



FINANCE AND ADMINISTRATION COMMITTEE AGENDA

Tuesday, April 20, 2021

Tom Davies Square

Councillor Jakubo, Chair

4:00 p.m. Closed Session, Committee Room C-12 / Electronic Participation

6:00 p.m. Open Session, Council Chamber / Electronic Participation

City of Greater Sudbury Council and Committee Meetings are accessible and are broadcast publically online and on television in real time and will also be saved for public viewing on the City's website at:

<https://www.greatersudbury.ca/agendas>.

Please be advised that if you make a presentation, speak or appear at the meeting venue during a meeting, you, your comments and/or your presentation may be recorded and broadcast.

By submitting information, including print or electronic information, for presentation to City Council or Committee you are indicating that you have obtained the consent of persons whose personal information is included in the information to be disclosed to the public.

Your information is collected for the purpose of informed decision-making and transparency of City Council decision-making under various municipal statutes and by-laws and in accordance with the Municipal Act, 2001, Planning Act, Municipal Freedom of Information and Protection of Privacy Act and the City of Greater Sudbury's Procedure By-law.

For more information regarding accessibility, recording your personal information or live-streaming, please contact Clerk's Services by calling 3-1-1 or emailing clerks@greatersudbury.ca.

1. **Call to Order**
2. **Roll Call**
3. **Closed Session**
Resolution to move to Closed Session to deal with one (1) Personal Matters (Identifiable Individual(s)) item regarding a performance review in accordance with the Municipal Act, 2001, s. 239(2)(b).
4. **Recess**
5. **Open Session**
6. **Roll Call**
7. **Declarations of Pecuniary Interest and the General Nature Thereof**
8. **Matters Arising from the Closed Session**
At this point in the meeting, the Chair of the Closed Session, will rise and report. The Committee will then consider any resolution(s) emanating from the Closed Session.
9. **Presentations**
 - 9.1. **2021 CAO Performance Objectives and First Quarter Performance** 4
This presentation by Ed Archer, Chief Administrative Officer, provides a recommendation regarding the Chief Administrative Officer's 2021 performance objectives and describes the corporation's first quarter performance.
 - 9.2. **Enterprise Risk Management Update**
This presentation by Ian Wood, Executive Director of Strategic Initiatives, Communications and Citizen Services, provides information regarding the concepts of Enterprise Risk Management (ERM) and its role in municipal government. The presentation will also include an ERM project update as well as the next steps in the implementation phase.
10. **Members' Motions**
11. **Correspondence for Information Only**
 - 11.1. **Contract Awards Exceeding \$100,000 October 1 – December 31, 2020** 10
This report provides information regarding contract awards \$100,000 or greater awarded from October 1, 2020 to December 31, 2020 and may include any previously omitted reports from past reporting periods.

11.2.	Development Charges – July 2021 to June 2022	23
	This report provides information regarding the Development Charges (DC) effective July 1, 2021 to June 30, 2022 in accordance with By-Law 2019-100.	
11.3.	Healthy Community Initiative Fund 2020 Annual Report	30
	This report provides information regarding the financial particulars of each Ward's Healthy Community Initiative Fund allocation for the period of January 1, 2020 to December 31, 2020.	
12.	Addendum	
13.	Civic Petitions	
14.	Question Period	
15.	Adjournment	

2021 CAO Performance Objectives and First Quarter Performance

Presented To:	Finance and Administration Committee
Meeting Date:	April 20, 2021
Type:	Presentations
Prepared by:	Ed Archer CAO's Office
Recommended by:	Chief Administrative Officer

Report Summary

This presentation by Ed Archer, Chief Administrative Officer, provides a recommendation regarding the Chief Administrative Officer's 2021 performance objectives and describes the corporation's first quarter performance.

Resolution

THAT the City of Greater Sudbury approves the 2021 performance objectives in accordance with the annual process established for managing the Chief Administrative Officer's performance as outlined in the report entitled "2021 CAO Performance Objectives and First Quarter Performance", from the Chief Administrative Officer presented at the Finance & Administration Committee meeting on April 20, 2021.

Relationship to the Strategic Plan, Health Impact Assessment and Community Energy & Emissions Plan (CEEP)

Fulfilling the 2021 objectives described in this report produces a variety of outcomes directly related to the goals described in City Council's 2019-2027 Strategic Plan. The emphasis is on Goal 1.5 – "Demonstrate innovation and cost effective service delivery", although several planned outcomes influence progress on multiple goals within the Strategic Plan and within the CEEP.

Financial Implications

There are no financial implications associated with this report.

Background

As this report is finalized, Council's approval of the 2021 Budget remains outstanding, although its deliberations have reached a point where its review appears substantially complete. The budget defines Council's expectations for the organization's 2021 results and establishes a basis for assessing progress. This facilitates the establishment of the CAO's 2021 performance objectives.

During the preparation of the 2021 Budget, ELT identified key deliverables that reflected its understanding of efforts required this year to fulfill Council's strategic directions, sustain organizational change initiatives and

promote innovation. There are at least nine priorities that will require a shared enterprise-wide focus, and close collaboration among the Executive Leadership Team:

- a) Covid Response and Recovery, especially vaccination planning and support, and economic and community recovery planning
- b) Customer Service Strategy, especially the introduction of the TDS One-Stop Shop
- c) Communications and Community Engagement Transformation
- d) Accountability Reporting, especially the evolution of balanced scorecard reporting, time and activity reporting and COMPASS
- e) Asset Management
- f) Large Projects
- g) Enterprise Risk Management
- h) Human Capital Management Plan
- i) Continued service improvements via technology development and integration

Within each of these priorities the Executive Leadership Team anticipates, among other outcomes, the corporation's performance will:

- Continue to improve enterprise-wide work planning and coordination
- Further enhance the alignment across the corporation between current operations and strategic objectives
- Build on the progress made in previous periods to strengthen the corporation's use of business intelligence, technology and public communications

Further, there are business cases approved in the 2021 Budget that require executive oversight and collaboration. At the time this report is being finalized, resource assignments and scheduling related to these additional service demands need to be incorporated into departmental workplans.

Analysis

2021 Objectives

The following table describes expected outcomes in 2021 for each of the above-noted priorities:

Objective	Expected Outcome(s)
Lead the Administration's Covid-19 Response and Recovery	<ul style="list-style-type: none"> • Employees can safely perform their work • Municipal services are reliably available • Public Health Sudbury and Districts has sufficient support to deliver an effective community vaccination program
Continue Implementing the Customer Service Strategy	<ul style="list-style-type: none"> • One-Stop Shop at TDS opens • Complete implementation of CRM with increased tracking capabilities and citizen-initiated service requests • Process changes occur to enable reductions in the number of administrative positions
Strengthen Communications and Community Engagement	<ul style="list-style-type: none"> • Continued Customer Relationship Management system implementation, as noted above • Progress on corporate identity and branding occurs, in accordance with 2019 recommendations
Continue the Evolution of Corporate Accountability Systems and Public Reporting	<ul style="list-style-type: none"> • Divisional balanced scorecards exist and support quarterly corporate reporting • Policies for time and activity reporting are reviewed and changed as required

Objective	Expected Outcome(s)
	<ul style="list-style-type: none"> Plans for COMPASS are finalized, with appropriate bid documents/specifications ready for use
Produce New Asset Management Data and Tools	<ul style="list-style-type: none"> Business Leadership Group understands and can assess the implications of asset management risks/priorities, supported by data City Council understands strategic implications of, and options for using, asset management data Plans for meeting provincial reporting deadlines remain on schedule
Lead the Development of Council's Large Projects	<ul style="list-style-type: none"> Junction East – complete design phase and present a decision to Council Event Centre – produce a report in Q2 as requested by Council Junction West – maintain awareness of market conditions and prepare for some form of public solicitation Place des Arts – support facility opening; meet financing obligation
Enhance Enterprise Risk Management Practices	<ul style="list-style-type: none"> Produce an updated enterprise-wide risk register in time for use in 2022 budget development
Implement the Corporation's Human Capital Management Plan	<ul style="list-style-type: none"> Produce 2021 planned deliverables
Deliver the Outcomes Described in the 2021 Budget's Approved Business Cases	<ul style="list-style-type: none"> Service innovations produce operational improvements Capital acquisitions and construction projects reflect planned deliverables New, additional projects approved in the budget are appropriately resourced and scheduled
Continue making service improvements with technology development and service integration	<ul style="list-style-type: none"> Continued implementation of the corporation's IT Strategy occurs Technology projects, such as LMIS, CRM and AMI, that support front-line service delivery achieve planned milestones

Subject to Council's approval of these objectives, each executive team member will also identify them, as applicable, in their personal performance plans as significant objectives. It is important to note that the priority projects described here are not the only projects that will proceed in 2021, but they are projects that require extensive collaboration across the organization. Consistent with prior periods, a list of Key Projects and their status will be included with each quarterly update.

Covid-19 Remains a High Risk

Like in 2020, planned results in 2021 can be significantly influenced by the presence of the Covid-19 virus. The CAO is also the Chair of the Community Control Group (CCG), which is part of the governance structure included in Greater Sudbury's Community Emergency Response Plan. The CCG has been meeting at least weekly since January 2020, first to monitor global events related to the Covid-19 response and, when the virus made its way to Greater Sudbury, as frequently as daily to coordinate resources and share information among stakeholders. Its current objectives, communicated regularly with City Council and the organization as a whole throughout the last 15 months, are:

1. Support Hospital and Long Term Care Capacity through Assistance to Vulnerable Populations in their Place of Residence
2. Create Community Strategies for Health, Wellness and Equity
3. Ensure Human Resources Support
4. Maintain Critical CGS, HSN, PHSD and GSPS Services

5. Prioritize Supply Chains and PPE
6. Economy Preservation and Recovery
7. Public Order and Safety
8. Governance and Finance
9. Continue Coordination of Communications and Messaging

Both City Council and staff have been receiving daily email updates describing the status of the corporation's Covid-19 response. These have been augmented by a series of staff reports providing information about the status of municipal services and the financial implications of the corporation's response.

Next Steps

The corporation's first quarter scorecard results are attached as Appendix A. A brief presentation will be provided during the open portion of the April 20 Finance & Administration Committee meeting to demonstrate appropriate transparency and accountability, and to facilitate public discussion about the corporation's first quarter performance.

Your CAO and the entire Executive Leadership Team remain committed to using the opportunity provided by the Covid-19 pandemic as a catalyst for sustained, positive change in the corporation's performance. We intend to proactively manage risks so that City Council has new and increased opportunities for providing direction about how it wants to manage them. We expect to focus on managing change so that the corporation remains well positioned to deliver Council's desired outcomes, and maintain awareness about possibilities that could improve results.

The community remains in a state of emergency, and the CCG's work remains ongoing. The potential for the CCG's work to overtake planned work described here and in the 2021 Budget remains high. Quarterly reporting to Council will continue and will include information to support performance assessments and understand whether planned results will be delivered.

Resources Cited

January 17, 2017: **CAO Performance Evaluation and Performance Planning and Development.** <https://pub-greatersudbury.escribemeetings.com/filestream.ashx?documentid=9553>

Appendix A: First Quarter Scorecard Results

Indicators	Q1
First Call Resolution Rate	75%
Citizen Satisfaction	92%
% of Services Available Online	79%
Credit Rating	AA
% of Key Policies & Plans Updated in the Last 7 Years	N/A*
Value of Competitive Bid Process	\$391,077
Employee Turnover	1.34%
Time Lost Due to Injury (LTIF)	3.31
Lost Time Injury Severity (LTIS)	51.85
Lost Time Injury Severity (LTIF) - previous 12 months	3.32
Lost Time Injury Severity (LTIS) - previous 12 months	100.36
Asset Management Plan Availability	36%
New Non-residential Development (sq ft)	43,730.00
Serviced Employment Land Available (hectares)	172.4 ha
Rate of Affordable Housing Availability	
% of social housing wait list placed annually	9.5%
Number of social housing units per 1000 households	55.88
Social housing admin operating costs per social housing unit	\$69.92
% of New Development in Settlement Area	
Residential Units	87.50%
Non-residential development	5.00%
Diversion of Organic Materials	1,461,460
% of Callbacks within Expected Response Time	91%
EFT Payment Rate	82.5%
Number of bids per bid call	4.3
IT Devices per employee	1.15
Average Days to Hire – Union	27
Average Days to Hire – Non-Union	23
Training expenditures as a % of wages and benefits	0.46%
Development Applications Processed within legislative benchmarks	70.30%
% of Capital Funds Committed or Spent	N/A
% of Capital Projects Tendered	N/A
% of Awarded Contracts that are Capital Projects, based on Dollar Value	19.0%
% of Awarded Contracts that are Capital Projects, based on Number Awarded	37.0%
# of Awards & Recognition Received	1
# of Public Meetings/Input Opportunities	7

Debt: Reserve Ratio	1.68
Debt: Revenue Ratio	0.4
Average Fire Response Time	
Career	00:05:07
Volunteer	00:10:12
Paramedic Response Time Standards	
CTAS1 - Standard <8 min. 80% of the time	84%
CTAS2- Standard <10 min. 85% of the time	85%
CTAS3- Standard <15 min. 85% of the time	97%
CTAS4- Standard <15min. 85% of the time	96%
CTAS5- Standard <15 min. 85% of the time	98%
Utilization rate for directly provided registered programs	N/A*
Percentage of caseload with employment earnings	7.29%*
Average monthly employment earning per case	\$1,082*
Tax payers registered for PAP	50.33%
Transit Action Plan	
On-time Performance	96% (up 4%)
Sundays	42,758 (down 17%)
Ridership	485, 635 (down 19%)

Contract Awards Exceeding \$100,000 October 1 – December 31, 2020

Presented To:	Finance and Administration Committee
Meeting Date:	April 20, 2021
Type:	Correspondence for Information Only
Prepared by:	Kari Bertrand Purchasing
Recommended by:	General Manager of Corporate Services

Report Summary

This report provides information regarding contract awards \$100,000 or greater awarded from October 1, 2020 to December 31, 2020 and may include any previously omitted reports from past reporting periods.

Relationship to the Strategic Plan / Health Impact Assessment

This report supports Council's Strategic Initiative to Demonstrate Innovation and Cost-Effective Service Delivery. It specifically continues the evolution of business planning, financial and accountability reporting systems to support effective communication with taxpayers about the City's service efforts and accomplishments.

Financial Implications

Sufficient funding exists within the previous approved budgets in accordance with the Operating and Capital Budget Policies at that time. Council approved policies for the Operating and Capital Budgets enable staff to reallocate operating budget dollars or obtain funding from the respective Holding Account Reserve (for Capital only) in order to award tenders when the tendered amount exceeds the budgeted amount. The budget amount is an estimate whereas the tendered amount is the actual cost received by the City through a competitive tender process from the marketplace.

Background

As required by the City of Greater Sudbury's Purchasing By-Law:

- Section 8(2), regular information reports shall be provided to Council on the Bid Solicitations, cooperative purchases, Emergency purchases and Revenue Generating Contracts Awarded with a Total Acquisition Cost or revenue of \$100,000 or greater.

- Section 26(2), soon after the purchase as reasonably possible, a report to Council is required advising of the circumstances of the Emergency Purchase when greater than \$100,000. Only emergency procurements where budget authorization is not required are included in this report. Other emergencies may be reported separately.

During the reporting period there were 18 Contract Awards valued at \$100,000 or greater as a result of a competitive procurement process, two non-competitive procurement Contract Awards valued at \$100,000 or greater, five Contract Awards valued at \$100,000 or greater as a result of Standing Offers and five Contract Awards valued at \$100,000 or greater that were missed on previous reports.

Bid Solicitations are advertised electronically on bids&tenders in the form of either Request for Tender or Request for Proposal. Where a Request for Tender is used, the Award is to the Lowest Compliant Bid. Where a Request for Proposal is used, the Award is to the highest scored Proposal based on Best Value, which is defined as the optimal balance of performance and cost determined in accordance with pre-defined evaluation criteria; all in accordance with the Purchasing By-law.

BID SOLICITATION DETAILS:

- For additional information regarding Bid Solicitations, please visit the City's bids&tenders webpage: <https://greatersudbury.bidsandtenders.ca/Module/Tenders/en>

APPENDICES:

- APPENDIX A - Competitive Contract Awards \geq \$100,000
- APPENDIX B - Non-Competitive Contract Awards (Including Emergency Purchases) \geq \$100,000
- APPENDIX C - Contract Awards \geq \$100,000 Resulting from Standing Offers
- APPENDIX D - Amendments to Previous Reporting Periods

Explanations and Legend for Appendices:

- All Bid Amounts and Contract Award Values exclude applicable taxes.
- **Budget** amount:
 - Operating budgets are presented on an annual basis and are identified as **(O)**.
 - Capital budgets are presented on a project basis and are identified as **(C)**.
 - Housing budgets are identified as **(H)**.
- **Estimate for Contract Term** is the amount that identifies the Total Acquisition Cost (potential value of the entire agreement, including option years) and is used to:
 - determine applicable By-Law and trade agreement requirements for open-competitive procurements
 - provide a basis for a value comparison when multiple procurements are funded from the same budget
 - allows for the procurement to account for current market conditions at the time of posting

Contract Award Value is the value of the initial term of the contract that the City has committed to and does not include option years.

APPENDIX A – Competitive Contract Awards ≥ \$100,000

Report period: October to December 2020

Procurement Method Contract Number Description	No. of Bids	Budget Estimate for Contract Term (\$)	Bidder(s)	Bid Amount (\$) or Score	Contract Award Value (\$)	Contractor Contract Award Date	Contract Term
Tender CDD20-38 Operated Water Trucks (Summer & Winter Operations)	3	<u>\$69,500(O)</u> \$950,000	Dufour Waste Disposal Inc. Clean Harbors Energy and Industrial Disqualified Bidder: - Denis Gratton Construction Ltd.	\$212,813 \$511,800	\$212,813	Dufour Waste Disposal Inc. 10/02/2020	Multi-Year (2020-2023 Option Years: 2024-2025)
Tender ISD20-156 Weight Scale Rehabilitation at Hanmer Landfil and Walden Transfer Station	2	<u>\$240,000(C)</u> \$150,000	Alkon Ltd. Magnum Constructors Inc.	\$155,700 \$158,000	\$155,700	Alkon Ltd. 10/08/2020	One Time
Tender ENG20-36 Asphalt Rehabilitation Frood Road & Ramsey Lake Road	4	<u>\$4,225,000(C)</u> \$4,276,000	Teranorth Construction & Engineering Ltd. Pioneer Construction Inc. Bélanger Construction (1981) Inc. Interpaving Ltd.	\$3,539,701 \$3,567,009 \$3,659,495 \$3,813,393	\$3,539,701	Teranorth Construction & Engineering Ltd. 10/14/2020	One Time

APPENDIX A – Competitive Contract Awards ≥ \$100,000

Report period: October to December 2020

Procurement Method Contract Number Description	No. of Bids	Budget Estimate for Contract Term (\$)	Bidder(s)	Bid Amount (\$) or Score	Contract Award Value (\$)	Contractor Contract Award Date	Contract Term
Request for Proposal CAO19-180 Consultant for Architectural Services for Library Main Branch and Art Gallery of Sudbury	13	\$47,619,912(C) <small>This budget will be used for multiple contracts/purchases.</small> \$4,100,000	WZMH Architects	86	\$1,678,052	WZMH Architects 10/15/2020	One Time
			Kasian Architecture Inc.	84			
			Kongats Architects	79			
			ZAS Architects Inc.	79			
			McLennan Design, LLC.	75			
			Proponents who did not meet the minimum required technical score to move onto the financial evaluation stage:				
			- Alison Brooks Architects				
			- Cumulus Architects				
- Diamond and Schmitt Architects Inc.							
- Hariri Inc. & D. Pontarini Inc.							
- Moriyama & Teshima							
- RDH Architects Inc.							
- Salter Pilon Architecture Inc.							
- Saucier+Perrotte Architects							
Tender CDD20-81 Supply, Delivery and Installation of Sprinklers at Pioneer Manor Long Term Care Facility	1	\$120,000(C) \$120,000	Magnum Constructors Inc.	\$118,000	\$118,000	Magnum Constructors Inc. 10/20/2020	One Time
Tender SHO20-121 Supply and Delivery of Kitchen Appliances for GSHC	4	\$87,000(O)(H) \$435,000	The Brick Warehouse LP	\$45,660/yr	\$228,300 Approximate value for 5 years based on estimated quantities	The Brick Warehouse LP 10/20/2020	Multi-Year (2020-2025)
			Bianco's Supercenter	\$57,000/yr			
			Felix Technology Inc.	\$62,330/yr			
			Edge Food Equipment	\$80,226/yr			

APPENDIX A – Competitive Contract Awards ≥ \$100,000

Report period: October to December 2020

Procurement Method Contract Number Description	No. of Bids	Budget Estimate for Contract Term (\$)	Bidder(s)	Bid Amount (\$) or Score	Contract Award Value (\$)	Contractor Contract Award Date	Contract Term
Tender ENG20-17 Asphalt Rehabilitation & Infrastructure Improvements, Hill Street (Hwy 537), From Dryden Road East to Highway 17E	4	<u>\$1,500,000(C)</u> \$1,500,000	Teranorth Construction & Engineering Ltd.	\$1,335,449	\$1,415,449 Note: Contract Award Value Includes \$80,000 contingency	Teranorth Construction & Engineering Ltd. 10/23/2020	One Time
			Beamish Construction Inc.	\$1,354,858			
			Bèlanger Construction (1981) Inc.	\$1,517,231			
			Interpaving Ltd.	\$1,517,673			
Tender CDD20-135 Removal, Supply and Installation of Pathway Lighting along Junction Creek Trail	5	<u>\$182,100(C)</u> \$180,000	1999359 Ontario Ltd. o/a RAW Electric	\$155,901	\$155,901	1999359 Ontario Ltd. o/a RAW Electric 10/23/2020	One Time
			Steel Control Services Ltd.	\$200,416			
			Dominion Construction	\$259,050			
			DMC Electric Limited	\$293,145			
			Tait Power	\$305,814			
Tender CDD20-73 Sudbury Arena Chiller Replacement	2	<u>\$190,000(C)</u> \$190,000	Cimo Refrigeration, a Division of Toromont Industries Ltd.	\$210,000	\$210,000	Cimo refrigeration, a Division of Toromont Industries Ltd. 10/30/2020	One Time
			Disqualified Bidder: - Northland Group of Companies Ltd.				

APPENDIX A – Competitive Contract Awards ≥ \$100,000

Report period: October to December 2020

Procurement Method Contract Number Description	No. of Bids	Budget Estimate for Contract Term (\$)	Bidder(s)	Bid Amount (\$) or Score	Contract Award Value (\$)	Contractor Contract Award Date	Contract Term
Request for Proposal CPW20-90 Security Services at Various Locations – Transit, Parks & GSHC	11	Housing \$225,614(O)(H) Parks \$30,250(2020-O) Note: Only partial security services required in 2020. Transit \$333,000(O) 200 Brady/199 Larch \$350,670(O) \$5,700,000	G4S Secure Solutions (Canada)Ltd.	91	\$3,638,106	G4S Secure Solutions (Canada) Inc. 11/01/2020	Multi-Year (2020-2023 Option Years: 2024-2025)
			The Canadian Corps of Commissionaires (Ottawa Division)	89			
			Neptune Security Services Inc.	79			
			Garda Canada Security Corp.	78			
			A.S.P. Inc.	76			
			Paragon Protection Ltd.	72			
			547573 Ontario Ltd.	69			
			V.S.I. Inc.	56			
			3 Sixty Secure Corp.	52			
			2320610 Ontario Inc.	51			
			Code Red Operative Group	43			
Tender ISD20-174 Supply and Delivery of Culverts	4	\$5,000,000(C) This budget will be used for multiple contracts/purchases. \$287,500	Decast Ltd.	\$277,890	\$277,890	Decast Ltd. 11/03/2020	One Time
			Con Cast Pipe	\$359,640			
			Disqualified Bidders: - Anchor Concrete Products Ltd. - Power Precast Solutions				

APPENDIX A – Competitive Contract Awards ≥ \$100,000

Report period: October to December 2020

Procurement Method Contract Number Description	No. of Bids	Budget Estimate for Contract Term (\$)	Bidder(s)	Bid Amount (\$) or Score	Contract Award Value (\$)	Contractor Contract Award Date	Contract Term
Tender CDD20-34 Supply and Delivery of Pool Chemicals	1	<u>\$58,560(O)</u> \$450,000 Note: Not all Goods awarded due to no Bid.	Wood Wyant Canada Inc.	\$105,155	\$105,155	Wood Wyant Canada Inc. 11/05/2020	Multi-Year (2020-2023 Option Years: 2024-2025)
Tender CDD20-43 Supply and Delivery of Propane for Municipal Arenas	2	<u>\$45,040(O)</u> \$225,000	Superior Propane BBQ Tank Express	\$44,337 for year one \$150,340 for year one	\$44,337 for year one Note: This contract is subject to annual price refreshes.	Superior Propane 11/19/2020	Multi-Year (2020-2023 Option Years: 2024-2025)
Request for Proposal GSP20-165 Supply and Delivery of 9mm Pistols	3	<u>\$285,671(C)</u> \$250,000	MD Charlton Company Ltd. MDC Stoeger Canada (1990) Ltd. Disqualified Proponent: Distribution Elite Canada Inc.	93 75	\$200,200 Note: This amount represents the initial purchase of 280 pistols.	MD Charlton Company 11/30/2020	Multi-Year (2020-2023 Option Years: 2024-2025)
Tender ENG20-22 Kelly Lake Road, Road Reconstruction and Infrastructure Improvements	6	\$16,346,254(C) This budget will be used for multiple <u>contracts/purchases.</u> \$5,011,000	MCA Contracting Ltd. Teranorth Construction & Engineering Ltd. Interpaving Ltd. Pioneer Construction Inc. Denis Gratton Construction Ltd. Bélanger Construction (1981) Inc.	\$4,592,060 \$4,837,443 \$5,075,888 \$5,461,010 \$5,853,926 \$6,190,565	\$4,592,060	MCA Contracting Ltd. 11/30/2020	One Time

APPENDIX A – Competitive Contract Awards ≥ \$100,000

Report period: October to December 2020

Procurement Method Contract Number Description	No. of Bids	Budget Estimate for Contract Term (\$)	Bidder(s)	Bid Amount (\$) or Score	Contract Award Value (\$)	Contractor Contract Award Date	Contract Term
Tender CPS20-130 Roof Repairs at Sudbury Arena	4	\$359,500(C) This budget will be used for multiple contracts/purchases. \$310,000	Flynn Canada Ltd. Alkon Ltd. LaFleche Roofing 1992 Ltd. Douro Roofing & Sheet Metal Contractors Ltd.	\$237,000 \$288,700 \$355,270 \$475,700	\$237,000	Flynn Canada Ltd. 12/03/2020	One Time
Tender ISD20-180 Water Wastewater Dechlorination Upgrades at Various Facilities (Installation Only)	2	\$3,000,000(C) This budget will be used for multiple contracts/purchases. \$425,000	Bélanger Construction (1981) Inc. Cecchetto & Sons Ltd.	\$465,310 \$623,795	\$465,310	Bélanger Construction (1981) Inc. 12/10/2020	One Time
Tender CPS20-167 Electrical Distribution Equipment Upgrade at the Tom Davies Square Complex	4	\$3,510,000(C) This budget will be used for multiple contracts/purchases. \$1,338,756	RAW Electric 1916549 Ontario Ltd. Ontario Electrical Construction Ltd. Madden Electric Incorporated Metal-Air Mechanical Systems Ltd.	\$1,299,488 \$1,389,009 \$1,446,500 \$1,610,000	\$1,229,488	RAW Electric 1916549 Ontario Ltd. 12/11/2020	One Time

APPENDIX B - Non-Competitive Contract Awards (Including Emergency Purchases) ≥ \$100,000

Report period: October to December 2020

Description	Budget (\$)	Trade Agreement / By-Law Exemption / Council Resolution	Contract Award Value (\$)	Contractor Contract Award Date	Contract Term
PUR20-178 Geographic Information Systems (GIS) Software Licenses: Insights for ArcGIS	\$200,000(O)	Purchasing By-Law Schedule A: (5) Other, (11) Ongoing costs for software systems previously acquired. Trade Agreement Exemptions: CFTA - Article 513 1. (b)(iii) due to absence of competition for technical reasons. CETA – Article 19.12 1. (b)(iii) due to absence of competition for technical reasons.	\$450,000	Esri Canada Ltd. 10/26/2020	Multi-Year (2020-2023)
PUR20-193 Three (3) Ambulances	\$575,000(C) EMS Reserve Fund	City Council Resolutions CC2018-150 Emergency Services Committee resolutions ES2018-03 to ES2018-05 inclusive. Trade Agreement Exemptions: CFTA - Article 513 1. (b)(iii) due to absence of competition for technical reasons. CETA – Article 19.12 1. (b)(iii) due to absence of competition for technical reasons.	\$564,333	Demers Ambulances Manufacturer Inc. 12/29/2020	One Time

APPENDIX C – Contract Awards > \$100,000 Resulting from Standing Offers

Report period: October to December 2020

Standing Offer Number/Title & Project Description	Contractor	Contract Award Value (\$)	Contract Award Date
ISD19-19 Engineering & Architectural Services Consulting Services for ENG21-52 - Huron Street Culvert Replacement #2511	EXP Services Inc.	\$162,900	10/08/2020
ISD19-19 Engineering & Architectural Services Capreol Stormwater Study	EXP Services Inc.	\$240,165	11/04/2020
ISD19-19 Engineering & Architectural Services Groundwater Assessment for Valley East Wells	Pinchin Ltd.	\$135,810	11/12/2020
ISD19-19 Engineering & Architectural Services ENG21-50 Dufferin Street Bridge Rehabilitation Detailed Design and Procurement Support	Associated Engineering (ONT) Ltd.	\$119,991	12/10/2020
ISD19-19 Engineering & Architectural Services ENG21-50 Beatty Street Bridge Replacement Detailed Design Services	Associated Engineering (ONT) Ltd.	\$149,115	12/10/2020

(O) = Operating budgets and are presented on an annual basis
(C) = Capital budgets and are presented on a project basis

(H) = Housing budgets

APPENDIX D - Amendments to Previous Reporting Periods

1. REPORTING PERIOD: Q1 (January 1, 2020 – March 31, 2020) – Year-end analysis found these items were not included previously

Add to Appendix A - Competitive Procurement Contract Awards > \$100,000:

Procurement Method Contract Number Description	No. of Bids	Budget Estimate for Contract Term (\$)	Bidder(s)	Bid Amount (\$) or Score	Contract Award Value (\$)	Contractor Contract Award Date	Contract Term
Tender ISD20-74 Annual Inspection and Testing of Backflow Preventers	4	\$698,984(O) <small>Note: This budget will be used for multiple contracts/purchases.</small> \$150,000	Wadatek Solutions Inc.	\$30,990/yr	\$92,970	Wadatek Solutions Inc. 03/20/2020	Multi-Year (2020-2023 Option Years: 2024-2025)
			Greater Sudbury Plumbing Inc.	\$74,165/yr			
			Ontario Clean Water Agency	\$102,461/yr			
			2623983 Ontario Inc.	\$235,876/yr			

Add to Appendix D - Contract Awards > \$100,000 Resulting from Standing Offers:

Standing Offer Number/Title & Project Description	Contractor	Contract Award Value (\$)	Contract Award Date
ISD19-19 Condition Assessment for Azilda WWTP, Chelmsford WPCP, Sudbury WWTP	RV Anderson Associates Ltd.	\$218,551	01/28/2020

(O) = Operating budgets and are presented on an annual basis
(C) = Capital budgets and are presented on a project basis

(H) = Housing budgets

APPENDIX D - Amendments to Previous Reporting Periods

2. REPORTING PERIOD: Q2 (April 1, 2020 – June 30, 2020) – Year-end analysis found these items were not included previously

Add to: Appendix B - Non-Competitive Procurement Contract Awards \geq \$100,000

Description	Budget (\$)	Trade Agreement / By-Law Exemption / Council Resolution	Contract Award Value (\$)	Contractor Contract Award Date	Contract Term
PUR20-12 Primary Response Unit (PRU) Upfitting	\$267,000(2020-C) Note: This budget will be used for multiple contracts/purchases.	City Council Resolutions CC2020-61 Emergency Services Committee resolutions ES2020-01 and ES2020-03 from the meeting of February 12, 2020. Trade Agreement Exemptions: CFTA - Article 513 1. (b)(iii) due to absence of competition for technical reasons. CETA – Article 19.12 1. (b)(iii) due to absence of competition for technical reasons.	Approximately \$135,000 per year Note: Spend is dependent on the number of PRU's purchased. Total upfitting is approx. \$45K per vehicle.	Rowland Emergency Vehicle Products Inc. 04/24/2020	Multi-Year (2020-2023 Option Years: 2024-2025)

APPENDIX D - Amendments to Previous Reporting Periods

REPORTING PERIOD: Q3 (July 1, 2020 – September 30, 2020) - Year-end analysis found these items were not included previously
Add to: Appendix A - Competitive Procurement Contract Awards > \$100,000

Procurement Method Contract Number Description	No. of Bids	Budget Estimate for Contract Term (\$)	Bidder(s)	Bid Amount (\$) or Score	Contract Award Value (\$)	Contractor Contract Award Date	Contract Term
Tender CPS20-41 Point Source Capture Exhaust System at Five (5) Fire Stations	3	<u>\$1,150,000(C)</u> \$1,150,000	Bisschops Industries	\$1,034,500	\$1,034,500	Bisschops Industries 9/18/2020	One Time
			Metal-Air Mechanical Systems Ltd.	\$1,119,800			
			DMC Electric Ltd.	\$1,237,700			
Tender CPS20-137 HVAC Upgrades at the Howard Armstrong Recreation Centre	4	<u>\$2,250,000(C)</u> This budget will be used for multiple contracts/purchases. \$1,700,000	Ainsworth Inc.	\$1,144,055	\$1,144,055	Ainsworth Inc. 09/30/2020	One Time
			Mike Witherell Mechanical Ltd.	\$1,165,900			
			Patrick Mechanical Ltd.	\$1,387,000			
			Maki Construction Ltd.	\$1,755,000			

(O) = Operating budgets and are presented on an annual basis
(C) = Capital budgets and are presented on a project basis

(H) = Housing budgets

Development Charges – July 2021 to June 2022

Presented To:	Finance and Administration Committee
Meeting Date:	April 20, 2021
Type:	Correspondence for Information Only
Prepared by:	Apryl Lukezic Financial Support & Budgeting
Recommended by:	General Manager of Corporate Services

Report Summary

This report provides information regarding the Development Charges (DC) effective July 1, 2021 to June 30, 2022 in accordance with By-Law 2019-100.

Relationship to the Strategic Plan / Health Impact Assessment

This report refers to operational matters.

Financial Implications

This report has no financial implications as rates are prepared in accordance with the existing Development Charges By-Law 2019-100.

Background

The following chart reflects the current DC rates effective until June 30, 2021:

Servicing	Single Family Dwellings (per unit)	Semi Detached Dwellings (per unit)	Multiples, Apartments and Small Residential (per unit)	Industrial (per sq ft)	Commercial / Institutional (per sq ft)
All Services	\$18,235	\$14,651	\$10,524	\$3.05	\$4.57
Excluding Water	\$17,203	\$13,822	\$9,928	\$2.82	\$4.35
Excluding Wastewater	\$13,411	\$10,776	\$7,740	\$2.02	\$3.55
Excluding Water and Wastewater	\$12,379	\$9,946	\$7,144	\$1.80	\$3.33

Development Charges are to be indexed per the Statistics Canada Quarterly Construction Price Statistics (Non-Residential Building Construction Index) in accordance with the Development Charges Act and By-Law 2019-100.

Since no statistics are released for Sudbury, the inflationary change for Ottawa is used and in accordance

with By-Law 2019-100. The increase for the period of December 2019 to December 2020 which was released in February 2021 is 3.7%.

The chart below reflects the rates in effect starting July 1, 2021 until June 30, 2022. Please refer to Appendix A for the detailed development charge rate schedules.

Servicing	Single Family Dwellings (per unit)	Semi Detached Dwellings (per unit)	Multiples and Apartments (per unit)	Industrial (per sq ft)	Commercial / Institutional (per sq ft)
All Services	\$18,910	\$15,193	\$10,913	\$3.16	\$4.74
Excluding Water	\$17,839	\$14,333	\$10,295	\$2.93	\$4.51
Excluding Wastewater	\$13,907	\$11,175	\$8,027	\$2.10	\$3.68
Excluding Water and Wastewater	\$12,837	\$10,315	\$7,409	\$1.87	\$3.45

Schedule A-1

To By-law 2019-100

Residential - Single Family Dwelling	
	2021
	<i>as of July 1</i>
<i>Charge per unit</i>	\$ 18,910
General Government	221
Library Services	488
Fire Services	49
Police Services	344
Public Safety	114
Parks and Recreation	1,776
Ambulance Services	114
Emergency Preparedness	377
Transit Services	583
Total General Services	\$ 4,067
Roads and Related	7,868
Water Services	1,070
Wastewater Services	5,002
Drains and Stormwater	902
Total Engineered Services	\$ 14,843
Total Development Charge all services	\$ 18,910
<i>Excluding Water Service</i>	\$ 17,839
<i>Excluding Waste Water Service</i>	\$ 13,907
<i>Excluding Water and Waste Water Services</i>	\$ 12,837

Schedule A-2

To By-law 2019-100

Residential - Semi Detached Dwelling	
	2021
	<i>as of July 1</i>
<i>Charge per unit</i>	\$ 15,193
General Government	178
Library Services	393
Fire Services	39
Police Services	278
Public Safety	91
Parks and Recreation	1,428
Ambulance Services	91
Emergency Preparedness	303
Transit Services	469
Total General Services	\$ 3,271
Roads and Related	6,319
Water Services	860
Wastewater Services	4,018
Drains and Stormwater	725
Total Engineered Services	\$ 11,922
Total Development Charge all services	\$ 15,193
 <i>Excluding Water Service</i>	 \$ 14,333
<i>Excluding Waste Water Service</i>	\$ 11,175
<i>Excluding Water and Waste Water Services</i>	\$ 10,315

Schedule A-3

To By-law 2019-100

Residential - Multiples, Apartments and Small Residential	
	2021
	<i>as of July 1</i>
<i>Charge per unit</i>	\$ 10,913
General Government	128
Library Services	282
Fire Services	28
Police Services	199
Public Safety	66
Parks and Recreation	1,026
Ambulance Services	66
Emergency Preparedness	218
Transit Services	336
Total General Services	\$ 2,349
Roads and Related	4,539
Water Services	618
Wastewater Services	2,886
Drains and Stormwater	521
Total Engineered Services	\$ 8,564
Total Development Charge all services	\$ 10,913
<i>Excluding Water Service</i>	\$ 10,295
<i>Excluding Waste Water Service</i>	\$ 8,027
<i>Excluding Water and Waste Water Services</i>	\$ 7,409

Schedule A-4

To By-law 2019-100

Industrial		
	2021	
	<i>as of July 1</i>	
<i>Charge per square foot</i>	\$	3.16
General Government		0.048
Library Services		-
Fire Services		0.010
Police Services		0.075
Public Safety		0.027
Parks and Recreation		-
Ambulance Services		0.027
Emergency Preparedness		0.080
Transit Services		0.128
Total General Services		0.39
Roads and Related		1.283
Water Services		0.229
Wastewater Services		1.062
Drains and Stormwater		0.192
Total Engineered Services		2.77
Total Development Charge		3.16
<i>Excluding Water Service</i>	\$	2.93
<i>Excluding Waste Water Service</i>	\$	2.10
<i>Excluding Water and Waste Water Services</i>	\$	1.87

Schedule A-5

To By-law 2019-100

Non-Residential Non-Industrial		
	2021	
	<i>as of July 1</i>	
<i>Charge per square foot</i>	\$	4.74
General Government		0.048
Library Services		-
Fire Services		0.010
Police Services		0.075
Public Safety		0.027
Parks and Recreation		-
Ambulance Services		0.027
Emergency Preparedness		0.080
Transit Services		0.128
Total General Services		0.39
Roads and Related		2.865
Water Services		0.229
Wastewater Services		1.062
Drains and Stormwater		0.192
Total Engineered Services		4.35
Total Development Charge		4.74
<i>Excluding Water Service</i>	\$	4.51
<i>Excluding Waste Water Service</i>	\$	3.68
<i>Excluding Water and Waste Water Services</i>	\$	3.45

Healthy Community Initiative Fund 2020 Annual Report

Presented To:	Finance and Administration Committee
Meeting Date:	April 20, 2021
Type:	Correspondence for Information Only
Prepared by:	Lyne Côté Veilleux Leisure Services
Recommended by:	General Manager of Community Development

Report Summary

This report provides information regarding the financial particulars of each Ward's Healthy Community Initiative Fund allocation for the period of January 1, 2020 to December 31, 2020.

Relationship to the Strategic Plan / Health Impact Assessment

This report refers to the Quality of Life priority area as identified in the Strategic Plan and aligns with the Population Health Priorities including Resiliency, Families, Mental health, "Play" Opportunities, Age-Friendly Strategy, Compassionate City, and Healthy Streets. The Healthy Community Initiative Fund supports community-based projects and initiatives that are affordable and promote inclusiveness for the benefit of citizens.

Financial Implications

There are no financial implications associated with this report.

Background

By-law 2018-129, requires Council be provided with semi-annual reports identifying by ward, the financial particulars of the Healthy Community Initiative (HCI) Fund allocations.

A total of \$600,000 was allocated to the HCI Fund in the 2020 Budget. A sum of \$6,000 was transferred from the 2020 allocation to the HCI Reserve Fund to achieve its maximum level of \$24,000 in accordance with HCI Fund Policy under By-law 2018-129. The remaining funds were divided between the capital projects stream and the grants stream; 75% and 25% respectively. A total of \$150,000 was deducted from the capital stream and committed towards the Playground Revitalization initiative. The remaining grant and capital balances were then evenly distributed between the 12 Wards.

Appendix A – Healthy Community Initiative Fund – 2020 Annual Report, provides detailed information relating to carry-forward and year-to-date fund balances, fund allocations, donation revenues, as well as specifics of expenditures and of unexpended commitments for the period of January 1, 2020, to December 31, 2020.

The legend within each of the ward-specific reports reflects the eligible expenditure categories as well as the Population Health Priorities as outlined in the HCI Fund Policy.

2020 Fund Outcome Measures

Funds allocated through the capital stream support City-owned assets and funds allocated through the grant stream support community-led initiatives such as events and programs.

Capital Stream

A total of 15 HCI capital funding applications were approved in 2020 for a combined value of \$293,694. Approved funds were allocated as follows:

- 49% towards playgrounds
- 28% towards outdoor rinks/courts
- 13% towards facility upgrades
- 10% towards parks, trails and community beautification

Grant Stream

A total of 23 HCI grant requests were approved in 2020 for a combined value of \$63,883. The grants were allocated as follows:

- 59% towards programs*
- 40% towards events
- 1% towards fundraising initiatives

*The significantly high percentage of grant funds towards programs is attributed to Council's approval of a one-time grant of \$30,000 to the Sudbury Food Bank to support the Cultivate Your Neighbourhood Program (during the pandemic).

Impact of COVID-19

Most of the HCI funds from the grant stream support initiatives that promote socialization. Given the restrictive public health measures imposed in response to the COVID-19 pandemic in early 2020 and through to the end of the year, organizers/groups had to reconsider if and how they could move forward with their initiatives.

Compared to measures in 2019, there was a 66% decrease in the number of new HCI grant applications submitted in 2020.

Of the total grant applications processed, 44% of the recipients did not carry out their initiative in 2020. While some applicants could not or decided not to proceed as planned, others managed to successfully host their events and programs in virtual format or other, following public health and safety guidelines.

Capital projects were also impacted by the COVID-19 pandemic with increased costs for materials such as steel and pressure treated wood, increased mobilization costs from contractors, shipping delays, postponed project start dates, and increased time for project completion in order to meet all social distancing and other safety requirements.

Next Steps

A 2021 semi-annual report of ward-specific HCI Fund financials will be presented for Council's information in fall 2021.

Resources Cited

Healthy Community Initiative Fund, By-law 2018-129

<http://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&attachment=24310.pdf>

Healthy Community Initiative Fund (HCI) Summary

For the period ending December 31, 2020

	Funding Sources					Total Funds Spent in 2020	Fund Balance	Committed Funds / Projects in Progress	Total Uncommitted Funds	Notes
	Uncommit- ted 2019 Funds (Carry Forward)	Prior Year(s) Committed / Projects in Progress (Carry Forward)	2020 Fund Alloca-tion*	Donation Revenue 2020	Total of Funding Sources					
Reserve Fund	18,000.00	-	6,000	-	24,000.00	-	24,000.00	-	24,000.00	*
Ward 1	28,510.58	109,476.00	37,000	-	174,986.58	12,848.42	162,138.16	98,947.58	63,190.58	1
Ward 2	8,936.39	57,195.00	37,000	2,000.00	105,131.39	13,488.40	91,642.99	57,195.00	34,447.99	2
Ward 3	38.89	57,288.52	37,000	-	94,327.41	68,031.21	26,296.20	25,110.95	1,185.25	3
Ward 4	10,059.65	53,463.68	37,000	-	100,523.33	12,521.08	88,002.25	50,832.44	37,169.81	4,5,6
Ward 5	48,505.55	12,750.00	37,000	-	98,255.55	17,698.45	80,557.10	50,000.00	30,557.10	7
Ward 6	45,849.93	14,441.50	37,000	-	97,291.43	9,901.73	87,389.70	10,000.00	77,389.70	8,9,10
Ward 7	40,157.85	-	37,000	1,000.00	78,157.85	18,519.28	59,638.57	29,726.40	29,912.17	11,12
Ward 8	52,390.34	122,640.20	37,000	5,020.00	217,050.54	146,633.35	70,417.19	39,724.75	30,692.44	13,14,15
Ward 9	38,576.48	19,256.34	37,000	32,000.00	126,832.82	53,089.87	73,742.95	67,655.00	6,087.95	16,17
Ward 10	65,412.92	10,600.00	37,000	-	113,012.92	10,066.66	102,946.26	3,500.00	99,446.26	
Ward 11	28,327.90	75,184.72	37,000	200.00	140,712.62	64,808.12	75,904.50	62,859.40	13,045.10	18
Ward 12	37,410.07	37,581.07	37,000	-	111,991.14	7,139.00	104,852.14	13,754.67	91,097.47	19,20,21, 22,23
Total	422,176.55	569,877.03	450,000.00	40,220.00	1,482,273.58	434,745.57	1,047,528.01	509,306.19	538,221.82	

* In accordance with By-law 2018-129, a maximum of \$6,000 was contributed from the 2020 allocation to the HCI Reserve Fund to cap the Reserve at \$24,000.

Notes:

- 1 Surplus of \$180 from the Robinson bocce court covered bench project (2018) was added to the Total Uncommitted Funds balance
- 2 Surplus of \$511.60 from the Sixth Avenue Playground clubhouse rubber flooring project (2020) was added to the Total Uncommitted Funds balance
- 3 Surplus of \$896.03 from the community mural of founding families project (2017) was added to the Total Uncommitted Funds balance
- 4 Surplus of \$527.07 from the community mural of founding families project (2017) was added to the Total Uncommitted Funds balance
- 5 Additional amount of \$3,500 required to award the Azilda splash pad project tender (2019) was deducted from the Total Uncommitted Funds balance
- 6 Surplus of \$1549.76 from the Azilda dog park solar panels & lights project (2018) was added to the Total Uncommitted Funds balance
- 7 Surplus of \$1518.22 from the Alzheimer Society Sudbury-Manitoulin North Bay & Districts outdoor seniors exercise park project (2019) was added to the Total Uncommitted Funds balance
- 8 Surplus of \$448.50 from the Howard Armstrong Recreation Centre storage shed project (2020) was added to the Total Uncommitted Funds balance
- 9 Surplus of \$525 from the Valley Acres Playground shed replacement project (2020) was added to the Total Uncommitted Funds balance
- 10 Surplus of \$2431.20 from the Lions Playground enhancements project (2017) was added to the Uncommitted Funds balance
- 11 Deficit of \$4,672.28 from the Penman Park outdoor rink project (2018) was deducted from the Total Uncommitted Funds balance. Over-expenditures for this project to date total \$11,724.73

Healthy Community Initiative Fund (HCI) Summary

For the period ending December 31, 2020

Notes Continued:

- 12 Surplus of \$626.60 from the Capreol welcome sign project (2020) was added to the Total Uncommitted Funds balance
- 13 Invoice of \$1,146.86 processed in 2019 for Twin Forks water feature/splash pad project (2019) was omitted in the 2019 annual report
- 14 Deficit of \$12,497.90 from the Twin Forks water feature/splash pad project (2019) was deducted from the Total Uncommitted Funds balance
- 15 Surplus of \$400 from the Trail development (Lansing Ave to Junction Creek Waterway park) project (2020) was added to the Total Uncommitted Funds balance
- 16 Surplus of \$1,379.61 from the Coniston Playground skate park project (2019) was added to the Total Uncommitted Funds balance
- 17 Surplus of \$43.18 from the Coniston basketball net posts project (2020) was added to the Total Uncommitted Funds balance
- 18 Deficit of \$1,282.80 from the Downe Playground play equipment upgrades project (2019) was deducted from the Total Uncommitted Funds balance
- 19 Surplus of \$26,100 from the Ridgecrest adult exercise equipment, shade structure & benches project (2016,2017) was added to the Total Uncommitted Funds balance
- 20 Donation of \$1,000 from the Ridgecrest adult exercise equipment and shade structure project (2016,2017) was reallocated to the Ridgecrest bench and celebration initiatives (2020)
- 21 Surplus of \$261 from the Ridgecrest benches project (2020) was added to the Total Uncommitted Funds balance
- 22 Surplus of \$161.40 from the Percy Playground shade structure project (2016) was added to the Total Uncommitted Funds balance
- 23 Surplus of \$765 from the Percy Playground outdoor exercise equipment project (2018) was added to the Total Uncommitted Funds balance

HCI Fund: Ward 1
For the period ending December 31, 2020

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
13-Mar-20	Centreline Architecture	Robinson Playground outdoor rink	Ward-wide	CC2017-153	1,115.00		3	1,4
23-Apr-20	Wood Environment & Infrastructure	Robinson Playground outdoor rink	Ward-wide	CC2017-153	113.42		3	1,4
16-Jul-20	996534 ONTARIO INC.	Robinson bocce court covered bench	Ward-wide	GM	9,120.00	1	3	1,4
Total Capital					10,348.42			
Grant								
13-Jan-20	Delki Dozzi Bocce Association	2020 Delki Dozzi bocce tournaments -Prize	Ward-wide	GM	500.00		1	f
19-May-20	Sudbury Food Bank	Backyard gardening program	Multi-wards	By-law 2020-90	2,500.00		2	b,d
17-Sep-20	Delki Dozzi Bocce Association	2020 Delki Dozzi bocce tournaments -Prize	Ward-wide	GM	(500.00)		1	f
Total Grants					2,500.00			
Total for January - December 2020					12,848.42			

Total Spent on Grants 2,500.00

Maximum Grant Allocation 12,375.00

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (eff. Jul./18)
	1. Grants: event support	1. Human Health & Well-Being	a. Indigenous Youth
	2. Grants: other programs or initiatives	2. Environmental Sustainability	b. Resiliency
	3. Capital expenditures to purchase, build or replace municipally-owned assets	3. Economic Vitality	c. Families
		4. Civic Engagement/Social Capital	d. Mental Health
			e. Compassionate City
			f. Play Opportunities
			g. Housing
			h. Holistic Health
			i. Age Friendly Strategy
			j. Healthy Streets

Donation Revenues

-

Commitments / Projects in Progress

25-Apr-17	Ward 1 Community Action Network	Installation of an accessible splash pad at	Ward-wide	CC2017-114	50,000.00
	Splash Pad Committee	Delki Dozzi			
30-May-17	Robinson Playground Association	Cement pad in main rink	Ward-wide	CC2017-153	47,271.58
08-Oct-19	Ward 1 Community Action Network	Marcel Tot Lot: fence, wood fiber materials for swing, edging	Ward-wide	CC2019-294	1,676.00
					98,947.58

Notes:

1 Surplus of \$180 from the Robinson bocce court covered bench project (2018) was added to the Total Uncommitted Funds balance

HCI Fund: Ward 2
For the period ending December 31, 2020

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population
Capital								
31-Dec-20	Hyland Carpet One	Sixth Avenue Playground-install rubber floor in clubhouse	Ward-wide	GM	9,988.40	1	3	1
					Total Capital	9,988.40		
Grant								
21-Jan-20	Beaver Lake & Cultural Club Inc	2020 Beaver Lake winter carnival	Ward-wide	GM	1,000.00		1	c,f
19-May-20	Sudbury Food Bank	Backyard gardening program	Mult-wards	By-law 2020-90	2,500.00		2	b,d
					Total Grant	3,500.00		
Total for January - December 2020					13,488.40			
					Total Spent on Grants	3,500.00		
					Maximum Grant Allocation	12,375.00		
Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (eff. Jul./18)					
	1. Grants: event support	1. Human Health & Well-Being	a. Indigenous Youth					
	2. Grants: other programs or initiatives	2. Environmental Sustainability	b. Resiliency					
	3. Capital expenditures to purchase, build or replace municipally-owned assets	3. Economic Vitality	c. Families					
		4. Civic Engagement/Social Capital	d. Mental Health					
			e. Compassionate City					
			f. Play Opportunities					
			g. Housing					
			h. Holistic Health					
			i. Age Friendly Strategy					
			j. Healthy Streets					
Donation Revenues								
31-Dec-20	Sixth Ave Playgrd Assoc.	Install Rubber Floor in Clubhouse	Ward-wide	GM	2,000.00			
					2,000.00			
Commitments / Projects in Progress								
24-Apr-18	Donovan Elm West Community Action Network	Therapeutic/leisure pool at Lionel E. Lalonde Centre	Multi- wards	CC2018-108	10,000.00			
25-Sep-18	Anderson Farm Museum Heritage Society	Pavilion	Ward-wide	CC2018-256 & CC2019-197	47,195.00			
					57,195.00			

Note

1 Surplus of \$511.60 from the Sixth Avenue Playground clubhouse rubber flooring project (2020) was added to the Total Uncommitted Funds balance

HCI Fund: Ward 3
For the period ending December 31, 2020

Date	Payee/Community Group	Description (including event or project)	Benefiting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
20-Apr-20	King Sportswear	Community mural of founding families	Multi-wards	CC2017-350	6,892.49	1	3	1,4
31-May-20	Pickleball Depot Ltd	Pickleball courts at Cote Park	Ward-wide	CC2020-121	2,312.00		3	b,c,f,l,j
05-Jun-20	Canadian Shield Pavement Preservation	Pickleball courts at Cote Park	Ward-wide	CC2020-121	2,949.93		3	b,c,f,l,j
07-Jul-20	M&G Fencing Inc	Pickleball courts at Cote Park	Ward-wide	CC2020-121	7,462.00		3	b,c,f,l,j
02-Sep-20	Flag Outlet Ltd	Pickleball courts at Cote Park	Ward-wide	CC2020-121	380.12		3	b,c,f,l,j
09-Sep-20	2169289 Ontario Inc	Onaping Falls splash pad pavilion	Ward-wide	CC2019-155	24,500.00		3	e,i
13-Oct-20	Dufour Waste Disposal Inc	Pickleball courts at Cote Park	Ward-wide	CC2020-121	425.00		3	b,c,f,l,j
19-Oct-20	Bayview Contracting	Pickleball courts at Cote Park	Ward-wide	CC2020-121	8,360.00		3	b,c,f,l,j
11-Dec-20	Bruce Tait Construction Ltd	Pickleball courts at Cote Park	Ward-wide	CC2020-121	2,500.00		3	b,c,f,l,j
Total Capital					55,781.54			
Grant								
31-Jan-20	Onaping Falls Recreation Committee	2020 Winter Carnival	Ward-wide	CC2020-28	2,000.00		1	c,e,f,l,j
13-Mar-20	Onaping Falls Recreation Committee	2020 Youth Choir program	Ward-wide	CC2020-62	1,500.00		2	b,c,d,e,f
19-May-20	Sudbury Food Bank	Backyard gardening program	Multi-wards	By-law 2020-90	2,500.00		2	b,d
14-Jul-20	Café Heritage	Heritage Days Block Party event	Ward-wide	CC2020-121	2,000.00		1	c,e
14-Jul-20	Café Heritage	Thursday Night Summer Concert events	Ward-wide	CC2020-121	783.00		1	c,e
31-Jul-20	ART Matters	About Us art studios & exhibits	Ward-wide	CC2020-121	466.67		1	d,e,i
30-Sep-20	Onaping Falls Recreation Committee	A.Y Jackson lookout program	Ward-wide	GM	2,000.00		2	c,f
09-Nov-20	Onaping Falls Hamper Fund	Christmas hampers	Ward-wide	GM	1,000.00		2	b,e
Total Grant					12,249.67			
Total for January - December 2020					68,031.21			
					Total Spent on Grants	12,249.67		
					Maximum Grant Allocation	12,375.00		
<p>Legend:</p> <p>Eligible Expenditure Categories</p> <p>1. Grants: event support</p> <p>2. Grants: other programs or initiatives</p> <p>3. Capital expenditures to purchase, build or replace municipally-owned assets</p> <p>HCI Priorities</p> <p>1. Human Health & Well-Being</p> <p>2. Environmental Sustainability</p> <p>3. Economic Vitality</p> <p>4. Civic Engagement/Social Capital</p> <p>Population Health Priorities (eff. Jul./18)</p> <p>a. Indigenous Youth</p> <p>b. Resiliency</p> <p>c. Families</p> <p>d. Mental Health</p> <p>e. Compassionate City</p> <p>f. Play Opportunities</p> <p>g. Housing</p> <p>h. Holistic Health</p> <p>i. Age Friendly Strategy</p> <p>j. Healthy Streets</p>								
Donation Revenues								
Commitments / Projects in Progress								
24-Apr-18	Donovan Elm West Community Action Network	Therapeutic/leisure pool at Lionel E. Lalonde	Multi- wards	CC2018-108	25,000.00			
05-May-20	Greater Sudbury Pickleball Association	Pickleball courts at Cote Park	Ward-wide	CC2020-121	110.95			
					25,110.95			

Notes:

1 Surplus of \$896.03 from the community mural of founding families project (2017) was added to the Total Uncommitted Funds balance

HCI Fund: Ward 4
For the period ending December 31, 2020

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes Eligible Expenditure Category	HCI/Population Health Priority
Capital							
20-Apr-20	King Sportswear	Community mural of founding families	Multi-wards	CC2017-350	4,054.41	1	3
Total Capital					4,054.41		1,4
Grant							
19-May-20	Sudbury Food Bank	Backyard gardening program	Multi-wards	By-law 2020-90	2,500.00	2	b,d
14-Jul-20	Café Heritage	Thursday Night Summer Concert events	Ward-wide	CC2020-121	3,000.00	1	c,e
31-Jul-20	ART Matters	About Us art studios & exhibits	Ward-wide	CC2020-121	466.67	1	d,e,i
29-Oct-20	Café Heritage	Lions SuperSTARS youth vocal competitions	Ward-wide	CC2020-121	2,500.00	1	b,c,d,h
Total Grant					8,466.67		
Total for January - December 2020					12,521.08		

Total Spent on Grants 8,466.67

Maximum Grant Allocation 12,375.00

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (eff. Jul./18)
	1. Grants: event support	1. Human Health & Well-Being	a. Indigenous Youth
	2. Grants: other programs or initiatives	2. Environmental Sustainability	b. Resiliency
	3. Capital expenditures to purchase, build or replace municipally-owned assets	3. Economic Vitality	c. Families
		4. Civic Engagement/Social Capital	d. Mental Health
			e. Compassionate City
			f. Play Opportunities
			g. Housing
			h. Holistic Health
			i. Age Friendly Strategy
			j. Healthy Streets

Donation Revenues

	-
--	---

Commitments / Projects in Progress

20-Mar-18	Azilda Community Action Network	Tree in seniors/library park	Ward-wide	GM	1,000.00	
24-Apr-18	Donovan Elm West Community Action Network	Therapeutic/leisure pool at Lionel E. Lalonde	Multi-wards	CC2018-108	25,000.00	
31-Dec-18	Azilda Community Action Network	Arena parkette	Ward-wide	CC2018-285	5,137.44	
1-Oct-19	Sudbury Shared Harvest	Edible forest garden sign at Donovan Elm West	Ward-wide	GM	1,195.00	
10-Dec-19	Azilda Community Action Network	Azilda splash pad	Ward-wide	CC2019-358 & 2020 GM	18,500.00	2
					50,832.44	

Notes:

1 Surplus of \$527.07 from the community mural of founding families project (2017) was added to the Total Uncommitted Funds balance

2 Additional amount of \$3,500 required to award the Azilda splash pad project tender (2019) was deducted from the Total Uncommitted Funds balance

HCI Fund: Ward 5
For the period ending December 31, 2020

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
23-Dec-20	Alzheimer Society Sudbury-Manitoulin North Bay & Districts	Outdoor seniors exercise park	Ward-wide	CC2019-328	11,231.78	1	3	f,i
Total Capital					11,231.78			
Grant								
13-Mar-20	Valley View Community Church	Reel Life Summer Drive-in Community Movie	Ward-wide	CC2020-62	2,500.00		1	c,f
19-May-20	Sudbury Food Bank	Theatre events	Multi-wards	By-law 2020-90	2,500.00		2	b,d
26-May-20	Valley East Community Action Network	Backyard gardening program	Ward-wide	GM	1,000.00		1	c,f
31-Jul-20	ART Matters	2020 Family Day event	Ward-wide	CC2020-121	466.67		1	d,e,i
Total Grant					6,466.67			
Total for January - December 2020					17,698.45			

Total Spent on Grants 6,466.67

Maximum Grant Allocation 12,375.00

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (eff. Jul./18)
	1. Grants: event support	1. Human Health & Well-Being	a. Indigenous Youth
	2. Grants: other programs or initiatives	2. Environmental Sustainability	b. Resiliency
	3. Capital expenditures to purchase, build or replace municipally-owned assets	3. Economic Vitality	c. Families
		4. Civic Engagement/Social Capital	d. Mental Health
			e. Compassionate City
			f. Play Opportunities
			g. Housing
			h. Holistic Health
			i. Age Friendly Strategy
			j. Healthy Streets

Donation Revenues

-

Commitments / Projects in Progress

19-Jun-20	Hidden Valley Neighbourhood Association	Hidden Valley playground	Ward-wide	CC2020-169	50,000.00
					\$ 50,000.00

Notes:

1 Surplus of \$1518.22 from the Alzheimer Society Sudbury-Manitoulin North Bay & Districts outdoor seniors exercise park project (2019) was added to the Total Uncommitted Funds balance

HCI Fund Ward 6
For the period ending December 31, 2020

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
27-Mar-20	Wood Environment & Infrastructure Solutions	Geotechnical Surveys at Lions Park & Elmview Park	Ward-wide	GM	1,485.06		3	b,f,i,j
02-Sep-20	Legend Equipment Sales & Services Inc	Storage shed at Howard Armstrong Recreation Centre	Ward-wide	GM	3,450.00	1	3	e
31-Dec-20		Minor adjustment to match fund balance			(0.03)			
Total Capital					4,935.06			
Grant								
30-Jan-20	Four Lakes Community Association	2020 Snow Pitch event	Ward-wide	GM	1,000.00		1	c,f,h,i
19-May-20	Sudbury Food Bank	Backyard gardening program	Multi-wards	By-law 2020-90	2,500.00		2	b,d
26-May-20	Valley East Community Action Network	2020 Family Day event	Ward-wide	GM	1,000.00		1	c,f,h,i
31-Jul-20	ART Matters	About Us art studios & exhibits	Ward-wide	CC2020-121	466.67		1	d,e,i
Total Grant					4,966.67			
Total for January - December 2020					9,901.73			

Total Spent on Grants 4,966.67

Maximum Grant Allocation 12,375.00**Legend: Eligible Expenditure Categories**

1. Grants: event support
2. Grants: other programs or initiatives
3. Capital expenditures to purchase, build or replace municipally-owned assets

HCI Priorities

1. Human Health & Well-Being
2. Environmental Sustainability
3. Economic Vitality
4. Civic Engagement/Social Capital

Population Health Priorities (eff. Jul./18)

- | | |
|-----------------------|--------------------------|
| a. Indigenous Youth | f. Play Opportunities |
| b. Resiliency | g. Housing |
| c. Families | h. Holistic Health |
| d. Mental Health | i. Age Friendly Strategy |
| e. Compassionate City | j. Healthy Streets |

Donation Revenues

								-

Commitments / Projects in Progress

24-Apr-18	Donovan Elm West Community Action Network	Therapeutic/leisure pool at Lionel E. Lalonde Centre	Multi- wards	CC2018-108	10,000.00			
					10,000.00			

Notes:

- 1 Surplus of \$448.50 from the Howard Armstrong Recreation Centre storage shed project (2020) was added to the Total Uncommitted Funds balance

HCI Fund: Ward 7
For the period ending December 31, 2020

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
28-Feb-20	Evans Home Care	Outdoor rink at Penman Park	Ward-wide	CC2018-285	4,672.28	1	3	1,4
22-Sep-20	A2S Associates Limited	Capreol Welcome sign	Ward-wide	GM	1,200.00	2	3	e
31-Dec-20	Bisschops Industries Ltd	Capreol Welcome sign	Ward-wide	GM	3,073.40		3	e
31-Dec-20	Classic Displays	Garson-Falconbridge holiday street lights	Ward-wide	GM	5,673.60		3	e,j
Total Capital					14,619.28			
Grant								
13-Jan-20	Lake Wahnapiatae Home & Campers Association	Water safety markers and related signage 2020	ward-wide	GM	700.00		1	f,i
19-May-20	Sudbury Food Bank	Backyard gardening program	Multi-wards	By-law 2020-90	2,500.00		2	b,d
18-Nov-20	Lake Wahnapiatae Home & Campers Association	Water safety markers and related signage 2021	ward-wide	GM	700.00		1	f,i
Total Grant					3,900.00			
Total for January - December 2020					18,519.28			
					Total Spent on Grants	3,900.00		
					Maximum Grant Allocation	12,375.00		
Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (eff. Jul./18)					
	1. Grants: event support	1. Human Health & Well-Being	a. Indigenous Youth		f. Play Opportunities			
	2. Grants: other programs or initiatives	2. Environmental Sustainability	b. Resiliency		g. Housing			
	3. Capital expenditures to purchase, build or replace municipally-owned assets	3. Economic Vitality	c. Families		h. Holistic Health			
		4. Civic Engagement/Social Capital	d. Mental Health		i. Age Friendly Strategy			
			e. Compassionate City		j. Healthy Streets			
Donation Revenues								
24-Nov-20	Capreol Lions Club	Roof replacement	Ward-wide	CC2020-242	1,000.00			
					1,000.00			
Commitments / Projects in Progress								
07-Dec-20	Garson Falconbridge Community Action Network	Holiday street lights	Ward-wide	GM	3,726.40			
06-Oct-20	Capreol Lions Club	Roof replacement	Ward-wide	CC2020-242	26,000.00			
					29,726.40			

Notes:

- 1 Deficit of \$4,672.28 from the Penman Park outdoor rink project (2018) was deducted from the Total Uncommitted Funds balance. Over-expenditures for this project to date total \$11,724.73
 2 Surplus of \$626.60 from the Capreol welcome sign project (2020) was added to the Total Uncommitted Funds balance

HCI Fund: Ward 8
For the period ending December 31, 2020

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
31-Dec-19	Wood Environment & Infrastructure Solutions	Water feature/splash pad at Twin Forks	Ward-wide	CC2017-113 & 2019-294	1,146.86	1	3	c,f
31-Mar-20	Tall Pines Engineering Ltd	Westmount Community Centre engineering of concrete pad & roof	Ward-wide	CC2019-165	1,200.00		3	1,4
27-Jul-20	Yard Weasels Inc	Water feature/splash pad at Twin Forks	Ward-wide	CC2017-113 & 2019-294	129,744.25	2	3	c,f
09-Sep-20	Tall Pines Engineering Ltd	Water feature/splash pad at Twin Forks	Ward-wide	CC2017-113 & 2019-294	2,442.24		3	c,f
22-Sep-20	Bruce Tait Construction Ltd	Trail development (Lansing Ave to Junction Creek Waterway Park)	Ward-wide	GM	9,600.00	3	3	c,f,j
					144,133.35			
Grant								
19-May-20	Sudbury Food Bank	Backyard gardening program	Multi-wards	By-law 2020-90	2,500.00		2	b,d
					2,500.00			
Total for January - December 2020					146,633.35			

Total Spent on Grants 2,500.00

Maximum Grant Allocation 12,375.00

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (eff. Jul./18)
	1. Grants: event support	1. Human Health & Well-Being	a. Indigenous Youth
	2. Grants: other programs or initiatives	2. Environmental Sustainability	b. Resiliency
	3. Capital expenditures to purchase, build or replace municipally-owned assets	3. Economic Vitality	c. Families
		4. Civic Engagement/Social Capital	d. Mental Health
			e. Compassionate City
			f. Play Opportunities
			g. Housing
			h. Holistic Health
			i. Age Friendly Strategy
			j. Healthy Streets

Donation Revenues				
	Twin Forks Playground Association	Water feature/splash pad at Twin Forks	Ward-wide	5,020.00
				5,020.00

Commitments / Projects in Progress				
22-Nov-17	Westmount 4-H Club	Community garden	Ward-wide	CC2017-350
7-May-19	Westmount Community Centre	Engineering of concrete pad & roof	Ward-wide	CC2019-165
06-Oct-20	Don Lita Park Neighbourhood Association	Rink boards & fieldhouse flooring	Ward-wide	CC2020-242
				39,724.75

Notes:

- 1 Invoice of \$1,146.86 processed in 2019 for Twin Forks water feature/splash pad project (2019) was omitted in the 2019 annual report
- 2 Deficit of \$12,497.90 from the Twin Forks water feature/splash pad project (2019) was deducted from the Total Uncommitted Funds balance
- 3 Surplus of \$400 from the Trail development (Lansing Ave to Junction Creek Waterway park) project (2020) was added to the Total Uncommitted Funds balance

HCI Fund: Ward 9
For the period ending December 31, 2020

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
25-Aug-20	Canadian Ramp Company Inc	Coniston Playground skate park	Ward-wide	CC2019-212	48,626.39	1	3	c,f
09-Sep-20	Sports System Canada	Coniston skate park basketball net posts	Ward-wide	GM	996.82	2	3	c,f
Total Capital					49,623.21			
Grant								
19-May-20	Sudbury Food Bank	Backyard gardening program	Multi-wards	By-law 2020-90	2,500.00		2	b,d
31-Jul-20	ART Matters	About Us art studios & exhibits	Ward-wide	CC2020-121	466.66		1	d,e,i
11-Aug-20	Coniston Community Gardens	Weeding Watering Wednesday program	Ward-wide	GM	500.00		2	b,e,i
Total Grant					3,466.66			
Total for January - December 2020					53,089.87			
Total Spent on Grants					2,500.00			
Maximum Grant Allocation					12,375.00			
Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (eff. Jul./18)					
	1. Grants: event support	1. Human Health & Well-Being	a. Indigenous Youth		f. Play Opportunities			
	2. Grants: other programs or initiatives	2. Environmental Sustainability	b. Resiliency		g. Housing			
	3. Capital expenditures to purchase, build or replace municipally-owned assets	3. Economic Vitality	c. Families		h. Holistic Health			
		4. Civic Engagement/Social Capital	d. Mental Health		i. Age Friendly Strategy			
			e. Compassionate City		j. Healthy Streets			
Donation Revenues								
1/31/2020	Coniston Playground Association	Future skate park	Ward-wide	CC2019-212	32,000.00			
					32,000.00			
Commitments / Projects in Progress								
21-Dec-20	Coniston Playground Association	Age and Ability Inclusive Park phase I	Ward-wide	CC2020-318	67,655.00			
					67,655.00			

Notes:

- 1 Surplus of \$1,379.61 from the Coniston Playground skate park project (2019) was added to the Total Uncommitted Funds balance
- 2 Surplus of \$43.18 from the Coniston basketball net posts project (2020) was added to the Total Uncommitted Funds balance

HCI Fund: Ward 10
For the period ending December 31, 2020

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes Eligible Expenditure Category	HCI/Population Health Priority
Capital							
21-Oct-20	Bruce Tait Construction Ltd	South End dog park (formerly Riverdale dog park)	Ward-wide	CC2017-217	7,100.00	3	1,4
					Total Capital	7,100.00	
Grant							
19-May-20	Sudbury Food Bank	Backyard gardening program	Multi-wards	By-law 2020-90	2,500.00	2	b,d
31-Jul-20	ART Matters	About Us art studios & exhibits	Ward-wide	CC2020-121	466.66	1	d,e,i
					Total Grant	2,966.66	
					Total for January - December 2020	10,066.66	

Total Spent on Grants 2,500.00

Maximum Grant Allocation 12,375.00

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (eff. Jul./18)
	1. Grants: event support	1. Human Health & Well-Being	a. Indigenous Youth
	2. Grants: other programs or initiatives	2. Environmental Sustainability	b. Resiliency
	3. Capital expenditures to purchase, build or replace municipally-owned assets	3. Economic Vitality	c. Families
		4. Civic Engagement/Social Capital	d. Mental Health
			e. Compassionate City
			f. Play Opportunities
			g. Housing
			h. Holistic Health
			i. Age Friendly Strategy
			j. Healthy Streets

Donation Revenues

-
-

Commitments / Projects in Progress

11-Jul-17	York K9 Club	South End dog park (formerly Riverdale dog park)	Ward-wide	CC2017-217	3,500.00
					3,500.00

Notes:

HCI Fund: Ward 11
For the period ending December 31, 2020

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes Eligible Expenditure Category	HCI/Population Health Priority
Capital							
17-Mar-20	DRG Design & Inspection Services	Sunshades at Carmichael skate park	Ward-wide	CC2019-237	400.00	3	c,f,i,j
26-Aug-20	Openspace Solution Inc	Downe Playground play equipment upgrades	Ward-wide	CC2019-237 & CC2020-121	32,185.00	1 3	c,f,i,j
09-Sep-20	Tait Excavation Inc	Downe Playground play equipment upgrades	Ward-wide	CC2019-237 & CC2020-121	1,625.00	3	c,f,i,j
16-Sep-20	Bruce Tait Construction Ltd	Downe Playground play equipment upgrades	Ward-wide	CC2019-237 & CC2020-121	7,400.00	3	c,f,i,j
24-Sep-20	Tait Excavation Inc	Korpela Park - butterfly garden	Ward-wide	CC2017-114	252.80	3	1,4
21-Oct-20	Evans Homecare Building Centre	Carmichael outdoor rink	Ward-wide	CC2020-242	1,335.81	3	1,4
31-Oct-20	Rastall Mine Supply limited	Carmichael outdoor rink	Ward-wide	CC2020-242	118.71	3	1,4
17-Nov-20	2169289 Ontario Inc	Downe Playground play equipment upgrades	Ward-wide	CC2019-237 & CC2020-121	1,612.80	3	c,f,i,j
17-Nov-20	M&G Fencing Inc	Carmichael outdoor rink	Ward-wide	CC2020-242	3,120.00	3	1,4
18-Nov-20	Pinehill Lumber Co Ltd	Carmichael outdoor rink	Ward-wide	CC2020-242	3,113.00	3	1,4
31-Dec-20	Bruce Tait Construction Ltd	Carmichael outdoor rink	Ward-wide	CC2020-242	830.00	3	1,4
31-Dec-20	Bruce Tait Construction Ltd	Carmichael outdoor rink	Ward-wide	CC2020-242	2,075.00	3	1,4
31-Dec-20	M&G Fencing Inc	Carmichael outdoor rink	Ward-wide	CC2020-242	8,240.00	3	1,4
31-Dec-20		Minor adjustment to match fund balance			0.18		
Total Capital					62,308.12		
Grant							
19-May-20	Sudbury Food Bank	Backyard gardening program	Multi-wards	By-law 2020-90	2,500.00	2	b,d
Total Grant					2,500.00		
Total for January - December 2020					64,808.12		
					Total Spent on Grants	2,500.00	
					Maximum Grant Allocation	12,375.00	

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (eff. Jul./18)	
	1. Grants: event support 2. Grants: other programs or initiatives 3. Capital expenditures to purchase, build or replace municipally-owned assets	1. Human Health & Well-Being 2. Environmental Sustainability 3. Economic Vitality 4. Civic Engagement/Social Capital	a. Indigenous Youth b. Resiliency c. Families d. Mental Health e. Compassionate City	f. Play Opportunities g. Housing h. Holistic Health i. Age Friendly Strategy j. Healthy Streets

Donation Revenues							
6/25/2020	Downe Neighbourhood Association	Downe Playground play equipment upgrades	Ward-wide	CC2020-121	200.00		
					200.00		
Commitments / Projects in Progress							
24-Apr-18	Donovan Elm West Community Action	Therapeutic/leisure pool at Lionel E. Lalonde	Multi- wards	CC2018-108	10,000.00		
08-May-18	The Sudbury Art Club	Carmichael Community Centre upgrades	Ward-wide	CC2018-123	5,000.00		
11-Dec-18	Bayridge Neighbourhood Association	Korpela Park enhancements (Phase II)	Ward-wide	CC2018-194 & 2018-285	9,561.51		
13-Aug-19	Minnow Lake Lions	Sunshades at Carmichael skate park	Ward-wide	CC2019-237	33,130.41		
06-Oct-20	Minnow Lake Lions	Carmichael outdoor rink	Ward-wide	CC2020-242	5,167.48		
					62,859.40		

Notes:

1 Deficit of \$1,282.80 from the Downe Playground play equipment upgrades project (2019) was deducted from the Total Uncommitted Funds balance

HCI Fund: Ward 12
For the period ending December 31, 2020

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
15-Apr-20	CRCS Recreation	Ridgecrest adult exercise equipment & shade structure project	Ward-wide	CC2017-114 & CC2016-279 GM	1,300.00	1	3	1,4
15-Jul-20	CRCS Recreation	Benches at Ridgetcrest	Ward-wide		1,839.00	2,3	3	e,f,i
Total Capital					3,139.00			
Grant								
19-May-20	Sudbury Food Bank	Backyard gardening program	Multi-wards	By-law 2020-90	2,500.00		2	b,d
30-Sep-20	L'Association canadienne-française de l'Ontario du grand Sudbury	La mémoire du Moulin-à-Fleur selon les archives de Jeannine Larcher-Lalande project	Ward-wide	CC2020-242	1,500.00		2	b,c,e
Total Grant					4,000.00			
Total for January - December 2020					7,139.00			
					Total Spent on Grants	2,500.00		
					Maximum Grant Allocation	12,375.00		

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (eff. Jul./18)
	1. Grants: event support	1. Human Health & Well-Being	a. Indigenous Youth
	2. Grants: other programs or initiatives	2. Environmental Sustainability	b. Resiliency
	3. Capital expenditures to purchase, build or replace municipally-owned assets	3. Economic Vitality	c. Families
		4. Civic Engagement/Social Capital	d. Mental Health
			e. Compassionate City
			f. Play Opportunities
			g. Housing
			h. Holistic Health
			i. Age Friendly Strategy
			j. Healthy Streets

Donation/Grant Revenues

Commitments / Projects in Progress

25-Apr-17	Ridgecrest Accessible Neighbourhood Association	Adult exercise equipment (ESDC \$26,867)	Ward-wide	CC2017-114 & CC2016-279 GM	3,254.67	
09-Jul-19	Le Centre Victoria pour femmes	Percy Park community garden	Ward-wide	GM	5,000.00	
16-Jan-20	Ukrainian Seniors' Centre	Landscape architect design for Hantyshyn Park enhancements	Ward-wide	GM	5,000.00	
20-Mar-20	Ridgecrest Accessible Park Neighbourhood Association	Celebration of equipment installation at Ridgetcrest (Reallocate \$100 donation from Adult exercise equipment project)	Ward-wide	GM	500.00	2
					13,754.67	

Notes:

- 1 Surplus of \$26,100 from the Ridgetcrest adult exercise equipment, shade structure & benches project (2016,2017) was added to the Total Uncommitted Funds balance
- 2 Donation of \$1,000 from the Ridgetcrest adult exercise equipment and shade structure project (2016,2017) was reallocated to the Ridgetcrest bench and celebration initiatives (2020)
- 3 Surplus of \$261 from the Ridgetcrest benches project (2020) was added to the Total Uncommitted Funds balance