



FINANCE AND ADMINISTRATION COMMITTEE AGENDA

Finance and Administration Committee Meeting
Tuesday, October 13, 2020
Tom Davies Square - Council Chamber / Electronic Participation

COUNCILLOR MIKE JAKUBO, CHAIR

Deb McIntosh, Vice-Chair

4:00 p.m. CLOSED SESSION, COMMITTEE ROOM C-12 / ELECTRONIC PARTICIPATION

6:00 p.m. OPEN SESSION, COUNCIL CHAMBER / ELECTRONIC PARTICIPATION

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ROLL CALL

Resolution to move to Closed Session to deal with two (2) Personal Matters (Identifiable Individual(s)) items regarding an employment contract and regarding a performance review in accordance with the *Municipal Act, 2001*, s. 239(2)(b).

(RESOLUTION PREPARED)

RECESS

ROLL CALL

DECLARATIONS OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF

MATTERS ARISING FROM THE CLOSED MEETING

At this point in the meeting, Vice-Chair McIntosh will rise and report the results of the closed session. The Committee will then consider any resolutions.

REGULAR AGENDA

PRESENTATIONS

1. Report dated September 29, 2020 from the General Manager of Corporate Services regarding World Council on City Data.

5 - 25

(ELECTRONIC PRESENTATION) (FOR INFORMATION ONLY)

- Dr. Patricia L. McCarney, President & CEO and James Patava, VP of Public Affairs & International Relations, World Council on City Data

(This presentation provides information regarding the City's participation in the World Council on City Data.)

MANAGERS' REPORTS

- R-1. 2020 Operating Budget Variance Report - August
(RESOLUTION PREPARED) (REPORT TO FOLLOW)

(This report provides information regarding a year end projection based on expenditures and revenues to the end of August, 2020.)

- R-2. Budget Discussions
(FOR INFORMATION ONLY) (REPORT TO FOLLOW)

(This report provides information regarding discussions with individual Council Members in preparation of the 2021 Budget.)

MEMBERS' MOTION

1. Kivi Park 2021 Budget

As presented by Councillor McIntosh:

WHEREAS Kivi Park is a premier destination for sport, nature and adventure, set on over 480 acres of Precambrian Shield overlooking Long Lake, which offers several park amenities including approximately 18 kilometers of groomed cross-country ski and 22 kilometers of snowshoeing trails used in the off season for hiking, mountain biking, etc., which exists in large part thanks to the generosity of the Clifford and Lily Fielding Charitable Foundation;

AND WHEREAS Kivi Park has become home to numerous charitable and other community events, and has been identified as Ontario's first training centre for Para-Nordic athletes;

AND WHEREAS Kivi Park has hosted multiple provincial and national competitions, such as the 2019 Ontario Para-Nordic Trials, 2019 OFSAA Cross-Country Running Championship, the 2019 XTERRA Conquer the Crater 2020, the 2019 Canadian Individual Swim-Run Championships, 2019 Fielding Memorial Cross Country Challenge, drawing participants from around the Province, the Country and the world;

AND WHEREAS Kivi Park has successfully operated and maintained the facility thanks to the support of volunteers and corporate sponsors;

AND WHEREAS the Clifford and Lily Fielding Foundation representatives identified that a more sustainable operating model was required, which has led to the introduction of user fees;

AND WHEREAS along with the introduction of user fees, Kivi Park created the Affordability Fund to ensure that those who do not have the means to pay for their Kivi Pass can apply to the Fund, and which also offers free passes through established partnerships with the YMCA, Children's Aid Society, Big Brothers Big Sisters, Autism Ontario, Better Beginnings Better Futures, Cadets, Para-Athletes, and school boards for school run day trips or athletic training, at a total estimated value of approximately \$90,000 per year, which, with other partnerships being developed, could continue to grow;

AND WHEREAS the annual 2021 Operating costs for Kivi Park are estimated to be \$250,000 with membership fees of approximately \$100,000 and the balance of costs to be covered by events, sponsorships and fundraising.

AND WHEREAS the 2020 budget provided annual support for Kivi Park to reflect funding from the Economic Development Event Support budget in the amount of \$13,862 for 2020, and requested that Kivi Park be considered for funding from the City of Greater Sudbury Development Corporation Municipal Accommodation Tax (MAT) funding for future years;

AND WHEREAS the criteria for the MAT tax funding does not qualify Kivi for this type of

financial support;

AND WHEREAS the total taxes billed for 2020 for the properties on which Kivi Park is situated total \$14,302.65;

THEREFORE BE IT RESOLVED that the City of Greater Sudbury directs staff to present a business case to Council for its consideration during the 2021 budget deliberations exempting the lands attached to the following roll numbers from property taxes beginning in 2021:

090 002 11500
090 001 01400
090 001 00500
090 001 01000
090 001 02800
090 002 11600
090 001 02900

ADDENDUM

CIVIC PETITIONS

QUESTION PERIOD

ADJOURNMENT

For Information Only

World Council on City Data

Presented To: Finance and
Administration
Committee

Presented: Tuesday, Oct 13, 2020

Report Date Tuesday, Sep 29, 2020

Type: Presentations

Resolution

For Information Only

Relationship to the Strategic Plan / Health Impact Assessment

This report supports Council's Strategic Initiative to Demonstrate Innovation and Cost Effective Service Delivery. It specifically continues the evolution of business planning, financial and accountability reporting systems to support effective communication with taxpayers about the City's service efforts and accomplishments.

Report Summary

The report provides details on the City's expansion of the scope of its municipal benchmarking through the participation in the Data for Canadian Cities Pilot Project in joining the World Council on City Data. The three-year pilot project supported by the Ministry of Infrastructure and Communities will provide the City certification along with cities across the globe under ISO 37120, the first international standard for city data. This is a unique global initiative that equips cities with useful, independently verified data. Greater Sudbury joins a global network of over 100 data-driven cities and achieved platinum certification, the highest level, for 2019.

Financial Implications

There are no financial implication associated with this report. The City's participation in the Federal Government supported three-year Data for Canadian Cities Pilot Project to join the World Council on City Data is without cost until 2022 and the cost is estimated at \$13,500 for that year.

Signed By

Report Prepared By

Jim Lister
Manager of Accounting/Deputy
Treasurer
Digitally Signed Sep 29, 20

Division Review

Ed Stankiewicz
Executive Director of Finance, Assets
and Fleet
Digitally Signed Sep 30, 20

Financial Implications

Steve Facey
Manager of Financial Planning &
Budgeting
Digitally Signed Sep 30, 20

Recommended by the Department

Kevin Fowke
General Manager of Corporate
Services
Digitally Signed Sep 30, 20

Recommended by the C.A.O.

Ed Archer
Chief Administrative Officer
Digitally Signed Sep 30, 20

Background

The City of Greater Sudbury's Strategic Plan contains a strategic objective of Asset Management and Service Excellence which calls for the corporation to "demonstrate innovation and cost-effective service delivery". Staff believe achieving this outcome requires robust data collection and reporting, and a reliable basis for comparison.

The Mayor's Office received information about a global municipal benchmarking opportunity in late 2019. Following a review by the CAO and with support from the Executive Leadership Team, Greater Sudbury joined the Toronto-based World Council on City Data ("WCCD") at the start of 2020. Like they do with MBNCanada reporting, Finance staff coordinated the enterprise-wide data collection and reporting process.

WCCD certifies cities across the globe under ISO 37120, the first international standard for city data. Through WCCD, a global network of more than 100 cities share comparable and independently verified municipal data in accordance with the ISO standard.

The corporation's membership commitment is for at least three years. Support for the membership in the form of financial assistance comes from the federal Ministry of Infrastructure and Communities.

The corporation has long been one of 17 Canadian cities that collaborates on an annual exercise of measuring and reporting performance information through its membership in the Municipal Benchmarking Network Canada (MBNCan). Benchmarking of both multi-year trends and comparisons to other municipalities provides data driven insights into service performance. It provides useful context to support decision making about service levels and helps identify opportunities for change by comparing local performance with peer municipalities across the country. It also offers data that enables meaningful interventions based on the experience of other municipalities, reducing the time required to analyze issues and find effective solutions that lead to better services and/or lower costs.

Analysis

The three-year commitment includes federal financial support in years one and two, equivalent to the annual certification fees of \$10,000 US dollars, with the Corporation being responsible for the membership cost in the final year. The corporation must also annually provide the data required for reporting the ISO37120 indicators.

The WCCD performed a preliminary review of publicly available data and determined the corporation already had 59 of the 104 indicators available. The partnership with the WCCD includes access to WCCD staff who assist with data access and reporting. With some incremental effort, the corporation was successful in reporting data to fulfill the requirements for at least 90 indicators in the WCCD dataset. This meant the corporation could achieve Platinum Certification, the highest level of certification available. The corporation's results were subject to independent review as part of the certification process.

The Toronto-based WCCD was founded in 2014. It exists to help communities of all sizes in Canada and across the globe embrace standard, independently verified and globally comparable city data. Similar to MBNCanada, WCCD supports comparisons with data that assist cities to improve their performance and their communities' quality of life. Since 2014 the WCCD has been working with almost 100 cities across 38 countries and has helped these cities

to adopt ISO 37120. The corporation is now among thirty Canadian municipalities on the WCCD.

ISO 37120 utilizes data sources both *within* the municipal government's direct service delivery responsibilities (MBNCan-benchmarked services like Waste Management, Water and Wastewater, Sports & Recreation, Culture, Transit); and *beyond* – such as Statistics Canada and Ministry of Education – to develop a more fulsome profile of a city's quality of life.

The partial list of WCCD's ISO37120 categories demonstrates the wider reach of this body of globally comparable and independently verified city-level data:

- ✓ Economy
- ✓ Education
- ✓ Energy
- ✓ Environment & Climate Change
- ✓ Health
- ✓ Telecommunication

Staff responded quickly and efficiently to assemble all 2018 data required to complete the data-call. The result of their efforts was Greater Sudbury was awarded WCCD Platinum Certification for 2019 (collection year of 2018 data) on March 31, 2020. The ongoing COVID-19 response prevented this report from being presented at previous meetings.

The results of participation in this global initiative are highlighted in the attached flipbook. The flipbook provides a comparison of Greater Sudbury to both Canadian and international cities in numerous areas including:

- Demographics- in a Canadian perspective
- Environmental – fine particulate matter compared to international cities
- Housing – percentage of population living in affordable housing in Canadian cities
- An Educated Workforce – percentage of higher education degrees per 100,000 population internationally

The WCCD also has an online data portal that will assist the corporation with accessing comparisons on a global scale and provide the corporation with more benchmarking opportunities. WCCD and MBNCanada data complement each other, and will be included in various staff reports and public documents, such as the annual budget and Annual Report.

Conclusion

Staff provided a timely response to the WCCD data call, which was a critical factor in the Corporation's WCCD Platinum Certification in its first year as a member. Participation in the three-year Data for Canadian Cities Pilot Project will ensure the Corporation has independently verified, globally comparable city data to assist in its service benchmarking efforts and to broader measures of community sustainability and progress. The data and the comparisons it provides offers useful context to support decision making and helps demonstrate accountability for results.

CITY OF GREATER SUDBURY

DATA DRIVEN INSIGHTS





WCCD

WORLD COUNCIL
ON CITY DATA



DATA FOR
CANADIAN
CITIES

ABOUT THE WORLD COUNCIL ON CITY DATA

www.dataforcities.org

The World Council on City Data (WCCD) was founded in 2014 and exists to help communities of all sizes - in Canada and across the globe - to embrace standardized, independently verified, and globally comparable city data to become more sustainable, resilient, prosperous inclusive and smart. Since its founding, the WCCD has been working with 100 cities worldwide and has helped these cities to adopt ISO 37120, the first international standard for city data. The WCCD and ISO 37120 are a truly “Made in Canada” initiative – with their ultimate creation primarily spearheaded by Canadian urban thinkers and city leaders. The standard includes 104 indicators across 19 themes and standardizes a set of city services and quality of life. ISO 37120 provides cities with quantitative, globally comparable and independently verified local-level data enabling any city, of any size, to measure and compare its social, economic, and environmental progress internally year over year, and also in relation to other peer cities locally and globally. The WCCD is now also operationalizing two new standards: ISO 37122 Indicators for Smart Cities and ISO 37123 Indicators for Resilient Cities across its rapidly growing network. The WCCD has led the development of this “ISO 37120 Series” of three global standards to support cities in Canada and globally in building a global framework for city data that allows cities to drive measurable progress for sustainable, resilient and smart futures.

ISO 37120



WORLD COUNCIL
ON CITY DATA

The City of Greater Sudbury
achieved WCCD ISO 37120 Platinum
Certification in 2019 – supported by the
Government of Canada – having reported
over 90 standardised city-level indicators,
across nineteen themes.



ABOUT THE DATA FOR CANADIAN CITIES PROJECT

Equipping city leaders across Canada with high-calibre, comparable, and independently verified municipal data, the Data for Canadian Cities Project is a transformative, three-year, Canada-wide project that is currently underway in fifteen data-driven municipalities across the country. Supported by the Federal Ministry of Infrastructure and Communities, the Project provides city leaders with the kind of data they need to make important decisions, but also strengthens internal benchmarking, while enabling robust, apples-to-apples comparisons with thirty cities across Canada, and one hundred cities worldwide. From strengthening sustainability planning to driving economic development to achieving climate-change objectives, and informing critical investment decisions, the Data for Canadian Cities Project offers municipal decision-makers across the country the essential data that they need to create smarter, more sustainable, resilient, prosperous and inclusive communities.

THE DATA FOR CANADIAN CITIES PROJECT – PARTICIPATING MUNICIPALITIES

Fifteen new Canadian municipalities participating in the Data for Canadian Cities Project join established WCCD member cities to create a cohort of thirty WCCD-certified Canadian cities. Graphs in this document showcase cities in this cohort as well as appropriate global peers. Peer cities are selected on the basis of various criteria, including for example population size, density, economic profile, demographic makeup and location.



GREATER SUDBURY

A GLOBAL
LEADER IN
SUSTAINABLE
GROWTH



WCCD

WORLD COUNCIL
ON CITY DATA



DATA FOR
CANADIAN
CITIES

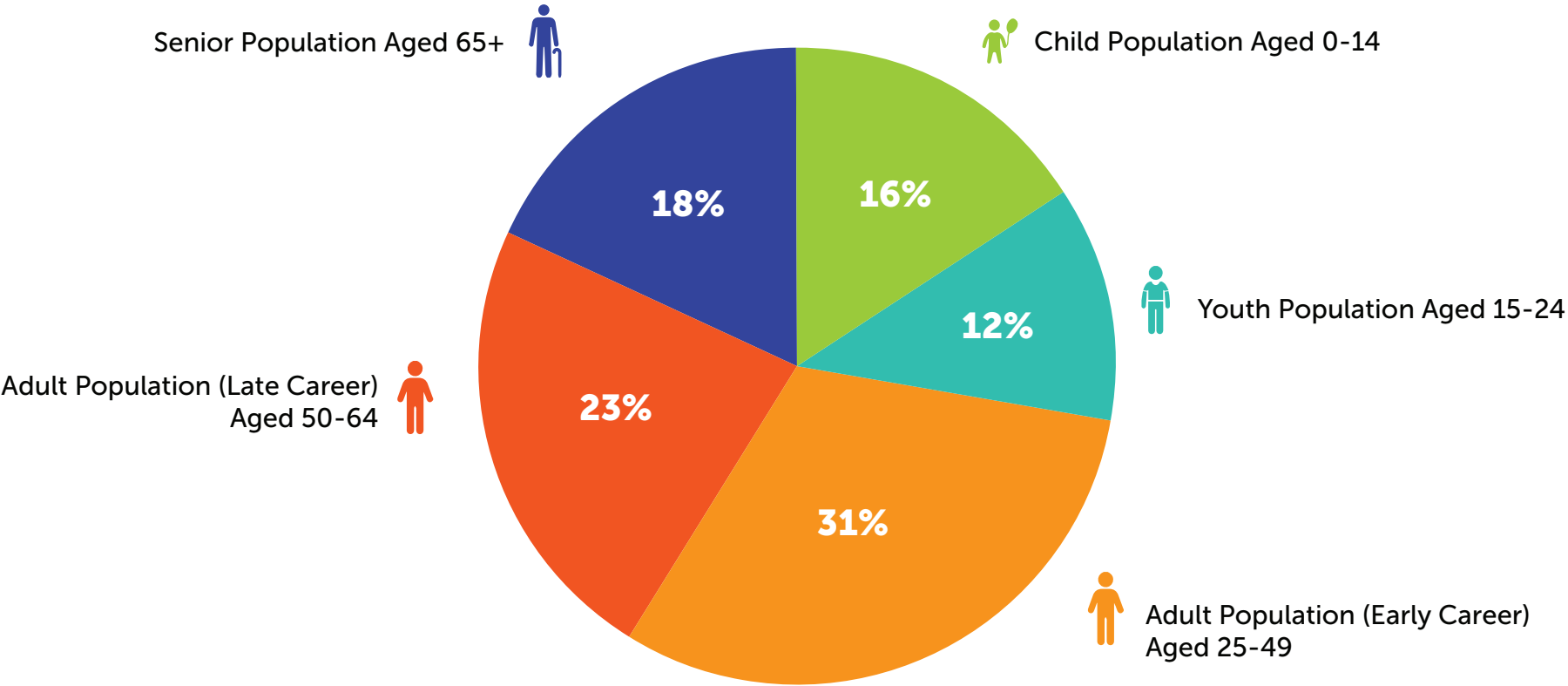


GREATER SUDBURY: A GLOBAL
LEADER IN SUSTAINABLE GROWTH

PLANNING FOR
DEMOGRAPHIC
CHANGE

Greater Sudbury Demographic Profile
ISO 37120

Age Cohort

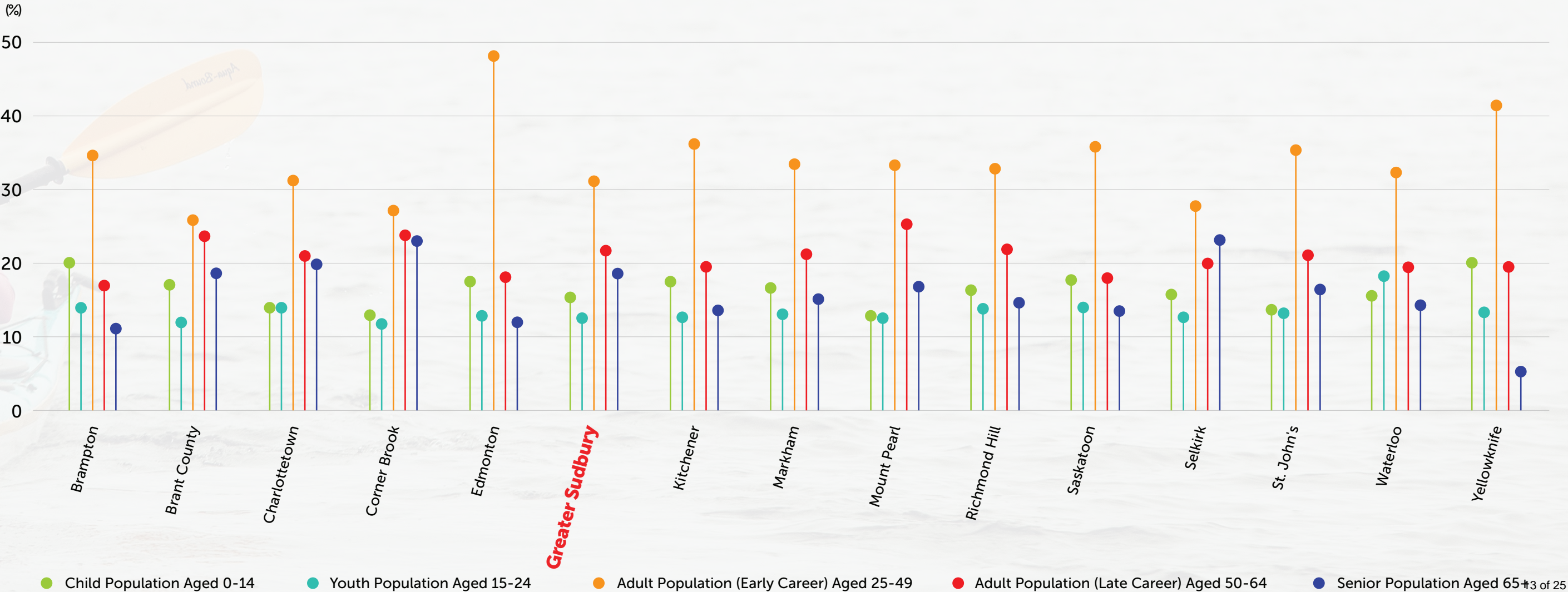


GREATER SUDBURY: A GLOBAL LEADER IN SUSTAINABLE GROWTH

PLANNING FOR DEMOGRAPHIC CHANGE

Greater Sudbury Demographics in a Canadian Perspective

ISO 37120





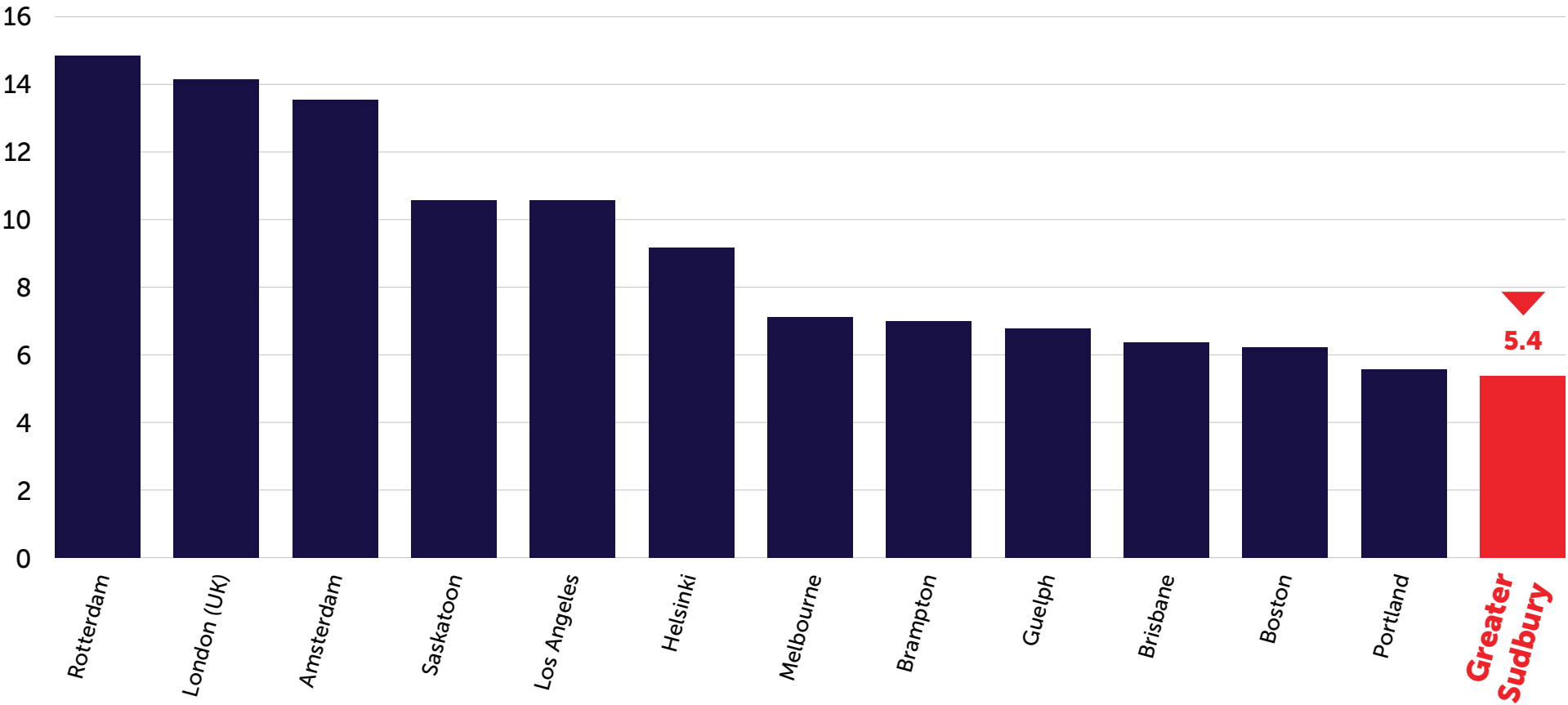
GREATER SUDBURY: A GLOBAL
LEADER IN SUSTAINABLE GROWTH

CLEAN AIR IN
ONTARIO'S
NORTH

PM2.5 measures levels of fine particulate matter in the air, such as fine dust and soil particles, acids, metals and allergens. Health effects from high concentrations of particulate matter in the air are predominantly associated with respiratory and cardiovascular issues.

Fine Particulate Matter (PM2.5) Concentration

ISO 37120 Indicator 8.1



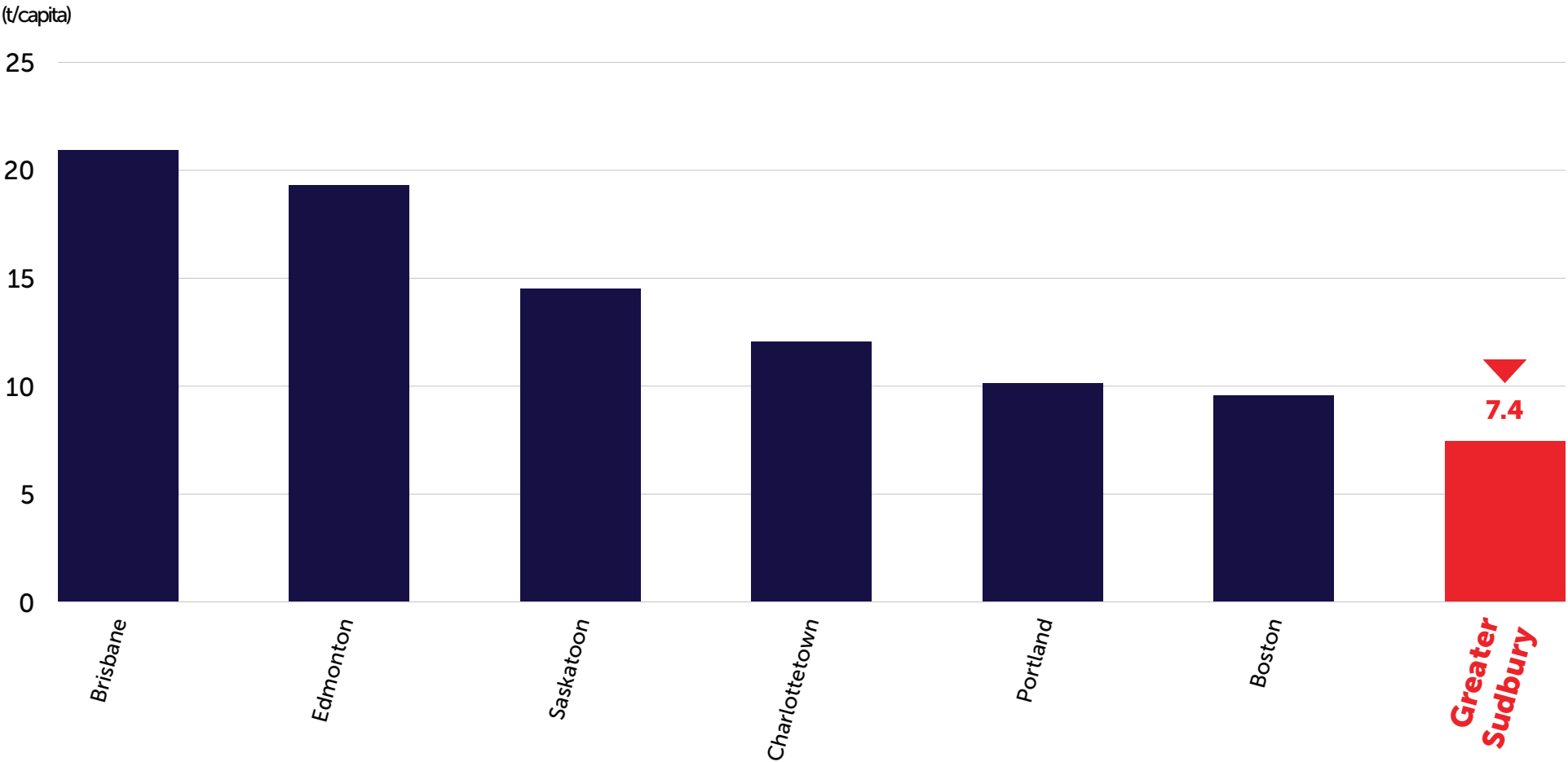


GREATER SUDBURY: A GLOBAL
LEADER IN SUSTAINABLE GROWTH

ENCOURAGING
ENVIRONMENTAL
STEWARDSHIP

Greenhouse Gas Emissions Measured in tonnes per capita

ISO 37120 Indicator 8.3

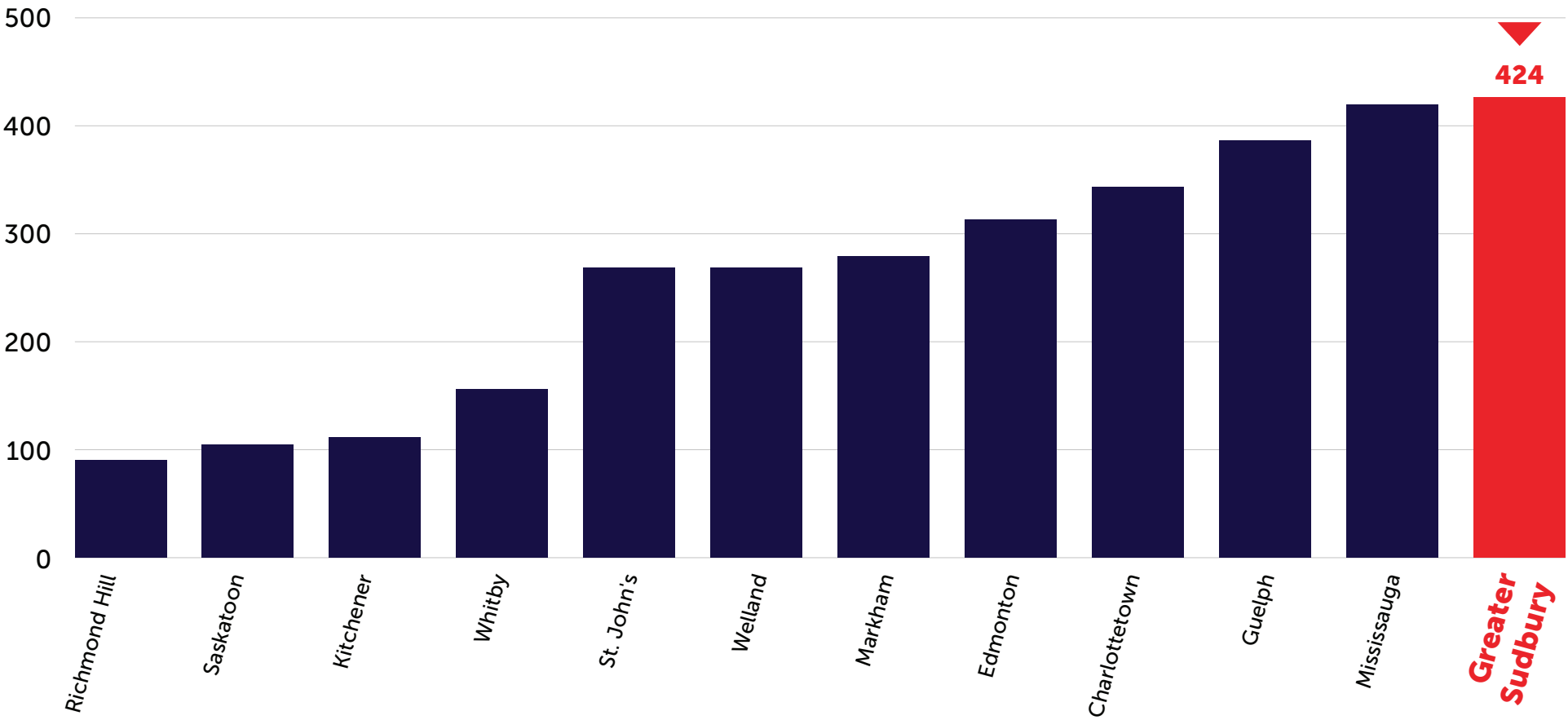


GREATER SUDBURY: A GLOBAL
LEADER IN SUSTAINABLE GROWTH

SUSTAINABLE
MOBILITY

Kilometres of Public Transport System per 100 000 Population

ISO 37120 Indicator 19.1



GREATER SUDBURY

BUILDING AN INCLUSIVE CITY



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ON CITY DATA



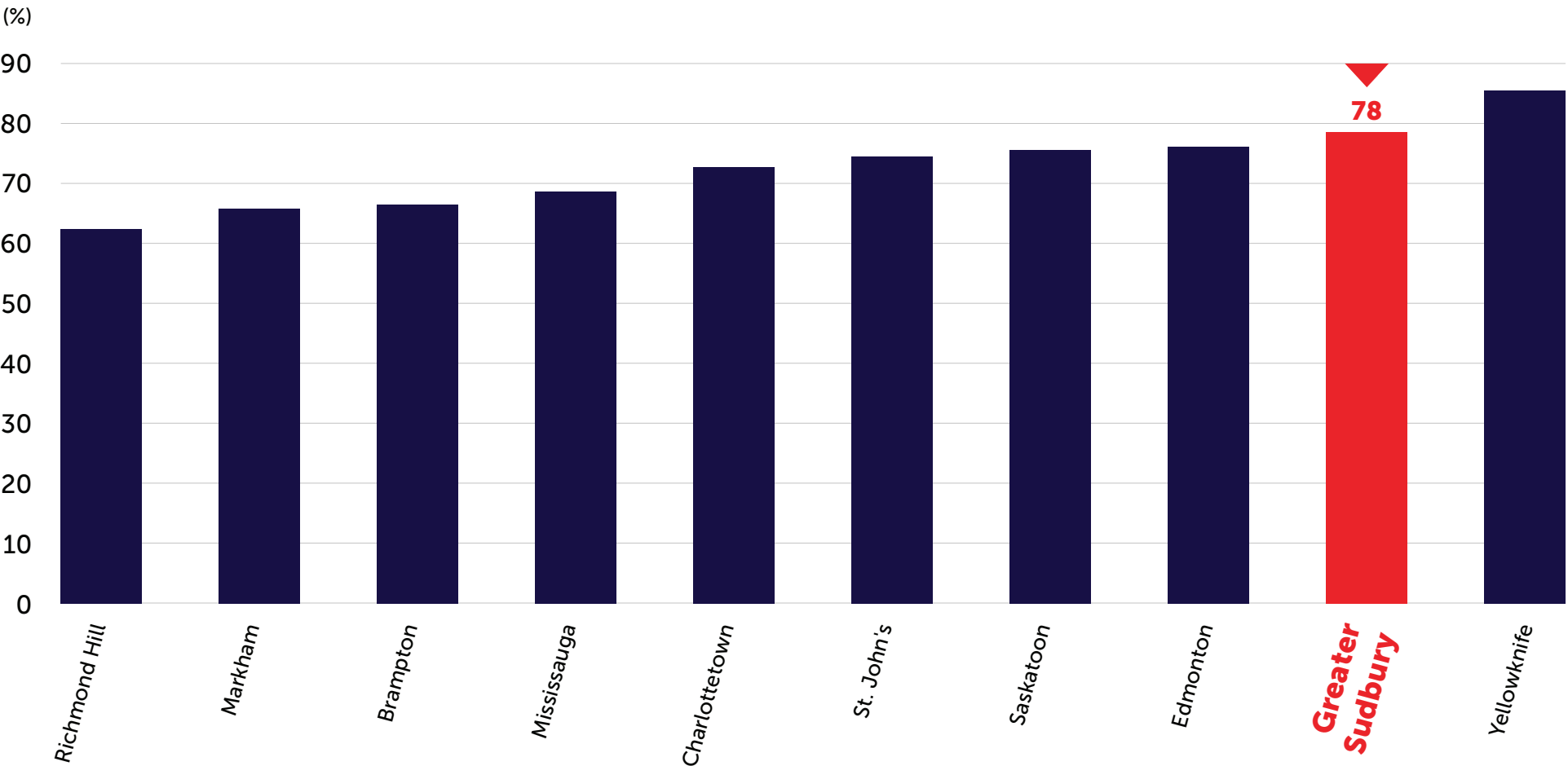
**DATA FOR
CANADIAN
CITIES**

GREATER SUDBURY:
BUILDING AN INCLUSIVE CITY

PROVIDING OPTIONS
FOR HOUSING

This threshold figure measures the percentage of a city's population that are living in housing that is affordable, defined according to what a given household spends on housing relative to household income. In Canada, housing is considered to be affordable when less than 30% of before-tax income is spent on housing.

Percentage of Population Living in Affordable Housing
ISO 37120 Indicator 12.2

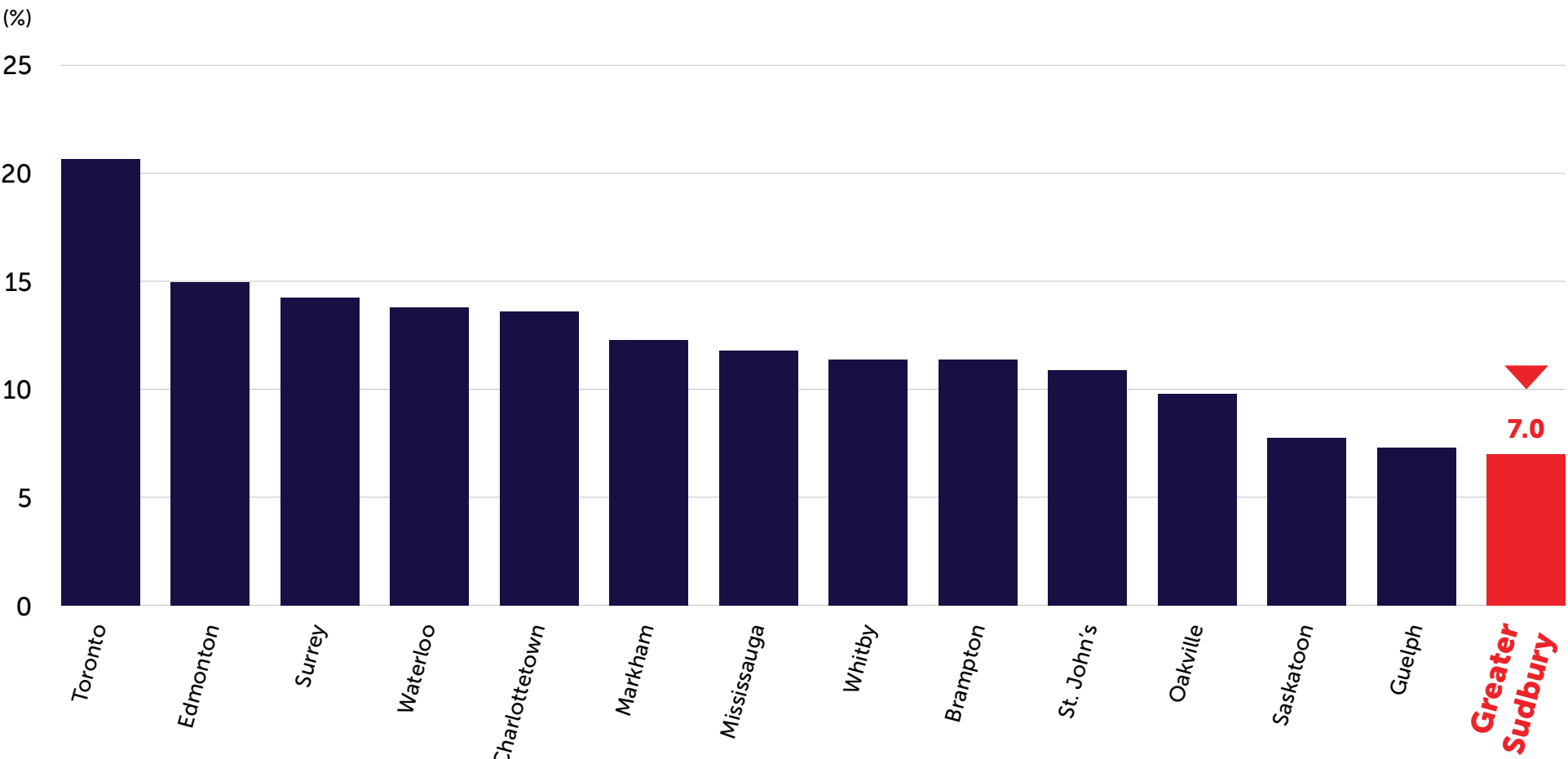


GREATER SUDBURY:
BUILDING AN INCLUSIVE CITY

GUARANTEEING
A HEALTHY
STANDARD OF
LIVING

Percentage of the City Population Living below the National
Poverty Line

ISO 37120 Indicator 13.2



GREATER SUDBURY

A PLACE TO DO
BUSINESS



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ON CITY DATA



DATA FOR
CANADIAN
CITIES



**GREATER SUDBURY:
A PLACE TO DO BUSINESS**

**ATTRACTING NEW
BUSINESSES AND
SUPPORTING
ESTABLISHED ONES**

Number of Businesses
per 100 000 Population
ISO 37120 Indicator 5.5



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**DATA FOR
CANADIAN
CITIES**

**NUMBER OF
BUSINESSES IN
GREATER SUDBURY**

5,191

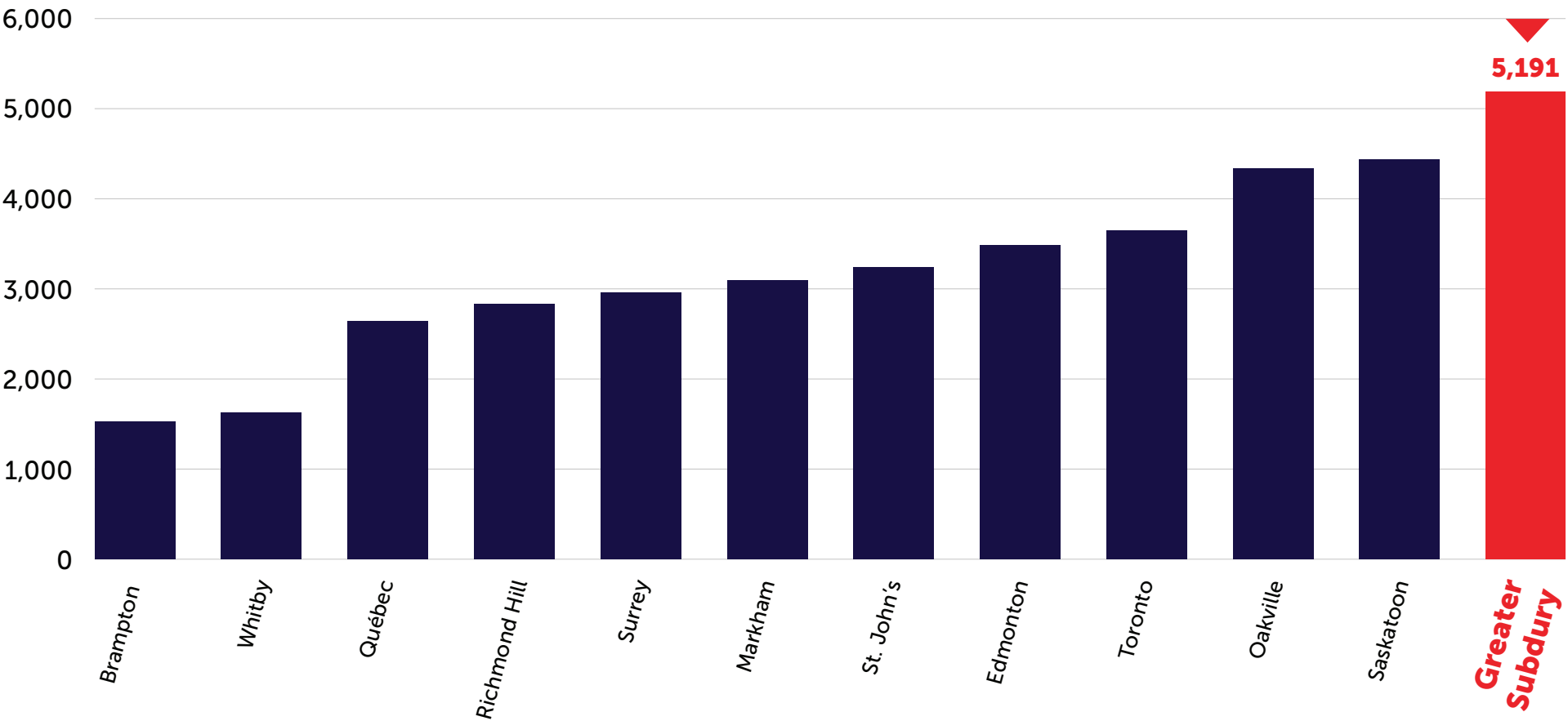
per 100 000 population



GREATER SUDBURY:
A PLACE TO DO BUSINESS

ATTRACTING
NEW
BUSINESSES AND
SUPPORTING
ESTABLISHED
ONES

Number of Businesses per 100 000 Population
ISO 37120 Indicator 5.5



GREATER SUDBURY: A PLACE TO DO BUSINESS

AN EDUCATED WORKFORCE TO PROPEL ECONOMIC DEVELOPMENT



WCCD

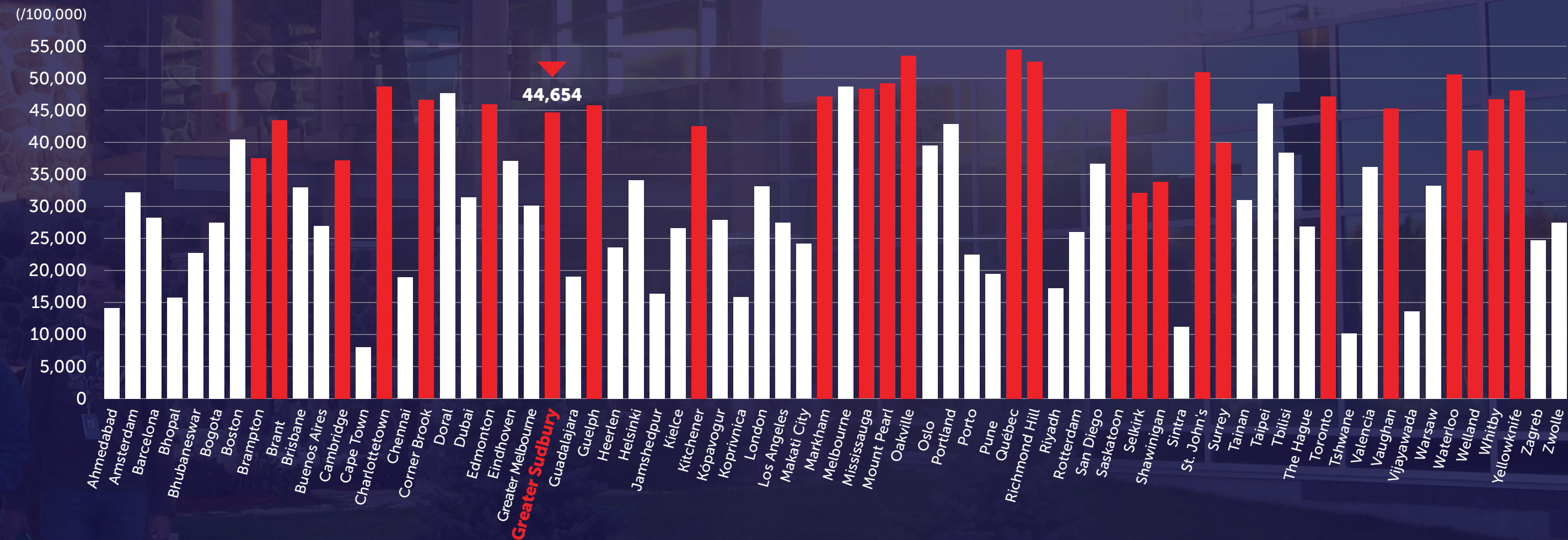
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DATA FOR
CANADIAN
CITIES

Number of Higher Education Degrees per 100 000 Population

ISO 37120 Indicator 6.6



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**DATA FOR
CANADIAN
CITIES**

