



Location:	Tom Davies Square
Commencement:	6:14 PM
Adjournment:	10:05 PM

Minutes

For the Finance and Administration Committee Meeting held Tuesday, May 14, 2019

Councillor Jakubo, In the Chair

Present	Councillors Signoretti, McCausland, Kirwan, Jakubo, Sizer, McIntosh, Cormier, Leduc [A 6:17 p.m.], Landry-Altmann, Mayor Bigger
City Officials	Ed Archer, Chief Administrative Officer; Kevin Fowke, General Manager of Corporate Services; Tony Cecutti, General Manager of Growth and Infrastructure Services; Ed Stankiewicz, Executive Director of Finance, Assets and Fleet; Ian Wood, Interim General Manager of Community Development; Ron Foster, Auditor General; Eliza Bennett, Director of Communications and Community Engagement; Melissa Zanette, Chief of Staff; Jason Ferrigan, Director of Planning Services; Joseph Nicholls, Interim General Manager of Community Safety; Meredith Armstrong, Acting Director of Economic Development; Brendan Adair, Manager of Security and By-law; Eric Labelle, City Solicitor and Clerk; Renée Stewart, Clerk's Services Assistant; Julie Lalonde, Clerk's Services Assistant; Lisa Locken, Clerk's Services Assistant

DECLARATIONS OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

None declared.

Rules of Procedure

Councillor Jakubo moved that the order of the agenda be altered to deal with Members' Motions after Presentation 2.

DEFEATED

Presentations

1 . Strengthening Development Approval Services

Report dated April 30, 2019 from the General Manager of Growth and Infrastructure regarding Strengthening Development Approval Services.

Tony Cecutti, General Manager of Growth and Infrastructure, provided an electronic presentation regarding Strengthening Development Approval Services for information only.

2020-2021 Budget Direction and Two Year Financial Forecast

Report dated May 2, 2018 from the General Manager of Corporate Services regarding 2019 Budget Direction and 2019-2020 Two Year Financial Forecast.

Ed Archer, Chief Administrative Officer, provided an electronic presentation regarding 2020-2021 Budget Direction and Two Year Financial Forecast.

Recess

At 7:45 p.m. the Committee recessed.

Reconvene

At 8:07 p.m. the Committee reconvened.

Rules of Procedure

Councillor Landry-Altmann presented the following amendment:

FA2019-31A1 Landry-Altmann/Leduc: THAT the resolutions in the Budget Direction report be amended to remove the references to a multi-year operation budget.

CARRIED

Rules of Procedure

Councillor Signoretti presented the following amendment:

FA2019-31A2 Signoretti/McCausland: THAT the motion be amended to add "with options to achieve an increase of 2.5 %."

Rules of Procedure

Councillor Landry-Altmann presented a friendly amendment to include options of 2.5% and 3%. Councillor Signoretti accepted the friendly amendment.

The following amendment with the inclusion of the friendly amendment was presented:

FA2019-31A2 Signoretti/McCausland: THAT the motion be amended to add "with options to achieve an increase of 2.5% AND 3%.

CARRIED

Rules of Procedure

Councillor Leduc presented the following amendment:

FA2019-31A3 Leduc/Landry-Altmann: THAT the motion be amended to include "with an option to include a 1% levy designated for road maintenance."

CARRIED

Rules of Procedure

Councillor Kirwan presented the following amendment:

FA2019-31A4 Kirwan/McCausland: THAT the motion be amended to include an option for a 4.5% property tax increase.

CARRIED

The resolution as amended was presented:

Resolution #1:

FA2019-31 Leduc/Bigger: THAT the City of Greater Sudbury directs staff to prepare a 2020 Business Plan that includes an operating budget for all tax supported services that considers:

- a) The cost of maintaining current programs at current service levels based on anticipated 2020 workloads;
- b) The cost of providing provincially mandated and cost shared programs;
- c) The cost associated with growth in infrastructure that is operated and maintained by the City;
- d) An estimate in assessment growth;
- e) Recommendations for changes to service levels and/or non-tax revenues so that the level of taxation in 2020 produces no more than a 3.5% with options to achieve an increase of 2.5% and 3%, with an option to include a 1% levy designated for road maintenance and an option for a 4.5% property tax increase over 2019 taxation levels, in accordance with the Long-Term Financial Plan.

CARRIED

Due to the nature of the amendments, Resolution #2 was no longer required.

The following resolution was presented:

Resolution #3:

FA2019-32 Bigger/Leduc: THAT the City of Greater Sudbury directs staff to develop the 2020 Capital Budget based on an assessment of the community's highest priority needs consistent with the application of prioritization criteria described in this report and that considers:

- a) Financial affordability;
- b) Financial commitments and workload requirements in subsequent years for multi-year projects;
- c) The increased operating costs associated with new projects;
- d) The probability and potential consequences of asset failure if a project is not undertaken;
- e) The financial cost of deferring projects.

CARRIED

The following resolution was presented:

Resolution #4:

FA2019-33 Leduc/Bigger: THAT the City of Greater Sudbury directs staff to prepare a Business Plan for Water and Wastewater Services that includes:

- a) The cost of maintaining current approved programs at current service levels based on anticipated production volumes;
- b) The cost associated with legislative changes and requirements;
- c) The cost associated with growth in infrastructure operated and maintained by the City;
- d) A reasonable estimate of water consumption;
- e) A rate increase not to exceed the rate contained in the Water/Wastewater Financial Plan to be approved by the Finance and Administration Committee on June 4, 2019;

CARRIED

The following resolution was presented:

Resolution #5:

FA2019-34 Bigger/Leduc: THAT the City of Greater Sudbury directs staff to provide recommendations for changes to user fees that reflects:

- a) The full cost of providing the program or services including capital assets, net of any subsidy approved by Council;
- b) Increased reliance on non-tax revenue;
- c) Development of new fees for municipal services currently on the tax levy;
- d) A user fee schedule for 2020.

CARRIED

The following resolution was presented:

Resolution #6:

FA2019-35 Kirwan/Bigger: THAT the City of Greater Sudbury directs staff to present any service enhancements, changes in services, or new service proposals as Business Cases for consideration by City Council on a case-by-case basis, subject to the following conditions;

- a) Any business case request from Councillors must be approved by resolution of Council or Committee to be incorporated into the 2020 Budget Document;
- b) Any business case with a value of \$100,000 or less be incorporated into the base budget where the Executive Leadership Team supports the change, with a summary of such changes disclosed to Council;
- c) Any business case Council directs staff to include for consideration that is not recommended by ELT be presented in the 2020 Budget Document regardless of its value.

Rules of Procedure

Councillor Landry-Altmann presented the following amendment:

FA2019-35A1 Landry-Altmann/Leduc: THAT the motion be amended to replace paragraphs b) and c) with the following:

"b) That all business cases be incorporated in the budget document for Council approval."

Rules of Procedure

Councillor Landry-Altmann requested a Simultaneous Written Recorded Vote.

YEAS: Councillors Signoretti, McCausland, Jakubo, McIntosh, Cormier, Leduc, Landry-Altmann

NAYS: Councillors Kirwan, Sizer, Mayor Bigger

CARRIED

The resolution as amended was presented:

FA2019-35 Kirwan/Bigger: THAT the City of Greater Sudbury directs staff to present any service enhancements, changes in services, or new service proposals as Business Cases for consideration by City Council on a case-by-case basis, subject to the following conditions;

a) Any business case request from Councillors must be approved by resolution of Council or Committee to be incorporated into the 2020 Budget Document;

b) That all business cases be incorporated in the budget document for Council approval.

CARRIED

The following resolution was presented:

Resolution #7:

FA2019-36 Signoretti/Kirwan: THAT the City of Greater Sudbury requests its Service Partners (Greater Sudbury Police Services, Nickel District Conservation Authority, and Sudbury and District Health Unit) to follow the directions in resolution one of the report entitled "2020 - 2021 Budget Direction and Two Year Financial Forecast", from the General Manager of Corporate Services, presented at the Finance and Administration Committee meeting on May 14, 2019, when preparing their 2020 municipal funding requests.

CARRIED

The following resolution was presented:

Resolution #8:

FA2019-37 Kirwan/Bigger: THAT the City of Greater Sudbury approves the proposed 2020 Budget Schedule in Appendix A of the report entitled "2020 - 2021 Budget Direction and Two Year Financial Forecast", from the General Manager of Corporate Services, presented at the Finance and Administration Committee meeting on May 14, 2019.

CARRIED

Adopting, Approving or Receiving Items in the Consent Agenda

The following resolution was presented:

FA2019-38 Signoretti/Kirwan: THAT the City of Greater Sudbury approves Consent Agenda Item C-1.

CARRIED

The following is the Consent Agenda item:

Routine Management Reports

C-1 . Healthy Community Initiative Fund Applications

Report dated November 19, 2018 from the Interim General Manager of Community Development regarding Healthy Community Initiative Fund Applications.

FA2019-39 Kirwan/Signoretti: THAT the City of Greater Sudbury approves the Healthy Community Initiative Fund requests, as outlined in the report entitled "Healthy Community Initiative Fund Applications", from the General Manager of Community Development, presented at the Finance and Administration Committee meeting on May 14, 2019;

AND THAT any necessary by-laws be prepared.

CARRIED

Referred & Deferred Matters

R-1 . Allocation of Capital Funding for Local Roads and Spreader Laid Patches

Report dated April 30, 2019 from the General Manager of Growth and Infrastructure regarding Allocation of Capital Funding for Local Roads and Spreader Laid Patches.

For Information Only.

Members' Motion

Councillor Sizer presented a Motion regarding Core Services Review and asked that the notice be waived.

WAIVED BY TWO-THIRDS MAJORITY

Rules of Procedure

Councillor Sizer presented the following amendment:

FA2019-40A1 Sizer/Bigger: THAT the motion be amended to delete "to issue a Request for Proposals for a Core Service Review of all services delivered by the City of Greater Sudbury that:" to be replaced by:

"to:

1. First prepare a report that assesses the potential for changes to municipal services which:"

AND THAT the following be added after the end of paragraph c)

2. "Second, subject to Council's consideration of the CAO's report and the allocation of required funding, prepare a Terms of Reference for a Core Service Review of all, or of specific services chosen by Council that:

AND THAT paragraphs d), e), f), g), and h) be renumbered as paragraphs a, b, c, d and e;

AND THAT the last paragraph which reads: "AND BE IT FURTHER RESOLVED that funding for this work of up to \$300,000 be provided by the Tax Rate Stabilization Reserve" be deleted.

Rules of Procedure

Councillor McCausland presented a friendly amendment to include "with formal comments from the Auditor General" in the first sentence. The friendly amendment was accepted by Councillor Sizer.

The following amendment with the inclusion of the friendly amendment was presented:

Rules of Procedure

With the concurrence of the Committee, the reading of the resolution was waived.

FA2019-40A-1 Sizer/Bigger: THAT the motion be amended to delete "to issue a Request for Proposals for a Core Service Review of all services delivered by the City of Greater Sudbury that:" to be replaced by:

"to:

1. First prepare a report with formal comments from the Auditor General that assesses the potential for changes to municipal services which:"

AND THAT the following be added after the end of paragraph c)

2. "Second, subject to Council's consideration of the CAO's report and the allocation of required funding, prepare a Terms of Reference for a Core Service Review of all, or of specific services chosen by Council that:

AND THAT paragraphs d), e), f), g), and h) be renumbered as paragraphs a, b, c, d and e;

AND THAT the last paragraph which reads: "AND BE IT FURTHER RESOLVED that funding for this work of up to \$300,000 be provided by the Tax Rate Stabilization Reserve" be deleted.

CARRIED

Resolution to Proceed past 9:14 p.m.

Kirwan/Signoretti: THAT this meeting proceeds past the hour of 9:14 p.m.

CARRIED BY TWO-THIRDS MAJORITY

Councillor Leduc presented the following amendment:

FA2019-40A2 Leduc/Landry-Altmann: THAT paragraph 2 of the motion be amended to remove the reference to allocation of funding and the deletion of paragraph 2 c).

DEFEATED

At 9:39 p.m. Councillor Landry-Altmann departed.

Rules of Procedure

Councillor McIntosh presented the following amendment:

FA2019-40A3 McIntosh/Cormier: THAT THE motion be amended to include "and net annual costs" at the end of paragraph 1.a).

CARRIED

At 9:41 p.m. Councillor Landry-Altmann returned.

The resolution as amended was presented:

FA2019-40 Sizer/Bigger: WHEREAS residents and local businesses express the view that municipal services do not provide sufficient value for money;

AND WHEREAS the City of Greater Sudbury Council attempts to find, through its annual budget, the appropriate balance between sustaining existing service levels and keeping property taxes at acceptable levels;

AND WHEREAS the City of Greater Sudbury has undertaken a variety of long range planning exercises that identify significant asset renewal needs that cannot be addressed with the current level of taxation and which appears generally acceptable to a number of residents and businesses;

AND WHEREAS the City of Greater Sudbury cannot be all things to all people;

AND WHEREAS City Council, subject to provincial legislation, determines the services and service levels the municipality should provide;

THEREFORE BE IT RESOLVED that the City of Greater Sudbury direct the Chief Administrative Officer to:

1. First, prepare a report with formal comments from the Auditor General that assesses the potential for changes to municipal services which:

a) Develops an inventory of all services, service levels and standards and net annual costs;

b) Defines which services are legislated, core and discretionary and identifies the role the City plays in each service;

c) Benchmarks services and service levels against a range of comparable jurisdictions;

2. Second, subject to Council's consideration of the CAO's report and the allocation of required funding, prepare a Terms of Reference for a Core Service Review of all, or of specific services chosen by Council, that:

a) Assesses services and service levels in the context of public interest and public policy considerations;

b) Ranks services for potential reductions and discontinuation;

c) Uses third party expertise to assist with the completion of the Core Service Review, as required;

d) Implements a community engagement strategy to gather input into the Core Service Review process; and

e) Identifies service, policy, human resource and financial impacts of potential service changes including budget adjustments that will generate cost savings in 2020 and beyond.

Rules of Procedure

Councillor Sizer requested a Simultaneous Written Recorded Vote.

YEAS: Councillors Signoretti, McCausland, Kirwan, Jakubo, Sizer, McIntosh, Cormier, Leduc, Landry-Altmann, Mayor Bigger

CARRIED

Correspondence for Information Only

I-1 . Parking Update

Report dated May 1, 2019 from the General Manager of Corporate Services regarding Parking Update.
For Information Only.

Addendum

No addendum was presented.

Civic Petitions

No Civic Petitions were submitted.

Question Period

No Questions were asked.

Adjournment

Signoretti/Kirwan: THAT this meeting does now adjourn. Time 10:05 p.m.

CARRIED

Eric Labelle, City Solicitor and Clerk