobility needs of individuals who have no other mobility choice than to rely on the Specialized Transit Service. Staff recommend the implementation of a dynamic eligibility process.

In line with the requirements of the AODA, and in order to categorize eligibility accordingly, Staff recommend that the City should adopt and implement a more conversational and objective assessment process. This process can use formal assessment and/or conversation with the applicant to best identify the personal environmental barriers which prevent them from taking the conventional bus for some or all of their trips, thereby aligning services with needs.

Based on the needs identified for an individual, the reservation agent will have the information required to compare the client's abilities and limitations with access barriers in the fixed route transit environment for that trip, and would then decide what service is required for the individual trip (Conventional, OnDemand, Specialized or a combination of).

Upon receiving Council direction to change the service mandate, Staff will have amendments made to the current By-law (2002-199A) with regards to "Eligibility Criteria" to remove reference to "physical" disability criteria in exchange for mandate wording that is both non-discriminatory towards specific disabilities and more inclusive. Further review will be completed to ensure the by-law corresponds with organizational roles and responsibilities and further aligns with service level delivery.

In conjunction with recommended changes to the eligibility process and to support efficiency in the service level, Staff will complete a reassessment of all current rider accessibility similar to the review completed in 2014. This exercise will support aligning riders with the level of service required, whether Unconditional, Conditional or Temporary.

2- Updated Service Policies

Given the high demand for Specialized transit service, it is critical for clients to call and cancel any trips they do not require. To accomplish this, Staff

recommends the development of clear and concise cancellation policies with related outcomes to violations in order to support efficiencies and reduce resources being sent where they are not needed.

Clearly defining terms such as "Standing Order" and "Late Cancellation vs. No Show" as well as outlining a simple stepped infraction process will support a more efficient service level while assisting to ensure clients receive the transportation services they require.

Rider will receive a call from the Service
Provider inquiring what events led to the
Late Cancellation or No-Show event. The
Rider will be educated on all related
Ridership Policies and potential next steps
for further issue.
Rider will receive a written letter outlining
(as a reminder) all related Ridership
Policies and a warning of potential
suspension or cancellation to a Standing
Order, or service.
Rider would receive notice of suspension
or cancellation of Standing Order or
service. The Notice will include steps
required to reinstate their ridership.

Below are recommended guidelines for issues of "late cancelation" or "no show":

The Service Provider will run monthly reports to aid City Staff with policy enforcement.

Next Steps

Staff will return to Committee in the Fall with an update on the following areas which will further enhance the Specialized Transit Service provided.

1-Growth of Mobility Training

Staff will review capacity to grow the Mobility Training Program with consideration for any impact on time required by staff to book and provide the training. Examples of groups that could benefit from travel training are high

school and elementary students, residents with physical, cognitive or learning disabilities, new residents of the community, those faced with a sudden change where they are unable to drive. Supported by an easier to use conventional system, training these customers, allows for services to be used in the most cost effective manner and protects specialized service for customers who have no other travel options due to more constricting nature of their disabilities.

2-Re-designed Appeals Process

Moving from the current panel process for appeals, Staff will be working to develop and implement a formal appeal process that allows a subject matter expert to determine the transportation needs of an applicant. This process has proven successful in other municipalities and will allow specific inclusion of a third party subject matter expert to make objective recommendations in support of resolution.

<u>References</u>

Handi Transit Report to Council- January 12, 2016 https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&i d=938&itemid=9708&lang=en

Greater Sudbury Transit Action Plan- Better Routes, Better Schedules, Better Service-Report to Council- February 12, 2019

https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&i d=1312&itemid=13582&lang=en

The Path to 2025: Ontario's Accessibility Action Plan https://www.ontario.ca/page/path-2025-ontarios-accessibility-action-plan#section-1

Census Profile, 2016 Census- City of Greater Sudbury https://www12.statcan.gc.ca/census-recensement/2016/dppd/prof/details/page.cfm?Lang=E&Geo1=CSD&Code1=3553005&Geo2=PR&Code2=3 5&Data=Count&SearchText=Greater%20Sudbury&SearchType=Begins&SearchPR=01&B 1=All&GeoLevel=PR&GeoCode=3553005&TABID=1

Focus on Geography Series, 2011 Census- City of Greater Sudbury https://www12.statcan.gc.ca/census-recensement/2011/as-sa/fogs-spg/Facts-cmaeng.cfm?LANG=Eng&GK=CMA&GC=580

Appendix A

Transit Action Plan- Identified Community Priorities

Community Priority	What We Heard Through Public Engagement	
Bookings	Reduce lead time before travel, which is usually 48 business hours.	
	Make it easier to reserve by allowing trips to be booked 7 days a week as opposed to 5.	
Opportunity for Improvement		
Dispatch and booking times are established through a third party contract. The request for proposal for the new service requested an extension of dispatch hours and alternatives for reducing booking lead times in order to meet this identified priority.		

Community Priority	What We Heard Through Public Engagement		
Eligibility Consider improving and expanding the eligibility proc			
Opportunity for Improve	ment		
Eligibility needs to consider the Accessibility for Ontarians and Disabilities Act (AODA) and adopt the same definition of "disability" used by the Human Rights Code (to include cognitive). The City's mandate should be revised to include all types of disabilities that prevent a person from accessing the Conventional Transit System. This would include a more robust eligibility assessment process to evaluate an applicant's individual barriers and provide access to the service on a trip by trip basis.			
The current eligibility process includes three types of categories which are required under the AODA: Unconditional, Conditional and Temporary. Under the current assessment process, there is a missed opportunity as most applicants fall under the Unconditional category. A new assessment process could include a phone conversation component between the Applicant and Staff to better determine the			

needs of the Applicant and encourage increased Conditional eligibility assignment. This new process would be required to ensure mobility services align directly with the needs of the rider as it relates to the type and duration of services required.

Community Priority	What We Heard Through Public Engagement		
Coordination of Services	Provide more options for passengers by making it easier to also use TransCab and the accessible Conventional Transit services, encourage their use, and provide travel training.		
Opportunity for Improvement			
Improve the Eligibility process to allow reservation agents to compare the client's abilities with known environmental barriers in order to assess what service, or combination of, is best suited for their trip (Conventional, Transcab or Specialized). For passengers requiring the use of Conventional or Transcab services, based on the eligibility assessment results, provide travel training to support the applicant and increase their comfort level in using all systems. Providing this support will allow for spontaneity of travel opportunities that allow Transit			

Providing this support will allow for spontaneity of travel opportunities that allow Transit users to make their own mobility choices based on their barriers.

Appendix B

Definition of Disability- AODA and Human Rights Code

"disability" means,

- (a) any degree of physical disability, infirmity, malformation or disfigurement that is caused by bodily injury, birth defect or illness and, without limiting the generality of the foregoing, includes diabetes mellitus, epilepsy, a brain injury, any degree of paralysis, amputation, lack of physical co-ordination, blindness or visual impediment, deafness or hearing impediment, muteness or speech impediment, or physical reliance on a guide dog or other animal or on a wheelchair or other remedial appliance or device,
- (b) a condition of mental impairment or a developmental disability,
- (c) a learning disability, or a dysfunction in one or more of the processes involved in understanding or using symbols or spoken language,
- (d) a mental disorder, or
- (e) an injury or disability for which benefits were claimed or received under the insurance plan established under the Workplace Safety and Insurance Act, 1997; ("handicap")

BY-LAW 2002-199A

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مهدد درابي فتستحد الديم أدابيو هرا

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BEING A BY-LAW OF THE CITY OF GREATER SUDBURY TO AMEND BY-LAW 2001-220A TO IMPLEMENT A POLICY FOR THE TRANSPORTATION OF PERSONS WITH PHYSICAL DISABILITIES AND HARMONIZATION OF HANDI-TRANSIT SERVICES

WHEREAS the Council of The City of Greater Sudbury deems it desirable to

amend By-law 220A being a By-law to implement a policy for the transportation of

persons with physical disabilities and harmonization of handi-transit services;

NOW THEREFORE THE COUNCIL OF THE CITY OF GREATER

SUDBURY HEREBY ENACTS AS FOLLOWS:

1. By-law 2001-220A and Schedule "A" thereto is hereby amended by deleting the

paragraph titled "Eligibility Criteria" on page 2 of the Schedule and replacing it with the

following:

"Eligibility Criteria

Persons wishing to use the Handi-Transit service must make application to the City of Greater Sudbury using the application form to this policy document as Appendix B. Eligibility is premised on the applicant requiring Handi-Transit, in lieu of the conventional transit system, due to a physical disability. Visually impaired applicants may have year-round Handi-Transit Services where circumstances warrant a legitimate need for such services."

2. The General Manager of Citizen and Leisure Services, in conjunction with The

Canadian National Institute for the Blind - Northeastern District, shall develop an

assessment protocol for consideration of future applications from visually impaired

clients for year-round service with a view to encouraging the user to progress to

eventually be able to use the conventional transit system, and may add such provisions

into the application form.

- 1 -

2002-199A

2. This By-law shall come into force and take effect immediately upon final passage.

READ THREE TIMES AND PASSED IN OPEN COUNCIL this 9th day of July, 2002.

make Mayor -----Clerk

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Request for Decision

PLAY Charter

Presented To:	Community Services Committee
Presented:	Monday, Jul 08, 2019
Report Date	Wednesday, May 29, 2019
Туре:	Managers' Reports

Resolution

THAT the City of Greater Sudbury approves the Greater Sudbury Play Charter as outlined in the report entitled "PLAY Charter" from the Interim General Manager of Community Development, presented at the Community Services Committee meeting on July 8, 2019.

Relationship to the Strategic Plan / Health Impact Assessment

This proposal supports Council's Strategic Plan in the area of Quality of Life and Place, as it aligns with the Population Health Priority of Play Opportunities. A Play Charter will recognize the importance and benefit of Play across all of Greater Sudbury.

Report Summary

This report provides background on similar Play Charters from other municipalities. The report provides a draft Play Charter from the recent Children and Youth Program review conducted in 2018. The report also provides an implementation plan for the Play Charter pending Council approval.

Financial Implications

There are no financial implications related to this report. Any costs associated with marketing and promoting the Play Charter will be covered through existing operational budgets.

Signed By

Report Prepared By Cindy Dent Manager of Recreation Digitally Signed May 29, 19

Health Impact Review Cindy Dent Manager of Recreation Digitally Signed May 29, 19

Manager Review Jeff Pafford Director of Leisure Services Digitally Signed May 29, 19

Division Review Jeff Pafford Director of Leisure Services Digitally Signed May 29, 19

Financial Implications Jim Lister Manager of Financial Planning and Budgeting Digitally Signed May 29, 19

Recommended by the Department Ian Wood Interim General Manager of Community Development Digitally Signed Jun 11, 19

Recommended by the C.A.O. Ed Archer Chief Administrative Officer *Digitally Signed Jun 11, 19*

Executive Summary

At the Community Services Committee meeting of July 9, 2018, Council received the report entitled "Children and Youth Recreation Programming Review". The review of current recreation programs offered by the City of Greater Sudbury (City) was conducted by Leading Minds Inc. The report included information regarding industry norms, best practices and leisure trends. The report included a series of key findings and options for consideration relating to children and youth programming offered by the City.

One of the strategic directions for consideration was that the City develop a Play Charter. The Play Charter would guide planning and policy decisions related to programs and facilities and be a lens by which all local leisure providers are invited to think about play programs, facilities, and partnerships.

A play charter sets out a vision for play. It aims to be a catalyst for individuals and organizations to examine and improve how they provide for children and young people's play and informal recreation.

This report will outline the existing City initiatives and programs that support a Play Charter and provide information about other municipalities that have introduced charters or similar play policies. A draft Play Charter for the City of Greater Sudbury is included as well as a plan for implementation.

Current Status

The City has positioned itself well in order to take this step to formalize the importance of Play in our community. The following programs and initiatives demonstrate the City's commitments made to prioritizing play:

Population Health

In 2017-2018 the City engaged the community in an extensive consultation process that led to the development of a Population Health report entitled 'Moving Forward with an Upstream Approach - A Call to Action on Community Priorities'. Play Opportunities has been identified as one of the ten priority areas for Population Health. The report describes Play Opportunities as:

Play is a key factor in positive human development. Play practices risk management, socialization and physical skills development. Emphasis on affordable options for recreation, volunteer opportunities, and grassroots initiatives inspire people to get out and play across all generations. Reducing or eliminating financial barriers, an equal starting point for all.

The report includes the following Calls to Action in the area of Play Opportunities:

- Inclusion
- Access
- Intergenerational
- Affordable access

- Reduced screen time
- Natural play (physical and social interaction)
- Risk tolerant play

Play Equity Research

In 2017, the International Play Association (IPA) hosted an international conference in Calgary, Alberta focusing on Unleashing the Power of Play. Municipal staff attended this conference and gained valuable insights into the value of unstructured play and how it relates to a healthy community and healthier more resilient children. The inherent risk in the aspect of free play was also a common theme throughout the conference and focused on the idea that risk is a valuable component to play in order for children to develop risk-taking skills which help them to become healthier adults.

In recent years, the City has collaborated a number of times with founder/educator, Pierre Harrison from PlayLearnThink. PlayLearnThink is a social enterprise dedicated to fostering creativity, nurturing imagination, promoting science literacy and encouraging life-long learning through play-based and inquiry-based exploration. PlayLearnThink believes that play is the essential element necessary to create a sound foundation on which to build a healthy, fulfilling life of learning.

Healthy Kids Community Challenge

The Healthy Kids Community Challenge was an extremely successful and enlightening three year funded project, focusing on healthy and active initiatives for children in our community. Legacies from this program have continued to benefit children throughout our community through new unstructured play opportunities.

HIGH FIVE Accreditation Program

HIGH FIVE is Canada's quality standard for children's programs. Before HIGH FIVE, no standard existed and there was a clear need for an innovative approach to help organizations enhance program quality and provide positive experiences for children, which would remain with them for a lifetime. The HIGH FIVE Principles of Healthy Child Development are:

- a caring adult
- the opportunity to make friends
- the opportunity to play
- the opportunity to master skills and
- the opportunity to participate

These principles directly align with the spirit of the Play Charter and allow the City to go beyond its own programs to endorse and advocate to other organizations in the community to do the same. The City has been training summer staff through HIGH FIVE for approximately 15 years with the goal to continue providing this HIGH FIVE training to all areas of front line program service providers.

Playground Revitalization Strategy

Currently, the Playground Revitalization Strategy will provide a strong foundation for which the Play Charter can be launched. This strategy is in its first year of full operation where the community will see the completion of 12 new playgrounds as part of phase one with another 15 new playgrounds initiated before the end of 2019. These playgrounds were evaluated based on age and condition and prioritized based on community demographics and socioeconomic factors. These facilities will provide play equity throughout our community and dramatically increase the level of unstructured play at the neighborhood level immediately for this generation in Greater Sudbury.

Northeastern Ontario Recreation Association (NeORA) Forum and Tradeshow 2019 City Council approved the bid to host the 2019 Northeastern Ontario Recreation Association Forum and Tradeshow, here in Greater Sudbury from September 23 – 26, 2019. The theme of this year's conference is The Power of Play, whereby the goal of conference organizers is to showcase our city's efforts to support and provide free play opportunities through our community.

Other Alignments with Play Charters

In recent years, the City has continued to build on its free play offerings to the community. The City has realized new splash pads such as Capreol, Onaping, Garson and Coniston, new pickleball courts at O'Connor Park, partnered on projects such as Kivi Park, Morel Family Foundation Park, Lougheed Park, and the Adélie Splash Pad in Coniston. Ongoing and historic programs and facilities such as the neighborhood outdoor rinks, the Ramsey Lake Skate path, and Snow Day are winter activities that the community has come to make part of their winter schedule. All of these offerings build the foundation for the creation of Play Charter in order to formally advocate to other partners in our community to join the City of Greater Sudbury in our efforts to create healthier, happier citizens.

Comparator Communities

In developing this report, comparator communities played an important role in guiding the focus of the Play Charter. In Canada, the cities of Calgary AB, Lethbridge AB, and Burlington ON, had charters or initiatives that were specifically related to play opportunities/policies. Common themes were the child's right to play, outdoor focus, using nature as a playground, using measured risk to develop resilience and risk-taking skills, educating and informing the community on the importance of play, and the social and health benefits of play.

The organization Play England also established a Charter for Children's Play. Their charter sets out a vision for play with the aim of being a catalyst for individuals and organizations to examine and improve how they provide for children and youth in the areas of play and recreation.

Draft Play Charter for the City of Greater Sudbury

Greater Sudbury is committed to promoting play, providing play opportunities, and educating all residents on the importance of play to our community.

Play LOOKS LIKE:

- Children of all abilities, alone or in groups, engaged, focused, solving problems, having fun.
- It can look physical, imaginary, creative, dramatic, social or energetic.

Play SOUNDS LIKE:

- Laughter, conflict, imaginative stories.
- It can be boisterous or silent.

Play FEELS LIKE:

- Excitement and challenge.
- It can be scary, wondrous, doubtful, hesitant and thrilling.

WE BELIEVE THAT:

- Play develops a core set of skills for healthy well-being.
- Play is a vital component of childhood; it is freely chosen, personally directed and intrinsically motivated.
- Play is fun, uncertain, challenging and flexible.
- When children have opportunities to play they use creativity, innovation, reflection to learn, experiment, solve problems, create new worlds, test boundaries, assess risk and meet challenges.
- Play is a natural state for a child.

WE WILL:

- Support play that encourages physical, emotional and social development.
- Understand and communicate that risk is a valuable component to play, and we will encourage, support, and enable play that allows children to develop risk-taking skills.
- Create environments that children can control by providing flexibility in spaces and materials that promote inquiry and evoke curiosity.
- Embrace the natural environment and climate of Greater Sudbury and support children to play outdoors all year round.
- Educate and inform adults on the importance of play.
- Involve children in the decisions that affect their lives as it relates to play.

Next Steps

The Play Charter will act as a catalyst for organizations and individuals across the City of Greater Sudbury to mobilize toward making play a priority in our community. This initiative will have positive outcomes in the areas of child obesity, children's mental health, social inclusion, community engagement, a reduction in marginalization, and create play equity. The City of Greater Sudbury will lead this initiative throughout the community and encourage children and families to do something that they may not be doing as much as they would like to – enjoying the great outdoors and playing together.

Upon the approval of Council, a marketing campaign will be undertaken to brand Play in Greater Sudbury through the Play Charter. The Play Charter will be ingrained in all relevant advertising opportunities within Leisure Services and any other related departments such as Social Services and Children's Services. A communications strategy will be developed to reach into the community to our partners to encourage Play in their programs, facilities and curriculums.

Within the City's programs, free play will continue to be recognized as a fundamental part of our offerings along with fundamental movement skills that offer a more structured approach to activity. In our continued efforts in the area of Affordable Recreation, free play has an extremely close connection as many children in our community do not have the financial resources to participate in organized activities due to financial barriers. Unstructured play opportunities allow the City to provide many other options for children to choose from in order to remain active and engaged in fun activities of their choosing.

A review and understanding of the Play Charter will also be integrated into training for staff delivering programs as well as facility staff where play occurs.

Summary

Over the past number of years, the City of Greater Sudbury has built a foundation for active healthy living through its Strategic Plan, the Healthy Community Strategy and the most recent priority of Population Health, of which Play is one of the ten strategic priorities. Creating a Play Charter will establish the City of Greater Sudbury as the community leader in the advocacy for a child's right to play. It will formalize and recognize the work that has previously taken place in order to invite community organizations and families to prioritize play and build healthier children in our community.

References:

Child and Youth Program Review, Community Services Committee (July 9, 2018) <u>http://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&id</u> <u>=1264&itemid=12766&lang=en</u>

PlayLearnThink https://www.playlearnthink.com/plthome.html

HIGH FIVE https://www.highfive.org/what-high-five

Population Health: A Call to Action 2018-2028 https://www.greatersudbury.ca/city-hall/reports-studies-policies-and-plans/reportpdfs/population-health-call-to-action/

Play England – Charter for Children's Play http://www.playengland.org.uk/resource/charter-for-childrens-play/

City of Calgary Play Charter https://calgary.ca/CSPS/Recreation/Documents/Research-anddevelopment/PlayCharter_eng.pdf

City of Lethbridge Play Charter <u>https://www.lethbridge.ca/NewsCentre/Pages/Lethbridge-Play-Charter-adopted.aspx</u>

City of Burlington https://www.burlington.ca/en/live-and-play/play-street.asp https://www.burlington.ca/en/live-and-play/get-outside-and-play.asp



Request for Decision

Olympic and Paralympic Medalist Recognition

Presented To:	Community Services Committee
Presented:	Monday, Jul 08, 2019
Report Date	Monday, Jun 10, 2019
Туре:	Managers' Reports

Resolution

THAT the City of Greater Sudbury approves the naming of recreation facilities as outlined in the report entitled "Recognition of Olympic and Paralympic Medalists" from the Interim General Manager of Community Development, presented at the Community Services Committee meeting on July 8, 2019.

Relationship to the Strategic Plan / Health Impact Assessment

This report supports Council's Strategic Plan in the area of Quality of Life and Place as it aligns with the Population Health Priorities of Compassionate City and Play Opportunities. The naming of recreation facilities and amenities after Greater Sudbury Olympian and Paralympian participants recognizes the important accomplishments of our athletes and inspires others to play.

Report Summary

This report responds to Council's direction to recognize Olympic and Paralympic medalists through the naming of identifying meaningful training facilities. This report recommends recognition of four individuals who have won Olympic or Paralympic medals in the past decade. The report also provides a framework to be used to determine recognition of other Olympic and Paralympic participants moving forward.

Financial Implications

The costs associated with facility name changes and recognition are included within existing operating budgets.

Signed By

Report Prepared By Jeff Pafford Director of Leisure Services Digitally Signed Jun 10, 19

Health Impact Review Jeff Pafford Director of Leisure Services Digitally Signed Jun 10, 19

Division Review Jeff Pafford Director of Leisure Services Digitally Signed Jun 10, 19

Financial Implications Jim Lister Manager of Financial Planning and Budgeting *Digitally Signed Jun 10, 19*

Recommended by the Department Ian Wood Interim General Manager of Community Development Digitally Signed Jun 10, 19

Recommended by the C.A.O. Ed Archer Chief Administrative Officer *Digitally Signed Jun 11, 19*

Executive Summary

The City of Greater Sudbury (City) has a long and rich tradition of producing athletes who have performed at the highest stage of sport. Recently, athletes hailing from Greater Sudbury won medals at the 2018 Winter Olympic and Paralympic Games held in PyeongChang, South Korea.

Council has directed staff to recognize Olympic and Paralympic athletes by naming and identifying meaningful training facilities within City amenities.

This report recommends recognition of four individuals who have won Olympic or Paralympic medals in the past decade and provides a framework to determine recognition of other Olympic and Paralympic participants moving forward.

Background

At the June 26, 2018 City Council meeting, the following notice of motion was presented and carried:

WHEREAS Greater Sudbury boasts a great number of tremendously talented athletes who have earned medals for their accomplishments in Olympic and Paralympic Games;

AND WHEREAS the City of Greater Sudbury has no formal policy to recognize these athletes;

AND WHEREAS the City of Greater Sudbury's Building, Property and Park Naming Policy allows for the naming of facility elements such as ice pads, trails, gymnasiums, etc.;

AND WHEREAS naming facility elements will not only recognize their hard work, dedication and talent, but also serve to enhance community pride and youth encouragement in sport;

AND WHEREAS the City of Greater Sudbury would like to formally recognize those athletes that the public has identified as hailing from the City of Greater Sudbury;

THEREFORE BE IT RESOLVED that the City of Greater Sudbury would identify those athletes who have received medals in the Olympic and Paralympic Games, and work with City staff to officially recognize the athletes by naming and identifying meaningful training facilities within City of Greater Sudbury amenities, based on the athlete and type of sport.

Building, Property and Park Naming Policy

The City has an established Building, Property and Park Naming Policy (By-Law 2012-256). The policy recognizes the importance of naming and renaming of interior spaces, portions or elements of municipal buildings, parks and municipal properties for public awareness, promotion and recognition. Honorific naming is permitted under the policy for recognition of a group or individual's outstanding accomplishments, involvement or work in the community.

The policy provides for the ability to name or rename indoor building features (meeting rooms, dressing rooms, corridors, squares, fountains and more) or parks (as well as walkways, gazebos, etc.).

The following naming principles and priorities are included with the Building, Property and Park Naming Policy:

- Names must not be duplicated or so similar that they create confusion in emergency response situations.
- Names may place the element of the building, property or park in geographical context to reflect significant ecological or natural resource features.
- Names may reflect the purpose or use of the element within the building, property or park.
- Names convey a sense of place and community and celebrate the distinguishing characteristics of the neighbourhood or community.
- Names are understandable, recognizable and explainable to citizens and respect the values in regards to history, heritage and culture of the neighbourhood or community.
- Names reflect an individual or organization's significant contributions to public life in general.
- Names reflect an individual or organization with such extraordinary prominence and lasting distinction that no other individuals, families or organizations can come forward and suggest alternatives.

Additional Considerations for Athlete Recognition

The City reached out to Randy Pascal, Greater Sudbury SportLink Executive Director, local sports journalist and owner/operator of SudburySports.com to gain further insight into athlete recognition. Mr. Pascal is also an active member of the Greater Sudbury Sports Hall of Fame organization. Through meetings, it was determined that the City should also consider the following when recognizing athlete accomplishments:

- How to identify a significant Greater Sudbury connection? Otherwise put, what exactly constitutes a Greater Sudbury Olympian or Paralympian?
- How do we value relative athletic accomplishment?
- What forms of recognition are most appreciated and valued by athletes and the community?

Using the direction from Council to recognize medalists from Olympic and Paralympic Games by naming meaningful training facilities as well as the Building, Property and Park Naming Policy and considerations for recognizing athletes, the following framework has been developed to guide decisions on recognition of Greater Sudbury Olympian and Paralympic participants.

Establishing a Greater Sudbury Connection

- Individuals born and raised in Greater Sudbury are to be considered.
- Individuals who spent the bulk of their youth or formative years training/participating in Greater Sudbury may be considered.
- Demonstrated contact with Greater Sudbury throughout their sport involvement and post-athletic career.

Determining Athletic Accomplishment

- Individuals who have won an Olympic or Paralympic medal representing Team Canada are considered.
- Individuals who have attained a high level of excellence in Olympic and Paralympic competitions and brought recognition to Greater Sudbury may also be considered.
- Coaches, officials and volunteers with significant Olympic and Paralympic contributions may be considered.
- The City will engage an ad hoc group of knowledgeable individuals from local sports media, Hall of Fame committee, etc. to review the merits and accomplishments of individuals.

Forms of Recognition

- The City's Building, Property and Park Naming Policy is to be used as a guideline for recognizing individuals.
- The recognized individuals and their families are to be consulted on the most appropriate form of recognition.
- In some instances, multiple individuals may be recognized at the same facility.

Olympic and Paralympic Medalist Recognition

In the last decade, four individuals from Greater Sudbury have brought our community international recognition with medal wins at Olympic and Paralympic Games:

Tessa Bonhomme, Ice Hockey

Gold Medalist, 2010 Vancouver Winter Olympics

Tessa Bonhomme made her Olympic debut at Vancouver 2010 where she helped Canada win a third straight gold medal. In 2013 she competed at her fifth IIHF World Women's Championship, winning the silver medal. Bonhomme had previously won gold in 2007 and 2012 along with silver in 2009 and 2011. Tessa also played collegiately at Ohio State University, dominating the NCAA throughout her four years playing for the Buckeyes. Tessa is a reporter and anchor for TSN Sportcentre. A Sudbury Lady Wolves alumnus, Tessa recently supported the 2019 Esso Cup in Greater Sudbury.

Colin Cameron, Para Nordic Skiing

• 3-time Bronze Medalist, 2018 PyeongChang Winter Paralympics Collin Cameron won three bronze medals in his Paralympic Games debut in 2018. He was third in the 7.5 kilometre and 15 kilometre in the biathlon and helped Canada to third in the open cross-country relay. Cameron delivered another triple medal performance at the 2019 World Para Nordic Skiing Championships. He won gold in the cross-country men's sitting sprint, a silver in the biathlon men's sitting middle-distance, and won another silver medal in the mixed relay. Colin was a member of the Northern Sliders Sledge Hockey group and has been supporting and promoting development at Kivi Park and their efforts to establish an accessible training facility.

Meagan Duhamel, Figure Skating

- Gold Medalist (Team), 2018 PyeongChang Winter Olympics
- Bronze Medalist (Pairs), 2018 PyeongChang Winter Olympics
- Silver Medalist (Team), 2014 Sochi Winter Olympics

Meagan Duhamel won two medals with partner Eric Radford at PyeongChang 2018, helping Canada win gold in the team event followed by a bronze medal in the pairs event. Duhamel and Radford won back-to-back world titles in 2015 and 2016, making them the first Canadian pair to successfully defend their world gold medal since 1960. Their first world title capped an undefeated season that included wins at both of their Grand Prix events, the Grand Prix Final and the Four Continents Championships.

Duhamel and Radford had previously won bronze medals at the 2013 and 2014 World Championships, the latter coming after they had helped Canada win silver in the inaugural Olympic team event in Sochi. Meagan continues to contribute locally and has hosted and participated in many skating seminars for local athletes, helping develop competitive skating in Greater Sudbury.

Rebecca Johnston, Ice Hockey

- Silver Medalist, 2018 PyeongChang Winter Olympics
- Gold Medalist, 2014 Sochi Winter Olympics
- Gold Medalist, 2010 Vancouver Winter Olympics

A member of Canada's National Women's Team since 2007, Rebecca Johnston has competed at eight IIHF Women's World Championships as well as three Olympic Winter Games, helping Canada win gold at Vancouver 2010 and Sochi 2014 as well as a silver at PyeongChang 2018 where she was among the team's leading scorers.

Johnston's collegiate career took her to Cornell University. In 2007-08 she was the Ivy League Rookie of the Year. As a sophomore she was a top-10 finalist for the Patty Kazmaier Award as the top female player in NCAA hockey. After spending 2009-10 centralized with the national team, she returned to school and led Cornell to the NCAA Frozen Four and was a top-10 finalist for the Patty Kazmaier Award in both 2010-11 and 2011-12. After graduation Johnston was drafted by the Toronto Furies of the CWHL and led them to the Clarkson Cup playoffs in 2012-13. The following season she began playing with the Calgary Inferno and led the league in scoring to win the Angela James Bowl and CWHL MVP. Johnston and the Inferno won the Clarkson Cup in the 2015-2016 season. Rebecca continues to inspire local hockey players, recently supporting the Esso Cup held in Greater Sudbury.

Recommended Olympian and Paralympian Recognition

It is recommended that the four Olympic/Paralympic medalists from the past decade be the initial athletes recognized for their achievements. After consulting the athletes and their families, it is recommended that the following naming of facilities be implemented to recognize their outstanding accomplishments:

- The Tessa Bonhomme Outdoor Rink at Cedar Park Playground
- The Meagan Duhamel Ice Pad at TM Davies Community Centre/Arena
- The Rebecca Johnston Ice Pad at Gerry McCrory Countryside Sports Complex (Ice pad #1)

The City has also worked with Kivi Park organizers who will be naming a trail in honour of Collin Cameron. As Kivi Park has been identified as Ontario's first training centre for Para-Nordic athletes, Mr. Cameron has indicated his interest to be recognized at Kivi.

Next Steps

Additional Olympic and Paralympic medalists and participants with Greater Sudbury connections will be reviewed with an ad hoc group from the local sports community to determine appropriate recognition and naming opportunities utilizing the framework developed. Naming recommendations will form part of future report(s) to the Community Services Committee.

The City will develop a branding program to be displayed at identified facilities that will celebrate the accomplishments of Greater Sudbury Olympic and Paralympic participants.

The City will coordinate naming celebrations with the four Olympian/Paralympians identified in this report.

References

Meeting Minutes of the June 26, 2018 City Council Meeting <u>https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&l ang=en&id=1243&minutes=1</u>

City of Greater Sudbury Building, Property and Park Naming Policy https://www.greatersudbury.ca/play/parks-and-playgrounds1/name-a-buildingproperty-or-park/

Tessa Bonhomme, Canadian Olympic Team Official Website https://olympic.ca/team-canada/tessa-bonhomme/

Colin Cameron Bio, Canadian Paralympic Committee Official Website https://paralympic.ca/team-canada/collin-cameron

Meagan Duhamel Bio, Canadian Olympic Team Official Website https://olympic.ca/team-canada/meagan-duhamel/

Rebecca Johnston Bio, Canadian Olympic Team Official Website https://olympic.ca/team-canada/rebecca-johnston/



For Information Only

City of Greater Sudbury Housing and Homelessness Plan Annual Update

Presented To:	Community Services Committee
Presented:	Monday, Jul 08, 2019
Report Date	Wednesday, Jun 12, 2019
Туре:	Correspondence for Information Only

Resolution

For Information Only

<u>Relationship to the Strategic Plan / Health Impact</u> <u>Assessment</u>

This report supports Council's Strategic Plan in the area of Quality of Life and Place as it aligns with the Population Health Priorities of Families, Resiliency and Housing. The Housing and Homelessness Plan Update provides actions that that address homelessness, and subsidized / affordable housing as well as planning initiatives that have taken place in 2018 in the community.

Report Summary

This report provides an update on actions taken in 2018 as they relate to Homelessness, Planning and Social Housing within the Housing and Homelessness Annual Update.

Financial Implications

There are no financial implications associated with this update report.

Signed By

Report Prepared By Cindi Briscoe Manager, Housing Services Digitally Signed Jun 12, 19

Health Impact Review Cindi Briscoe Manager, Housing Services Digitally Signed Jun 12, 19

Manager Review Cindi Briscoe Manager, Housing Services Digitally Signed Jun 12, 19

Division Review Cindi Briscoe Manager, Housing Services Digitally Signed Jun 12, 19

Financial Implications Jim Lister Manager of Financial Planning and Budgeting *Digitally Signed Jun 13, 19*

Recommended by the Department lan Wood Interim General Manager of Community Development Digitally Signed Jun 13, 19

Recommended by the C.A.O. Ed Archer Chief Administrative Officer Digitally Signed Jun 19, 19

Purpose

The Long Term Affordable Housing Strategy developed by the Ministry of Municipal Affairs and Ministry of Housing recognized that local Service Managers across the Province are best positioned to understand and respond to the changing housing and homelessness needs of their respective communities. The Housing Services Act (HSA), 2011 and the Long Term Affordable Housing Strategy Update required Service Managers to create comprehensive, multi-year plans for local housing and homelessness services to be in place by January 1, 2014, and updated on an annual basis.

Executive Summary

The Housing and Homelessness Plan (the Plan) is intended to address areas of provincial interest while guiding municipalities in creating a flexible, community centred housing and homelessness system. City of Greater Sudbury Council approved Greater Sudbury's original Housing and Homelessness Plan via resolution CS2013-53 on November 18, 2013 at the Community Services Committee Meeting. A copy of the Plan was reviewed by the Minister of Municipal Affairs and Housing to ensure that it met all legislated requirements. Each year an update of the Plan must be reviewed by Council and submitted to the Minister.

Background

Planning, Housing, and Social Services have been working together over a number of years to coordinate and harmonize local housing and homelessness programs, and have established a community network to deliver services. These Divisions will continue to collaborate with their partners and stakeholders while moving the housing and homelessness system to a more coordinated, people centred system.

The goal of the City of Greater Sudbury's Housing and Homelessness Plan is to ensure systems are in place along the full housing continuum to facilitate citizen access to affordable housing. The Plan's guiding principle is to continue to support community based delivery of housing and homelessness services.

Priorities

The City of Greater Sudbury's Housing and Homelessness Plan identified six (6) priority areas:

- Improve housing options across the housing continuum.
- Improve housing access and affordability for low income households.

- Strengthen approaches to preventing homelessness, increase the diversity of emergency shelter options and support individuals with multiple barriers in obtaining and maintaining their housing.
- Additional supportive services coupled with permanent housing (both supportive housing and supports in private homes).
- Improve coordination, collaboration, and partnerships among a broad range of stakeholders.
- Monitor and report on progress towards meeting the Housing and Homelessness Plan objectives and targets.

Planning, Housing, and Social Services along with community partners have developed actions and objectives to address the priorities. Appendix A – Housing and Homelessness Priorities Update 2018 provides details on each priority, including the objectives, actions taken, and actions planned.

Analysis

As part of the Long Term Affordable Housing Strategy Update, the provincial government made several commitments related to performance measures and reporting. One of the commitments requires the Service Managers to report annually to the public on the progress of their Plans based on the previous year's activities. Creating an annual reporting progress requirement is intended to enhance local transparency and accountability, while ensuring the local communities remain engaged in the Plan through regular progress updates.

Next Steps

Planning, Housing, and Social Services will continue to work in partnership with the community to meet the objectives within the priority areas indentified in the Plan and will report back to the Community Services Committee annually on the measures taken and the progress made. The five (5) year annual update will be presented to committee in Q4 of 2019.

Resources Cited

City of Greater Sudbury, Community Services Committee, November 18, 2013, Housing and Homelessness Plan,

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City of Greater Sudbury, Development Charges, https://www.greatersudbury.ca/living/building-permits/development-charges/

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City of Greater Sudbury, Official Plan <u>https://www.greatersudbury.ca/city-hall/reports-studies-policies-and-plans/official-plan/</u>

Ministry of Municipal Affairs and Housing https://www.ontario.ca/page/ministry-municipal-affairs-housing

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City of Greater Sudbury, Community Services Committee, March 18, 2019, Reaching Home: Federal Homelessness Funding,

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City of Greater Sudbury, Community Services Committee, March 18, 2019, Emergency Shelter Review and Recommendation

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City of Greater Sudbury, Community Services Committee, April 15, 2019, City of Greater Sudbury Housing & Homelessness Plan 5 Year Update,

http://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&agenda=re port&itemid=5&id=1352

City of Greater Sudbury, Community Services Committee, April 15, 2019, Housing Operations Update,

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City of Greater Sudbury, Community Services Committee, May 13, 2019, Emergency Shelter Review – Update

http://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&id =1353&itemid=16699&lang=en

City of Greater Sudbury, Community Services Committee, May 13, 2019, Social Housing Revitalization,

http://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&id =1353&itemid=16194&lang=en

City of Greater Sudbury, Community Services Committee, May 13, 2019, Social Housing Revitalization Resources,

http://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&id =1353&itemid=16877&lang=en

City of Greater Sudbury, Community Services Committee, May 13, 2019, Role of Service Manager in Relation to Housing Providers,

http://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&agenda=re port&itemid=8&id=1353 City of Greater Sudbury, City Council, June 11, 2019, Community Housing Renewal Strategy,

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#	Priority	Objectives	Completed in 2018	Planned for 2019
1	There is a need to	Improve and	Housing Services participated in the Social	One of the strategic objectives and goals of City
	improve housing	maintain the existing	Housing Apartment Improvement Program	Council is Housing. The goal reflects Council's
	options across the	housing stock.	(SHAIP), a program which invests carbon	desire to ensure all citizens, especially
	housing		market proceeds to fund eligible greenhouse	vulnerable populations, feel welcome and
	continuum.	Improve the accessibility of new housing and full utilization of existing housing stock.	gas reduction retrofits in social housing apartment buildings of 150 units or more. Funding was secured to retrofit an apartment building at 1960 Paris Street. The conservation measures completed include replacement of 2 make-up air units, LED lighting retrofit, underground garage heating retrofit & inculation, replacement of DHW	 supported, have access to safe, affordable, and suitable housing options in the community. Council's goals are to: Expand affordable housing options Revitalize and improve existing housing stock Develop innovative solutions to support a
		diversity of affordable housing options.	retrofit & insulation, replacement of DHW booster pumps and new doors and windows. 64.9% of all new dwelling units created were	 range of housing choices, and Foster supportive infrastructure that encourages community housing's goals.
		Increase community acceptance of and provide consistent support for multi- residential housing.	single detached, 35.1 % were semi- detached, duplex, row house, and townhouses. Building Permits were issued for 6 multi-	Phase 1 of the five year review of the City's Official Plan was approved by the Ministry of Municipal Affairs and Housing on April 26, 2019.
			residential developments. CGS approved 4 temporary zoning applications for Garden Suites.	A new Section has been added to the Official Plan as part of the Phase 1 amendment, which speaks to planning for an aging population. The policies help ensure that Greater Sudbury is an elder-friendly community that facilitates
			CGS processed 1 Site Plan application, with a total of 137 units added to a retirement home. CGS processed 1 Site Plan application for a	"aging in place" by supporting the creation of age-friendly housing options, providing accessible, affordable and convenient public transportation; and supporting an active lifestyle for an aging population.
			long term care facility, with a total of 256 beds.	A new Section has also been added to the Official Plan as part of the Phase I amendment,

#	Priority	Objectives	Completed in 2018	Planned for 2019
			Building Services has established a Second	which recognizes the vital role rental housing
			Unit Registry to track second units which are	plays in the housing continuum and limits the
			now permitted as of right, provided they	conversion of rental units to condominium
			meet certain criteria. 23 have been	ownership.
			registered as of December 2018.	
				Affordable housing projects are exempt from
			The new Downtown Community	paying Development Charges, provided they
			Improvement Plan (CIP) was approved which	remain affordable in perpetuity. Second units
			aims to address challenges facing Downtown	are exempt from Development Charges unless
			Sudbury by using financial mechanisms	the unit is within an accessory structure or
			(grants and loans) to reduce the cost of	within a new residential building. Exempting all
			development and redevelopment in the	second units from DCs will be considered by
			Downtown, including an incentive to	Council as part of the Development Charges
			increase the residential population of the	Background study in 2019.
			downtown through a per door grant.	
				The Social Housing Revitalization Project Phase
			The Town Centre Community Improvement	2 is in the Plan Development Stage of the
			Plan (CIP) has been updated. The CIP aims	project and will provide options for
			to address challenges facing the town	revitalization of the GSHC social housing stock.
			centres by using financial mechanisms	Recommendations for revitalization include
			(grants and loans) to reduce the cost of	sale of scattered units at turnover, sale of
			development and redevelopment in the	scattered units to market tenants through the
			town centres of Capreol, Chelmsford,	Home Ownership Down Payment Assistance
			Levack, Flour Mill, Lively, Copper Cliff and	Program, an annual contribution to the Social
			Kathleen Street, including an incentive to	Housing Capital Reserve Fund, the
			increase the residential population in these	development of both a redevelopment plan
			centres through a per door grant.	and a strategic Capital Plan, as well as
				continuing to work with senior levels of
			An affordable housing rental project for	government to ensure that any funding
			seniors received Provincial and Federal	available has been considered.
			Funding through the Investment in	
			Affordable Housing – extension 2014 with an	Housing Services will complete an investment
			expected completion date of July 2019.	plan through the Community Housing Renewal

#	Priority	Objectives	Completed in 2018	Planned for 2019
#			 Funding through the Social Infrastructure Fund was awarded for a supportive affordable housing project for persons with acquired brain injuries. Construction is in progress with an estimated completion date of December 2019. 87 households received funding through the ON Renovates Program. This program assists low to moderate income homeowner households to repair their home to bring it to an acceptable standard while improving the energy efficiency of the home and/or increase accessibility through modifications or adaptations. The funding provided was in the form of a forgivable 10 year loan of up to \$20,000. The unforgiven portion of the loan is repayable should the home be sold prior to the 10 year term. The Household was required to have a total income below \$85,200, and the value of the home could not exceed \$253,068. 	Strategy outlining how federal and provincial funding being provided will be utilized to address the shortfalls in capital needs for the existing Urban Native Housing Programs as well as the balance of CGS's social housing portfolio through the Repair Stream. It is also being recommended that the Provincial Homeownership Down Payment Assistance funding be used to assist low income households, who are currently residing in rental units, the opportunity to become homeowners.
			Asset Planner software training was provided to Housing Services as well as non- profit and co-operative housing providers. This software will assist Housing Services in determining capital investment priorities across the social housing portfolio and will assist housing providers develop long-term capital plans. This will help ensure the long- term viability of the social housing stock. The Social Housing Revitalization Project	

#	Priority	Objectives	Completed in 2018	Planned for 2019
			Phase 1 included the development of a	
			Strategic Asset Management Framework	
			which was broken down into tasks including	
			the following: Supply and Demand Analysis,	
			Stakeholder Consultation, Portfolio Real	
			Estate Analysis, Case Study Analysis and Best	
			Practices, Portfolio Rationalization Analysis,	
			Preparation of the Base Case and then Final	
			Report. Phase 2 of this project which is the	
			Plan Development stage is scheduled to	
			begin towards the end of 2018 and project	
			completion expected in Q4 of 2019.	

#	Priority	Objectives	Completed in 2018	Planned for 2019
2	There is a need to	Improve housing	Information about subsidized housing,	Housing Services is preparing to implement
	improve housing	access and	affordable housing and housing allowance	new social housing registry software to
	access and	affordability for low	programs was communicated to low income	improve efficiency, and overall customer
	affordability for	income households.	households through CGS Social Services,	experience including an online portal to
	low income		Housing Services, homelessness service	households to apply and for social housing
	households.		providers, non-profit and cooperative	providers to access the wait lists.
			housing providers, and community agencies.	
				63 households will receive assistance through
			57 households were assisted through the	the shared delivery of the Sudbury Housing
			shared delivery of the Sudbury Housing	Assistance Rent Program (SHARP). Investment
			Assistance Rent Program (SHARP). CGS	in Affordable Housing for Ontario (IAH-E)
			Investment in Affordable Housing for	funding was allocated to the shared delivery of
			Ontario (IAH-E) funding was allocated to the	the Program. The agreement with the Ministry
			shared delivery of the Sudbury Housing	of Finance and the Ministry of Municipal Affairs
			Assistance Rent Program (SHARP). Housing	& Housing was renewed for an additional five
			Services is currently in the final year of the	(5) year term.
			five (5) year program. CGS partners in this	
			program included the Ministry of Finance	Ministry of Municipal Affairs & Housing
			and the Ministry of Municipal Affairs and	introduced amendments to ON Reg. 367/11 to
			Housing.	provide a framework for a Portable Housing
				Benefit (PHB). The concept of a PHB as a
			560 households were housed through the	valuable tool could provide tenants greater
			CGS Housing Registry. Of these, 74 were	choice and give Service Managers greater
			Seniors (60+), 51 households were	flexibility in meeting the diverse needs of the
			designated Special Priority Placement status,	community. The PHB would be Service
			140 households received Urgent Status and	Manager funded. This fund could provide more
			63 households were refugees.	timely access to housing, provide incentives to
				earn income, relieve pressure on existing RGI
			People who utilized the services of the Off	stock, reduce wait lists, and allow for mixed
			The Street Low Barrier Emergency Shelter	income communities that address unique local
			were assisted in completing applications for	needs. Service Managers have found that
			urgent status with the CGS Housing Registry	when a benefit is tied to a tenant instead of a
			and partnerships were developed between	unit, tenants have more choice and landlords

#	Priority Objectives	Completed in 2018	Planned for 2019
		Completed in 2018CMHA, Ontario Works, and Housing Services to maintain communication with these applicants.The Health and Housing Working Group has updated the Affordable Housing Strategy which includes 5 action items: development of an Affordable Housing Community Improvement Plan, investigating amendments to the Zoning By-law to be more flexible and encourage affordable housing development across the continuum, investigate the use of surplus municipal land and development of a land banking strategy, designate a single point of contact for affordable housing and develop a consolidated affordable housing webpage and investigate changes to the Development Charges By-law to ensure that affordable housing criteria are in line with any Federal or Provincial funding programs. The Affordable Housing Strategy was adopted in July 2018.The Affordable Housing Community Improvement Plan includes a series of financial incentive programs to encourage the creation of affordable housing within the built boundary.Amendments were made to the Zoning By- law which permit shared housing along certain arterial roads, reduce parking	 are more likely to better maintain their properties to attract and retain tenants. A portable housing benefit may assist tenants avoid unnecessary moves, allowing them to stay in their communities, close to family and places familiar to them. Housing Services will maintain contact with both Provincial and Federal governments to ensure the community is apprised of all future program and funding opportunities. The Health and Housing Working Group will undertake a review of surplus municipal land and develop a land banking strategy which aligns with the outcomes of the Social Housing Revitalization Plan and the updated Housing and Homelessness Plan.

#	Priority	Objectives	Completed in 2018	Planned for 2019
			requirements for certain affordable housing	
			projects and introduce a zone category	
			which permits smaller lot area and frontage.	

#	Priority	Objectives	Completed in 2018	Planned for 2019
3	There is a need to	Ensure emergency	In January 2018 Council approved additional	A consultant was retained in May 2018 to
	strengthen	accommodation is	funding to Centre de Sante Communautaire	complete a review of the emergency shelter
	approaches to	available when	du grand Sudbury to add additional staffing	system in Greater Sudbury. The goal of the
	preventing	needed, but focus	to the Housing First program under the	program review is to receive recommendations
	homelessness,	on transitioning to	Homelessness Network. The Housing First	towards establishing a modernized shelter
	increase the	permanent housing.	program provides ongoing housing case	system with equitable funding models and core
	diversity of		management to persons who have	service levels that fits well with other
	emergency	Address the needs of	experienced chronic homelessness and have	community services within a Housing First
	shelter options	the most vulnerable	multiple barriers to obtaining and	integrated system approach to addressing
	and support	populations of	maintaining their housing.	homelessness. A final report with
	individuals with	homeless.		recommendations was brought to Council in
	multiple barriers		Policy changes were completed to the local	March 2019. Following this, changes will be
	in obtaining and	Address the need for	Community Homelessness Prevention	implemented to the emergency shelter system
	maintaining their	additional education	Initiative (CHPI) program to expand program	in line with the approved recommendations.
	housing.	and awareness of	eligibility which would strengthen the ability	
		social housing	to prevent homelessness.	Construction started in 2018 on 200 Larch St
		providers and		with funding from the Provincial Home for
		landlords of	In 2018, with support of funding received	Good Funding with an anticipated opening date
		available crisis	from the Provincial Community	of November 2019. Once completed the
		services and	Homelessness Prevention Initiative (CHPI):	building will provide a 15 bed residential Harm
		supports for tenants	390 households who were homeless	Reduction home, a permanent location for Off
		with special needs.	moved to permanent housing.	
			188 households moved from emergency	the Street Shelter, and a nurse practitioner led
			shelter to long term housing.	clinic.
			 1,044 households who were at risk of 	
			homelessness remained house	
			A consultant was retained in May 2018 to	
			complete a review of the emergency shelter	
			system in Sudbury. The goal of the program	
			review was to receive recommendations	
			towards establishing a modernized shelter	
			system with equitable funding models and	

core service levels that fits well with other community services within a Housing First integrated system approach to addressing homelessness. A final report with recommendations is expected in early 2019. For the fifth winter season CGS opened a Low Barrier Emergency Shelter Program, called Off the Street which provided up to 30 additional cots per night for persons who were homeless, under the influence of drugs or alcohol, or otherwise disengaged from mainstream shelter programs. The program was open from November 1 st 2017 to April 16th 2018. During this time 426 uniquely identified individuals stayed overnight and an average of 38 persons per night utilized the program for sleeping. Additional persons used the program as a drop in service. The Canadian Mental Health Association continues to operate the Harm Reduction Home as a day program for alcohol dependent individuals who are homeless or at risk of homelessness and offers access to	
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Home as a day program for alcohol dependent individuals who are homeless or	
dependent individuals who are homeless or	
at risk of homelessness and offers access to	
meals, primary care, skills development,	
social supports and a managed alcohol	
program.	
The Harm Reduction Home has	
demonstrated success for the participants	

#	Priority	Objectives	Completed in 2018	Planned for 2019
			 in: reduced emergency department visits, hospitalization, police involvement and EMS use improved health and well being, and transition to more stable, supportive housing. 	
			Construction has started on 200 Larch St with funding from the Provincial Home for Good Funding. Once completed the building will provide a 15 bed residential Harm Reduction home, a permanent location for Off the Street Shelter and a nurse practitioner led clinic.	

#	Priority	Objectives	Completed in 2018	Planned for 2019
4	There is a need	Ensure the supports	As part of the affordable housing strategy	Planning Services is continuing to work with
	for additional	are available for	update, a workshop was held in February	local developers to increase affordable
	supportive	individuals to	2018 during a Development Liaison Advisory	housing options.
	services coupled	achieve and	Committee meeting to discuss and receive	
	with permanent	maintain housing	feedback from the development community	Through Ministry of Municipal Affairs and
	housing (both	stability.	regarding barriers and opportunities to the	Housing Home for Good Program Funding Year
	supportive		development of affordable housing and	One, 200 Larch Street will undergo a capital
	housing and	Ensure adequate	potential collaboration with service	renovation for a 15 bed residential Harm
	supports in	permanent	providers. A similar consultation meeting	Reduction Home with support services on site.
	private homes).	housing linked with	was held with a group of Service Providers in	The support workers will include an Indigenous
		supports.	February 2018.	Social Worker, a Program Coordinator, an
				Addiction Worker and a Cleaning Support
		Reduce barriers to	Planning Services has worked with local	Worker.
		accessing	developers to increase affordable	
		housing, services	housing options.	A site was identified for Home For Good Capital
		and supports.		Funding Year Two, at 291 Lourdes Street, for
			Ministry of Municipal Affairs and Housing	the construction of a four (4) storey, 38 unit,
			invited Service Managers to submit an	affordable housing apartment building targeted
			expression of interest to define the	for people in Greater Sudbury that fall within
			supportive housing needs in the community;	the province's priority areas.
			to inform the Ministry about the Service	
			Manager's ability to deliver housing	
			assistance and support services, and identify	
			potential community partners to deliver	
			supportive housing services. Housing	
			Services partnered with Canadian Mental	
			Health Association (CMHA), Health Sciences	
			North (HSN) and North East Local Health	
			Integration Network (NELHIN) to complete a	
			Home for Good application. The Ministry	
			has indicated an interest in supporting	
			Service Managers across the Province to	
			collaborate with other sector organizations	

#	Priority	Objectives	Completed in 2018	Planned for 2019
			(housing, health, community services, and	
			children and youth sectors) to develop a	
			coordinated supportive housing system with	
			flexible approaches to meet people's	
			changing needs, and to assist people to	
			obtain and retain safe, affordable, and	
			adequate housing with the appropriate level	
			and type of support services. This program	
			has a direct link to the Province's Long Term	
			Affordable Housing Strategy Update issued	
			in 2016 and supports the Ministry's goal to	
			end chronic homelessness by 2025. Funding	
			will be provided to Service Managers to	
			assist recipients who fall within one or more	
			of the provincial priority homelessness	
			areas: chronic homelessness, youth	
			homelessness, indigenous homelessness,	
			and homelessness following transitions from	
			provincially-funded institutions and service	
			systems (i.e. hospitals and prisons). This is	
			the first funding opportunity provided by the	
			Ministry of Municipal Affairs and Housing	
			that includes both capital and operating	
			funding.	
			Through the Provincial Home For Good	
			funding 20 Housing Allowances were made	
			available to persons who are participating in	
			the Housing First program through the	
			Homelessness Network. The Housing First	
			program provides ongoing case	
			management supports to people who have	
			experienced chronic homelessness and	

#	Priority	Objectives	Completed in 2018	Planned for 2019
			require additional supports to maintain	
			housing, including access to affordable	
			housing.	
			Several housing programs linked with	
			supports operate in the community. In	
			2018, 435 individuals were assisted through	
			supportive housing operated by the	
			Canadian Mental Health Association and	
			Monarch Recovery Services.	

#	Priority	Objectives	Completed in 2018	Planned for 2019
5	There is a need to	Improve	CGS has developed an Affordable Housing	Consultations with key stakeholders will be
	improve co-	effectiveness of the	Strategy, targeted to seniors and those who	ongoing with the implementation of the Social
	ordination,	local housing system	have low incomes, that focuses on	Housing Revitalization Plan.
	collaboration and	by increasing	innovative affordable housing options, the	
	partnerships	coordination,	removal of barriers and consideration of	Partnerships will continue to evolve through
	among a broad	collaboration and	incentives to their development and the	the construction and opening of the Home for
	range of	partnerships among	utilization of surplus municipal property.	Good project at 200 Larch and 291 Lourdes.
	stakeholders.	a broad range of	In June 2018, CGS held four (4) open houses	
		stakeholders	and two (2) public meetings with respect to	
		involved in housing.	the draft Affordable Housing Community	
			Improvement Plan and draft amendments to	
			the Zoning By-law as part of the Affordable	
			Housing Strategy, which were adopted in	
			July 2018.	
			The City of Greater Sudbury joined the	
			20,000 Homes campaign, which is a national	
			change movement led by the Canadian	
			Alliance to End Homelessness. Joining the	
			campaign has provided resources and	
			networking opportunities to develop a	
			coordinated access system for persons	
			experiencing homelessness and an	
			integrated system of support with a goal to	
			ending chronic homelessness.	
			A Housing First Steering committee	
			continues to meet to provide leadership	
			towards an integrated system of support	
			under the Housing First Model.	
			Representation from a broad range of key	
			stakeholders are participating on the	
			committee.	

#	Priority	Objectives	Completed in 2018	Planned for 2019
6	There is a need to	Monitor, analyze	Housing Services is a member of the Ministry	The 2018 Report Card on Homelessness will be
	monitor and	and respond to	of Municipal Affairs and Housing -Housing	released publically in July 2019.
	report on	information about	and Homelessness Data Forum to	
	progress towards	the local housing	collaborate with the Ministry and 47 Service	Social Services Division will enter into a new
	meeting the	and homelessness	Managers on the data strategy and identify a	five-year funding agreement with the Federal
	Housing and	situation	shared vision among the group to make	Government under their new Reaching Home:
	Homelessness		housing and homelessness data more useful	federal Homelessness Funding program. Under
	Plan objectives		and meaningful. The Ministry has	this agreement there will be a requirement that
	and targets.		committed to building an evidence-informed	all communities have a coordinated access
			system that has the capacity to respond	system in place by 2022. This coordinated
			effectively to changing needs. The Ministry	access system will provide a better opportunity
			has developed a Housing and Homelessness	to monitor the homelessness system and
			Data Strategy that seeks to guide the	report on progress.
			collection, management and use of relevant	
			data, facilitate the collection of outcome-	Social Services will be participating in Municipal
			based data, enable strategic partnerships,	Benchmarking Network of Canada and will be
			and encourage an open culture of data	reporting on Emergency Hostels measures.
			collection, sharing and research.	
				Housing Services is also participating and
			City of Greater Sudbury Social Services is	reporting on number of persons who were
			participating in Municipal Benchmarking	placed annually from the Social Housing
			Network of Canada and is reporting on	Registry Wait List, number of social housing
			Emergency Hostels measures and Housing	units per 1,000 households, the social housing
			Services measures. Under Emergency	administration operating cost per social
			Hostels, social services is reporting on:	housing unit, the social housing subsidy per
			• the average length of stay per admission	social housing unit, the social housing
			to an emergency shelter	operating cost (administration), the total
			• the average number of emergency	number of households receiving housing
			shelter beds available per 100,000	allowance, and the total number of rent
			population	supplement units within the service area.
			 Average nightly bed occupancy rate of 	
			emergency shelters	
			 Operating cost of emergency shelter 	

#	Priority	Objectives	Completed in 2018	Planned for 2019
			program per 100,000 population.	
			Housing Services is reporting on:	
			 the number of persons who were placed 	
			annually from the Social Housing	
			Registry Wait Listthe number of social housing units per	
			1,000 households	
			 the social housing administration 	
			operating cost per social housing unit	
			 the social housing operating cost 	
			(administration)	
			 the total number of households 	
			receiving housing allowance, and	
			the total number of rent supplement	
			units within the service area.	
			The 2017 Report card on Homelessness was	
			released publically in July 2018.	
			CGS receives funding through the Provincial	
			Community Homelessness Prevention	
			Initiative (CHPI) and Federal Homelessness	
			Partnering Strategy (HPS) and reports back	
			to both levels of government on the	
			required measures. The goals of these funding agreements are aligned with the	
			priorities identified in the Plan.	
			In March 2018 a homelessness enumeration	
			(count) was conducted within the City of	
			Greater Sudbury. The count found 581	
			people absolutely homeless, 734 people	

#	Priority	Objectives	Completed in 2018	Planned for 2019
			experiencing hidden homeless and 863	
			people at risk of homelessness. This	
			enumeration was required by the Province	
			of Ontario and requested by the Federal	
			government to better understand the scale	
			and nature of homelessness across Canada,	
			as well as inform current and future policy	
			development and program design. The final	
			report was made public in July 2018.	



For Information Only

Emergency Food Bank - Update 2019

Presented To:	Community Services Committee
Presented:	Monday, Jul 08, 2019
Report Date	Wednesday, Jun 19, 2019
Туре:	Correspondence for Information Only

Resolution

For Information Only

<u>Relationship to the Strategic Plan / Health Impact</u> <u>Assessment</u>

This report refers to operational matters.

This report supports Council's Strategic Plan in the area of Quality of Life and Place for Citizens of the City of Greater Sudbury as it aligns with the Population Health Priorirty of Resiliencey.

Report Summary

This report will provide an update to the Food System Strategy Report presented on July 8, 2018, to the Community Services Committee that directed staff to engage community stakeholders to identify an action plan for improved access across the City of Greater Sudbury and sustainability of the emergency food system.

Financial Implications

There are no financial implications associated with this report.

Signed By

Report Prepared By Vivienne Martin Manager of Employment Support *Digitally Signed Jun 19, 19*

Health Impact Review Vivienne Martin Manager of Employment Support Digitally Signed Jun 19, 19

Manager Review Tyler Campbell Director of Social Services Digitally Signed Jun 19, 19

Division Review Tyler Campbell Director of Social Services *Digitally Signed Jun 19, 19*

Financial Implications Jim Lister Manager of Financial Planning and Budgeting *Digitally Signed Jun 19, 19*

Recommended by the Department Ian Wood Interim General Manager of Community Development Digitally Signed Jun 20, 19

Recommended by the C.A.O. Ed Archer Chief Administrative Officer Digitally Signed Jun 20, 19

Executive Summary

This report responds to the Food System Strategy presentation and report to Community Services Committee on July 9, 2018, which directed Social Services to engage with community stakeholders for consultation and develop an action plan for improved access across the City of Greater Sudbury (CGS) and sustainability of the emergency food system in the second quarter of 2019.

Upon completion of the consultation, the following issues have been identified as requiring further attention:

- 1. Improved access
- 2. Sustainability of the Emergency Food System

The City has no mandated role in the emergency food bank system but has provided several supports directly and indirectly to the system. The City does provide funding for, and works in partnership with, the emergency food system through different means including HCI, bus passes, meals at the emergency shelter, one time funding to the distribution hub for transportation and ad-hoc funding.

Analysis

On July 8, 2019, the Food System Strategy report was presented at Community Services Committee. The report provided an overview of research that was conducted on the emergency food bank system in Greater Sudbury as well as local opportunities and challenges. Included in the research was an analysis that identified neighbourhoods where there was a high prevalence of low-income earners with a high or possible gap in service access. Throughout the fall of 2018 and into the spring of 2019, meetings were scheduled with Community Action Networks and stakeholder groups in these identified neighbourhoods and the following short-term and capacity building actions were identified.

Neighbourhood	Prevalence of Low Income (%) ⁱ	GAP	Short Term Relief Options (Food Banks, Soup Kitchens)	Capacity Building Actions (Community Gardens, Community Kitchens, Food Buying Clubs, Food Rescue)
Copper Cliff	9.1%	High	Food Bank: Inner City Site on Elm Street. There was talk of opening a food bank but there were no viable locations to support the initiative. There are several	Community Gardens – there are two run out of VALE property and one at Copper Cliff Public School would like to have more Access to the Good Food Box

Kingsmount- Downtown-Bell Park ⁱⁱ	19.1%	High	community meals that have a nominal cost – No One Eats Alone, Messy Church, and many spaghetti suppers Services from Samaritan Centre Meal programs through out of the cold	Community Gardens are in some businesses Access to the Good Food Box
Minnow Lake	13.5%	Possible	Food Bank: Holy Redeemer within Minnow Lake	Several Community Gardens Collective kitchens – Our Children Our Future Looking to establish an urban farm
South End	8.6%	Possible	Food Bank: the Salvation Army on Notre Dame. There was talk of reopening a food bank within 1960 Paris Street block, however, a location was not available.	Several Community Gardens South end Housing - have a freezer/fridge; space linked to food rescue need help with transportation Access to Good Food Box Programs for Collective Kitchens Our Children Our Future Fair food market established by NOAH Community Hub has brought fresh food at a reasonable price to those in social housing and is seeking to expand
West End	20.3%	High	Food Bank: Inner City Site on Elm Street	Two Community Gardens with over 175 members Fruit Forest

		Access to Good Food Box

Next Steps

Issue 1: Improved Access

Each location recognized that short-term relief options (emergency food banks and meals) will always have barriers such as access to transportation or hours of operation. The logistics in establishing food banks (location, volunteers, funding etc.) were just as significant.

Through dialogue, it is apparent that most of the neighborhoods have spent their time focused on capacity building actions, with all of them having a focus on community gardens and some having knowledge about the Good Food Box Program. A significant number recognized the role of the Greater Sudbury Food Policy Council as helping to inform and guide capacity building, and discussed the challenges of having a volunteer group leading ideas without dedicated staff to assist in the navigation work.

At each meeting, materials about food rescue were handed out and for some, this was new information. The most progress was found in the South End where actions include a food buying club approach through a Fair Food Market and the establishment of a food pantry that will leverage the food rescue system.

The following capacity building opportunities were identified as preferred rather than development of a short-term relief option, i.e. emergency food bank or soup kitchen model:

A. Continued Support to increase the number of Community Gardens on City Property

Through the work of FoodShed Project (<u>https://foodshedproject.ca/</u>) the City of Greater Sudbury has over 30 community gardens that rely on the dedication of volunteers who work to increase opportunities and access to community gardens across the City. The continued support for the development of community gardens on City property is seen as one of the critical ingredients for this capacity building action.

Linked with the increase in the number of community gardens is also the need to continue to highlight and share the Food Access Map: (<u>https://www.greatersudbury.ca/live/environment-and-sustainability1/earthcare-sudbury/food-access-map/</u>)

B. Continued Support for the Good Food Box for Ontario Works Recipients

Starting in 2010, the Social Services Division (Social Services) provided 50 authorizations for good food boxes (GFB) to singles and families on Ontario Works in the City of Greater Sudbury. The cost of this program per year is \$11,400 and is provincially funded.

In late 2018, a survey with a random sample of clients found that overall people were satisfied with the good food box experience and provided the following comments as to what they enjoyed the most:

- The fresh stuff
- Was happy when I was receiving it really helped out
- Use new ingredients that I probably wouldn't buy
- It changed how I feed my family
- Food was very good
- Very happy with location and parking available
- Always something new

The least enjoyed parts were around process, pickup location, and not knowing what to do with some of the items. A few clients indicated that help with transportation would be beneficial.

An internal review of the program found that approximately 24% of the good food boxes are not picked up (these boxes were donated to the Salvation Army for their meal programs). These challenges can be overcome with modernization of the internal process - from eligibility criteria to ensuring flexibility in pick up location. The Social Services Division will input policy changes with regards to the Good Food Box Program by the fall of 2019.

C. Support for the Expansion of the Fair Food Market

The Fair Food Market is a volunteer run non-profit project sponsored by the Social Planning Council/NOAH Community Hub in partnership with the 1960 Paris Street Positive Connections Tenant Group and the Greater Sudbury Housing Corporation that brings affordable produce to families and individuals who have limited accessible options. The project is just over a year old and is continuing to expand across the community with the assistance of outside funding sources.

D. Support System Coordination for the Delivery/Transportation for those Groups who are Members of the Food Rescue Program within the Social Housing Cluster

In March 2018, Food Rescue (<u>https://betterbeginningssudbury.ca/food-rescue/</u>) was launched in Sudbury and introduced a match-making site of business with food to not-for-profits who can use the food. This web-based program allows for food diversion from landfill and has helped to bridge a gap for many of the organizations that have come on board. Through capacity building options,

along with some out of the box strategic thinking, the South End rationalizes this as a way to mitigate not having a food bank within that neighbourhood.

Issue 2: Sustainability of the Emergency Food System

The City has no mandated role in the emergency food bank system but has provided several supports directly and indirectly to the system. The City does provide funding for, and works in partnership with, the emergency food system through different means including HCI, bus passes, meals at the emergency shelter, and ad-hoc funding.

The four emergency food banks that were established prior to amalgamation that reside within municipally owned facilities are run by volunteers who are confident in the depth of the rank and file to maintain the current flow of members who will step up to continue the good work. Sustainability of location and transportation of donations from the Lorne Street distribution site (Banque d'aliments Sudbury Food Bank) have been identified as challenges. To address these challenges, the following actions will be undertaken:

A. Ensure Dedicated Space Agreements Are in Place

In the late summer of 2018, direction was given by Council to ensure that the four sites would be granted continuation of dedicated space agreements. Dedicated space agreements have been issued through Leisure Services facility booking system.

Leisure Services will support these agencies as required and will address any matters related to dedicated space such as maintenance issues, garbage collection and/or facility partnership issues.

B. Financial Support toward Establishing a Delivery System

In the fall of 2018, a Business Case was submitted to provide a grant to the Banque d'aliments Sudbury Food Bank (BDSFB) to assist in costs associated with the collection and delivery of donated food. The Business Case was approved through the 2019 budget process and BDSFB received a one-time grant of \$100,000 to assist in costs associated with the collection and delivery of donated food. The deliverables include a report describing the accomplishments of the project during the payment period, including particulars of: formation of new partnerships, integration of the project with food rescue technology, increased utilization of donated food, and increased numbers of people serviced by the member organizations. It is expected that through this grant, better system coordination will take place and a model for delivery will be created with future funding opportunities from an additional source other than CGS.

The final agreement for the \$100,000 one-time grant was finalized in May 2019, therefore, a final report on the project will be brought to the Community Services Committee in the third quarter of 2020.

Resources Cited

Report, City of Greater Sudbury Community Services Committee, July 9, 2018. Food System Strategy http://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&la ng=en&id=1264&itemid=14598

ⁱ (based on LIM, after tax, 2016 Census of Canada, Statics Canada)

ⁱⁱ Kingsmount Downtown- Bell Park area does not have a Community Action Network



For Information Only

2018 Report Card on Homelessness

Presented To:	Community Services Committee
Presented:	Monday, Jul 08, 2019
Report Date	Tuesday, Jun 11, 2019
Туре:	Correspondence for Information Only

Resolution

For Information Only

<u>Relationship to the Strategic Plan / Health Impact</u> <u>Assessment</u>

This report supports Council's Strategic Plan in the area of Quality of Life and Place as it aligns with the Population Health Priorities of Indigenious Youth, Mental Health, Housing and Healthy Streets by continuing to inform the community about the system that is in place to address homelessness.

Report Summary

This report provides information about the 2018 Report Card on Homelessness. The completion of an annual Report Card on Homelessness is one way to monitor, measure, and evaluate the system that is in place to address homelessness. Annual reporting helps inform and engage the local community and enhance transparency and accountability.

Financial Implications

There are no financial implications associated with this report.

Signed By

Report Prepared By Gail Spencer Coordinator of Shelters and Homelessness *Digitally Signed Jun 11, 19*

Health Impact Review Gail Spencer Coordinator of Shelters and Homelessness Digitally Signed Jun 11, 19

Manager Review Tyler Campbell Director of Social Services Digitally Signed Jun 11, 19

Division Review Tyler Campbell Director of Social Services *Digitally Signed Jun 11, 19*

Financial Implications Jim Lister Manager of Financial Planning and Budgeting *Digitally Signed Jun 11, 19*

Recommended by the Department lan Wood Interim General Manager of Community Development Digitally Signed Jun 11, 19

Recommended by the C.A.O. Ed Archer Chief Administrative Officer Digitally Signed Jun 19, 19

Background

The Community Advisory Board on Homelessness Initiatives has completed the 2018 Report Card on Homelessness (Report Card), Appendix A – 2018 Report Card on Homelessness. A Report Card on Homelessness for the City of Greater Sudbury has been developed and released to the community annually since 2008.

As this was the tenth annual Report Card, a "ten year challenge" compared key data points from 2008 to 2018. While the number of people accessing an emergency shelter has stayed relatively static in the past ten years, the number of children using a shelter has decreased by 34%. The average market rent for a one-bedroom apartment in Greater Sudbury has increased by 30% while the maximum shelter allowance provided to Ontario Works recipients has only increased by 10%.

This year's Report Card highlights some of the objectives and priorities outlined in the City of Greater Sudbury's Ten Year Housing and Homelessness Plan. https://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&agenda=re port&itemid=3&id=674

The Report Card identifies the programs and services that:

- Strengthen approaches to addressing homelessness;
- Ensure emergency accommodation is available when needed, but focus on transitioning to permanent housing;
- Address the need of the most vulnerable populations of homeless.

It also identifies some future resources that will help address the continued need:

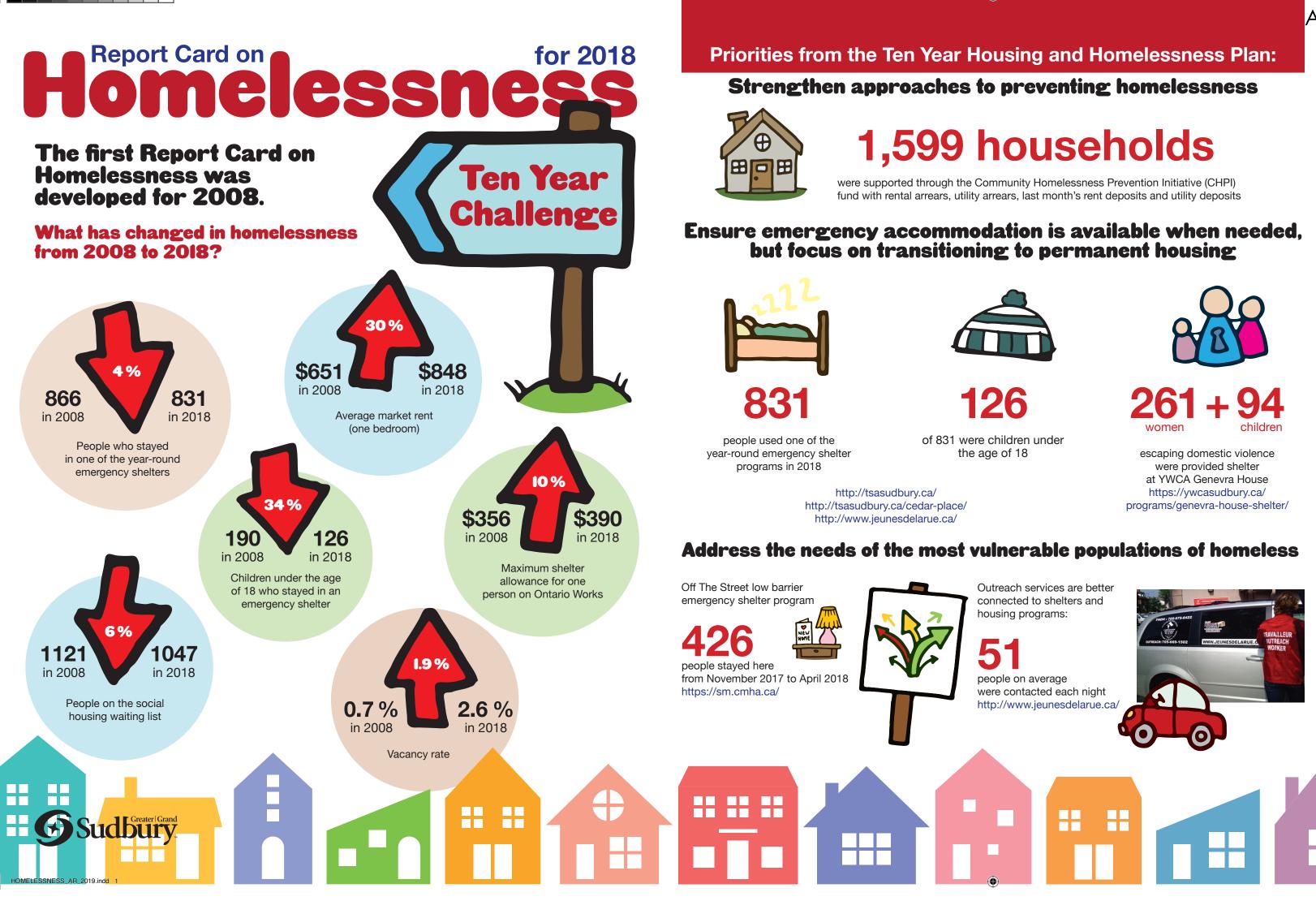
- To improve housing access and affordability for low income households; and
- For additional supportive services coupled with permanent housing.

One further priority identified in the Plan was "a need to monitor and report on progress towards meeting the Housing and Homelessness Plan objectives and targets". The completion of an annual Report Card on Homelessness is one way to monitor, measure, and evaluate the system we have in place to address homelessness. Annual reporting helps inform and engage the local community and enhance local transparency and accountability.

The Report Card on Homelessness is intended to provide information to all sectors of the community from business, education, health, government, social services, faith community, and members of the general public. It will be made available on the City of Greater Sudbury's website and to the citizens of the City of Greater Sudbury through the Citizen Service Centres, Social Services Agencies, post secondary schools, and members of the Community Advisory Committee on Homelessness.

Next Steps

The 2018 Report Card on Homelessness will be released widely within the community. Data and information from community homelessness programs will continue to be monitored and evaluated to improve system impact.



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APPENDIX A - 2018 REPORT CARD ON HOMELESSNESS



There is a need to improve housing access and affordability for low income households



households received subsidized accommodations through City of Greater Sudbury Housing Services



0-0-0-0-0 THE

applicants on the rent-geared-toincome wait list as of December 31, 2018

wait time for a one bedroom subsidized unit in Greater Sudbury

There is a need for additional supportive services coupled with permanent housing

(both supportive housing and supports in private homes)

69

people who had experienced chronic homelessness were supported to stay housed through the Housing First Program https://homelessnessnetwork.ca/

95

240

people were supported to stay housed by Monarch Recovery Services through supportive/aftercare programs http://monarchrecoveryservices.ca/

people were supported to stay housed by the Canadian Mental Health Association through supportive or transitional housing, rent supplements and transitional community support https://sm.cmha.ca/

Coming Soon...

Complete renovation of 200 Larch Street which will include:

- 15 bed residential Harm Reduction home
- · Permanent location for low barrier Off the Street shelter
- Nurse Practitioner Clinic



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Development of a Co-ordinated Access System: **HPH** Connecting with housing and supports

Navigate

Assess

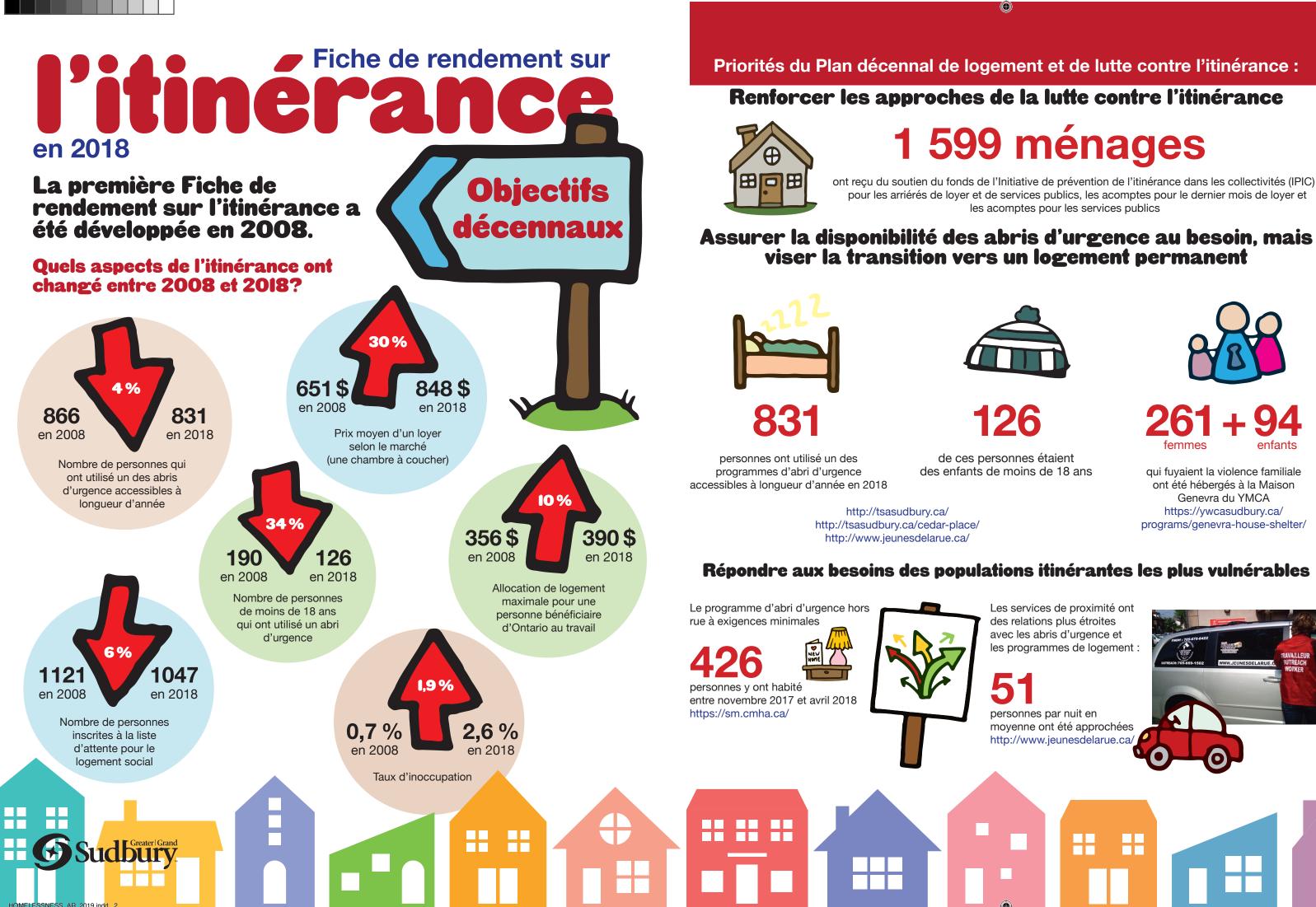




New five-year homelessness funding under the Federal Reaching Home Program

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APPENDIX A - 2018 REPORT CARD ON HOMELESSNESS

1 599 ménages

ont reçu du soutien du fonds de l'Initiative de prévention de l'itinérance dans les collectivités (IPIC) pour les arriérés de loyer et de services publics, les acomptes pour le dernier mois de loyer et les acomptes pour les services publics

viser la transition vers un logement permanent

de ces personnes étaient



qui fuyaient la violence familiale ont été hébergés à la Maison Genevra du YMCA https://ywcasudbury.ca/ programs/genevra-house-shelter/

des relations plus étroites avec les abris d'urgence et les programmes de logement :

personnes par nuit en moyenne ont été approchées http://www.jeunesdelarue.ca/

H

H







ménages ont obtenu un logement subventionné par l'entremise des Services de logement de la Ville du Grand Sudbury

demandes étaient inscrites à la liste d'attente pour le logement à loyer indexé sur le revenu le 31 décembre 2018



pour un logement subventionné à une chambre à coucher dans le Grand Sudbury

Il faudrait d'autres services de soutien liés au logement permanent

(logements avec services de soutien et services de soutien dans les domiciles privés)

69

personnes qui ont connu l'itinérance chronique ont recu du soutien leur permettant de conserver un logement grâce au programme Logement d'abord https://homelessnessnetwork.ca/

195

personnes ont reçu du soutien leur permettant de conserver un logement des Services de rétablissement Monarch grâce aux services de suivi

http://monarchrecoveryservices.ca/

240

personnes ont reçu du soutien de l'Association canadienne pour la santé mentale : logement avec services de soutien; supplément de loyer; transition ou soutien à la transition https://sm.cmha.ca/

À l'horizon...

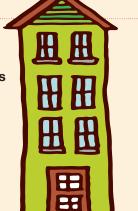
Après la rénovation complète de l'immeuble du 200, rue Larch, il y aura :

- une maison de réduction des méfaits à 15 lits
- · un lieu permanent pour l'abri hors rue à exigences minimales
- une clinique dirigée par du personnel infirmier praticien

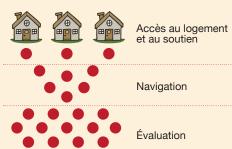




Construction d'un nouvel immeuble de 38 appartements à loyer abordable financé par le programme provincial Logements pour de bon



Développement d'un système d'accès coordonné :





Nouveau fonds sur cinq ans du programme fédéral « Vers un chez-soi » pour la lutte contre l'itinérance

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For Information Only

Therapeutic/Leisure Pool Update

Resolution

For Information Only

Relationship to the Strategic Plan / Health Impact Assessment

This report supports Council's Strategic Plan in the area of Quality of Life and Place, as it aligns with the Population Health Priorities of Families, Play Opportunities and Age Friendly Strategy. The realization of a Therapeutic/Leisure Pool would create play opportunities and positive impacts on resident health and well being by providing a safe and accessible facility for individuals and families to become more active.

Report Summary

This report provides an update on the status of the Lionel E. Lalonde Centre Therapeutic/Leisure Pool project. The report provides information on funding secured to date. The report also includes information about the operation of existing City of Greater Sudbury pools.

Financial Implications

There are no financial implications to this report. The costs associated with architectural services for the therapeutic/leisure pool will be funded by the previous capital budget allocation of \$300,000.

Presented To:	Community Services Committee
Presented:	Monday, Jul 08, 2019
Report Date	Friday, Jun 21, 2019
Туре:	Correspondence for Information Only

Signed By

Report Prepared By Jeff Pafford Director of Leisure Services *Digitally Signed Jun 21, 19*

Health Impact Review Jeff Pafford Director of Leisure Services Digitally Signed Jun 21, 19

Division Review Jeff Pafford Director of Leisure Services Digitally Signed Jun 21, 19

Financial Implications Jim Lister Manager of Financial Planning and Budgeting *Digitally Signed Jun 21, 19*

Recommended by the Department lan Wood Interim General Manager of Community Development Digitally Signed Jun 21, 19

Recommended by the C.A.O. Ed Archer Chief Administrative Officer *Digitally Signed Jun 25, 19*

Executive Summary

The creation of a new pool in the former Rayside-Balfour area has been a community vision for some time. The development of a therapeutic pool project plan was listed as a Healthy Community priority project in the City of Greater Sudbury's (City's) 2012-2014 Strategic Plan.

In 2013 the Therapeutic Pool Feasibility study was presented to Council proposing that a Therapeutic/Leisure Pool be built at the Lionel E. Lalonde Centre at an estimated cost of \$4.7 million. The City's Parks, Open Space and Leisure Master Plan Review (2014) includes an action plan to implement the City's Therapeutic Pool Feasibility Study to realize the project.

More recently, Council endorsed the project for consideration for any announcements related to recreation infrastructure funding. The City subsequently made a successful application to the Government of Canada's Enabling Accessibility Fund (EAF) for mid-sized projects and received a \$1,000,000 commitment towards the project.

This report will provide further information on the status of the Therapeutic/Leisure Pool project as well as information with respect to the operations and performance of the existing five City pools.

The project is currently identified in the City's 2021 Capital Outlook. With the Enabling Accessibility Funding announcement, the Therapeutic/Leisure Pool will be considered for the 2020 Budget through the capital budget prioritization process and associated business case.

Background

In November 2013, a consulting team led by Monteith Brown Planning Consultants was retained by the City of Greater Sudbury to prepare a Therapeutic Pool Feasibility Study to identify the potential need and viability for the development of an indoor aquatic facility at the Lionel E. Lalonde Centre in Azilda. The feasibility study explored two indoor aquatic facility types:

- Stand-alone Therapy Pool
- Multi-use Pool (Combination of Therapy Pool/Leisure Pool)

The feasibility study recommended a multi-use pool with an estimated project value of \$4.7 million which would accommodate similar activities to a stand-alone Therapeutic Pool but would also have the advantage of accommodating a wider range of opportunities, specifically for infants, toddlers, and young children to participate in swimming lessons and leisure swimming. The aquatic facility would be approximately 7,400 square feet, including pool tank, deck space, change room, studio, control desk, storage, and mechanical.

In June 2014, Council approved the Parks, Open Space and Leisure Master Plan Review (2014) which included an Action Plan to realize the provision of a therapeutic/leisure

pool at the Lionel E. Lalonde Centre in Azilda. The Plan noted that the business case for the project relied heavily on the fact that the Rayside-Balfour area was underserviced and the proposed design would accommodate several new high demand activities.

On February 23, 2016, City Council further confirmed its support of the therapeutic/leisure pool by passing a resolution to encourage fundraising efforts and grant applications for the facility.

More recently, a report entitled "City of Greater Sudbury Pools Infrastructure and Recreation Capital Update" was presented to the Community Services Committee on June 19, 2017. The report provided an update of utilization and capital requirements of existing City pools as well as an update on the Therapeutic/Leisure Therapy Pool project. Council passed the following motion:

THAT the City of Greater Sudbury endorses the Therapeutic/Leisure pool project as a priority as well as recreation capital funding for aged recreation facilities (i.e. arenas) for any announcements related to recreation infrastructure funding as outlined in the report entitled "City of Greater Sudbury Pools Infrastructure and Recreation Capital Update" from the General Manager of Community Development dated June 6, 2017.

Current Status of Therapeutic/Leisure Pool Project

In 2018 application was made to the Government of Canada's Enabling Accessibility Fund (EAF) for mid-sized projects. The EAF is a federal grants and contributions program that supports community-based projects across Canada aimed at improving accessibility and safety in public spaces and workplaces. Under the 2018 funding process, the EAF mid-sized projects component provided grant funding of up to \$1 million per project to support construction, renovation or retrofit of facilities or venues that offer programs and services geared towards addressing the social and/or labour market integration needs of persons with disabilities. On April 25, 2019 the Government of Canada announced funding for the Lionel E. Lalonde Centre Therapeutic/Leisure Pool project in the amount of \$1,000,000. As part of the funding received, substantial completion of the project is expected within 24 months.

Application has also been made to the Canadian Tire Jumpstart Foundation for an accessibility grant in the amount of \$1,000,000. Jumpstart's 'Play Finds A Way' is the foundation's movement to help remove barriers for kids with disabilities. One of the programs within 'Play Finds A Way' includes the Jumpstart Accessibility Grants, which are intended to support capital costs of construction and renovations related to improving physical accessibility to, and inclusivity in recreation facilities for children with disabilities in Canadian communities. At the time of this report, no confirmation of funding has been received.

The community fund-raising committee continues to leverage funding for the project. To date, the community group has received donations and commitments in the amount of \$100,500 towards the project. The following summarizes the funding secured for the project to date:

Source	Amount
2018 City of Greater Sudbury Capital Allocation	\$300,000
HCI Funding	\$80,000
Enabling Accessibility Funding	\$1,000,000
Community Fundraising Campaign	\$100,500
Total	\$1,480,500

The project is currently identified in the City's 2021 Capital Outlook at a total construction cost of \$5.5M (original project cost increased for inflation).

Current Status – City of Greater Sudbury Pools

CGS Pool Building Condition Assessment Summary

Updated Building Condition Assessments (BCAs) were completed on municipal pool facilities in 2018. The BCA's provide an overall condition assessment for each pool, as well as opinions of probable repair costs required in the immediate term (1 to 5 years) and long term (6 to 10 years). A total of \$8,365,355 in capital repairs were called for over a 10-year period for CGS pools. Figures represent the estimated cost to maintain facilities in a good state of repair and do not include costs associated with enhancements or building improvements (modernization of spaces or full accessibility improvements). The following is a summary of the building condition assessments:

Facility	Construction Date	Building Condition	1 to 5 year Costs	6 to 10 year Costs	Replacement Cost
Onaping CC	1967	Fair / Poor Condition	\$1,547,200	\$1,247,770	\$11,686,188 to \$14,283,165
R.G. Dow	1971	Fair Condition	\$387,210	\$481,950	\$2,868,299 to \$3,505,710
Nickel District	1972	Fair Condition	\$606,005	\$68,980	\$2,484,912 to \$3,037,125
Gatchell	1975	Fair / Good Condition	\$840,590	\$213,050	\$4,274,049 to \$5,223,855
HARC	1982	Good Condition	\$1,363,750	\$1,608,850	\$14,739,081 to \$18,014,490
		Sub Total	\$4,744,755	\$3,620,600	

Note:

1. Expected capital costs and estimated replacement costs for the Onaping Community Centre and Howard Armstrong Recreation Centre represent projected costs associated with the entire facility.

CGS Pools Operational Costs and Cost Recovery Information

Revenues, expenses, and resulting cost recovery rates for the operation of CGS pools for the year 2018 are provided below. For comparison, the Therapeutic Pool Feasibility study estimate in 2014 had projected annual revenues of \$203,331 and annual operating costs of \$497,171 for the therapeutic/leisure pool (40.9% cost recovery rate).

	Onaping	RG Dow	Nickel District	Nickel District Gatchell	
Total Revenues	\$54,692.82	\$204 <i>,</i> 497.35	\$297,160.08	\$279,629.50	\$549,640.11
Total Expenses	\$313,184.55	\$439,144.36	\$574,190.27	\$524,715.02	\$1,381,632.67
Salaries & Benefits	\$185,131.15	\$345,597.77	\$490,433.95	\$387,453.34	\$956,812.80
Operating	\$55,467.13	\$26,924.17	\$61,941.72	\$51,075.50	\$174,924.00
Energy	\$72,586.27	\$66,622.42	\$21,814.60	\$86,186.18	\$249,895.87
Cost Recovery	17.5%	46.6%	51.8%	53.3%	39.8%

Notes:

1. Revenues and operating costs for the Onaping Community Centre and Howard Armstrong Recreation Centre represent revenues and expenses associated with the operation of the entire facility.

CGS Pool Utilization

City of Greater Sudbury pools offer recreational swimming opportunities through adult lane swims, public swims, family swims and aquafit classes through drop-in passes. The pools offer a full catalogue of learn to swim lessons and aquatic leadership courses. Pools are also available for private rentals for birthday parties, etc. The following is a summary of swim visits by facility and type for the years 2014-2018.

Facility	2014	2015	2016	2017	2018	Change (2014-2018)
Gatchell	36,598	36,879	37,317	30,754	35,588	-2.76%
HARC	69,015	68,033	72,344	63,929	64,247	-6.91%
Nickel District	35,131	35,443	32,894	36,940	40,032	13.95%
Onaping	10,043	8,806	7,231	5,532	7,051	-29.79%
R.G. Dow	34,246	36,408	36,704	32,579	29,543	-13.73%
Total	185,033	185,569	186,490	169,734	176,461	-4.63%

Туре	2014	2015	2016	2017	2018	Change (2014-2018)
Lessons	68,688	70,896	69,376	64,138	75,528	9.96%
Aquafit/ Aquacises	26,218	25,872	24,881	26,011	24,424	-6.84%
Recreational Swim Visits	68,486	67,125	66,845	52,933	49,993	-27.00%
Rentals	21,641	21,676	25,388	26,652	26,516	22.53%
Total	185,033	185,569	186,490	169,734	176,461	-4.63%

City Wide Aquatic Needs

The Therapeutic Pool Feasibility Study (2014) suggested a provision standard of one (1) indoor aquatic centre per 25,000 population. Using the 161,531 population figure for the City of Greater Sudbury as per the Canada 2016 Census, the provision standard suggests the requirement for 6.5 aquatic facilities. This results in a surplus of 0.5 facilities when accounting for the five (5) City of Greater Sudbury facilities plus the YMCA Sudbury and Laurentian University facilities.

As part of the City's participation in the Municipal Benchmarking Network Canada (MBNCanada) partnership, the City has comparator information about number of indoor pools operated by municipalities. The average number of operational indoor pool locations per 100,000 population is 2.05 among the 16 reporting municipalities. The City of Greater Sudbury operates 3.1 indoor pools per 100,000 population.

The Therapeutic Pool Feasibility Study (2014) stated that the development of a therapeutic/leisure pool should, at minimum, trigger a review of other municipal pools, with the closure of an aging and/or under-performing pool being one possible outcome. The City's Parks, Open Space and Leisure Master Plan (2014) further states that the decision to close or re-purpose any facility should come after a one-year review period following the development of a new facility.

Next Steps

A Request for Proposal for Architectural Services for the Lionel E. Lalonde Centre Therapeutic/Leisure Pool will be issued. This contract will result in completion of the schematic design phase of the project and a more accurate project costing. All other phases of the project would be contingent on securing all necessary construction funding. Funding in the amount of \$300,000 was previously allocated for this work as part of the 2018 capital budget.

The Leisure Services Department will continue to support the efforts of the community fund-raising committee and make application for grant funding to achieve the project.

The project will be considered for 2020 capital funding through the capital prioritization process and associated business case.

References

City of Greater Sudbury Pools Infrastructure and Recreation Capital Update, Community Services Committee (June 19, 2017) <u>http://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&id</u> <u>=1152&itemid=12672&lang=en</u>

Therapeutic Pool Update, Community Services Committee (May 5, 2014) <u>http://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&id</u> <u>=730&itemid=8601&lang=en</u>

City of Greater Sudbury Therapeutic Pool Feasibility Study (January 21, 2014) <u>http://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&attachment</u> <u>=11479.pdf</u>

Parks, Open Space and Leisure Master Plan Review (2014) <u>https://www.greatersudbury.ca/play/parks-and-playgrounds1/parks-open-space-and-leisure-master-plan-review-2014/</u>