

Finance and Administration Committee Resolutions



Moved By [Signature] No. FA2019- 31A-1
Seconded By [Signature] Date May 14/19

That the resolutions in the Budget
Direction report be amended to remove
the references to a multi-year operating
budget.

CARRIED
May 14/19, 2019
[Signature]
Councillor Jakubo, Chair
*Committee Resolutions are not ratified
until approved by City Council.*

Finance and Administration Committee Resolutions



Moved By

No.

FA2019- 31A-2

Seconded By

Date

May 14/19

That the motion be amended to
add "with options to achieve
an increase of 2.5% and 3%."

CARRIED

May 14/19, 2019

Councillor Jakubo, Chair

*Committee Resolutions are not ratified
until approved by City Council.*

Finance and Administration Committee Resolutions



Moved By [Signature] No. FA2019- 31A-3

Seconded By [Signature] Date May 14/19

That the motion be amended to
include "with an option to include
a 1% ~~capital~~ levy."
designated for road maintenance

CARRIED
May 14, 2019
[Signature]
Councillor Jakubo, Chair
Committee Resolutions are not ratified
until approved by City Council.

Finance and Administration Committee Resolutions



Moved By R. K... No. FA2019- 31 A-4

Seconded By [Signature] Date May 14/19

That the motion be amended to include an option for a 4.5% property tax increase.

CARRIED
May 14/19 2019
[Signature]
Councillor Jakubo, Chair
Committee Resolutions are not ratified
until approved by City Council.

Finance and Administration Committee Resolutions



Moved By [Signature]

No. FA2019- 31

Seconded By [Signature]

Date Tuesday, May 14, 2019

Resolution #1:

THAT the City of Greater Sudbury directs staff to prepare a 2020 Business Plan that includes an operating budget for all tax supported services that considers:

- a) The cost of maintaining current programs at current service levels based on anticipated 2020 workloads;
- b) The cost of providing provincially mandated and cost shared programs;
- c) The cost associated with growth in infrastructure that is operated and maintained by the City;
- d) An estimate in assessment growth;
- e) Recommendations for changes to service levels and/or non-tax revenues so that the level of taxation in 2020 produces no more than a 3.5% property tax increase over 2019 taxation levels, in accordance with the Long-Term Financial Plan.

with options to achieve
an increase of 2.5% and 3%, with an
option to include a 1% levy designated for road
maintenance. and an option for a 4.5%
property tax increase



Finance and Administration Committee Resolutions



Moved By [Signature]
Seconded By [Signature]

No. FA2019- 32
Date Tuesday, May 14, 2019

Resolution #3:

THAT the City of Greater Sudbury directs staff to develop the 2020 Capital Budget based on an assessment of the community's highest priority needs consistent with the application of prioritization criteria described in this report and that considers:

- a) Financial affordability;
- b) Financial commitments and workload requirements in subsequent years for multi-year projects;
- c) The increased operating costs associated with new projects;
- d) The probability and potential consequences of asset failure if a project is not undertaken;
- e) The financial cost of deferring projects.

CARRIED
Thursday, May 14, 2019
[Signature]
Councillor Jakubo, Chair
*Committee Resolutions are not ratified
until approved by City Council.*

Finance and Administration Committee Resolutions



Moved By

No. FA2019- 33

Seconded By

Date Tuesday, May 14, 2019

Resolution #4:

THAT the City of Greater Sudbury directs staff to prepare a Business Plan for Water and Wastewater Services that includes:

- a) The cost of maintaining current approved programs at current service levels based on anticipated production volumes;
- b) The cost associated with legislative changes and requirements;
- c) The cost associated with growth in infrastructure operated and maintained by the City;
- d) A reasonable estimate of water consumption;
- e) A rate increase not to exceed the rate contained in the Water/Wastewater Financial Plan to be approved by the Finance and Administration Committee on June 4, 2019;

~~f) And that a multi-year water/wastewater budget be prepared in accordance with Resolution 2 of this report, and the approved rate increase contained in the Water/Wastewater Financial Plan.~~



Finance and Administration Committee Resolutions



Moved By 
Seconded By 

No. FA2019- 34
Date Tuesday, May 14, 2019

Resolution #5:

THAT the City of Greater Sudbury directs staff to provide recommendations for changes to user fees that reflects:

- a) The full cost of providing the program or services including capital assets, net of any subsidy approved by Council;
- b) Increased reliance on non-tax revenue;
- c) Development of new fees for municipal services currently on the tax levy;
- d) A multi-year user fee schedule for ~~years~~ 2020 and ~~2021~~.

CARRIED
Thursday, May 14, 2019

Councillor Jakubo, Chair
*Committee Resolutions are not ratified
until approved by City Council.*

Finance and Administration Committee Resolutions



Moved By [Signature]

No. FA2019- 35A1

Seconded By [Signature]

Date May 14/19

That the motion be amended to
replace paragraphs b) and c) ~~and~~
with ~~that~~ the following: ~~be included~~

"that all business cases be incorporated
in the budget document for Council
approval".

CARRIED

_____, 2019

[Signature]
Councillor Jakubo, Chair

*Committee Resolutions are not ratified
until approved by City Council.*

Finance and Administration Committee Resolutions



Moved By *R. Kamin* No. FA2019-35
 Seconded By *P. Buzza* Date Tuesday, May 14, 2019

Resolution #6:

THAT the City of Greater Sudbury directs staff to present any service enhancements, changes in services, or new service proposals as Business Cases for consideration by City Council on a case-by-case basis, subject to the following conditions;

a) Any business case request from Councillors must be approved by resolution of Council or Committee to be incorporated into the 2020 Budget Document;

b) Any business case with a value of \$100,000 or less ~~be incorporated into the base budget where the Executive Leadership Team supports the change, with a summary of such changes disclosed to Council;~~

c) Any business case Council directs staff to include for consideration that is not recommended by ELT ~~be presented in the 2020 Budget Document regardless of its value.~~

b) That all business cases be incorporated in the budget document for Council approval.

CARRIED
 Thursday, May 14, 2019

 Councillor Jakubo, Chair
Committee Resolutions are not ratified until approved by City Council.

Finance and Administration Committee Resolutions



Moved By

No.

FA2019- 36

Seconded By

Date Tuesday, May 14, 2019

Resolution #7:

THAT the City of Greater Sudbury requests its Service Partners (Greater Sudbury Police Services, Nickel District Conservation Authority, and Sudbury and District Health Unit) to follow the directions in resolution one of the report entitled "2020 - 2021 Budget Direction and Two Year Financial Forecast", from the General Manager of Corporate Services, presented at the Finance and Administration Committee meeting on May 14, 2019, when preparing their 2020 and 2021 municipal funding requests.

CARRIED

Thursday, May 14, 2019

Councillor Jakubo, Chair

*Committee Resolutions are not ratified
until approved by City Council.*

Finance and Administration Committee Resolutions



Moved By

No.

FA2019- 37.

Seconded By

Date

Tuesday, May 14, 2019

Resolution #8:

THAT the City of Greater Sudbury approves the proposed 2020 Budget Schedule in Appendix A of the report entitled "2020 - 2021 Budget Direction and Two Year Financial Forecast", from the General Manager of Corporate Services, presented at the Finance and Administration Committee meeting on May 14, 2019.

CARRIED

Thursday, May 14, 2019

Councillor Jakubo, Chair

*Committee Resolutions are not ratified
until approved by City Council.*

CA

Finance and Administration Committee Resolutions



Moved By 

No. FA2019- 38

Seconded By 

Date Tuesday, May 14, 2019

THAT the City of Greater Sudbury approves Consent Agenda Item C-1.

CARRIED
Thursday, May 14, 2019

Councillor Jakubo, Chair
*Committee Resolutions are not ratified
until approved by City Council.*

Moved By



No.

FA2019- 39

Seconded By



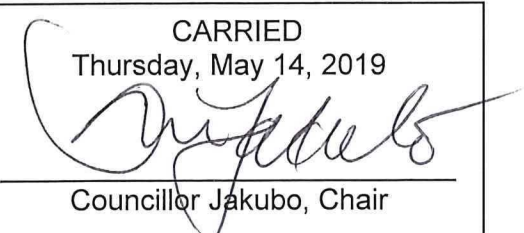
Date Tuesday, May 14, 2019

THAT the City of Greater Sudbury approves the Healthy Community Initiative Fund requests, as outlined in the report entitled "Healthy Community Initiative Fund Applications", from the General Manager of Community Development, presented at the Finance and Administration Committee meeting on May 14, 2019;

AND THAT any necessary by-laws be prepared.

CARRIED

Thursday, May 14, 2019



Councillor Jakubo, Chair

*Committee Resolutions are not ratified
until approved by City Council.*

Finance and Administration Committee Resolutions



Moved By

No. FA2019- 40 A 1

Seconded By

Date Tuesday, May 14, 2019

THAT the motion be amended to delete "to issue a Request for Proposals for a Core Service Review of all services delivered by the City of Greater Sudbury that:" to be replaced by:

"to:

1. First prepare a report that assesses the potential for changes to municipal services which:"

AND THAT the following be added after the end of paragraph c)

2. "Second, subject to Council's consideration of the CAO's report and the allocation of required funding, prepare a Terms of Reference for a Core Service Review of all, or of specific services chosen by Council that:

AND THAT paragraphs d), e), f), g), and h) be renumbered as paragraphs a, b, c, d and e;

AND THAT the last paragraph which reads: "AND BE IT FURTHER RESOLVED that funding for this work of up to \$300,000 be provided by the Tax Rate Stabilization Reserve" be deleted.

CARRIED

Thursday, May 14, 2019

Councillor Jakubo, Chair

*Committee Resolutions are not ratified
until approved by City Council.*

Finance and Administration Committee Resolutions



Moved By R. Kaur No. FA2019-

Seconded By [Signature] Date Tuesday, May 14, 2019

THAT this meeting proceeds past the hour of 9:¹⁴00 p.m.

TWO-THIRDS (2/3) MAJORITY REQUIRED

CARRIED
Thursday, May 14, 2019
[Signature]
Councillor Jakubo, Chair
*Committee Resolutions are not ratified
until approved by City Council.*

Finance and Administration Committee Resolutions



Moved By [Signature]

No. FA2019- 40A-2

Seconded By [Signature]

Date May 14/19

That para. 2 of
the motion be amended to
remove the reference to allocation of
funding and the deletion of para. 2c)

~~CARRIED
May 14/19, 2019
Defeated
Councillor Jakubo, Chair
Committee Resolutions are not ratified
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Finance and Administration Committee Resolutions



Moved By [Signature]

No. FA2019- 40A -3

Seconded By Jim Cornier

Date May 14/19

That the motion be amended to
include "and net annual costs" at the
end of paragraph 1.a)

<p>CARRIED</p> <p><u>May 14</u>, 2019</p> <p><u>[Signature]</u></p> <p>Councillor Jakubo, Chair</p> <p>Committee Resolutions are not ratified until approved by City Council.</p>

Finance and Administration Committee Resolutions



Moved By

[Signature]

No.

FA2019- 40

Seconded By

[Signature]

Date

Tuesday, May 14, 2019

As Amended:

WHEREAS residents and local businesses express the view that municipal services do not provide sufficient value for money;

AND WHEREAS the City of Greater Sudbury Council attempts to find, through its annual budget, the appropriate balance between sustaining existing service levels and keeping property taxes at acceptable levels;

AND WHEREAS the City of Greater Sudbury has undertaken a variety of long range planning exercises that identify significant asset renewal needs that cannot be addressed with the current level of taxation and which appears generally acceptable to a number of residents and businesses;

AND WHEREAS the City of Greater Sudbury cannot be all things to all people;

AND WHEREAS City Council, subject to provincial legislation, determines the services and service levels the municipality should provide;

THEREFORE BE IT RESOLVED that the City of Greater Sudbury direct the Chief Administrative Officer to:

with formal comments from the Auditor General

1. First, prepare a report that assesses the potential for changes to municipal services which:

and net annual costs

- a) Develops an inventory of all services, service levels and standards;
- b) Defines which services are legislated, core and discretionary and identifies the role the City plays in each service;

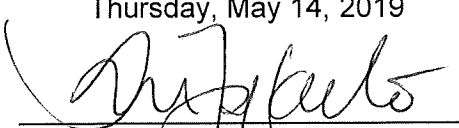
Finance and Administration Committee Resolutions



Moved By _____ No. FA2019-

Seconded By _____ Date Tuesday, May 14, 2019

- c) Benchmarks services and service levels against a range of comparable jurisdictions;
- 2. Second, subject to Council's consideration of the CAO's report and the allocation of required funding, prepare a Terms of Reference for a Core Service Review of all, or of specific services chosen by Council, that:
 - a) Assesses services and service levels in the context of public interest and public policy considerations;
 - b) Ranks services for potential reductions and discontinuation;
 - c) Uses third party expertise to assist with the completion of the Core Service Review, as required;
 - d) Implements a community engagement strategy to gather input into the Core Service Review process; and
 - e) Identifies service, policy, human resource and financial impacts of potential service changes including budget adjustments that will generate cost savings in 2020 and beyond.

CARRIED
Thursday, May 14, 2019

Councillor Jakubo, Chair
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Finance and Administration Committee Resolutions



Moved By

No. FA2019-

Seconded By

Date Tuesday, May 14, 2019

THAT this meeting does now adjourn. Time: 10:05 p.m.

CARRIED

Thursday, May 14, 2019

Councillor Jakubo, Chair

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