

Vision: *The City of Greater Sudbury is a growing, world-class community bringing talent, technology and a great northern lifestyle together.*



Agenda

Finance Committee

meeting to be held

Wednesday, April 6th, 2011

at 4:00 pm

Council Chamber, Tom Davies Square

FINANCE COMMITTEE AGENDA

For the 8th Finance Committee Meeting
to be held on **Wednesday, April 6, 2011**
Council Chamber, Tom Davies Square at 4:00 pm

COUNCILLOR TERRY KETT, CHAIR

Frances Caldarelli, Vice-Chair

(Please ensure that cell phones and pagers are turned off)

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DECLARATIONS OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

PRESENTATIONS

1. Report dated March 29, 2011 from the Chief Financial Officer/Treasurer regarding 2011 Budget Finalization and Funding Sources for One-time 2011 Budget Expenditures.

**(ELECTRONIC PRESENTATION) (RECOMMENDATION PREPARED)
(REPORT TO BE TABLED)**

- Lorella Hayes, Chief Financial Officer/Treasurer

(This report will contain the resolution approving the 2011 Budget and identify funding sources/options for one-time 2011 Budget expenditures.)

MANAGERS' REPORTS

2. Capital Budget Approval
(RECOMMENDATION PREPARED)

RECOMMENDATION:

THAT Council approve the 2011 Capital Budget and the report dated March 3, 2011 from the CFO/Treasurer, including acceptance of the 2011 Police Services Capital Budget;

AND THAT total internal financing from capital and reserve funds of \$31 million be approved for projects to be completed in 2011 and 2012 and be repaid from future capital envelopes, Provincial Gas Tax and development charges in 2011 to 2035;

AND THAT the remainder of the 2012 - 2015 Capital Budgets be accepted for information for staff to use as a planning tool.

3. Report dated March 31, 2011 from the Chief Financial Officer/Treasurer regarding 2011 Water and Wastewater Rates and Charges.
(RECOMMENDATION PREPARED)

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(This report was presented to the Finance Committee on March 3, 2011.)

PARKING LOT REVIEW

4. The Chair of the Finance Committee will review each of the items placed in the Parking Lot. The consensus of Council will be required for each item listed in the Parking Lot.

FOLLOW UP REPORTS TO PARKING LOT ITEMS

5. Report dated March 31, 2011 from the General Manager of Growth and Development regarding Capital Budget Facilities Report.

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(FOR INFORMATION ONLY)

(The report outlines the criteria used to develop a budget for capital projects on city buildings and potential budget reallocation of funds from projects on properties that may become surplus in the near future)

ADJOURNMENT (Resolution Prepared)

ANGIE HACHÉ, CITY CLERK

FRANCA BORTOLUSSI, COUNCIL SECRETARY

Request for Decision

Report dated March 31, 2011 from the Chief Financial Officer/Treasurer regarding 2011 Water and Wastewater Rates and Charges.

Presented To:	Finance Committee
Presented:	Wednesday, Apr 06, 2011
Report Date	Thursday, Mar 31, 2011
Type:	Managers' Reports

Recommendation

THAT the Finance Committee approve the Water and Wastewater enhancement option for capital in the amount of \$_____, which results in an overall increase of _____% in the Water/Wastewater User Fees;

AND THAT the necessary by-laws be prepared.

Signed By

No signatures or approvals were recorded for this report.

The attached report was presented to the Finance Committee on March 3, 2011.

Request for Recommendation Finance Committee





Type of Decision							
Meeting Date	March 3, 2011				Report Date	March 2, 2011	
Decision Requested	X	Yes		No	Priority	X	High
	Direction Only				Type of Meeting	X	Open
							Closed

Report Title
2011 Water and Wastewater Rates and Charges

Budget Impact/Policy Implication	Recommendation
<div style="border: 1px solid black; padding: 5px;"> X This report has been reviewed by the Finance Division and the funding source has been identified. </div>	<p>THAT the Finance Committee approve the Water and Wastewater enhancement option for capital in the amount of \$_____, which results in an overall increase of _____% in the Water/Wastewater User Fees; and</p> <p>THAT the necessary by-laws be prepared.</p>
<div style="border: 1px solid black; height: 300px;"></div>	<div style="border: 1px solid black; height: 300px;"></div>
<div style="border: 1px solid black; padding: 5px;"> Background Attached </div>	<div style="border: 1px solid black; padding: 5px;"> Recommendation Continued </div>

Recommended by the Department	Recommended by the C.A.O.
<div style="border: 1px solid black; padding: 10px;"> Lorella Hayes Chief Financial Officer/Treasurer </div>	<div style="border: 1px solid black; padding: 10px;"> Doug Nadorny Chief Administrative Officer </div>

Report Prepared By	Division Review
 Dion Dumontelle Co-ordinator of Accounting	 Paddy Buchanan Manager of Accounting

BACKGROUND

Under By-law 2001-138F (updated by By-law 2009-292), Council established a rate structure policy that provided for the full recovery of both water and wastewater costs and includes a Sustainable Capital Asset Management Plan (SCAMP).

In accordance with this policy and by-law, the water and wastewater rates for 2011 (before enhancement) are projected to be as follows:

Water Rates	Per cubic metre	\$1.076 representing a 5.2% increase (2010 – 3.4% increase)
	Fixed service charge	Various rates, depending on meter size but all reflecting a 5.2% increase (2010 – 3.4% increase)
	Miscellaneous	Various charges (e.g. sprinklers, hydrant charges, etc.) all reflecting inflationary increases over budgeted revenues for 2010
Wastewater Rates	109.4% (113.0% in 2010) of the water bill (variable and fixed)	

Overall, the increase in a water/wastewater bill (before capital enhancement) is forecasted at 3.4% for 2011 (2010 overall increase - 3.8%), which translates to an annual increase of \$40 for the typical residential property owner with an average usage of 360 cubic metres. The calculations to reach these new rates are attached as well as a chart showing the impact to the average household.

The total Water and Wastewater budget is \$56.5 million. The 2011 budget details can be found in pages 175 to 200 in the budget binder.

The overall rate increase of 3.4% is attributed to decreased consumption (2%), increase in capital spending in accordance with SCAMP (2.4%), increases in expenditures including salaries and benefits, energy and repair costs primarily related to water main breaks (2.7%) and reduction in internally allocated charges (3.7%).

For 2011, it is necessary to raise \$25.5 million through water user fees, which is virtually identical to 2010. The budget includes the Sustainable Capital Assets Management Plan (SCAMP) annual contribution of \$400,000, and contractual and inflationary increases. These expenditures are offset by reductions in internal allocations related to Program Support, fleet charges and indirect costs allocated from within Infrastructure Services. In 2010, the basis for these internal allocations was reviewed and revised to more accurately reflect the level of internal services provided to Water and Wastewater. These reductions, which reduce the water and wastewater budgets, have the impact of increasing the taxation levy by a corresponding amount of approximately \$1.9 million over 2010.

The expenses related to ongoing compliance with regulations passed by the Province after the Walkerton Inquiry, with regard to water treatment, remain a key factor in the costs of water production.

Wastewater revenues are budgeted to be \$26.4 million in 2011. This represents a decrease of approximately \$100,000 over the 2010 budget. The wastewater budget includes the Sustainable Capital Assets Management Plan (SCAMP) annual contribution of \$440,000 and contractual and inflationary increases that are offset by similar reductions in internal allocations as described above.

The wastewater rate will be 109.4% of total water charges, which represents a 3.2% decrease in wastewater charges from 2010.

Consistent with Council policy, 100% of Water and Wastewater costs are recovered through the Water/Wastewater rates, with the exception of \$2.9 million of water costs, related to the provision of fire protection which remains on the municipal levy.

Consumption

Consistent with similar trends across the province, consumption of water has been decreasing since amalgamation and this decline can be attributed to many factors, including:

- Conservation of water through education and technology such as water saving appliances
- Wet summers (particularly 2008 and 2009), leading to less outdoor watering
- Customers using less water in response to increased prices

Staff is currently working with Greater Sudbury Utilities to better understand and analyze consumption patterns. For 2011 we are projecting consumption levels of 14,900,000 cubic metres and it is anticipated that the 2010 consumption levels will be 15,000,000 cubic metres. This forecasted decrease in consumption is consistent with the industry trends.

Sustainable Capital Asset Management Program (SCAMP)

In 2001, Council adopted a 10 year plan (SCAMP) with a goal of ensuring that sufficient financing would be available to fund the required renewal of the water and wastewater infrastructure. Sudbury has been recognized by Provincial agencies for its efforts to move towards long term fiscal sustainability for its water and wastewater infrastructure assets.

As per policy and the by-law, Council approved annual additions of \$400,000 and \$440,000 to the water and wastewater capital envelopes, respectively. These amounts were based upon increasing capital spending on water and wastewater infrastructure to the industry standard of 2% of the replacement value of the water and wastewater infrastructure. In 2001, the estimated replacement value of the infrastructure was approximately \$1 billion. 2011 is the end of the 10 year window under the 2001 SCAMP program.

During 2010, a new Financial Plan for water and wastewater was developed and is being presented to the Finance Committee with the 2011 proposed budget. This new 10 year Water and Wastewater Financial Plan will provide further information on the capital spending requirements over the next ten years.

Since 2001, the water and wastewater capital envelopes have increased from \$6.5 million to \$21.5 million budgeted for in 2011. This significant increase in capital investment is due to the SCAMP and the capital policy of transferring debt payments to capital when the debt is retired. By the end of 2011, SCAMP will have contributed close to \$47.4 million in additional capital spending since its inception in 2001. During 2010 Budget deliberations, Council deferred SCAMP, \$1 Million worth of projects and removed inflation from the capital envelopes. This resulted in a capital budget reduction of approximately \$2.3 million.

2011 Capital Funding Enhancement Option

Based on the Water Wastewater Financial Plan, it has been identified that 2012 has a capital requirement including debt servicing of \$27.0 million (\$12.5 for water and \$14.5 for wastewater). With a proposed capital envelope of \$21.5 million plus proposed Federal Gas Tax funding of \$2 million for a total of \$23.5 million for 2011 (\$12 million for water and \$11.5 for wastewater) this will mean that the additional capital requirement for the 2012 capital envelope would be \$3.5 million (\$0.5 million water and \$3.0 million wastewater).

Council has the option to phase in a portion of this funding gap that would not only increase capital spending in a year when so many capital pressures have been identified, but it would allow for the recouping of a portion of the \$2.3 million in permanent capital reductions imposed during the 2010 budget deliberations. This phase-in would advance capital requirements identified in the unfunded capital project list (with capital budget submission) and the financial plan.

The impact on the rates contained in the financial plan will be brought forward when staff returns to Council with an update to the SCAMP policy prior to the 2012 budget deliberations.

The following chart illustrates the impact of a capital enhancement of 25% and 50% of the estimated \$3.5 million capital requirement for 2012 on the 2011 water/wastewater operating budgets and water/wastewater rates.

	Water	Wastewater	Total Capital Budget	Rate Effect
2011 Capital Envelopes	10,729,296	10,793,717	21,523,013	
Federal Gas Tax	1,255,000	745,000	2,000,000	
2011 Total Capital Spending	11,984,296	11,538,717	23,523,013	
25% of \$3.5 M	125,000	750,000	875,000	1.7%
50% of \$3.5 M	250,000	1,500,000	1,750,000	3.5%

The effect of additional capital funding will bring the water wastewater rate from a base of 3.4 % to a range between 5.1% and 6.9%.

New Water and Wastewater Charges

Bulk Water Filling Station Program

The City has been providing bulk water based on a flat rate fee per vehicle. The program is changing to provide metered bulk water. There is a recommended rate of \$1.75 per cubic metre for water provided through the bulk water filling station program. Total revenues from this program are approximately \$10,000 to \$15,000.

It is also proposed that the issue of a bulk water filling station card be set at \$50 per card and that the replacement of a card attract a fee of \$20.

Sewer Use By-law Fees

On September 15, 2010, Council approved By-law 2010-188, a by-law to prohibit, regulate and control discharges into bodies of waters within City boundaries or into the City sanitary sewers, storm sewers, sanitary sewage works and all tributary sewer systems, and on November 10, 2010 approved By-law 2010-245 which amended By-law 2010-188. This by-law will come into effect on September 15, 2011. The recommended fees below are consistent with fees charged by other municipalities similar to City of Greater Sudbury.

- Application for an Over strength Sewage Discharge Agreement - \$925
- Application for a Sanitary Sewer Discharge Agreement - \$925
- Application to enter into a Sludge Discharge Agreement - \$925
- Application to enter into a Leachate Discharge Agreement - \$925
- Application for a Hauled Liquid Waste Permit - \$250 per company
- Hauled Liquid Waste Permit Renewal Fee - \$25
- Hauled Liquid Waste Tipping Fee - \$32.00 per cubic metre
- Application for a Compliance Program - \$1,050
- Discharge fees related to the above agreements are calculated by formulae that will be appended to the by-law.

Since the by-law does not come into effect until late in the year no revenues have been budgeted for 2011.

SUMMARY

The proposed overall water/wastewater rate increase is 3.4%. A capital enhancement could result in a 1.7% to 3.5% additional increase, bringing the overall water wastewater increase to between 5.1% and 6.9%.

Based on the direction received from Council, the water and wastewater rate and water use by-laws will be prepared/amended to reflect these decisions and for Council's approval.

CITY OF GREATER SUDBURY
Draft
Water and Wastewater Rates
2011
Water

	\$
Budgeted 2011 Water Costs	29,551,625
Less: Fire protection charges financed through municipal levy	<u>2,940,652</u>
Total water costs to be financed	26,610,973
Less: Other Revenue Sources	<u>(1,125,220)</u>
Required Water Revenue	25,485,753
Estimated Revenue to be collected through fixed water charge after increase	<u>9,457,480</u>
Water Revenue to be collected through variable consumption charge	16,028,273
2011 Projected Consumption (in Cubic metres)	<u>14,900,000</u>
2011 Draft water rate	1.076
2010 Rate	1.023
Percentage Increase	5.2%

CITY OF GREATER SUDBURY
Draft
Water and Wastewater Rates
2011
Wastewater

	\$
Budgeted 2011 Wastewater Costs	26,751,492
Less: Other Revenue Sources	<u>(275,099)</u>
Required Wastewater Revenue	<u>26,476,393</u>
Total Water Revenue	25,485,753
Less: Portion not receiving Wastewater Services (5.0%)	<u>1,274,288</u>
	<u>24,211,465</u>
Required Wastewater Surcharge as a percentage of Water Revenue	<u>109.4%</u>
2010 Wastewater Surcharge as a percentage of Water Revenue	<u>113.0%</u>
Percentage Decrease	<u>-3.2%</u>

City of Greater Sudbury
Draft
Water and Wastewater Rates
Impact on Residential Homeowners

Estimated Water and Wastewater Costs - Typical Residential Property Owner - 360 cubic metres of Water Consumed

	2010	2011	Annual	Annual
	\$	\$	Increase	Increase
			\$	%
Variable water consumption charges	368.28	387.36	19.08	5.2
Annual fixed water charges	178.32	187.56	9.24	5.2
Variable Wastewater consumption charges	416.16	423.77	7.61	1.8
Annual Fixed wastewater charges	<u>201.50</u>	<u>205.19</u>	<u>3.69</u>	<u>1.8</u>
Total water and wastewater costs	<u>1,164.26</u>	<u>1,203.88</u>	<u>39.62</u>	<u>3.4</u>

Request for Decision

Capital Budget Facilities Report

Presented To:	Finance Committee
Presented:	Wednesday, Apr 06, 2011
Report Date	Thursday, Mar 31, 2011
Type:	Follow Up Reports to Parking Lot Items

Recommendation

For Information Only

Background

On March 29, 2011, the Finance Committee requested a review of the Facilities Capital Envelope to determine whether any of the proposed projects were being undertaken on buildings which might potentially be declared surplus in the next few years. The review was undertaken focusing on the projects listed for 2011 and 2012.

The planning methodology utilized to develop the Building and Facility Capital budget consists of a three step process:

- Firstly, the needs are categorized into a database for integration in the Section's Five-Year Building Conservation Plan (Appendix 1);
- Secondly, immediate needs are assessed in further detail and ranked based on the priority rating criteria (Appendix 2). The priority chart lists ten levels of importance ranging from projects which must be undertaken due to health and life safety issues, to projects that can potentially be postponed without affecting operations;
- The last step incorporates a risk management approach to quantify the risk impact of a project deferral based on the likelihood of failure and related consequences.

Once the needs have been identified and prioritized, a multi-year capital plan is developed. Throughout the year, certain projects scheduled for future years may require immediate attention due to unforeseen circumstances or system failures. The plan is then readjusted accordingly.

The projects selected for 2011 are listed on Pages 19-23 of the Capital Budget section of the binder. A copy of these pages is attached to this report for ease of reference. The projects are categorized as:

Signed By

Report Prepared By

Ed Vildis
Co-Ordinator of Capital Assets
Digitally Signed Mar 31, 11

Division Review

Danielle Braney
Director of Asset Services
Digitally Signed Mar 31, 11

Recommended by the Department

Bill Lautenbach
General Manager of Growth and Development
Digitally Signed Mar 31, 11

Recommended by the C.A.O.

Doug Nadorozny
Chief Administrative Officer
Digitally Signed Mar 31, 11

Roof Repairs	\$370,000
Building Shell/Exterior Renovations	\$385,000
Heating and Ventilation	\$210,000
Other Projects and Studies	<u>\$210,000</u>
2011 Budget Total	\$1,400,000

A review of these projects for 2011 revealed that 2 projects on Page 20, Building Shell/Exterior Renovations, Nickel Centre Quonset Hut/Building Shell for \$15,000 in 2011 and also in 2012 for repair of doors, vents and corroding steel panels could be postponed. This building is occupied by a charitable organization and could potentially be declared surplus in the future.

Staff are proposing that these funds (\$30,000) be re-allocated to the Black Lake Public Works Depot, mechanical HVAC Project (Page 21) currently scheduled for 2012. Seeing that the Family Health Team is now located in the facility, this work should be undertaken sooner than later.

Having recently purchased 1160 Lorne Street, staff have also postponed repairs and maintenance scheduled for 2011 at the St. Clair depot until future requirements for this facility has been analyzed.

It should also be noted that from the Tangible Capital Asset data, \$3.9 million per year is required to reach facility sustainability. The 2011 Capital Envelope is \$1.4 million.

Appendix 1

<u>Category</u>		<u>General Description</u>
Year 1	Immediate Needs	Critical to the operation of the facility, life safety, legislated, code compliance, eliminating deteriorated building components identified to meet operational or public needs.
Year 2	Short-Term Needs	Potentially critical to the operation of the facility. If not corrected expeditiously in Year 2 will jeopardize facility operation. Short term requirement to meet operational or public needs.
Year 3	Mid-Term Needs	Asset that has exceeded its life expectancy, but if not addressed within 3-4 Years will jeopardize facility operation and or integrity.
Year 4	Long-Term Needs	Strategic replacement of aging asset that should be addressed including systemic upgrades.
Year 5	Visionary Needs	Continued replacement of aging asset that should be considered for replacement. Facility upgrades, enhancements, aesthetic improvements. Projects that are not time sensitive.

Appendix 2

<u>Ranking</u>		<u>General Criteria</u>
Must	10	Life Safety, Fire, Occupational Health & Safety/Employee & Public Safety. Address dangerous situations (Emergency Exits)
Critical	9	Legislated, Employee & Public Health and Welfare (Air Quality....)
Urgent	8	Items that threaten the Operation of the Facility/ Shutdown (Loss of Service/Revenue)
Essential	7	Projects that are not urgent, but cannot be reasonably postponed. Items threatening the long-term integrity of the building.
Necessary	6	Barrier free, access related items (ie: ramps, accessibility) Commitments from previous year as warranted or identified as Public Need.
Highly Desireable	5	Energy Conservation, projects for which external funding is available.
Strategic	4	Items that have worn out, are of high maintenance cost and requires replacement to prevent costly further repair. Aging equipment (ie: Furnace)
Enhancement	3	Modification, addition, renovation to improve operational needs of facility.
Esthetic	2	Items esthetic in nature (Specialized painting, landscape, asphalt)
Deferrable	1	Items that are in working order but have surpassed their life expectancy. Projects that can be postponed without detriment effect to present operation.



Facilities Summary (Excl. Community Development)

CATEGORY DESCRIPTION (For detailed project listing see attached)	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Roof Repairs	\$ 370,000	\$ 125,000	\$ 690,000	\$ 610,000	\$ 570,000
Building Shell/Exterior Renovations	\$ 385,000	\$ 435,000	\$ 470,000	\$ 335,000	\$ 270,000
Interior Renovations	\$ 225,000	\$ 285,000	\$ 50,000	\$ 250,000	\$ 280,000
Heating and Ventilation	\$ 210,000	\$ 338,000	\$ 75,000	\$ 120,000	\$ -
Other Projects & Studies	\$ 210,000	\$ 245,000	\$ 171,560	\$ 170,691	\$ 395,405
PROJECT COSTS	\$ 1,400,000	\$ 1,428,000	\$ 1,456,560	\$ 1,485,691	\$ 1,515,405
PROJECT FINANCING					
Reserves: Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves: Gas Tax	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Envelopes: Future Years	\$ -	\$ -	\$ -	\$ -	\$ -
Grants (Provincial and Federal)	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL ENVELOPE (Tax Levy)	\$ 1,400,000	\$ 1,428,000	\$ 1,456,560	\$ 1,485,691	\$ 1,515,405

Priority Setting:

Each facility project was analyzed using a reference matrix which takes into account both end user input (projects viewed as Health and Safety by staff on site, etc) and also were prioritized regarding impact versus probability (ie. impact of a serious failure on the facility versus how likely is the failure to occur).

Facilities Detail

PROJECT DESCRIPTION

PROJECT TYPE

R (Renewal)
E (Expansion)
N (New)

2011 REQUEST

2012 OUTLOOK

2013 OUTLOOK

2014 OUTLOOK

2015 OUTLOOK

PROJECT DESCRIPTION	PROJECT TYPE	2011 REQUEST	2012 OUTLOOK	2013 OUTLOOK	2014 OUTLOOK	2015 OUTLOOK
Roof Repairs						
Tom Davies Square Complex - Roof - Re-Roof, "Roof A4" / Repairs	R	\$ 150,000				
Various Roof Repairs- OMEGA, Valley East PWD, Chelmsford Fire EMS, CLELC etc.	R	\$ 120,000				
CLELC Roof - Re-Roof Gym	R	\$ 100,000				
Walden Public Works - Roof	R		\$ 80,000			
Van Horne Fire Station - Re-Roof Roof "D"	R		\$ 45,000			
Naughton Depot main bldg. - Roof - Re-Roof, Roof A, B & C	R			\$ 200,000		
Capreol Garage - Re-Roof	R			\$ 200,000		
Capreol Fire Hall Roof	R			\$ 175,000		
Black Lake Rd Fire Hall - Re-Roof 'A'	R			\$ 90,000		
Hammer Fire Station - Re-Roof	R			\$ 25,000		
Chelmsford Fire/EMS Roof	R				\$ 350,000	
Police Constab. Storefront - Roof Retrofit	R				\$ 70,000	
Nickel Centre Equipment Depot - Re-Roof	R				\$ 70,000	
Valley East former Public Works Garage - Roof - Re-Roof / Repairs	R				\$ 60,000	
Falconbridge Storage Facility - Roof Shingles	R				\$ 60,000	
OMEGA (Old Police Station) - Roof	R					\$ 350,000
Garson PWD Garage Roof	R					\$ 160,000
Skead PWD/Garage Roof	R					\$ 60,000
SUBTOTAL - Roof Repairs		\$ 370,000	\$ 125,000	\$ 690,000	\$ 610,000	\$ 570,000
Building Shell/Exterior Renovations						
Tom Davies Square - Underground Parking Lot Concrete Column Repair	R	\$ 100,000				
C.L.E.L.C. - Building Shell - Shell Conservation / Windows - Phase II	R	\$ 75,000				
Black Lake Rd - 250' Fence and Security Gate	N	\$ 40,000	\$ 60,000			
Farmers Market Building - Building Shell - Exterior Shell Treatment	R	\$ 35,000				
Farmers Market Building - Building Shell - Doors / Vestibule @ Entrance	R	\$ 20,000				
Skead PWD Patrol Yard Storage Salt Shed 1 - Building Shell - Building Upgrade	R	\$ 30,000				
Suez Storage Building Salt Shed #1 and # 2 - Building Shell - Building Upgrade	R	\$ 40,000				
Frobisher Garage Building - Exterior Block Lintel Repair	R	\$ 20,000				
Nickel Centre Quonset Hut/Building Shell	R	\$ 15,000	\$ 15,000	\$ 15,000		
Landfill Sites Scale House - Various Upgrades	R	\$ 10,000	\$ 15,000	\$ 20,000	\$ 25,000	\$ 30,000
Falconbridge Arena - Building Shell Storage Facility - Facility Shell Upgrade	R					
Chelmsford Fire/EMS Weeping Tile	R		\$ 50,000			
Levack PWD - Building Shell/Windows	R		\$ 50,000			
Nickel Centre Equipment Depot - Building Shell Improvements	R		\$ 40,000			
Hammer Fire Hall - Windows/Doors	R		\$ 40,000			
Capreol Police Station - Shell Upgrades/Windows/Doors	R		\$ 40,000			
Whitefish Depot - Front Brick Wall Repair	R		\$ 30,000			
Police Storefront - Constab. - Shell Improvements	R		\$ 20,000			

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PROJECT DESCRIPTION

PROJECT TYPE
R (Renewal)
E (Expansion)
N (New)

2011 REQUEST

2012 OUTLOOK

2013 OUTLOOK

2014 OUTLOOK

2015 OUTLOOK

Other Projects & Studies					
Council Chambers - Accessibility	R	\$ 140,033	\$	\$	\$ 120,405
Various Locations - Contingency	R	\$ 69,967	\$	\$	\$
Various Locations - Miscellaneous	R		\$ 120,000	\$ 121,560	\$ 120,691
Various Locations - Fire Prevention Upgrades IES	R		\$ 75,000	\$	\$ 50,000
Various Locations - Energy Retrofits	R		\$ 50,000	\$ 50,000	\$ 50,000
Tom Davies Square - Elevator Upgrade	R				\$ 225,000
SUBTOTAL - Other Projects & Studies		\$ 210,000	\$ 245,000	\$ 171,560	\$ 395,405
PROJECT COSTS		\$ 1,400,000	\$ 1,428,000	\$ 1,456,560	\$ 1,515,405

Note 1 - Additional funding of \$420,100 has been applied for from the Enabling Accessibility Fund. If approved, accessibility projects will be completed.

Locations

Black Lake Rd Depot
Capreol Fire Hall
CLELC
Farmers Market Building
Frobisher Garage Building
Nickel Centre Quonset Hut
Skead PWD Patrol Yard Storage Salt Shed 1
Suez Depot
Tom Davies Square Complex
Valley East Town Hall
Van Home Station

Address

21 Black Lake Road, Walden
65 Railway Drive, Capreol
239 Montee Principale Road, Azilda
85 Elm Street, Sudbury
1820 Frobisher Street, Sudbury
3610 Falconbridge Hwy, Garson
1921 Skead Road, Skead
5081 Hwy 69N, Capreol
200 Brady Street, Sudbury
1679 Main Street, Val Caron
193 Van Home Street, Sudbury



Unfunded Capital Projects

Facilities

PROJECT DESCRIPTION	PROJECT TYPE	COST
	R (Renewal)	
	E (Expansion)	
	N (New)	
Suez Depot - Addition (Garage Bays)	N	\$ 600,000
Suez Depot - Salt Dome	N	\$ 400,000
Suez Depot - Cold Storage Bldg (30' x 20')	N	\$ 200,000
Suez Depot - Cold Mix Storage Unit	N	\$ 100,000
Suez Depot - Parking Lot Improvements	R	\$ 80,000
Falconbridge Arena - Foundation Repair	R	\$ 95,000
Capreol Millenium Center - Roof Repairs	R	\$ 40,000
Capreol Old Fire Station - Water Leak Repair (Plumbing/Roof)	R	\$ 25,000
AT&T Building - Electrical Upgrades	R	\$ 55,000
Tom Davies Square - Elevator Mechanical Repairs	R	\$ 150,000
Walden Public Works Admin - HVAC	R	\$ 30,000
Chelmsford Fire and EMS - HVAC	R	\$ 55,000
TOTAL UNFUNDED PROJECTS		\$ 1,830,000