



Location:	Tom Davies Square
Commencement:	4:13 PM
Adjournment:	9:02 PM

## Minutes

### **For the Finance and Administration Committee Meeting held Wednesday, December 14, 2016**

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#### **Councillor Jakubo, In the Chair**

Present	Councillors Signoretti, Vagnini, Montpellier, Dutrisac, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Reynolds, Landry-Altmann, Mayor Bigger
City Officials	Ed Archer, Chief Administrative Officer; Kevin Fowke, Director of Human Resources and Organizational Development; Tony Cecutti, General Manager of Infrastructure Services; Caroline Hallsworth, Executive Director of Administrative Services / City Clerk; Ron Henderson, General Manager of Assets, Transit and Fleet; Ed Stankiewicz, Acting Chief Financial Officer / City Treasurer; Catherine Matheson, General Manager of Community Development; Melissa Zanette, Chief of Staff; Trevor Bain, Chief of Fire and Paramedic Services; Eliza Bennett, Manager of Communications & French Language Services; David Shelsted, Director of Roads and Transportation Services; Deanna Denis, Executive Assistant to Executive Director of Administrative Services / City Clerk; Lisa Locken, Clerk's Services Assistant

#### **Declarations of Pecuniary Interests and the general nature thereof**

None declared

Continuation of the December 6, 2016 Finance and Administration Meeting.

#### **APPROVAL OF BUDGET**

##### **Resolution # 2 Continued:**

FA2016-43 Sizer/Bigger: THAT the recommended tax supported service level changes with a gross cost of \$586,111 and a net cost of \$433,611 as detailed on pages 143 to 205 of the 2017 budget document be approved.

Mayor Bigger presented the following amendment:

FA2016-43-A8 Bigger/Reynolds: THAT the Community Improvement Plan as shown on summary page 143 and detailed on pages 194 to 196 of the 2017 budget document, be removed from the 2017 budget, with the understanding that Council fully supports community and town centre CIP's and that an Application process is yet to be developed and that any applications submitted will come to Council for decision.

##### **CARRIED**

Councillor Landry-Altmann presented the following amendment:

FA2016-43-A9 Landry-Altmann/Reynolds: THAT recommendation #2 regarding tax supported service level changes be amended as follows:

Whereas Council was presented with four options for enhanced winter sidewalk maintenance and whereas the preferred option (option D) maintains active transportation networks.

THEREFORE be it resolved that the Finance and Administration Committee approves option D and;  
THAT the \$175,000 operating cost be included in the 2017 Operating Budget with the residual operating costs be included in the 2018 Operating Budget and;  
THAT the additional capital expenditure of \$765,000 be funded from the Tax Rate Stabilization Reserve Fund and;  
THAT staff be directed to investigate the lease vs. buy option for this equipment and;  
THAT if the lease option provides the best financial result that the lease payments for 2017 be funded from the Tax Rate Stabilization Reserve Fund with the 2018 lease expenses be included in the 2018 Operating Budget.

**DEFEATED**

Councillor McIntosh presented the following amendment:

FA2016-43-A10 McIntosh/Cormier: Whereas Council was presented with four options for enhanced winter sidewalk maintenance and whereas the preferred option (option C) maintains active transportation networks.

THEREFORE be it resolved that the Finance and Administration Committee approves option C and;  
THAT the \$240,000 operating cost be included in the 2017 Operating Budget with the residual operating costs be included in the 2018 Operating Budget and;  
THAT the additional capital expenditure of \$310,000 be funded from the Tax Rate Stabilization Reserve Fund and;  
THAT staff be directed to investigate the lease vs. buy option for this equipment and;  
THAT if the lease option provides the best financial result that the lease payments for 2017 be funded from the Tax Rate Stabilization Reserve Fund with the 2018 lease expenses be included in the 2018 Operating Budget.

**CARRIED**

Mayor Bigger presented the following amendment:

FA2016-43-A11 Bigger/Lapierre: THAT the Place des arts Business Case as shown on summary page 143 and on pages 219-227 of the 2017 budget document be added to the package of service level changes, subject to the amendments to that business plan as noted below:

That Council provide up to \$5 million as a capital contribution for Place des arts, with that amount being subject to the following three conditions:

1. That a Contribution Agreement be signed by the CAO or his designate and representatives from Place des arts that defines the acceptable use of the City's contribution.
2. That capital funding for the remaining cost of the project from federal, provincial and/or other private sector contributors be confirmed before the funds and land are released and land to Place des arts.
3. That Place des arts agrees to the creation of a formal performance reporting process to the City of Greater Sudbury and its Council, which process will include key performance indicators that support assessments about whether the promised community benefits have been, or are being, delivered.
4. That two members of Council are represented on the board of directors, at least one of whom is bilingual.

AND FURTHER, THAT the CFO be directed to establish a financing plan that matches the project's cash flow requirements with funding to be provided by debt financing.

Rules of Procedure

Councillor Montpellier requested a simultaneous written recorded vote.

**YEA:** Councillors Signoretti, Dutrisac, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Reynolds, Landry-Altmann and Mayor Bigger

**NAY:** Councillors Vagnini, Montpellier

**CARRIED**

Councillor Lapierre presented the following amendment:

FA2016-43A-12 Lapierre/Sizer: THAT the Physician Recruitment as shown on summary page 143 and detailed on pages 206 to 209 of the 2017 budget document, be added to the package in the amount of \$75,000.

**DEFEATED**

Councillor Landry-Altmann presented the following amendment:

FA2016-43-A13 Landry-Altmann/Reynolds: THAT the Physician Recruitment as shown on summary page 143 and detailed on pages 206 to 209 of the 2017 budget document, be added to the package of service level changes in the amount of \$150,000.

**CARRIED**

Councillor Dutrisac presented the following amendment:

FA2016-43-A14 Dutrisac/Vagnini: THAT the Free Transit Fare for Seniors on Mondays as shown on summary page 143 and detailed on pages 216 to 218 of the 2017 budget document, be added to the package of service level changes.

**DEFEATED**

Councillor Landry-Altmann presented the following amendment:

FA2016-43-A15 Landry-Altmann/Reynolds: THAT resolution #2 be amended by the addition of Livestreaming of the Accessory Advisory Panel meetings and other Panels as capacity allows, be introduced on a pilot basis with the one time capital cost of \$5,000 for livestreaming of the Accessibility Advisory Panel meetings to be funded from the Information Technology Reserve Fund fund with with annual operating costs to be tracked and reported back to Council.

**CARRIED**

The resolution as amended was presented:

FA2016-43 Sizer/Bigger: THAT the recommended tax supported service level changes with a gross cost of \$586,111 and a net cost of \$433,611 as detailed on pages 143 to 205 of the 2017 budget document be approved, subject to the following amendments:

FA2016-43-A1 - Remove HARC Swim Lesson Fees Business Case

FA2016-43-A6 - Remove acceleration of 4 Multi Function Plows Business Case

FA2016-43-A8 - Remove CIP Funding Business Case

FA2016-43-A10 - Add Option C Sidewalk Maintenance

FA2016-43-A11 - Funding for Place des Arts

FA2016-43-A13 - Add \$150,000 for Physician Recruitment Business Case

FA2016-43-A15 - Add Livestream Accessibility for Advisory Panel

**CARRIED**

#### Rules of Procedure

Council, by a two-thirds majority, agreed to dispense with the Rules of Procedure, to alter the order of the Agenda and deal with Resolutions, 7, 8, 9 and 10 prior to Resolution 3.

**CARRIED BY TWO THIRDS MAJORITY**

#### Resolution #7

The following resolution was presented:

FA2016-44 Bigger/Sizer: THAT the City's share of the tax supported budget for the Nickel District Conservation Authorities 2017 budget in the gross expenditure amount of \$683,910 and a net property tax levy requirement of \$683,910, be approved.

Mayor Bigger presented the following amendment:

FA2016-44-A1 Bigger/Sizer: THAT Resolution #7 which establishes the City's share of the tax supported budget for the Nickel District Conservation Authority be decreased by \$910.

**CARRIED**

The resolution as amended was presented:

FA2016-44 Bigger/Sizer: THAT the City's share of the tax supported budget for the Nickel District Conservation Authorities 2017 budget in the gross expenditure amount of \$683,910 and a net property tax levy requirement of \$683,910, be approved with a decrease of \$910.

**CARRIED**

#### Resolution #8

The following resolution was presented:

FA2016-45 Landry-Altmann/Dutrisac: THAT the City's share of the tax supported budget for the Sudbury and District Health Units 2017 budget in the gross expenditure amount of \$6,035,593 and a net property tax levy requirement of \$6,035,593 be approved.

Councillor Lapierre presented the following amendment:

FA2016-45-A1 Lapierre/Bigger: THAT Resolution #8 which establishes the City's share of the tax supported budget for the Sudbury and District Health Unit be decreased by \$6,739.

**CARRIED**

The resolution as amended was presented:

FA2016-45 Landry-Altmann/Dutrisac: THAT the City's share of the tax supported budget for the Sudbury and District Health Units 2017 budget in the gross expenditure amount of \$6,035,593 and a net property tax levy

requirement of \$6,035,593 be approved with the decrease of \$6,739.

**CARRIED**

Resolution #9

The following resolution was presented:

FA2016-46 Dutrisac/Signoretti: THAT the City's share of the tax supported budget for the Sudbury Airport Personnel 2017 budget in the gross expenditure amount of \$2,193,226 and a net property tax levy requirement of \$0, be approved.

**CARRIED**

Resolution #10

The following resolution was presented:

FA2016-47 Signoretti/Dutrisac: THAT the City's share of the tax supported budget for the Police Services 2017 budget in the gross expenditure amount of \$60,592,778 and a net property tax levy requirement of \$55,604,204, be approved.

**CARRIED**

Resolution #3

The following resolution was presented:

FA2016-48 Bigger/Sizer: THAT the City of Greater Sudbury's 2017 tax supported capital budget be approved in the gross amount of \$173,488,819 funded as follows:

Contributions from the Operating Budget \$37,121,297

Contributions from Federal Grants \$44,487,180

Contributions from Provincial Grants \$35,949,025

Contributions from the City of Greater Sudbury's Reserves and Reserve Funds \$31,188,967

Contributions from the City of Greater Sudbury's Obligatory Reserve Funds \$1,075,000

Internal debt financing of \$19,056,376 to be repaid from future capital envelopes

External debt financing of \$4,610,974.

Councillor McIntosh presented the following amendment:

FA2016-48-A1 McIntosh/Cormier: THAT the capital budget (Resolution #3) be amended to reflect the one year deferral of the Greater Sudbury Police Services building renovation project.

AND THAT the 2017 Capital Budget be reduced by \$7,854,854 which consists of external debt financing of \$4,610,974 and funding from reserve funds of \$3,243,880 for the Police Headquarters and LEL-Additions/Renovations as this project has been delayed to commence in 2018 instead of 2017.

**CARRIED**

Councillor Cormier presented the following amendment:

FA2016-48-A2 Cormier/McIntosh: WHEREAS the Brady Green Stairs is a public realm improvement identified in the Downtown Master Plan, intended to facilitate the flow of events and people between Durham Street, Elgin Street and Memorial Park;

AND WHEREAS the Corporate Strategic Plan identifies the completion of the Brady Green Stair detailed design as a priority to implement the Downtown Master Plan;

AND WHEREAS the structural repairs required for the existing Durham Parkette present an opportunity to realize the Brady Green Stair project;

AND WHEREAS Council directed staff to prepare a design concept that addresses the structural issues and implements the Brady Green Stair concept from the Downtown Master Plan;

AND WHEREAS a conceptual design was prepared and presented to the public on December 1st;

AND WHEREAS the estimated cost for the Brady Green Stair concept (including design) is \$1,300,000;

AND WHEREAS \$467,000 was allocated for the project in the 2016 Budget and \$350,000 has been included in the 2017 Roads Capital Budget leaving \$483,000 to complete the design and construct the Brady Green Stair;

AND WHEREAS this capital project has previously been approved and does not impact on any other resolution on the Finance & Administration Committee agenda of December 6, 2016;

THEREFORE BE IT RESOLVED THAT staff be directed to complete the detailed design for the Brady Green Stair project;

AND THAT \$241,500 be allocated from the Capital Financing Reserve Fund- Roads and \$241,500 be allocated from

the uncommitted Capital Financing Reserve Fund - Leisure to complete the Brady Green Stairs project.

AND THAT the project commence in 2017.

AND THAT operational costs to maintain the Brady Green Stair be included in the 2018 Budget.

**CARRIED**

Councillor McIntosh presented the following amendment:

FA2016-48-A3 McIntosh/Sizer: THAT Resolution # 3 which approves the Capital Budget be amended by the removal of the Paving and Lining of Parking Lot capital project identified on page 259 of the 2017 Budget in each year of 2017, 2018 and 2019.

AND THAT the 2017 funding amount of \$100,000 from this project be re-allocated to the Nurse Call System.

**CARRIED**

The resolution as amended was presented:

FA2016-48 Bigger/Sizer: THAT the City of Greater Sudbury's 2017 tax supported capital budget be approved in the gross amount of \$173,488,819 funded as follows:

Contributions from the Operating Budget \$37,121,297

Contributions from Federal Grants \$44,487,180

Contributions from Provincial Grants \$35,949,025

Contributions from the City of Greater Sudbury's Reserves and Reserve Funds \$31,188,967

Contributions from the City of Greater Sudbury's Obligatory Reserve Funds \$1,075,000

Internal debt financing of \$19,056,376 to be repaid from future capital envelopes

External debt financing of \$4,610,974, subject to the following amendments:

FA2016-48-A1 - One year deferral of Police Services Building Renovation Project.

FA2016-48-A2 - Additional Capital Funding for Brady Green Stair Project.

FA2016-48-A3 - Move 2017 Funding from Pioneer Manor parking lot to Nurse Call System.

**CARRIED**

#### Resolution #4

The following resolution was presented:

FA2016-49 Sizer/Bigger: THAT the water/wastewater operating budget be approved in the gross expenditure amount of \$74,159,383, representing a user rate increase of 7.4%.

Councillor Sizer presented the following amendment:

FA2016-49-A1 Sizer/Bigger: THAT staff review the water/wastewater structure to assess the potential for reducing the level of fixed charges with a report to Council, delivered no later than the third quarter of 2017.

**CARRIED**

The resolution as amended was presented:

FA2016-49 Sizer/Bigger: THAT the water/wastewater operating budget be approved in the gross expenditure amount of \$74,159,383, representing a user rate increase of 7.4% and that staff review the water/wastewater structure to assess the potential for reducing the level of fixed charges with a report to Council, delivered no later than the third quarter of 2017.

**CARRIED**

#### Resolution #5

The following resolution was presented:

FA2016-50 Sizer/Bigger: THAT the water/wastewater 2017 capital budget be approved in the amount of \$56,174,116 funded as follows:

Contributions from Water/Wastewater User Fees \$28,302,725

Contributions from Federal Grants \$6,503,500

Contributions from Provincial Grants \$2,271,750

Contributions from the City of Greater Sudbury's Reserves and Reserve Funds \$2,443,341

Internal debt financing of \$16,652,800 to be repaid from future capital envelopes.

**CARRIED**

#### Resolution #6

The following resolution was presented:

FA2016-51 McIntosh/Sizer: THAT a special levy of 1.5% be used as an investment towards the City's aging infrastructure to fund the projects described on pages 239 of the 2017 budget document.

Rules of Procedure

Councillor Landry-Altman requested a simultaneous written recorded vote.

**NAY:** Councillors Signoretti, Vagnini, Montpellier, Dutrisac, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Reynolds, Landry-Altman and Mayor Bigger

**DEFEATED**

Resolution #11

The following resolution was presented:

FA2016-52 Signoretti/Dutrisac: THAT pursuant to Ontario Regulation 284/09, this report serve as the method for communicating the exclusion of the following estimated expenses from the 2017 Budget:

a) Amortization expense - \$67 million

b) Post-employment benefit expenses - \$0.7 million

c) Solid waste landfill closure and post-closure expenses - \$1 million

**CARRIED**

**NOTICE OF MOTION**

Rules of Procedure

Councillor McIntosh presented a Notice of Motion regarding the Elgin Street Greenway and asked that the notice be waived.

**WAIVED BY TWO-THIRDS MAJORITY**

The following Motion was presented:

FA2016-53 McIntosh/Cormier: Whereas the Elgin Street Greenway is a signature project of the Greater Sudbury Downtown Master Plan, a designated priority of Council's Strategic Plan, Greater Together, and

Whereas the Greenway is highlighted in the future vision of Greater Sudbury presented in From the Ground Up, the city's economic development strategic plan; and

Whereas a final design and budget for the Greenway project is not available for inclusion in the 2017 Municipal Budget but is expected to be presented to Council in the first quarter of 2017.

Therefore be it resolved that the City of Greater Sudbury directs staff to bring forward, at the same time as the Greenway final design, an implementation and construction schedule for the project which includes project initiation in 2017 and project completion in 2020; and

Further that, at the same meeting, staff bring forward a financial plan to fully fund the Greenway project; and

Further, that the City of Greater Sudbury requests that the Greater Sudbury Development Corporation Board consider a multi-year contribution to this important downtown revitalization project; and

Finally, that staff be directed to initiate applications to the provincial and federal governments for financial contributions to the Greenway project.

**CARRIED**

**Adjournment**

Landry-Altman/Reynolds: THAT this meeting does now adjourn. Time: 8:50 p.m.

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Caroline Hallsworth, Executive  
Director Administrative Services/  
City Clerk