



Community and Emergency Services Committee Agenda

Tuesday, October 15, 2024

Tom Davies Square

Councillor Lapierre, Chair

4:30 p.m. Open Session Council Chamber / Electronic Participation

City of Greater Sudbury Council and Committee meetings are accessible and generally held in the Council Chamber at Tom Davies Square unless otherwise stated on the agenda. Some meetings are broadcast on Eastlink at Eastlink's discretion. With the exception of closed meetings held in accordance with the Municipal Act, 2001, meetings are open to the public for attendance in-person. Where possible, meetings are livestreamed and the recordings are saved for public viewing on the City's website at: <https://www.greatersudbury.ca/agendas>.

Please be advised that if you make a presentation, speak or appear at the meeting venue during a meeting, you, your comments and/or your presentation may be recorded and broadcast.

By submitting information, including print or electronic information, for presentation to City Council or Committee you are indicating that you have obtained the consent of persons whose personal information is included in the information to be disclosed to the public.

Your information is collected for the purpose of informed decision-making and transparency of City Council decision-making under various municipal statutes and by-laws and in accordance with the Municipal Act, 2001, Planning Act, Municipal Freedom of Information and Protection of Privacy Act and the City of Greater Sudbury's Procedure By-law.

For more information regarding accessibility, recording your personal information or live-streaming, please contact Clerk's Services by calling 3-1-1 or emailing clerks@greatersudbury.ca.

1. **Call to Order**

2. **Roll Call**

3. **Declarations of Pecuniary Interest and the General Nature Thereof**

4. **Consent Agenda**

For the purpose of convenience and for expediting meetings, matters of business of repetitive or routine nature are included in the Consent Agenda, and all such matters of business contained in the Consent Agenda are voted on collectively.

A particular matter of business may be singled out from the Consent Agenda for debate or for a separate vote upon the request of any Councillor. In the case of a separate vote, the excluded matter of business is severed from the Consent Agenda, and only the remaining matters of business contained in the Consent Agenda are voted on collectively.

Each and every matter of business contained in the Consent Agenda is recorded separately in the minutes of the meeting.

4.1 **Routine Management Reports**

4.1.1 **Healthy Community Initiative Fund Applications – October 15, 2024**

4

This report provides a recommendation regarding Healthy Community Initiative (HCI) funding requests. By-law 2018-129 requires Council's approval for all eligible HCI Capital fund requests exceeding \$10,000 and Grant requests exceeding \$1,000.

5. **Members' Motions**

6. **Correspondence for Information Only**

6.1 **Emergency Department Diversion Pathway for 911 Patients with Opioid Use Disorder**

9

This report provides information on a clinical diversion pathway to Withdrawal Management Services (WMS) in the downtown core for individuals with opioid use disorders after care provided by the City of Greater Sudbury paramedics. This new initiative is a collaboration between Paramedic Services and Health Sciences North Addictions Medicine Consult Services.

6.2 **New Funding Approach for Canada-Wide Early Learning and Childcare**

14

This report provides information on the update to Ontario's Ministry of Education funding formula for licensed childcare operators that will take effect in January 2025.

6.3 **Gerry McCrory Countryside Sports Complex Multipurpose Space**

16

This report provides information regarding the potential development of vacant space at the Gerry McCrory Countryside Sports Complex to facilitate community use, tournament and event hosting and other sporting functions. The report includes estimated costs and identifies potential partners and funding sources.

7. **Addendum**
8. **Civic Petitions**
9. **Question Period**
10. **Adjournment**

Healthy Community Initiative Fund Applications – October 15, 2024

Presented To:	Community and Emergency Services Committee
Meeting Date:	October 15, 2024
Type:	Routine Management Reports
Prepared by:	Steph Mathieu Leisure Services
Recommended by:	General Manager of Community Development

Report Summary

This report provides a recommendation regarding Healthy Community Initiative (HCI) funding requests. By-law 2018-129 requires Council’s approval for all eligible HCI Capital fund requests exceeding \$10,000 and Grant requests exceeding \$1,000.

Resolution

THAT the City of Greater Sudbury approves the Healthy Community Initiative Fund requests, as outlined in the report entitled “Healthy Community Initiative Fund Applications – October 15, 2024”, from the General Manager of Community Development, presented at the Community and Emergency Services Committee meeting on October 15, 2024;

AND THAT the City of Greater Sudbury directs staff to present a by-law to authorize the grants recommended in the report.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to the goal: Create a Healthier and More Vibrant Community as identified in the Strategic Plan, as it aligns with the Population Health Agenda items of Building Resiliency, Investing in Families, Creating Play Opportunities, Promoting Mental Health Awareness, Achieving Compassionate City Designation, and Implementing an Age-Friendly Strategy. The information in this report has no relationship to the Community Energy & Emissions Plan.

Financial Implications

The Healthy Community Initiative (HCI) Fund is allocated within prescribed budgets. Approval of HCI capital projects includes approval of operating costs to be provided in the base budget in subsequent budget years to the operating department.

Background

By-law 2018-129 requires Council’s approval for all Grant requests that meet HCI funding criteria and exceed \$1,000, result in an applicant receiving a cumulative total Grant of more than \$1,000 in any calendar year or result in an event or initiative receiving a Grant of more than \$1,000 due to applications by multiple participants. Council approval is required for all Capital requests that meet HCI funding criteria and exceed

\$10,000 or have an annual operating budget of more than \$5,000. Eligible applications for Grant requests of \$1,000 or less and eligible Capital requests of \$10,000 or less that have an impact on the City's annual operating budget of less than \$5,000 may be approved by the General Manager (GM) of Community Development.

HCI Fund Applications and Financial Summary

Attachment 1 – Healthy Community Initiative Fund – Applications, lists HCI Fund requests by Ward as recommended by the GM of Community Development for approval by Council. All projects listed in Attachment 1 have been evaluated against By-law 2018-129 and its related criteria and have been verified to ensure sufficient funds are available within each Ward's funding allocation.

Attachment 2 – Healthy Community Initiative Fund – Application Outcomes, provides a list of HCI Fund applications that were approved or denied by the GM of Community Development since the last report presented at the Community and Emergency Services Committee meeting on September 9, 2024.

Attachment 3 – Healthy Community Initiative Fund Financials, includes the recommended approvals contained in this report as well as a summary of HCI Fund allocation balances up to September 12, 2024. The amounts may be adjusted due to reimbursement of under-spent funds from completed and reconciled projects/initiatives.

Next Steps

Upon Council approval, applicants will receive written notification confirming their approved funding and the intended use of funds, and Grant recipients will also receive a Post-project Final Report form. This form is to be completed by the applicant and returned following completion of their initiative for reconciliation by Financial Services.

Grant recipients will receive funding via electronic fund transfer or by cheque (where applicable) for the approved amount, whereas a capital funded project will be managed by the City of Greater Sudbury, working closely with the applicant.

HCI funded capital projects will be prioritized based on the applicable City Department's annual workplans and initiated within 24 months of approval in accordance with the HCI policy.

Should an HCI fund request not be approved, the applicant will be notified of same.

Resources Cited

City Council Meeting, August 13, 2024, By-law 2024-142, pg. 50

<https://pub-greatersudbury.escribemeetings.com/FileStream.ashx?DocumentId=54413>

Healthy Community Initiative Fund, By-law 2018-219

<https://www.greatersudbury.ca/city-hall/grants-and-funding/hci-fund/application-process/hci-fund-policy/>

Healthy Community Initiative (HCI) Fund
Applications for Council Approval – October 15, 2024

Capital Funds

Ward	Recipient/ Project/ Location	Purpose for Funds	Estimated Operating Costs per year	Amount Requested	Amount Recommended for Approval by the GM
	No items to report				

Grants

Ward	Recipient/Initiative	Purpose for Funds	Amount Requested	Amount Recommended for Approval by the GM
1	Ward 1 Community Action Network / Fall Fair	Assist with costs related to entertainment and equipment rental	\$2,000	\$2,000
4	Café Heritage / Winter WonderLights	Assist with costs related to entertainment and rental	\$2,000	\$2,000
7	Skead Recreation Centre / Skead 100 Celebration	Assist with costs related to children's activities, advertising, food and refreshments	\$3,000	\$3,000

Healthy Community Initiative (HCI) Fund**Applications Approved/Denied by the General Manager of Community Development**

For the period of August 12, 2024 to September 12, 2024

Successful Applications**Capital**

Ward	Group / Project	Estimated Operating Costs per year	Amount Requested	Amount Approved
	No items to report			

Grants

Ward	Group / Project	Amount Requested	Amount Approved
10	Bizzzy Bea's / Beat the Heat	\$1,000	\$1,000
11	Councillor-led Initiative / Westmount Grandparent's Day*	\$1,000	\$1,000
12	Sudbury's Centre for Transitional Care / Flour Mill Block Party	\$1,000	\$1,000

*Note: Originally, Independent Living Sudbury Manitoulin was approved for HCI funding toward Westmount Grandparent's Day by City Council on August 13, 2024 ([By-law 2024-142](#)). Due to unforeseen circumstances, the original applicant withdrew the approved application on August 28, 2024. The Councillor then applied for this Councillor-led initiative on August 28, 2024, after the original applicant withdrew the application. The Councillor-led initiative was approved within General Manager thresholds as no funds were issued to the original applicant, ensuring this did not result in an event receiving a grant of more than \$1,000 as a result of applications by multiple participants in the event.

Unsuccessful Applications

Ward	Group / Project	Amount Requested	Reason(s) for Denial
	No items to report		

Healthy Community Initiative (HCI) Fund Financials for the Period Ending September 12, 2024

Schedule 1.1 - Capital (2024 Funds)

Ward	2024 Allocation	Uncommitted Funds from 2023 (carry forward)	Adjustments from Completed Projects	Approved by General Manager 2024	Approved by Council 2024	Proposed for Approval by Council	Uncommitted Fund Balance After Resolution	Pending Requests
1	\$ 29,217	\$ 41,266	\$ 141				\$ 70,624	
2	\$ 29,217	\$ 83,989					\$ 113,206	
3	\$ 29,217	\$ 39,554	\$ 3,628	\$ 10,000	\$ 50,000		\$ 12,400	
4	\$ 29,217	\$ 105,318		\$ 5,989	\$ 65,000		\$ 63,546	
5	\$ 29,217	\$ 60,638					\$ 89,855	\$ 58,000
6	\$ 29,217	\$ 146,010					\$ 175,227	
7	\$ 29,217	\$ 97,307		\$ 1,000	\$ 30,000		\$ 95,524	
8	\$ 29,217	\$ 2,788		\$ 2,000			\$ 30,005	
9	\$ 29,217	\$ 26,526			\$ 7,800		\$ 47,943	
10	\$ 29,217	\$ 75,286	\$ 141				\$ 104,644	
11	\$ 29,217	\$ 60,403	\$ 141				\$ 89,760	
12	\$ 29,217	\$ 84,012	\$ 141				\$ 113,369	

Schedule 1.2 - Grants (2024 Funds)

Ward	2024 Allocation		Adjustments from Underspent Initiatives	Approved by General Manager 2024	Approved by Council 2024	Proposed for Approval by Council	Uncommitted Fund Balance After Resolution	Pending Funding Requests
1	\$ 12,500			\$ 1,000	\$ 500	\$ 2,000	\$ 9,000	
2	\$ 12,500			\$ 4,000	\$ 500		\$ 8,000	
3	\$ 12,500			\$ 1,000	\$ 11,500		\$ -	
4	\$ 12,500			\$ 1,500	\$ 9,000	\$ 2,000	\$ -	
5	\$ 12,500				\$ 6,000		\$ 6,500	
6	\$ 12,500				\$ 5,000		\$ 7,500	
7	\$ 12,500			\$ 750	\$ 3,500	\$ 3,000	\$ 5,250	
8	\$ 12,500				\$ 2,500		\$ 10,000	
9	\$ 12,500		\$ 41	\$ 1,000	\$ 7,600		\$ 3,941	
10	\$ 12,500			\$ 1,000	\$ 4,000		\$ 7,500	
11	\$ 12,500			\$ 1,900	\$ 3,500		\$ 7,100	
12	\$ 12,500			\$ 1,000	\$ 3,000		\$ 8,500	

* There were no contributions to the HCI Reserve Fund in 2024 as the maximum threshold of \$24,000 was achieved in 2021.

Note: Ward 1, 10, 11, 12 adjustment: surplus of \$140.67 per indicated wards from Bundle Up in Red Campaign 2023

Note: Ward 3 adjustment: surplus of \$277.22 from Onaping Falls Curling Club Fire Panel

Note: Ward 3 adjustment: surplus of \$3,350.85 from Geotech Levack Pump Park

Note: Ward 9 adjustment: surplus of \$41.29 from Jammin with Seniors

Emergency Department Diversion Pathway for 911 Patients with Opioid Use Disorder

Presented To:	Community and Emergency Services Committee
Meeting Date:	October 15, 2024
Type:	Correspondence for Information Only
Prepared by:	Julie Ward Community Safety
Recommended by:	General Manager of Community Safety

Report Summary

This report provides information on a clinical diversion pathway to Withdrawal Management Services (WMS) in the downtown core for individuals with opioid use disorders after care provided by the City of Greater Sudbury paramedics. This new initiative is a collaboration between Paramedic Services and Health Sciences North Addictions Medicine Consult Services.

Relationship to the Strategic Plan, Health Impact Assessment and Community Energy & Emissions Plan (CEEP)

This report supports Council's strategic initiative to create a healthier community through integrated community programming to meet the needs of vulnerable populations and reduce emergency responses and hospital admissions.

This report refers to operational matters and has no direct connection to the Community Energy and Emissions Plan.

Financial Implications

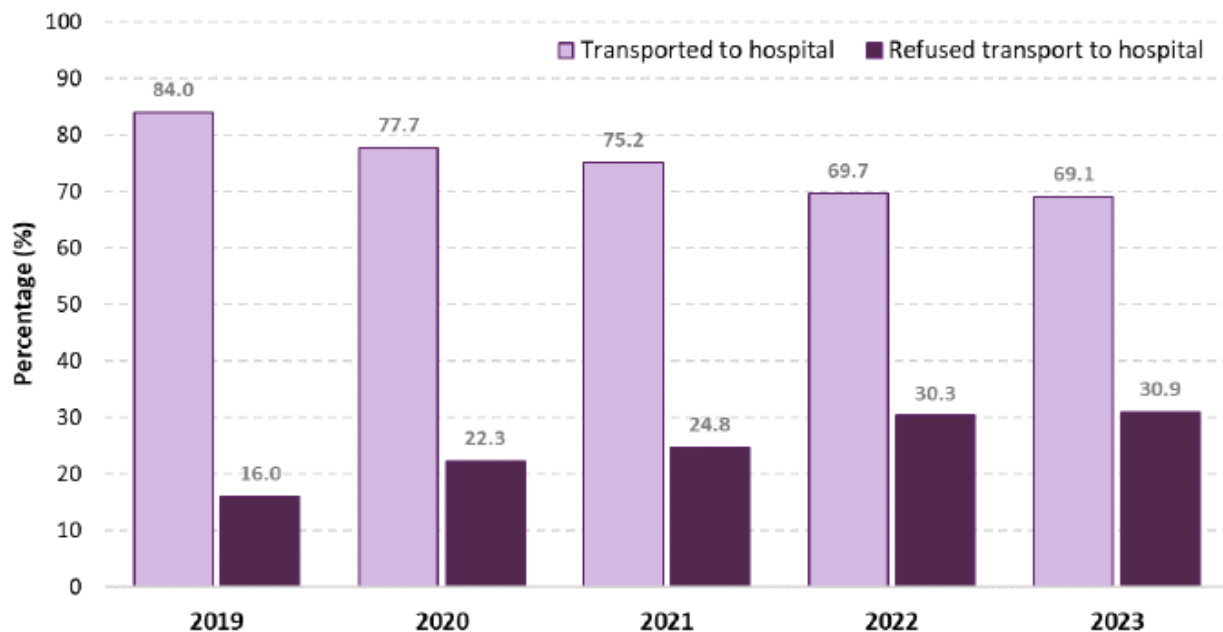
There are no financial implications associated with this report.

Background

The opioid and drug poisoning epidemic is a leading health crisis in Ontario. Opioid use disorder (OUD) presents a critical challenge to both patients and the healthcare system, demanding urgent attention from paramedics, the 911 system, and emergency departments. The current impact on the health system is profound, with primary issues of coordinated care and access to care as the primary factors. Paramedics often serve as the first point of contact in emergencies related to substance use, requiring swift and effective interventions. Many patients who experience a substance use medical emergency often do not want to be transported to an emergency department (ED) by paramedics and many do not require it. Linking patients to appropriate support systems, such as substance use programs and mental health services, will contribute to better outcomes, and increases in coordinated care and access.

A recent study out of the United States demonstrated that risk of death within a year of a non-fatal opioid overdose is acutely elevated, with this risk further elevated for those who decline paramedic services transport. According to the same study a total of 30% of patients who die from overdose have been shown to use emergency medical services in the year prior to their death. The increasing trend in overdose deaths, coupled with the large risk of overdose death among those with prior overdoses, highlights the need for innovations and treatment. The following chart highlights the increasing volume of patients who experience an opioid overdose who refuse transport to hospital. (Hern et al., 2022)

Figure 21. Percentage (%) of suspected opioid incidents attended by City of Greater Sudbury Emergency Medical Services (EMS) by whether or not the patient was transported to hospital, by year, 2019–2023 (year to date)

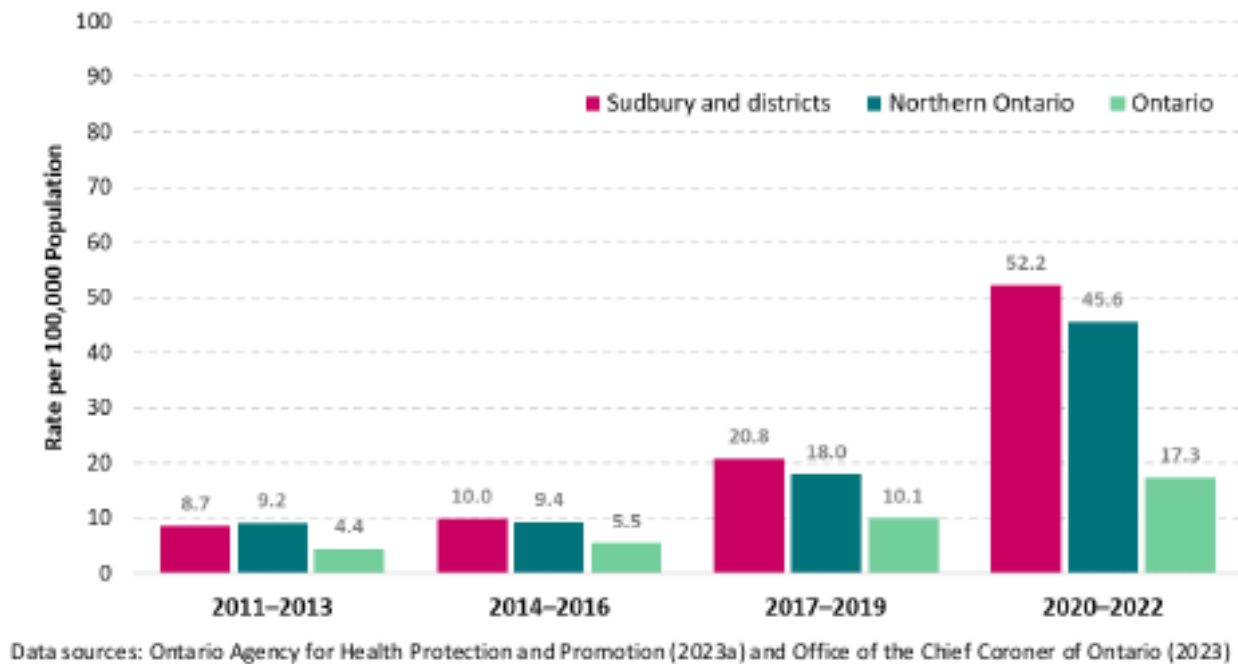


Data Source: City of Greater Sudbury Emergency Medical Services (2023)

Acknowledgements. (n.d.). Retrieved September 12, 2024, from https://www.phsd.ca/wp-content/uploads/2023/11/Environmental_Scan_Summary_of_Findings.pdf

The proportion of calls for suspected opioid related incidents in which the patient refused transport to the ED by paramedic services has doubled from 2019 to 2023. Refusals put the individuals at an elevated risk, validating the need for innovation and more treatment options.

Figure 4. Average annual crude rate of accidental opioid-related deaths by 3-year period, Sudbury and districts, Northern Ontario and Ontario, 2011–2022



Acknowledgements. (n.d.). Retrieved September 12, 2024, from https://www.phsd.ca/wp-content/uploads/2023/11/Environmental_Scan_Summary_of_Findings.pdf

Opioid mortality disproportionately affected Northern Ontario. From 2020–2022 the rates in Sudbury and districts and Northern Ontario were both around five times as high as they were in the 2014–2016 time period, while the rate in Ontario overall was about three times as high.

Current State

Bystander and first responder naloxone programs have been successfully implemented as a key component of harm reduction from acute opioid toxicity. Currently, paramedics follow medical directives and administer naloxone to patients suffering from an opioid overdose or respond to an individual who has suffered an overdose and was given naloxone from a bystander. The only option for paramedics has been to transport the patient to the emergency department, or the individual can refuse transport. One of the consequences of liberal use of naloxone in the community is that paramedics frequently encounter patients with acute naloxone-precipitated opioid withdrawal. This is a very uncomfortable condition. Many of these patients are vulnerable and may not have a desire to discuss treatment and referral options and many will refuse transportation to the hospital. It is well known that the treatment for their withdrawal condition is opioids, and many will resort to the street supply immediately after naloxone reversal to treat their symptoms.



New Paramedic Opioid Overdose Treatment and Diversion Pathway

For select patients with naloxone-precipitated opioid withdrawal, Greater Sudbury paramedics will commence treating patients with Suboxone in the field and diverting patients away from the emergency department to Health Sciences North Withdrawal Management Services (WMS) for treatment. The creation of this diversion pathway is a result of a collaboration with Health Sciences North-Addictions Medicine Consult Services.

Suboxone is a medication used primarily to treat opioid dependence and addiction by reducing cravings and withdrawal symptoms while minimizing the potential for abuse and overdose. Patients feel better, are more comfortable, are more likely to seek follow-up care and are more amenable to discussions about their condition and available treatment options. One desired outcome would be that someone is more likely to accept transportation to an alternate treatment destination once withdrawal symptoms are effectively treated. There will be protection from acute opioid overdose in the short term and patients will be treated through a more patient centered approach.

Conclusion

It is the hope that by bringing patients to WMS that the care they receive is more patient centric, comfortable, and patients can be prescribed opiate agonist therapy (OAT) if they wish to stop using opioids. Additionally, paramedics will be trained to counsel individuals about opioid use and provide resources for opioid agonist treatment if Suboxone and transportation to withdrawal management services is refused.

Program success will be measured by the number of patients who qualify and accept Suboxone treatment and for those patients who accept long term treatment, remain in long term treatment. There are many success stories when individuals take Suboxone as part of their OAT program. Individuals are more likely to stay in treatment compared to those who receive counseling or detox alone. This long-term engagement is crucial for recovery.

It is expected that paramedics will be treating patients with Suboxone and accessing this new diversion pathway by the end of October, following the conclusion of all paramedic training.

Resources Cited

Hern, H. G., Lara, V., Goldstein, D., Kalmin, M., Kidane, S., Shoptaw, S. Herring, A. A. (2022). Prehospital Buprenorphine Treatment for Opioid Use Disorder by Paramedics: First Year Results of the EMS Buprenorphine Use Pilot. *Prehospital Emergency Care*, 27(3), 334–342.
<https://doi.org/10.1080/10903127.2022.2061661>

Acknowledgements. (n.d.). Retrieved September 12, 2024.

https://www.phsd.ca/wp-content/uploads/2023/11/Environmental_Scan_Summary_of_Findings.pdf

New Funding Approach for Canada-Wide Early Learning and Childcare

Presented To:	Community and Emergency Services Committee
Meeting Date:	October 15, 2024
Type:	Correspondence for Information Only
Prepared by:	Miranda Mackie Children and Social Services
Recommended by:	General Manager of Community Development

Report Summary

This report provides information on the update to Ontario's Ministry of Education funding formula for licensed childcare operators that will take effect in January 2025.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to operational matters.

Financial Implications

Increased provincial funding for the Canada-Wide Early Learning and Childcare System will flow through to childcare providers and will have no impact to the Childrens Services net budget.

Background

The Ministry of Education is in its third year of implementing the Canada-Wide Early Learning and Childcare (CWELCC) system. The goal of this initiative is to provide more families across the province with access to safe, affordable, and high-quality childcare. The plan will be fully phased in by March 2026, reducing the average cost of childcare for eligible children aged 0 to 5 years to approximately \$12 per day. Under the *Childcare and Early Years Act*, Greater Sudbury is one of 47 Service System Managers responsible for the planning, funding, administration and operation of early years and licensed childcare services in Ontario. On August 15, 2024, Ontario's Ministry of Education announced a new funding formula for licensed childcare operators that will take effect in January 2025.

New Funding Approach

The purpose of this communication update is to inform Council that in January 2025, the Ministry of Education will switch to a cost-based funding model to cover the operating costs of licensed childcare providers who serve children aged 0 to 5 years and are part of the Canada-Wide Early

Learning and Childcare plan. Cost-based funding allocations to licensees will include benchmark-based amounts, with adjustments for geographic differences, growth top-ups for new spaces, and added top-ups for existing licensees whose costs exceed their benchmark allocations. There will also be provisions for amounts in lieu of profit and surplus.

The cost-based funding approach is guided by the following principles:

- **Transparency:** A clear and consistent approach across the province, ensuring that licensees understand what to expect from the funding provided by service system managers.
- **Representativeness:** Funding reflects how childcare is delivered in Ontario and is based on the actual costs of providing care to eligible children.
- **Simplicity:** The process is easy to understand and minimizes the administrative burden on licensees.
- **Accountability:** Cost-control measures and safeguards ensure that public funding is distributed equitably and responsibly.

Starting in 2025, as part of the new childcare funding approach, Greater Sudbury will receive funding for local priorities to support childcare licensees in the following areas:

- **General Operating Grants:** For children aged 6-12
- **Wage Enhancement Grants (WEG)/Home Childcare Enhancement Grants (HCEG):** Including wage enhancements under the Canada-Wide Early Learning and Childcare Workforce Strategy for children aged 6-12
- **Workforce Strategy – Professional Learning:** For children aged 0-12
- **Fee Subsidies:** For children aged 0-12
- **Special Needs Resourcing:** For children aged 0-12
- **Capacity-Building:** For children aged 0-12

The Children Services team is currently reviewing the Ministry of Education's guidelines and will work to update all key agreements and early learning and childcare policies to reflect the changes to Greater Sudbury's early years community. At this time, no new CWELCC spaces have been allocated to the community as part of this announcement. Children Services will continue to advocate to the province to support continued expansion in the community.

Next Steps

Following the release of full operational guidelines, a report to committee will follow in Q1 of 2025 which will include: funding impact to childcare operators; identification of any recalibrated space allocations for expansion; service targets for 6 to 12 years old who fall outside of the CWELCC planning; and workforce recruitment and retention initiatives.

Resources Cited

[CWELCC Cost-Based Funding Guideline - August 15, 2024](#)

Gerry McCrory Countryside Sports Complex Multipurpose Space

Presented To:	Community and Emergency Services Committee
Meeting Date:	October 15, 2024
Type:	Correspondence for Information Only
Prepared by:	Jeff Pafford Leisure Services
Recommended by:	General Manager of Community Development

Report Summary

This report provides information regarding the potential development of vacant space at the Gerry McCrory Countryside Sports Complex to facilitate community use, tournament and event hosting and other sporting functions. The report includes estimated costs and identifies potential partners and funding sources.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to the strategic goal 5.2 Investment in Infrastructure to Support Community Recreation with a Focus on Quality of Life as identified in the City of Greater Sudbury Strategic Plan. This report also supports the Climate Action Plan's goal of efficient buildings.

Financial Implications

There are no financial implications associated with this report.

Background

The addition of a second ice surface at the Gerry McCrory Countryside Sports Complex was approved as part of the 2011 capital budget at a total cost of \$10,375,315. There is a total of \$4,856,784 remaining to be paid for the project, with annual budget commitments through 2035 as per the original funding plan.

As part of the project to add a second ice pad at the Gerry McCrory Countryside Sports Complex, Council approved the inclusion of 5,000 square feet of additional programming space to be dedicated to the Greater Sudbury Sports Hall of Fame Committee. The space has remained vacant as the committee has not been able to secure necessary funding to develop the space.

In November 2017, the Greater Sudbury Sports Hall of Fame committee advised that the group intended on locating the hall of fame at another facility. A report to the Community Services Committee presented on March 18, 2019 noted opportunities to utilize the space at Countryside for City of Greater Sudbury purposes, or by third parties, to generate financial and leisure benefits for the City. Direction was received to issue a Request for Expression of Interest (RFEI) to properly canvas the community for potential proponents.

The RFEI was issued on two different occasions. The first RFEI was issued on October 4, 2019, with closing date of October 31, 2019. One proposal was received, however after review of the proposal, it was deemed incomplete and not suitable for the space or facility. A second RFEI was issued on March 6, 2020. To help raise awareness of the RFEI, Arenas Section staff reached out to Economic Development and the local Chamber of Commerce advising them of the RFEI and requested support to communicate the opportunity with their contacts/members. In addition, information about the opportunity was sent to all arena users. The second RFEI did not generate any submissions. With no plan takers and COVID-19 impacting the community, the RFEI was cancelled on April 16, 2020.

Upon receiving the results of the RFEI processes, Council passed the following resolution:

THAT the City of Greater Sudbury approves the use of the former Hall of Fame space at the Gerry McCrory Countryside Sports Complex for arena operations as detailed in the report entitled "Gerry McCrory Countryside Sports Complex Hall of Fame EOI Results" from the General Manager of Community Development, presented at the Community Services Committee meeting on August 10, 2020.

AND THAT the capital funds required to support the space be considered through capital prioritization as part of the 2021 budget process.

At the Community & Emergency Services Committee of May 21, 2024, the following resolution was passed:

WHEREAS 5,000 square feet of additional programming space, intended to house the Greater Sudbury Sports Hall of Fame, was included as part of the construction of a second ice pad at the Gerry McCrory Countryside Sports Complex in 2010;

AND WHEREAS the Greater Sudbury Sports Hall of Fame committee confirmed in November 2017 that they will not be developing the space;

AND WHEREAS the City has issued two separate requests for expressions of interest to develop and operate the space with the City receiving no submissions;

AND WHEREAS capital investments for the space are required for occupancy and to facilitate community programming, support tournament and event hosting and other potential uses;

THEREFORE BE IT RESOLVED that the City of Greater Sudbury directs staff to present a report to the Community and Emergency Services Committee prior to the 2025 budget review discussions, which will include a proposal to develop the space to facilitate community use, tournament and event hosting and other sporting functions and also includes estimated costs and identifies potential partners and funding sources.

Current Status of Gerry McCrory Countryside Space

The 5,000 square feet of programming space previously dedicated to the Greater Sudbury Sports Hall of Fame committee remains unfinished and vacant. The space has been informally utilized over the years to support the numerous tournaments and events hosted at the Gerry McCrory Countryside Sports Complex.

In a review of the vacant space with Building Services, it has been noted that there are capital investment requirements for permanent occupancy, including fire separation work and emergency egress improvements. In addition, there is minor electrical work that needs to be completed, including the upgrading of light fixtures to commercial LED grade. Further, the existing floor is polished concrete, not conducive to programming or other activities.

Analysis

Previous Council reports identified how the space has been informally used in support of user groups and event organizers. These uses included:

Regular Users

- Dry land training area
- Team meetings
- Hockey photos
- Temporary hockey equipment storage (between games & try outs)
- Team Christmas gatherings
- End of season gatherings
- Pre delivered supplies storage
- Tournament storage
- Meal area
- Award ceremonies

Special Events

- Skate Canada events
- Hockey Canada Events (tournaments & development camps)
- Curling Canada events
- Speed Skating Canada events
- Northern Ontario Junior Hockey League events

Other

- Community engagement sessions
- Filming lunchroom
- Staff training

Based on this usage, and Council's direction for a proposal to develop a multipurpose area to facilitate community use, tournament and event hosting and other sporting functions, staff engaged an architect to complete a fit-out study for transforming the space. The scope of work included mechanical and electrical design briefs addressing fire separation, HVAC, plumbing, electrical and other items required to finish the space.

Attachment 1 provides a visual of the proposed development of the space. The proposal includes the addition of a universal washroom and change area, complete with a fitness testing room. The proposal also includes a counter area which can be used for training, registration, and similar functions. It is proposed that sports flooring be installed throughout the area to accommodate a wide range of uses. A manual movable partition wall is included so that the space can be divided allowing multiple functions to occur at the same time. Storage areas are included for tables, chairs, etc. that would be set up for community events and functions. The proposal provides a visual on how exercise equipment can be temporarily placed to support training camps, sporting schools, etc. Other work includes upgraded LED lighting and HVAC improvements.

A Class “C” estimate was also provided as part of the architect’s work. The estimate received in November 2023 to complete the space as proposed was \$542,000 excluding HST, project management fees, legal fees, communication systems and furniture and equipment.

Potential Partners and Funding Sources

The following provides an overview of potential funding sources and partnerships:

Tourism Development Fund (TDF)

The Greater Sudbury Development Corporation’s (GSDC) Tourism Development Fund was established for the purposes of promoting and growing the tourism industry in Greater Sudbury. The TDF is supported through funds collected annually by the City of Greater Sudbury through the Municipal Accommodation Tax. The TDF directs funds for tourism marketing and product development opportunities and is managed by the GSDC’s Tourism Development Committee. Eligible projects must demonstrate the capacity for major events bids or hosting and show broad community impact.

Northern Ontario Heritage Foundation Corporation (NOHFC) Community Enhancement Program

NOHFC’s Community Enhancement Program is designed to support priorities of northern communities and organizations that contribute to a healthy and strong community. Eligible projects are those that involve incremental improvements, repairs, and/or renovations to improve and extend the useful life of capital assets including social and recreational facilities, municipal assets, and community halls, that contribute to a healthy and vibrant community. This includes the construction and/or renovation of capital assets that support community economic development. The maximum contribution is the lesser amount of 50% of total eligible costs or \$2 million.

Community Sport and Recreation Infrastructure Fund Repair and Rehabilitation Stream

The Province of Ontario announced that applications are being accepted for the Community Sport and Recreation Infrastructure Fund (CSRIF). This new \$200-million, three-year infrastructure supports new and revitalized local sport, and recreation facilities across the province. Under the Repair and Rehabilitation Stream, eligible organizations may apply for funding between \$150,000 and \$1 million to extend the lifespan of existing community sport and recreation facilities/spaces and improve local programming and accessibility features to meet community need. Eligible projects also include those that maximize the use of existing facilities, enhancing functionality and or participation. Applications for Stream 1 projects are due October 29, 2024.

Healthy Community Initiatives (HCI) Program Funding

The Healthy Community Initiative (HCI) Fund supports community based projects and initiatives that advance the City of Greater Sudbury’s strategic goals. As the facility is a municipal asset, enhancing the vacant space at the Gerry McCrory Countryside Sports Complex would be considered an eligible project under the Healthy Community Initiatives Fund Capital Stream. Applicants must be a not-for-profit community group or organization that conducts its activities within the boundaries of the City of Greater Sudbury. The HCI Reserve Fund in the amount of \$24,000 has been established for capital projects, intended to leverage applications for projects through senior levels of government. Projects must have a significant community impact and be aligned with the Parks, Open Space and Leisure Master Plan. Projects also require matching funding through third parties.

Parks Reserve Fund

The Parks Reserve Fund may be utilized for parkland acquisition, park improvements, erection and repair of buildings for recreation purposes and the acquisition of machinery for public recreation purposes. Council authority is required for expenditures from the fund more than \$25,000. During the 2024/2025 budget process, the City made commitments to draw a large portion of funds from Parks Reserve to complete the Playground Revitalization Project.

Greater Sudbury Cubs

The Greater Sudbury Cubs, who play in the Northern Ontario Junior Hockey League and are based out of

the Gerry McCrory Countryside Sports Complex, have expressed potential interest in contributing towards enhancing the vacant space. The Greater Sudbury Cubs have expressed interest in purchasing equipment for the space, in exchange for free use of the finished area, during specific times and with considerations for existing agreements relating to leased space and advertising rights. Staff continue to meet with representatives from the Greater Sudbury Cubs about a potential partnership.

Corporate Sponsorship Opportunities

The City's Corporate Sponsorship Policy covers instances where an external company, organization, or enterprise wherein the external party contributes funds, goods, or services to a municipal program, event, project, initiative, service, or facility, in return for recognition, acknowledgement, or other promotional consideration for a specified period. There may be opportunities to engage the private sector for investment under sponsorship agreements given the high profile of the Gerry McCrory Countryside Sports Complex, and the number of events held at the facility.

Summary

The vacant space at the Gerry McCrory Countryside Sports Complex has the opportunity to facilitate community use, tournament and event hosting and other sporting functions with the design provided. The cost estimates provided also account for items that need to be completed for permanent occupancy.

Required funding to complete the space has been previously contemplated through previous capital prioritization exercises. However, given the other capital asset needs and challenges of the organization, no funds have been identified to complete or enhance the space in the 2024-2027 capital budget program.

There are several potential funding sources that may be considered to acquire necessary funding to complete the vacant space. Should Council wish to advance this project further, Council may want to consider providing direction to staff to prioritize this work so that it is incorporated into staff workplans and further support the authority to apply for senior level government funding opportunities.

Resources Cited

Gerry McCrory Countryside Sports Complex Hall of Fame EOI Results

<https://pub-greatersudbury.escribemeetings.com/filestream.ashx?documentid=39424>

Gerry McCrory Countryside Sports Complex Hall of Fame Space – Request for EOI Community Services Committee (March 18, 2019)

<https://pub-greatersudbury.escribemeetings.com/filestream.ashx?documentid=3845>

Greater Sudbury Sports Hall of Fame Presentation, City Council (November 1, 2017)

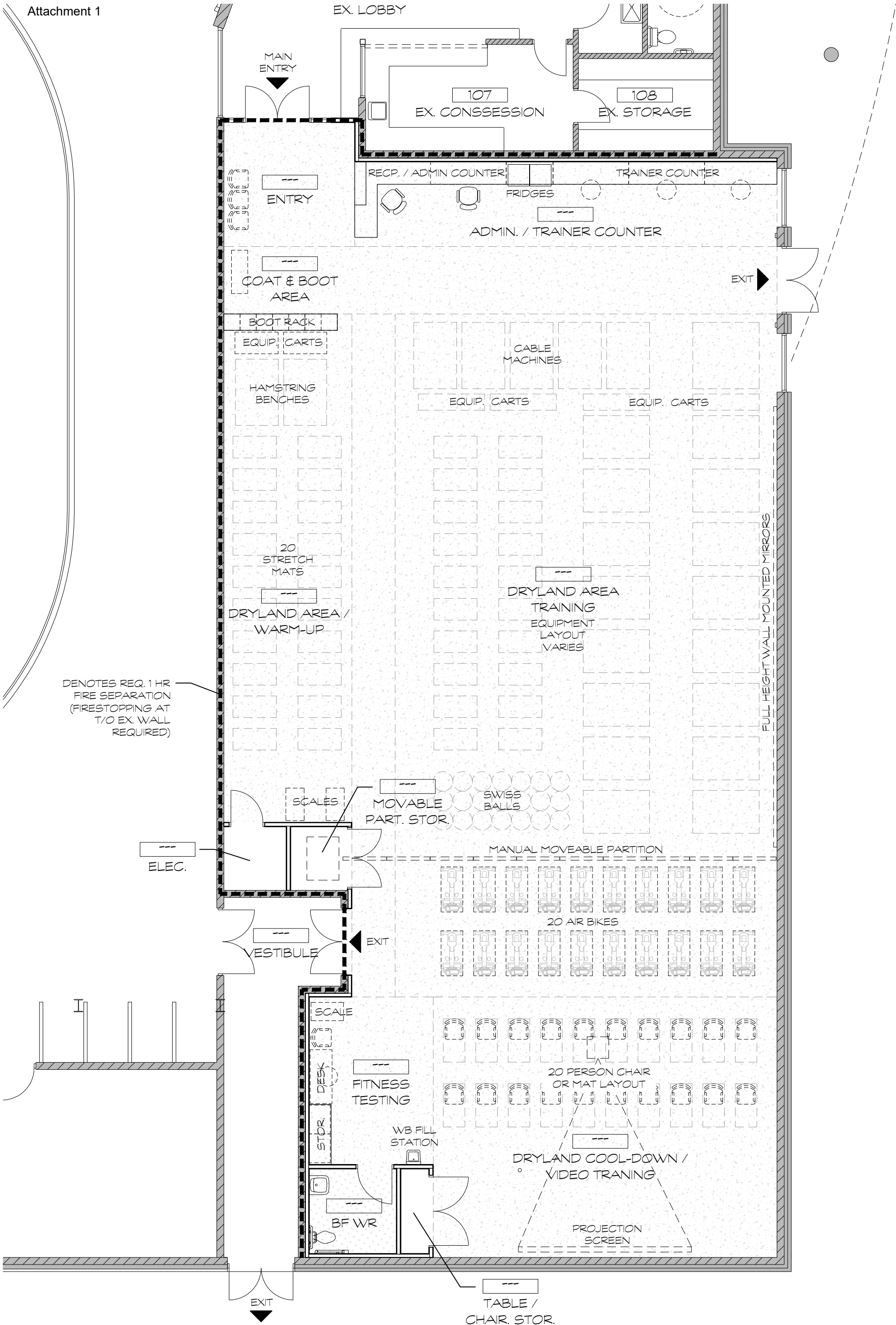
<https://pub-greatersudbury.escribemeetings.com/filestream.ashx?documentid=7418>

Sports Hall of Fame Update Report/Presentation, Community Services Committee (June 25, 2012)

<https://pub-greatersudbury.escribemeetings.com/FileStream.ashx?DocumentId=20613>

Countryside Arena Expansion/Sports Hall of Fame, City Council (November 24, 2010)

<https://pub-greatersudbury.escribemeetings.com/FileStream.ashx?DocumentId=24484>



City of Greater Sudbury
Countryside Arena Feasibility Study

235 Countryside Dr, Greater Sudbury

PROJECT NO.

22102

SCALE

1:100

DATE

23-09-20

PARTIAL LEVEL 1
FLOOR PLAN