



Location:	Council Chamber, Tom Davies Square
Commencement:	4:00 PM
Adjournment:	8:29 PM

## Minutes

**For the 9<sup>th</sup> Finance Committee Meeting held  
Monday, March 28, 2011**

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### Chair

#### **COUNCILLOR TERRY KETT, IN THE CHAIR**

### Present

Councillors Cimino; Barbeau; Berthiaume; Dutrisac (A4:20pm); Dupuis; Rivest; Kilgour, Belli; Craig; Caldarelli; Kett, Landry-Altman

### City Officials

Doug Nadorozny, Chief Administrative Officer; Greg Clausen, General Manager of Infrastructure Services; Catherine Matheson, General Manager of Community Development; Bill Lautenbach, General Manager of Growth & Development; Tim Beadman, Chief of Emergency Services; Marc Leduc, Fire Chief; Caroline Hallsworth, Executive Director, Administrative Services; Lorella Hayes, Chief Financial Officer/Treasurer; Kevin Fowke, Director of Human Resources & Organizational Development; Bruno Mangiardi, Chief Information Officer; Robert Falcioni, Director of Roads & Transportation; Nick Benkovich, Director of Water/Wastewater Services; Paul Baskcomb, Director of Planning Services; Ron Henderson, Director of Citizen Services; Roger Sauvé, Director of Transit Services; Danielle Braney, Director of Asset Services; Luisa Valle, Director of Social Services; Real Carré, Director of Leisure, Community & Volunteer Services; Ed Stankiewicz, Manager of Financial Planning & Policy; Eric Bertrand, Fleet Manager; Paddy Buchanan, Manager of Accounting; Lynn Webster, Manager of Finance & Facility Administration, Emergency Services; Kevan Moxam, Manager of Parks Services; Christina Dempsey, Manager of Finance & Administration, Ontario Works; Jody Cameron, Project Manager – mysudbury; Robert Blackwell, Manager of Quality, Administrative and Financial Services, Community Development Services; Olivia Titon, Coordinator of Financial and Performance Measurement, Community Development Services; Gail Spencer, Co-ordinator of Shelters & Homelessness; Jennifer Keen, mysudbury Campaign Co-ordinator; Marc Rancourt, Web Support Technician; Eliza Bennett, Manager of Corporate Communications & French Language Services; Jim Lister, Co-ordinator of Accounting; Barbara Dubois, Senior Budget Analyst; Brent Fleury, Senior Budget Analyst; Angie Haché, City Clerk; Christopher St-Onge, Audio-Visual Operator; Franca Bortolussi, Council Secretary

### News Media

CBC Radio; EastLink News; Le Voyageur; MCTV; Northern Life; Sudbury Star

### Declarations of Pecuniary Interest

None declared.

## Presentations

1. Lorella Hayes, Chief Financial Officer/Treasurer, made an electronic presentation regarding the 2011 Budget and Next Steps. She advised that the 2011 Base Tax Increase of 3.9% includes all core municipal services, Police Services, Sudbury & District Health Unit, Nickel District Conservation Authority, net of assessment growth and net of 2011 Fiscal Sustainability options. She advised of key investments and the break down of the 2011 Capital Budget of \$89 M. From the 2010 BMA Municipal Study, she showed the following graphs: Unweighted Assessment per Capita, Net Municipal Levy per Capita, Residential Detached Bungalow Taxes and Residential Detached Bungalow Taxes in the

north. She explained Toward Fiscal Sustainability Proposals including principles, solutions, benchmarking and ideas for efficiencies, cost avoidances and new revenue. She stated that staff has identified \$185,000 of budget reductions in 2011 and \$475,000 in 2012. She advised of medium and long term proposals for 2012 and beyond and of the proposals in the Budget binder. She concluded with the next steps for tonight, tomorrow and the approval of the Budget by Council on March 30, 2011.

## Referred & Deferred Matters

- 2 . The Committee reviewed the Towards Fiscal Sustainability Section (Tab: Towards Fiscal Sustainability – Pages 1 to 26) of the Budget binder.

Page 17, Implement a new user fee for career fire fighters recruitment

- The Committee requested information as to what other municipalities are charging for firefighter recruitment testing.

The following recommendation was presented:

2011-10 Dupuis-Berthiaume: THAT the Finance Committee approve the Fiscal Sustainability Budget reduction in the amount of \$185,066 for 2011 and \$475,000 for 2012 and that staff report back during the 2012 Budget process regarding further savings and efficiencies generated as a result of the Fiscal Sustainability Initiatives with the exception of Page 17 (Implement a new user fee for career fire fighters recruitment) as otherwise dealt with.

**CARRIED**

## Follow Up Reports to Parking Lot Items

- 3 . Report dated March 25, 2011 was received from the Chief Financial Officer/Treasurer regarding Summary and Status of the 2011 Budget Parking Lot Requests for information only.
- 4 . Report dated March 22, 2011 was received from the Executive Director, Administrative Services regarding City of Greater Sudbury Website Revisions for information only.
- 5 . Report dated March 23, 2011 was received from the Executive Director, Administrative Services regarding Public Education Campaign: Water/Wastewater Financial Plan for information only.
- Councillor Cimino asked if a news release for the Water/Wastewater Financial Plan would be prepared by tomorrow and was advised that key messages would be ready for tomorrow night's Finance Committee meeting.
- 6 . Report dated March 25, 2011 was received from the Chief Financial Officer/Treasurer regarding Reserves and Reserve Funds Balances for information only.
- 7 . Report dated March 23, 2011 was received from the Chief Financial Officer/Treasurer regarding Water/Wastewater Variable Operating Costs for information only.
- Councillor Kilgour stated that there is a difference in the way municipalities deal with water rate structures. Some are charging lower rates for low users and higher rates for high users and the City seems to charge equal rates.
- The Chief Financial Officer/Treasurer indicated that the Committee will be provided with a copy of the report from last year regarding water rate structure.
- 8 . Report dated March 24, 2011 was received from the Chief Financial Officer/Treasurer regarding Corporate Membership Costs for information only.
- Parking Lot 1  
Membership Costs
- Councillors Cimino and Kett requested a review of the corporate membership list and the preparation of policy including benefits, as part of fiscal sustainability before the 2012 Budget.
- 9 . Report dated March 24, 2011 was received from the Chief Financial Officer/Treasurer regarding Corporate Magazine Subscription Costs for information only.
- Parking Lot 2  
Subscription Costs
- Councillors Cimino and Kett requested a review of the corporate magazine subscription list and the preparation of policy including benefits, as part of fiscal sustainability before the 2012 Budget.

- 10 . Report dated March 24, 2011 was received from the Chief Financial Officer/Treasurer regarding Interest Revenue from Greater Sudbury Utilities Inc. for information only.
- 11 . Report dated March 24, 2011 was received from the Chief Financial Officer/Treasurer regarding Request from Non-Profit Curling Clubs for information only.
- 12 . Report dated March 21, 2011 was received from the Chief Financial Officer/Treasurer regarding Information Report – mysudbury Program for information only.  
Parking Lot 3  
mysudbury  
Councillor Caldarelli requested a review of mysudbury before the 2012 Budget to make it more profitable.
- 13 . Report dated March 18, 2011 was received from the Chief Financial Officer/Treasurer regarding Council & Committees – Total Hours in Session for information only.
- 14 . Report dated March 23, 2011 was received from the Chief Financial Officer/Treasurer regarding Information on Funding of Homelessness Initiatives for information only.
- 15 . Report dated March 21, 2011 was received from the Chief Financial Officer/Treasurer regarding Fleet Services – Reports Requested 2011 Budget Parking Lot for information only.  
  
The Committee agreed to reallocate 50% of the year's fleet dollars to another capital envelope pending the development of a plan for fleet replacement.
- 16 . Report dated March 24, 2011 was received from the Chief Financial Officer/Treasurer regarding Water Efficiency Plan for information only.

## **Review of Budget Enhancement Options**

- 17 . 2011 Operating Budget Ranking Voting Package and the 2011 Operating Budget Yes/No Voting Package were distributed under separate cover.  
  
Budget Option for Transit Services Enhancements was distributed to Committee Members at the meeting.  
  
The Committee reviewed the 2011 Operating Budget Ranking Voting Package:
- Councillor Landry-Altmann, Page 24 (Provide funding to the Eyre Playground Association to upgrade the existing playground)
    - Reduce from \$76,500 to \$50,000
  - Councillor Dupuis, Page 23 (Provide funding to upgrade McCreagh Heights playground)
    - Include and removed other options in his Ward
  - Councillor Caldarelli, Page 26 (Provided funding for Security and Custodian to the Samaritan Centre)
    - Reduce from \$50,362 to \$35,000
  - Councillor Dutrisac, Page 5 (Provide funding to develop a Seniors' Park, Rick MacDonald Complex)
    - Reduce from \$50,000 to \$40,000
  - Councillor Berthiaume, Page 31 (Provide funding to install protective netting along back fence at Côté Park Ballfield in Chelmsford)
    - Reduce from \$50,000 to \$45,000 (\$5,000 to be funded from the Councillor's CIP funds)
  - Councillor Barbeau, Page 12 (Provide funding to the Lake Panache Campers Association Inc. for a private road upgrade)
    - Reduce from \$53,000 to \$10,000
  - Councillor Kett, Page 14 (Provide increased funding for Summer Roads Maintenance per 2006 Ad Hoc Committee)
    - \$750,000 permanent and \$750,000 one-time

Councillor Kett requested a report from the Manager of Environmental Services on the location of the recycling transfer station on Old Burwash Road.

The Committee reviewed the 2011 Operating Budget Yes/No Voting Package:

- Page 10 (Convert the existing contract position Special Events Co-ordinator to Full Time)
  - Change to one-time option, review next year

### Recess

At 7:15 p.m., the Committee recessed.

### Reconvene

At 7:45 p.m., the Committee reconvened.

## **Voting on Budget Options**

18 . The Finance Committee voted on the Budget Options.

### **OTHER**

#### **Be WISE and Recognize: Recognition Program Two (2) year Trial Update**

Report dated February 24, 2011 was received from the Director of Human Resources & Organizational Development regarding Be WISE and Recognize: Recognition Program Two (2) year Trial Update was distributed to Committee Members at the meeting.

This report was presented to the Finance Committee at the March 2, 2011 meeting and deferred for additional information. The additional information being provided, the following recommendation was presented:

2011-11 Barbeau-Dutrisac: WHEREAS the Be WISE and Recognize: Recognition Program has been successful and remaining funds exist;

THEREFORE BE IT RESOLVED THAT the Program be extended for an additional three (3) years on a trial basis and that additional promotional activities be put in place.

**CARRIED**

## **Review of Voting Results**

The Committee reviewed the results of the voting options. For results click on:

[www.greatersudbury.ca/content/div\\_councilagendas/documents/Budget Results - 2011 Enhancements.pdf](http://www.greatersudbury.ca/content/div_councilagendas/documents/Budget+Results+-+2011+Enhancements.pdf)

## **Parking Lot Review**

20 . The Committee reviewed the March 28, 2011 Parking Lot and voted on the items. For Parking Lot click on:

[www.greatersudbury.ca/content/div\\_councilagendas/documents/Parking Lot March 28, 2011.pdf](http://www.greatersudbury.ca/content/div_councilagendas/documents/Parking+Lot+March+28,+2011.pdf)

### Adjournment

2011-12 Dupuis-Berthiaume: THAT this meeting does now adjourn. Time: 8:29 p.m.

**CARRIED**

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Councillor Terry Kett, Chair

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Angie Haché, City Clerk