

Moved By Councillor				_
Seconded By Councillor	Mc Intosh	Date _	April 6,2021	_

THAT the rules of procedure regarding automatic adjournment be suspended for the meeting of the Finance & Administration Committee meeting of April 6th, 2021.

CARRIED April 6, 2021
Councillor Jakubo, Chair
Committee Resolutions are not ratified until approved by City Council.



Councellor Kirculan Date April 6, 2021 Moved By Seconded By

As Amended.

THAT the 2021 Budget be amended to include the business case Funding for St. Josephs Villa Capital Campaign as outlined on pages 24 to 26 of the Finalization of the 2021 Budget report.

Subject to the amount of \$250,000 being funded for the years 2022 and 2023 from the respective capital budgets for those years for a net 2021 levy impact of \$0.

CARRIED April 6, 2021
Councillor Jakubo, Chair
Committee Resolutions are not ratified until approved by City Council.



Moved By Councillor	Sizer	No	FA2021- 24	-A3	8
Seconded By Councillor	Landry-Altm	0∕∿ <i>∿</i> Date_	April	6	, 2021

That the 2021 Budget be amended to include options 1 and 2 of the business case to Provide Grant to Science North Go Deeper Project as outlined on pages 342 to 345 of the 2021 budget document with a zero 2021 net levy impact, options 1 and 2 being that Council provide its commitment to supporting the project in 2021 and flow funds in 2022 and 2023, while seeking allocation from GSDC Tourism Development Fund with the intent of reducing the levy impact in 2022 and 2023.



Moved By Councillor Kirwom	No
Seconded By Councillor Loduc	Date April 6,2021

THAT resolution FA2021-24-A7 regarding the elimination of maintenance at the Beaver Lake Welcome Centre be reconsidered.

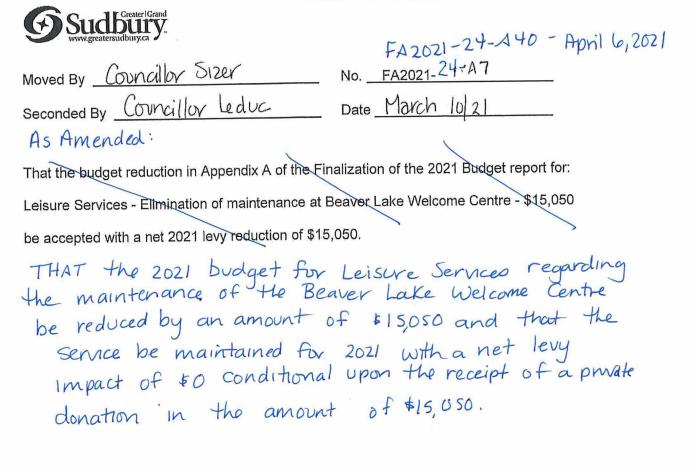
CARRIED
April 6, 2021
Councillor Jakubo, Chair
Committee Resolutions are not ratified until approved by City Council.

Sudbury.ca	
Coundlor	No. FA2021-24-A39
Moved By Vagnin	
Seconded By Concillar Kirwan	Date April 6,2021

That the resolution be amended to replace it with the following:

THAT the 2021 budget for Leisure Services regarding the maintenance of the Beaver Lake Welcome Centre be reduced by an amount of \$15,050 and that the service be maintained for 2021 with a net levy impact of \$0 conditional upon receipt of a private donation in the amount of \$15,050.

CARRIED April 6, 2021
Councillor Jakubo, Chair
Committee Resolutions are not ratified until approved by City Council.



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April 6,2021 CARRIED March , 2021 Councillor Jakubo, Chair Committee Resolutions are not ratified until approved by City Council.

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Moved By Councillor Leduc	No. <u>FA2021- 2</u> 닉 - <u>ㅅ</u> 닉ㅣ
Seconded By Councillor Signoretti	Date April 6 21

THAT the 2021 Budget be amended to include \$350,000 for Salary Gapping;

AND THAT the reduction of \$350,000 be utilized to reduce the property tax levy increase for 2021.

Defeated
CARRIED
April 6, 2021
Councillor Jakubo, Chair
Committee Resolutions are not ratified until approved by City Council.



Moved By Councilloc	Leduc	No. FA2021-24-A42
Seconded By	<u>S.g.noretti</u>	Date April 6,2021

THAT the 2021 Budget be amended to include a permanent reduction in Overtime hours of \$125,000;

AND THAT the reduction of \$125,000 be utilized to reduce the property tax levy increase for 2021.

Pefeated		
April 6, 2021		
Councillor Jakubo, Chair		
Committee Resolutions are not ratified until approved by City Council.		



Moved By Councillor	healic	No	FA2021-24- A 43
Seconded By Councillo			

THAT the 2021 Budget be amended to include a one-time contribution of \$100,000 from the Equipment Vehicle Replacement - Parks Reserve Fund;

AND THAT the reduction of \$100,000 be utilized to reduce the property tax levy increase for 2021.

CARRIED
April 6, 2021
Councillor Jakubo, Chair
Committee Resolutions are not ratified until approved by City Council.



Moved By Councillor Leduc	No
Seconded By Councillor Signaretti	Date April 6 21

THAT the 2021 Budget be amended to include a one-time contribution of \$380,000 from the Insurance Reserve;

AND THAT the reduction of \$380,000 be utilized to reduce the property tax levy increase for 2021.

Defeated		
CABRIED		
April 6, 2021		
Councillor Jakubo, Chair		
Committee Resolutions are not ratified until approved by City Council.		



Moved By Councillor Loduc	No. FA2021- 24-145
Seconded By Councillor Signorett	Date <u>April 6 / 21</u>

THAT the 2021 Budget be amended to include a one-time contribution of \$300,000 from the Sick Leave Reserve;

AND THAT the reduction of \$300,000 be utilized to reduce the property tax levy increase for 2021.

Defeated
CABRIED
April 6 , 2021
higher
Councillor Jakubo, Chair
Committee Resolutions are not ratified until approved by City Council.



Moved By Councillor McCausland	No. FA2021-38
Seconded By Councillor Leduc	

That resolution FA2021-24-A2 regarding budget reductions for Winter Control - Increased Risk be reconsidered.

	CARRIED , 2021
	Councillor Jakubo, Chair
С	ommittee Resolutions are not ratified until approved by City Council.

Sudbury. Councillor McCaustand No. FA2021-24-A46 Moved By Date April 1 Seconded By (

That the resolution be amended to delete "Winter Control - Increased Risk \$500,000" and replace the amount of \$850,000 with the amount of \$330,412.

	CARRIED	
	April 6, 2021	
	Councillor Jakubo, Chair	
Committee Resolutions are not ratified until approved by City Council.		

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Moved By Councillos McCauslowel	No. <u>FA2021- </u>
Seconded By Councillor Jakubo	Date April 6 21

As amended:

That the budget reduction for Winter Control - Increased Risk \$330,412

be accepted to reduce the 2021 Budget with a net levy reduction of \$330,412.

CARRIED April 6, 2021
Councillok Jakubo, Chair
Committee Resolutions are not ratified until approved by City Council.



Finance	Finance and Administration Committee Resolutions		
Moved By Councillor Mctutosh	No. <u>FA2021- 24</u>		
Seconded B& OUNCILLOF KINNOM	Date April 621		

As amended Resolution #8:

THAT the 2021 City of Greater Sudbury's tax supported base operating budget for municipal operations, inclusive of fees and charges and excluding the City's share of the Outside Boards' budgets be approved in the gross expenditure amount of \$460,653,610 and the net amount of \$227,931,398.

Subject to:

FA2021-24-A1: THAT staff be directed to reinstate the budget for Museums in the amount of \$152,518 in the 2021 draft budget to maintain existing service levels.

FA2021-24-A3: THAT the budget reduction in Appendix A of the Finalization of the 2021 report for:

Environmental Services – Sale of Recyclables - \$200,000

be accepted to reduce the 2021 Budget with a net levy reduction of \$200,000.

FA2021-24-A6: THAT the budget reduction in Appendix A of the Finalization of the 2021 Budget report for:

Community Safety – Close 3 helipad night landing sites - \$73,266

be accepted with a net levy reduction of \$73, 266.

FA2021-24-A8: THAT the budget reduction in Appendix A of the Finalization of the 2021 Budget report for:

Leisure Services – Elimination of maintenance at Coniston Welcome Centre - \$14,700

be accepted with a net 2021 levy reduction of \$14,700.

FA2021-24-A9: THAT the budget reduction in Appendix A of the Finalization of the 2021 Budget report for:

Reducing Tourism Event Support' be accepted to reduce the 2021 Budget with a one time reduction of \$95,000,

to be reallocated to the existing budget for one time expenditures.

FA2021-24-A11: THAT the budget reduction in appendix A of the Finalization of the 2021 Budget report for:

Environmental Services - Full Cost Recovery of Special Events

be accepted to reduce the 2021 Budget with a one time reduction of \$30,000 to be reallocated to the existing budget for one time expenditures and no costs be recovered from users.

FA2021-24-A12: THAT the draft 2021 budget be adjusted to reflect City Council resolution CC2021-75 regarding Fire Protection Service Level Adjustment resulting in a 2021 net levy impact of \$1,075,000.

FA2021-24-A17: THAT the 2021 Budget be amended to include the business case to Implement Transitional Housing as outlined on pages 51 to 54 of the Finalization of the 2021 Budget report with a 2021 net levy impact of \$2,236,495.

Subject to the following amendments:

- Reducing the operating and grant payments to reflect 6 months of expenditures for 2021 totaling \$1,118,248 and the annual impact reflected for 2022 totaling \$2,236,495

- Inclusion of rental revenues of \$100,000 for 2021 and an additional \$100,000 in 2022

- A one-time reduction to Healthy Community Initiatives of \$100,000 in 2021

- Application of the already approved reduction to the Greater Sudbury Public Library Board of \$144,200 beginning 2021

- A one-time contribution from reserves of \$295,309 for 2021

- A one-time contribution from the Social Services Relief Funding – Phase 3 of \$478,739 for 2021

- An on-going reduction in the contribution to capital of \$800,000 beginning in 2022

- Inclusion of Third Party Support / shifts in spending for 2022
- Resulting in a net levy impact of \$144,200 for 2021 and \$0 for 2022

AND THAT additional funding sources be sought for 2022 with a report being submitted by the end of Q3 of 2021.

FA2021-24-A18: THAT the 2021 Budget be amended to include the business case to Implement a Transit Fare Subsidy of \$8,000 for Children's Aid Society as outlined on pages 299 to 300 of the 2021 budget document with a 2021 net levy impact of \$0.

FA2021-24-A19: THAT all business cases greater than \$0 and under the amount of \$86,000 be approved with a net levy impact of \$0.

FA2021-24-A20: THAT the 2021 Budget be amended to include the business case to Implement COMPASS – Comprehensive Organization Management, Productivity, Activity and Service System as outlined on pages 301 to 303 of the 2021 budget document with a 2021 net levy impact of \$1,625,000;

AND THAT the business case for the COMPASS project be approved and, additionally, the CAO prepare a report annually for the duration of the project that describes:

A) project progress,

B) operational changes, especially process improvements, and

C) actual, realized cost reductions compared to planned levels as described in the Business case.

FA2021-24-A21: THAT the 2021 Budget be amended to include the business case to the Purchase of All-In-One Automated Pothole Patching Machine (Python 5000 or Equivalent) as outlined on pages 304 to 306 of the 2021 budget document.

Subject to:

THAT the purchase of \$400,000 be funded from the tax rate stabilization reserve – committed (option 3) for a 2021 net impact levy of \$0.

FA2021-24-A22: THAT the 2021 Budget be amended to include the business case to Implement Municipal Easement Database Acquisition (Teranet) as outlined on pages 310 to 312 of the 2021 budget document.

Subject to the following amended funding sources:

- \$125,000 from the Capital Holding Account Wastewater
- \$125,000 from the Capital Holding Account Water
- \$250,000 from the Capital Financing Reserve Fund General

Resulting in a net levy impact of \$0.

FA2021-24-A23: WHEREAS Council approved a Capital Budget Policy in January of 2019, that directs staff to identify capital budget priorities using an enterprise-wide approach; and

WHEREAS The Pioneer Manor – Bed Redevelopment project was one the highest priority projects for both the 2020 and 2021 Budgets; and

WHEREAS the Bed Redevelopment project was one of the options presented to be funded by the Special Capital Levy, originally published in January 2020;

THEREFORE, be it resolved that the 2021 Budget be amended to include the business case to Implement Pioneer Manor Bed Redevelopment as outlined on pages 375 to 379 of the 2021 budget document with a zero net levy impact.

Subject to the following amendments:

- a. Utilizing a more recent debt financing estimate of 3.2% for 25 years;
- b. Financing the business case with a contribution from capital (for 25 years) of approximately \$1,419,011 to fund net levy requirements, pending changes to interest rates, timing of construction subsidies from the provincial government and additional operating expenditures;
- c. Resulting in a net levy impact of \$0 for the duration of the project.

AND THAT staff are directed to reinvest expiring long-term financing commitments, specifically retiring health-care related funding for Health Sciences North – Capital Campaign, Health Sciences North – PET scanner, and the Maison McCullough Hospice as a contribution to capital starting in 2023 to offset the capital draws funding the business case.

FA2021-24-A24: THAT the 2021 Budget be amended to include the business case to increase Personal Support Workers (PSW) as outlined on pages 313 to 315 of the 2021 budget document with a 2021 net levy impact of \$0.

FA2021-24-A26: THAT the 2021 Budget be amended to include the business case 'Fund Community Improvement Plans - 2020 Intake' as outlined on pages of 319 to 321 of the 2021 Budget Document with a 2021 net levy impact of \$0.

Subject to the following:

THAT Tax Increment Equivalent Grant Requests from 2019-2021 over \$1 million be funded following the year where the municipal property taxes have been levied by the City based on the reassessed value of the property.

THAT All non-TIEG CIP applications from the 'Fund Community Improvement Plans - 2020 Intake' Business Case be funded from prior years' CIP funding from the 2018, 2019 and 2020 Budgets.

THAT Staff be directed to prepare a Business Case on alternative approaches to fund CIP programs, including Tax Increment Equivalent Grants and the Multi-Residential Interest-Free Loans for the 2022 Budget Process;

THAT All existing and future Community Improvement Plan agreements, where work has not commenced, be limited to one extension only;

THAT Staff prepare a report annually that describes:

- A) current CIP obligations and funding
- B) expiring CIP agreements and anticipated funding implications
- C) current year CIP applications and funding implications

FA2021-24-A27: THAT the 2021 Budget be amended to include the business case to Implement Civic Memorial Cemetery Mausoleum Expansion as outlined on pages 322 to 324 of the 2021 Budget document with a 2021 net levy impact of \$238,108;

Subject to the following funding amendments:

THAT \$215,000 be funded from the Cemeteries Reserve fund, resulting in a net levy impact of \$0 for 2021;

THAT \$1,102,200 and \$734,800 be funded from the Capital Financing Reserve Fund – General, in the years 2022 and 2023 respectively, which will be replenished by revenues generated from the sale of crypts and niches starting in the year 2023;

AND THAT repayments to the Capital Financing Reserve Fund – General will include interest in accordance with Debt Management Policy.

FA2021-24-A28: THAT the 2021 Budget be amended to include the business case for Addition of RPN – Infection Prevention and Control (IPAC) Nurses as outlined on pages 332 to 334 of the 2021 budget document with a 2021 net levy impact of \$0.

FA2021-24-A29: THAT the 2021 Budget be amended to include the business case to Improve Urban Forestry Service as outlined on pages 346 to 348 of the 2021 budget document with a 2021 net levy impact of \$97,300.

Subject to the following amendments:

- The cost of this service level enhancement will be offset by a reduction in the Winter Control budget of \$97,300

- Resulting in a net levy impact of \$0 for 2021

FA2021-24-A30: THAT the 2021 Budget be amended to include the business case to Implement Data Digitization and Migration Project as outlined on pages 372 to 374 of the 2021 budget document with a 2021 zero net levy impact.

FA2021-24-A31: THAT the 2021 Budget be amended to include the business case Increase in Part Time Hours for Engineering Services as outlined on pages 380 to 382 of the 2021 budget document with a 2021 zero net levy impact.

FA2021-24-A32: THAT the 2021 Budget be amended to include the proposed increase in user fees for campgrounds in the business case for "User Fee Framework and 2021 Recommended User Fee Changes" as outlined on pages 55 to 58 of the Finalization of the 2021 Budget report with a 2021 net levy reduction of \$15,826 in 2021.

FA2021-24-A35: THAT the 2021 Budget be amended to include the business case for "Funding for Housing Onsite Security Enhancements" as outlined on pages 1to 3 of the Additional Business Cases – March 3, 2021 report with a 2021 zero net levy impact.

FA2021-24-A36: THAT the 2021 Budget be amended to include the business case to include Construction of the Lionel E. Lalonde Centre Therapeutic Leisure Pool as outlined on pages 10 to 13 of the Additional Business Cases – March 3, 2021 report subject to the following:

-that \$4,200,000 be reallocated from the under-expenditure of the capital budget for the MR 35 project, which funding consists of 30 year sinking fund debentures approved by By-law 2020-61on March 10, 2020.

FA2021-24-A37: THAT the 2021 Budget be amended to include the business case Funding for St. Josephs Villa Capital Campaign as outlined on pages 24 to 26 of the Finalization of the 2021 Budget report.

Subject to the amount of \$250,000 being funded for the years 2022 and 2023 from the capital budgets for those years for a net 2021 levy impact of \$0.

FA2021-24-A38: That the 2021 Budget be amended to include options 1 and 2 of the business case to Provide Grant to Science North Go Deeper Project as outlined on pages 342 to 345 of the 2021 budget document with a zero 2021 net levy impact, options 1 and 2 being that Council provide its commitment to supporting the project in 2021 and flow funds in 2022 and 2023, while seeking allocation from GSDC Tourism Development Fund with the intent of reducing the levy impact in 2022 and 2023.

FA2021-24-A40: THAT the 2021 budget for Leisure Services regarding the maintenance of the Beaver Lake Welcome Centre be reduced by an amount of \$15,050 and that the service be maintained for 2021 with a net levy impact of \$0 conditional upon receipt of a private donation in the amount of \$15,050.

FA2021-24-A47: THAT the budget reduction for Winter Control - Increased Risk \$330,412

be accepted to reduce the 2021 Budget with a net levy reduction of \$330,412.



ONLY THE ORIGINAL OF THE MOTION IS AN OFFICIAL DOCUMENT

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Moved By Councillor Hostpellier	No. <u>FA2021- 39</u>
Seconded By Councillor Kinwan	

THAT the Whitson Trail project be included in the 2021 Capital Budget in an amount of up to \$1,802,000 with funding to be borrowed from the Capital Financing Reserve Fund - General to be replenished from the 2022 Capital Budget.



Moved By Quallac	Jakubo	No	FA2021- 40	
Seconded By Councillor	McIntosh	Date _	April 6/21	_

As Amended:

Resolution #9:

THAT the City of Greater Sudbury's 2021 tax supported capital budget be approved in the gross amount of \$88,912,216 funded as follows:

Contributions from the Operating Budget \$41,716,030;

Contributions from Federal Grants \$11,688,400;

Contributions from Provincial Grants \$12,454,435;

Contributions from the City of Greater Sudbury's Reserves and Reserve Funds \$10,258,449;

Contributions from the City of Greater Sudbury's Obligatory Reserve Funds \$2,444,902;

External debt financing of \$10,000,000;

Third party recoveries of \$160,000; and

Development Charges \$190,000.

Subject to:

THAT the Whitson Trail project be included in the 2021 Capital Budget in an amount of up to \$1,802,000 with funding to be borrowed from the Capital Financing Reserve Fund - General to be replenished from the 2022 Capital Budget.

April	CARRIED , 2021
Counc	illor Jakubo, Chair
	Resolutions are not ratified roved by City Council.



Moved By Councillor Jakubo	No. FA2021- 네
Moved by COUNCIND ON TOPOS	
Seconded By Councillor Mc Intosh	Date April 6 21

Resolution #11:

THAT pursuant to Ontario Regulation 284/09, this report serve as the method for communicating the exclusion of the following estimated expenses from the 2021 Budget:

- a) Amortization expense \$72.7 million
- b) Post-employment benefit expenses \$3.7 million
- c) Solid waste landfill closure and post-closure expenses \$1.2 million



Moved By Councillo	Jakubo	No	FA2021- 42
Seconded By Councillor	Metatosh	Date _	April 6, 2021

THAT this meeting does now adjourn. Time: $\underline{Q:UU}$ p.m.