



Community and Emergency Services Committee Agenda

Wednesday, April 23, 2025

Tom Davies Square

Councillor Lapierre, Chair

4:30 p.m. Open Session Council Chamber / Electronic Participation

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1. **Call to Order**
2. **Roll Call**
3. **Declarations of Pecuniary Interest and the General Nature Thereof**
4. **Consent Agenda**

For the purpose of convenience and for expediting meetings, matters of business of repetitive or routine nature are included in the Consent Agenda, and all such matters of business contained in the Consent Agenda are voted on collectively.

A particular matter of business may be singled out from the Consent Agenda for debate or for a separate vote upon the request of any Councillor. In the case of a separate vote, the excluded matter of business is severed from the Consent Agenda, and only the remaining matters of business contained in the Consent Agenda are voted on collectively.

Each and every matter of business contained in the Consent Agenda is recorded separately in the minutes of the meeting.

4.1 Routine Management Reports

4.1.1 Healthy Community Initiative Fund Applications – April 23, 2025

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This report provides a recommendation regarding Healthy Community Initiative (HCI) funding requests. By-law 2018-129 requires Council's approval for all eligible HCI Capital fund requests exceeding \$10,000 and Grant requests exceeding \$1,000.

5. Managers' Reports

5.1 Playground Revitalization Project Update

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This report provides recommendations regarding the Playground Revitalization Project and the progress made in replacing and revitalizing sites previously identified in poor condition. The report identifies the locations to be advanced in 2025. The report includes information on a commitment to donate towards the project and seeks approval to name a play structure in lieu of the donation, in line with the City's Building, Property and Park Naming Policy. The report also includes a recommendation for a minor scope change in response to community feedback.

6. Members' Motions

6.1 Request for Report Regarding Fire Station 15 Property

As presented by Councillor Parent:

WHEREAS the City of Greater Sudbury has closed Fire Station 15 situated at 3064 Leduc Avenue in Val Caron, and the property has been deemed as surplus;

AND WHEREAS during the 2022 budget deliberations, City Council approved the construction of the Valley East Twin Pad Multipurpose Sports Complex to be situated on municipal park land adjacent to the Howard Armstrong Sports Complex, and work is ongoing to secure funding from senior levels of government;

AND WHEREAS once the Twin Pad project is finalized, the City would retire four older existing ice pads, including the Raymond Plourde Arena;

AND WHEREAS the potential decommissioning of the Raymond Plourde Arena would impact the City maintained Confederation Tot Lot located on the same property, which is owned by the Rainbow District School Board and not the City;

AND WHEREAS the property at 3064 Leduc Avenue, Val Caron represents an opportunity to ensure that the neighbourhood would continue to be serviced with parkland pursuant to the recommended provision levels in the City's Parks, Open Space and Leisure Master Plan;

THEREFORE BE IT RESOLVED that the City of Greater Sudbury directs that staff present a report outlining the costs and associated risks in demolishing Fire Station 15, remediating the property and retaining the property in anticipation of creating a park / playground once the Raymond Plourde arena is retired.

7. Correspondence for Information Only

7.1	Healthy Community Initiative Fund 2024 Annual Report	17
	This report provides information regarding the financial particulars of each Ward's Healthy Community Initiative Fund allocation for the period of January 1, 2024, to December 31, 2024, in accordance with By-law 2018-129.	
7.2	Homelessness System Planning Update	33
	This report provides information regarding the system planning efforts to support the implementation of the Roadmap to End Homelessness, which includes transitioning services from emergency response to long-term solutions.	
7.3	Paramedic Services 2024 Response Times	35
	This report provides information regarding the 2024 Response Times that were submitted to the Ministry of Health in March 2025 as per Legislation.	
7.4	Safe Harbour House Update	41
	This report provides an update regarding the Safe Harbour House Emergency	

Shelter Program operated by the Elizabeth Fry Society of Northeastern Ontario.

8. Addendum
9. Civic Petitions
10. Question Period
11. Adjournment

Healthy Community Initiative Fund Applications – April 23, 2025

Presented To:	Community and Emergency Services Committee
Meeting Date:	April 23, 2025
Type:	Routine Management Reports
Prepared by:	Steph Mathieu Leisure Services
Recommended by:	General Manager of Community Development

Report Summary

This report provides a recommendation regarding Healthy Community Initiative (HCI) funding requests. By-law 2018-129 requires Council's approval for all eligible HCI Capital fund requests exceeding \$10,000 and Grant requests exceeding \$1,000.

Resolution

THAT the City of Greater Sudbury approves the Healthy Community Initiative Fund requests, as outlined in the report entitled "Healthy Community Initiative Fund Applications – April 23, 2025", from the General Manager of Community Development, presented at the Community and Emergency Services Committee meeting on April 23, 2025;

AND THAT the City of Greater Sudbury directs staff to present a by-law to authorize the grants recommended in the report.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to the City of Greater Sudbury's Strategic Plan 2019-2027 objective 5.0 Create a Healthier and More Vibrant Community through the advancement of City-led goals from Population Health, A Call to Action 2018-2028, more specifically achieving Compassionate City Designation, implementing an Age-Friendly Strategy, building Resiliency, and creating Play Opportunities as well as Investing in Infrastructure to Support Community Recreation with a Focus on Quality of Life. The information in this report has no relationship to the Community Energy & Emissions Plan.

Financial Implications

The Healthy Community Initiative (HCI) Fund is allocated within prescribed budgets. Approval of HCI capital projects includes approval of operating costs to be provided in the base budget in subsequent budget years to the operating department.

Background

A guiding principle of By-law 2018-129, a By-law to Adopt a Policy Regarding the Healthy Community Initiative Fund, is that HCI funds should be used primarily for funding city-owned capital projects with no more than 25% of the annual ward allocation expended on eligible grant applications. To help illustrate the

difference, By-law 2018-129 and HCI reporting reference two grant streams defined as Capital and Grant.

Any funds in the ward allocation not spent at the end of a calendar year may be carried forward for the benefit of the applicable ward but may only be expended on eligible Capital projects, which results in each ward carrying different balances.

By-law 2018-129 Approval Authority

All requests that meet HCI funding criteria and are recommended by the General Manager of Community Development (General Manager), require approval within the thresholds below.

General Manager Approval

- Grant applications less than \$1,000
- Capital applications less than \$10,000
- Capital applications that result in annual operating budget increases of less than \$5,000

Council Approval

- Grant applications greater than \$1,000
- Applications that result in an applicant receiving a cumulative total Grant greater than \$1,000 in calendar year
- Applications that result in an event or initiative receiving a Grant greater than \$1,000 due to applications by multiple participants
- Capital applications greater than \$10,000
- Capital applications that result in annual operating budget increases greater than \$5,000

HCI Fund Applications and Financial Summary

Attachment 1 – Healthy Community Initiative Fund – Applications, lists HCI Fund requests by ward as recommended by the General Manager for approval by Council. All projects listed in Attachment 1 have been evaluated against By-law 2018-129 and its related criteria and have been verified to ensure sufficient funds are available within each ward's funding allocation.

Attachment 2 – Healthy Community Initiative Fund – Application Outcomes, provides a list of HCI Fund applications that were approved or denied by the General Manager since the last report presented at the Community and Emergency Services Committee meeting on March 17, 2025.

Attachment 3 – Healthy Community Initiative Fund Financials includes the recommended approvals contained in this report as well as a summary of HCI fund allocation balances up to March 14, 2025. The amounts may be adjusted due to reimbursement of under-spent funds from completed and reconciled projects or initiatives.

Next Steps

Upon Council approval, applicants will receive written notification confirming the application's approved funding and the permitted use of funds, and Grant recipients will also receive a Post-project Final Report form. This form is to be completed by the applicant and returned following completion of the initiative for reconciliation by Financial Services.

Grant recipients will receive funding via electronic fund transfer or cheque for the approved amount, whereas a Capital funded project will be managed by the City of Greater Sudbury, working closely with the applicant.

HCI funded Capital projects will be prioritized based on the applicable City department's annual workplans and initiated within 24 months of approval in accordance with By-law 2018-129.

Should an HCI fund request not be approved, the applicant will be notified of same and the reasons for which it was not approved.

Resources Cited

Healthy Community Initiative Fund, By-law 2018-219

<https://www.greatersudbury.ca/city-hall/grants-and-funding/hci-fund/application-process/hci-fund-policy/>

Healthy Community Initiative (HCI) Fund
Applications for Council Approval – April 23, 2025

Capital Funds

Ward	Recipient/ Project/ Location	Purpose for Funds	Estimated Operating Costs per year	Amount Requested	Amount Recommended for Approval by the GM
6	Valley East Community Action Network / Geotechnical Testing for Elmview Outdoor Rink / Elmview Outdoor Rink	Assist with costs of geotechnical testing for Elmview Outdoor Rink to determine requirements for resurfacing	N/A	\$13,000	\$13,000

Grants

Ward	Recipient/Initiative	Purpose for Funds	Amount Requested	Amount Recommended for Approval by the GM
3	Rayside Balfour Youth Action Network / Festival in the Park	Assist with entertainment and equipment rental costs	\$3,000	\$3,000
5, 6, 7	Valley East Lions Club / Back to School Program	Assist with back to school supplies to be distributed to children in need	\$1,500 (\$500/ward)	\$1,500 (\$500/ward)
5, 6	Valley East Lions Club / Children's Day Event	Assist with costs of food and refreshments, supplies, prizes, and game rentals	\$2,000 (\$1,000/ward)	\$2,000 (\$1,000/ward)

Healthy Community Initiative (HCI) Fund**Applications Approved/Denied by the General Manager of Community Development**

For the period of January 31, 2025 to March 14, 2025

Successful Applications**Capital**

Ward	Group / Project	Estimated Operating Costs per year	Amount Requested	Amount Approved
12	Flour Mill Community Action Network / O'Connor Court Resurfacing Design Work	N/A	\$7,500	\$7,500

Grants

Ward	Group / Project	Amount Requested	Amount Approved
2	Beaver Lakes Sports & Cultural Club / Beaver Lake Winter Carnival	\$1,000	\$1,000
3	Onaping Falls Nordics / Volunteer Appreciation Breakfast	\$500	\$500
4	Azilda Community Action Network / Azilda Polar Dunk	\$500	\$500
4	Azilda Community Action Network / Pumpkin Patch	\$500	\$500
4	Miners for Cancer / Allan Epps Memorial Softball Tournament	\$500	\$500
7	Capreol Events Committee / Capreol Winter Carnival	\$1,000	\$1,000
10	Magical Paws Pet Therapy / Woof Fest	\$500	\$500
1, 4, 10, 12	Northern Ontario Pride Connection / Spring Gathering	\$1,000 (\$250/ward)	\$1,000 (\$250/ward)
3, 4	Northern Community Events Group / March Break Fun Fest	\$1,000 (\$500/ward)	\$1,000 (\$500/ward)

Unsuccessful Applications

Ward	Group / Project	Amount Requested	Reason(s) for Denial
10	Afrofest Sudbury / Afrofest Sudbury 2025 – The Festival	\$3,000	Receiving additional City funding over \$58,000
MW	2025 Ontario Short Track Provincial Championships	\$1,000	Receiving additional City funding Cost may be a barrier to participate

Healthy Community Initiative (HCI) Fund Financials for the Period Ending March 14, 2025

Schedule 1.1 - Capital (2025 Funds)

Ward	2025 Allocation	Uncommitted Funds from 2024 (carry forward)	Adjustments from Completed Projects	Approved by General Manager 2025	Approved by Council 2025	Proposed for Approval by Council	Uncommitted Fund Balance After Resolution	Pending Requests
1	\$ 29,217	\$ 97,684					\$ 126,901	
2	\$ 29,217	\$ 98,181					\$ 127,398	
3	\$ 29,217	\$ 38,038					\$ 67,255	
4	\$ 29,217	\$ 93,683					\$ 122,900	
5	\$ 29,217	\$ 96,188					\$ 125,405	
6	\$ 29,217	\$ 191,887				\$ 13,000	\$ 208,104	
7	\$ 29,217	\$ 110,224					\$ 139,441	
8	\$ 29,217	\$ 42,738					\$ 71,955	
9	\$ 29,217	\$ 53,501					\$ 82,718	
10	\$ 29,217	\$ 121,517					\$ 150,734	
11	\$ 29,217	\$ 116,045					\$ 145,262	
12	\$ 29,217	\$ 122,223		\$ 7,500			\$ 143,940	\$ 88,806

Schedule 1.2 - Grants (2025 Funds)

Ward	2025 Allocation		Adjustments from Underspent Initiatives	Approved by General Manager 2025	Approved by Council 2025	Proposed for Approval by Council	Uncommitted Fund Balance After Resolution	Pending Funding Requests
1	\$ 12,500			\$ 250	\$ 500		\$ 11,750	
2	\$ 12,500			\$ 1,000	\$ 500		\$ 11,000	
3	\$ 12,500			\$ 2,000	\$ 3,500	\$ 3,000	\$ 4,000	
4	\$ 12,500			\$ 3,250	\$ 3,500		\$ 5,750	
5	\$ 12,500				\$ 500	\$ 1,500	\$ 10,500	
6	\$ 12,500				\$ 2,000	\$ 1,500	\$ 9,000	
7	\$ 12,500			\$ 1,750	\$ 500	\$ 500	\$ 9,750	
8	\$ 12,500				\$ 500		\$ 12,000	
9	\$ 12,500				\$ 500		\$ 12,000	
10	\$ 12,500			\$ 750	\$ 3,500		\$ 8,250	
11	\$ 12,500				\$ 500		\$ 12,000	
12	\$ 12,500			\$ 250	\$ 500		\$ 11,750	

* There were no contributions to the HCI Reserve Fund in 2025 as the maximum threshold of \$24,000 was achieved in 2021.

Playground Revitalization Project Update

Presented To:	Community and Emergency Services Committee
Meeting Date:	April 23, 2025
Type:	Managers' Reports
Prepared by:	Jeff Pafford Leisure Services
Recommended by:	General Manager of Community Development

Report Summary

This report provides recommendations regarding the Playground Revitalization Project and the progress made in replacing and revitalizing sites previously identified in poor condition. The report identifies the locations to be advanced in 2025. The report includes information on a commitment to donate towards the project and seeks approval to name a play structure in lieu of the donation, in line with the City's Building, Property and Park Naming Policy. The report also includes a recommendation for a minor scope change in response to community feedback.

Resolutions

Resolution 1:

THAT the City of Greater Sudbury approves naming of the play equipment area at VLA Playground 'The Wilkin Family Play Area', as outlined in the report entitled "Playground Revitalization Project Update", from the General Manager of Community Development, presented at the Community and Emergency Services Committee meeting on April 23, 2025.

Resolution 2:

THAT the City of Greater Sudbury approves the change of scope of the Playground Revitalization Project to replace the Onaping Tot Lot with one of the two Levack playground sites, as outlined in the report entitled 'Playground Revitalization Project Update', from the General Manager of Community Development, presented at the Community and Emergency Services Committee meeting on April 23, 2025.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to the strategic goal 5.2 Investment in Infrastructure to Support Community Recreation with a Focus on Quality of Life as identified in the City of Greater Sudbury Strategic Plan.

This report has no connection to the Community Energy & Emissions Plan (CEEP).

Financial Implications

There are no financial implications associated with this report.

Background

As part of the 2018 budget deliberation process, a business case for the revitalization of 58 playground sites identified as being in poor condition was included for Council's consideration. The business case outlined capital investment to upgrade 58 playground sites at an estimated cost of \$40,000 per site, for a total of \$2,320,000.

During the budget deliberation process, Council was also informed about the United Way Centraide North East Ontario's commitment to match the City's investment in Playground Revitalization through a fundraising campaign. The United Way's contribution would supplement the City's budget and result in an average investment of \$80,000 per playground site. The Finance and Administration Committee approved \$2.3 million for Playground Revitalization with an annual contribution from the Healthy Community Initiative (HCI) funds in the amount of \$150,000 per year to cover debt payments for 25 years.

At the February 16, 2022 Community Services Committee meeting, Council received a report titled "Playground Revitalization Update 2022". The report provided an update on the capital fundraising campaign of United Way Centraide North Eastern Ontario (UWCNEO) committed to during previous deliberations. Upon receiving the report, Council approved that the City enter into a partnership agreement with UWCNEO for a modified financial commitment of \$250,000.

As part of the 2024-2027 Capital Budget, Council has approved the draw from Parks Section 50 Obligatory Reserves for the completion of remaining sites. The February 16, 2022 report identified the following 16 remaining locations which required replacement:

- VLA Playground (Ward 2)
- Black Lake (Ward 2)
- Penage Road Community Centre (Ward 2)
- Den Lou Playground (Ward 2)
- Centennial Park (Ward 2)
- Whitefish Playground (Ward 2)
- Nickel Basin Playground (Ward 3)
- Onaping Tot Lot (Ward 3)
- Pine and Fir (Ward 3)
- Daniel Tot Lot (Ward 5)
- Central Lane (Ward 7)
- Pine Street (Ward 7)
- Thomas Tot Lot (Ward 7)
- Parkinson Tot Lot (Ward 7)
- Don Lita Playground (Ward 8)
- Mountainview Playground (Ward 9)

The project description noted that staff would continue to pursue grants and other funding opportunities to lessen the utilization of Parks 50 Section funds.

Recent Developments

2024 Work Completed

Following the 2024-2025 budget process, Central Lane (Ward 7) and Don Lita Playground (Ward 8) were identified as the next phase of work, based updated condition assessments and inspection reports. Substantial completion of both sites was achieved last year, with some minor landscaping outstanding at the Don Lita Playground location.

Sites Identified for 2025 Work

Based on playground inspections and condition assessments completed by certified staff, and the cash

flows approved for the project as part of the 2024-2027 capital budget, the following sites have been identified for 2025 work. Budgets have been established based on existing footprint and play equipment on site:

- VLA Playground (Ward 2) – established budget of \$100,000
- Onaping Tot Lot (Ward 3) – established budget of \$75,000
- Daniel Tot Lot (Ward 5) – established budget of \$100,000

As has been customary through previous phases of the Playground Revitalization Project, the City will host community consultation sessions for design feedback for each location to be coordinated with the ward Councillor's availability.

VLA Playground Donation

The City was recently approached about a potential financial contribution towards developments at VLA Playground. Following meetings with City staff, the Wilkin Family has generously committed to contributing \$35,000 to support the planned revitalization of the play equipment at VLA Playground (Attachment 1 – Letter of Commitment from Wilkin Family). Patti and Doug Wilkin have volunteered at VLA Playground and in the community for over 30 years. The family has asked that the \$35,000 be used towards enhancing the City's planned budget to provide more play opportunities. The Wilkin Family has also requested that upon the completion of the project that the asset be named 'The Wilkin Family Play Area'.

The City of Greater Sudbury's Building, Property and Park Naming Policy notes that when there is a large financial support that exceeds 35% of the total capital contribution towards new or redeveloped facilities and properties, the naming of a municipal facility or property may be brought forward to Council for approval. The policy also provides for the naming of individual elements (components) within a park or facility.

Request to Reconsider Investment in Onaping Tot Lot

The Leisure Services Division has received feedback from community members with respect to the multiple sites identified in Onaping as part of the Playground Revitalization Project and the lack of modern play equipment in the neighbouring community of Levack. This input has been received from the Onaping Falls Recreation Committee (Attachment 2 – Correspondence from Onaping Falls Recreation Committee) and members of local Community Action Networks.

Staff have been requested to consider directing funds allocated for the Onaping Tot Lot to one of the existing playground sites in Levack. Staff are supportive of this change of scope of work, pending Council approval, with the following rationale:

- Investment has already been made at the Gil Loop Playground which is approximately 350 meters from the Onaping Tot Lot site. The established provision level for playgrounds is to provide one playground within an 800-meter service radius.
- The Pine and Fir Playground location has been identified for a future phase of playground revitalization which is approximately 650 meters away from the Onaping Tot Lot location.
- Investment is being made at the Onaping Tot Lot location through the Outdoor Court Revitalization project which will see the two tennis courts on site refurbished and revitalized based on community feedback on local needs for hard court sports and Parks, Open Space and Leisure Master Plan guidance.
- The existing playgrounds in Levack (Fourth at Beach and Levack Tot Lots) are in marginally satisfactory condition with limited play value.
- The budget identified for the Onaping Tot Lot is deemed to be sufficient to complete work at either Levack location.
- If the City were to reallocate funds from the Onaping Tot Lot playground equipment, it would be with the understanding that when existing equipment reaches end of life, it would be removed and not replaced. The area in question would be landscaped and left as open space.

This approach has been reviewed with the respective ward Councillor who has expressed support. If Council approves the change in scope of work, the City will meet with stakeholders and conduct community engagement on the preferred Levack site for revitalization.

Summary and Next Steps

Community consultation sessions for design feedback will take place for locations identified in the report.

City staff will continue to explore grant and other funding opportunities for project funding to reduce draws on Parks Section 50 reserves.

Future phases of Playground Revitalization will continue in future years as per the capital project description and cash flows previously approved by Council. Sites will be prioritized based on staff inspections and condition assessments.

Resources Cited

By-Law 2012-256 Building, Property and Park Naming Policy

<https://www.greatersudbury.ca/linkservid/8F25AAA3-0426-C0B9-FA5F45022272D23C/showMeta/0/>

2024-2025 Budget Document, Playground Revitalization Project Description (page 450)

<https://www.greatersudbury.ca/city-hall/budget-and-finance/2024-2025-budget/proposed-budget1/proposed-2024-2025-budget/>

Playground Revitalization Update 2022, Community & Emergency Services Committee (February 16, 2022)

<https://pub-greatersudbury.escribemeetings.com/filestream.ashx?DocumentId=43500>

Playground Revitalization Update 2020, City Council (September 22, 2020)

<https://pub-greatersudbury.escribemeetings.com/filestream.ashx?documentid=39075>

Playground Revitalization Update 2019, Community Services Committee (May 11, 2019)

<https://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&agenda=report&itemid=7&id=1353>

Playground Revitalization Update, Community Services Committee (September 25, 2018)

<http://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&id=1247&itemid=15433&lang=en>

Playground Revitalization Final Report, Community Services Committee (December 5, 2017)

<http://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&agenda=report&itemid=3&id=1155>

Playground Revitalization Incremental Report #1, Community Services Committee (June 19, 2017)

<http://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&agenda=report&itemid=5&id=1152>

Playground Revitalization Report, Finance and Administration Committee (April 12, 2017)

<http://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&lang=en&id=1169&itemid=12145>

Playgrounds Report, Finance and Administration Committee (September 20, 2016)

<http://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&agenda=report&itemid=7&id=973>

March 4, 2025

To The City of Greater Sudbury,

On behalf of the Wilkin Family we would like to donate \$35,000 to support the planned revitalization of the VLA Playground. Our family would be more than happy to provide the 35% donation to help further expand the current scope for infrastructure improvement and have the playground named after our parents who have generously volunteered in the area for more than 30 years.

Our family is committed to partnering with the City of Greater Sudbury to build and foster a welcoming city that offers outstanding opportunity, wellness, and empowers citizens and families to live healthy, active lifestyles.

Please accept this letter of commitment for our support



Mike Wilkin

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705-665-4306

37 Lorraine St.

Naughton, ON

P0M 2M0





Onaping Falls Recreation Committee
"Believing in Community"

March 28, 2025

To The City of Greater Sudbury,

On behalf of the Onaping Falls Recreation Committee we would like to provide a letter of support to re-prioritize the location for Playground Revitalization in Ward 3. We would recommend and support that revitalization efforts originally planned for the Onaping Tot Lot on Fraser Avenue change to Tot Lot on Larch Street in Levack.

As part of the 2018 budget deliberation process, a business case for the revitalization of 58 playground sites identified as being in poor condition was included for Council's consideration. In that original, report the Onaping Tot Lot on Fraser Avenue was identified but since then there has been a growing need in the community of Levack to replace and upgrade a playground.

The Onaping Falls Recreation Committee would be supportive of moving support for playground revitalization to the Levack community to meet the growing needs of children and families in our area.

The OFRC is committed to supporting the City of Greater Sudbury to build and foster a welcoming city that offers outstanding opportunity, wellness, and empowers citizens and families to live healthy, active lifestyles.

Please accept this letter of support to change the existing location identified through the Playground Revitalization program.

Thank you,

Carrie Morin, Chair

(705) 918-1978

Onaping Falls Recreation Committee Inc.



www.ofrecreationcommittee.com

Mailing address: 23 Wickwas Street, Onaping, ON P0M 2R0

Healthy Community Initiative Fund 2024 Annual Report

Presented To:	Community and Emergency Services Committee
Meeting Date:	April 23, 2025
Type:	Correspondence for Information Only
Prepared by:	Steph Mathieu Leisure Services
Recommended by:	General Manager of Community Development

Report Summary

This report provides information regarding the financial particulars of each Ward's Healthy Community Initiative Fund allocation for the period of January 1, 2024, to December 31, 2024, in accordance with By-law 2018-129.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to the City of Greater Sudbury's Strategic Plan 2019-2027 objective 5.0 Create a Healthier and More Vibrant Community through the advancement of City-led goals from Population Health, A Call to Action 2018-2028, more specifically achieving Compassionate City Designation, implementing an Age-Friendly Strategy, building Resiliency, and creating Play Opportunities as well as Investing in Infrastructure to Support Community Recreation with a Focus on Quality of Life. The information in this report has no relationship to the Community Energy & Emissions Plan.

Financial Implications

There are no financial implications associated with this report.

Background

By-law 2018-129 (HCI Fund Policy) requires Council be provided with semiannual reports identifying the financial particulars of the Healthy Community Initiative (HCI) Fund allocations by ward.

A guiding principle of the HCI Fund Policy is that HCI funds should be used primarily for funding city-owned capital projects (Capital) with no more than 25% of the annual ward allocation spent on eligible grant applications (Grant). To clarify the distinction, the HCI Fund Policy and reporting categorize funding into two streams: Capital Projects and Grants.

A total of \$600,000 was allocated to the HCI Fund in the 2024 Budget. There were no funds transferred from the 2024 allocation to the HCI Reserve Fund as it had achieved its maximum level of \$24,000.

The remaining funds were divided between the Capital stream and the Grant stream; 75% and 25%, respectively. A total of \$99,394.00 was deducted from the Capital stream and committed towards the Playground Revitalization initiative. The remaining Grant and Capital balances were then evenly distributed between the 12 Wards.

Any funds in the ward allocation not spent at the end of a calendar year may be carried forward for the benefit of the applicable ward but may only be spent on eligible Capital projects, which results in each ward carrying different balances.

Attachment 1 - Healthy Community Initiative Fund – 2024 Annual Report provides detailed information relating to carryforward and year-to-date fund balances, fund allocations, donation revenues, as well as specifics of expenditures and of unexpended commitments for the period of January 1 to December 31, 2024. Ward fund balances in this report may differ from those found in the routine HCI funding requests for Council approval reports presented throughout the year.

The legend within each of the ward specific reports reflects the eligible expenditure categories as well as the Population Health Priorities as outlined in the HCI Fund Policy.

2024 Fund Outcome Measures

Funds allocated through the Capital stream support City-owned assets and funds allocated through the Grant stream support community-led initiatives such as events and programs.

Capital Stream

A total of 10 HCI capital funding applications were approved in 2024 for a combined value of \$251,789. Funds were approved to assist recipients with soliciting community support and sponsorship toward approved [community-led projects](#). Of the approvals, five applicants are actively fundraising toward the full project budget and those projects will not advance until all other sources of funds are received by the City. Three of the projects were awarded funding and completed in 2024, while two projects saw completed fundraising in 2024, and are expected to be completed in 2025.

Approved funds were allocated as follows:

- 20% toward facility upgrades
- 10% toward outdoor skate parks
- 20% toward community gardens
- 30% toward new infrastructure (shade structure, bike park, benches)
- 10% toward playgrounds
- 10% toward town centre holiday decorations

Grant Stream

A total of 45 HCI grant requests were approved in 2024 for a combined value of \$86,700. Of these grant approvals, 36 were provided to unique applicants, with one new applicant to the grant stream. A total of 32% of approved funds went to organizations with multiple applications. The grants were allocated as follows:

- 55% toward events
- 29% toward programs/small initiatives
- 9% toward volunteer appreciation
- 7% toward fundraising initiatives

Outstanding HCI Capital Applications

The following table displays the status of HCI Capital applications previously approved for community-led projects.

Status	Number of Projects
Third-party funding required	8
Initiated	5
Substantial completion	8
Not started/On hold	2
Total Outstanding Projects	23

Previously approved HCI Capital Projects that have achieved full funding requirements, and are beyond the 24-month period, will be prioritized and incorporated with staff workplans. Projects are expected to be completed within original project budgets and contingencies. Some earlier HCI approvals are dependent on applicants securing additional third-party funding. These projects will only advance once applicants have secured all project funding required.

Next Steps

A 2025 semiannual report of ward specific HCI Fund financials will be presented for Council's information in fall 2025.

Resources Cited

Community-led Projects Guide

<https://www.greatersudbury.ca/city-hall/get-involved/planning-projects-and-events/community-led-construction-projects-guide/>

Healthy Community Initiative Fund Policy Revision June 2018, By-law 2018-129

<http://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&attachment=24310.pdf>

Healthy Community Initiative Fund (HCI) Summary**For the period ending December 31, 2024**

By Ward	Funding Sources					Total Funds Spent in 2024	Fund Balance	Outstanding Committed Funds	Total Uncommitted Funds	Notes
	Uncommitted 2023 Funds (Carry Forward)	Prior Year(s) Committed / Projects in Progress (Carry Forward)	2024 Fund Allocation*	Donation Revenue 2024	Total of Funding Sources					
Reserve	24,000	-	-	-	24,000	-	24,000	-	24,000	1
Ward 1	41,266	34,046	41,717	-	117,030	19,346	97,684	-	97,684	
Ward 2	83,989	117,472	41,717	300	243,478	17,054	226,425	128,243	98,181	
Ward 3	39,554	38,461	41,717	-	119,732	29,751	89,982	51,944	38,038	
Ward 4	105,318	52,238	41,717	-	199,273	24,274	174,999	81,316	93,683	
Ward 5	60,638	31,106	41,717	-	133,461	29,732	103,729	7,541	96,188	
Ward 6	146,010	49,803	41,717	1,000	238,530	43,340	195,190	3,304	191,887	
Ward 7	97,307	21,845	41,717	-	160,869	50,645	110,224	-	110,224	
Ward 8	2,788	85,400	41,717	1,000	130,905	11,836	119,069	76,331	42,738	
Ward 9	26,526	64,398	41,717	1,283	133,925	19,374	114,551	61,049	53,501	
Ward 10	75,286	128,500	41,717	2,500	248,003	126,486	121,517	-	121,517	
Ward 11	60,403	29,989	41,717	-	132,109	11,065	121,045	5,000	116,045	
Ward 12	84,012	54,520	41,717	-	180,249	4,780	175,469	53,246	122,223	
Total	847,096	707,779	500,606	6,083	2,061,564	387,681	1,673,884	467,974	1,205,909	

Notes:

1 In accordance with By-law 2018-129, no contribution was made from the 2024 allocation to an HCI Reserve Fund to cap the Reserve at \$24,000.

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
11-Jul-23	Bayview Contracting	Delki Outdoor Rink Resurfacing (2023-W1-06)	Ward-wide	CC2023-144	7,306.00		3	b,f
15-Nov-24	Uline	Benches at Robinson Bocce (2022-W1-03)	Ward-wide	GM	8,733.68		3	b,f
	2023 Return to 2024 Capital Balance	Bundle Up in Red Campaign 2023 (2023-MW-06)	Ward-wide	GM	(140.68)			
					Total Capital		15,899.00	
Grant								
31-May-24	Independent Living Sudbury Manitoulin	AccessAbility Week (2024-MW-03)	All Ward	By-law 2024-85	500.00		1	b,c,d,e,f
14-Jun-24	Robinson Bocce Association	Volunteer Appreciation Luncheon (2024-W1-01)	Ward-wide	GM	500.00		1	d,f,i,j
14-Jun-24	Delki Dozzi Bocce Association	Bocce Tournament Prizes (2024-W1-02)	Ward-wide	GM	500.00		1	f,i
	Return	Bocce Tournament Prizes Unspent In-year	Ward-wide	GM	(220.00)			
14-Nov-24	Ward 1 Community Action Network	Fall Fair (2024-W1-03)	Ward-wide	By-law 2024-183	2,000.00		1	b,e,f
15-Nov-24	Reseau Access Network	Bundle up in Red (2024-MW-06)	Multiple Wards	GM	166.65		2	b,d
					Total Grants		3,446.65	
					Total for January - December, 2024		19,345.65	
					Total Spent on Grants		3,446.65	
					Maximum Grant Allocation		12,500.00	

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (effective July 2018)
	1. Grants: event support 2. Grants: other programs or initiatives 3. Capital expenditures to purchase, build or replace municipally-owned assets	1. Human Health & Well-Being 2. Environmental Sustainability 3. Economic Vitality 4. Civic Engagement/Social Capital	a. Indigenous Youth b. Resiliency c. Families d. Mental Health e. Compassionate City f. Play Opportunities g. Housing h. Holistic Health i. Age Friendly Strategy j. Healthy Streets

Donation Revenues
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Commitments / Projects in Progress					Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
15-Sep-22	Robinson Bocce Association	Benches at Robinson Bocce (2022-W1-03)	Ward-wide	GM	10,000.00	8,733.68		1,266.32
11-Jul-23	Delki Dozzi Neighbourhood Association	Delki Outdoor Rink Resurfacing (2023-W1-06)	Ward-wide	CC2023-144	65,503.00	48,762.58		16,740.42
								-

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
09-May-24	Aquam Aquatic Specialist Inc.	Pool Entrance Stairs at R.G. Dow Pool (2023-W2-03)	Ward-wide	GM	9,053.62		3	f
					Total Capital			
					9,053.62			
Grant								
21-Mar-24	No One Eats Alone (2023 Funds)	No One Eats Alone 2023 Event (2023-W2-04)	Ward-wide	By-law 2024-40	3,000.00	1	1	b,c,d,e
01-Feb-24	Walden Winter Carnival Committee	Walden Winter Carnival (2024-W2-01)	Ward-wide	GM	1,000.00		1	b,f,i
08-Mar-24	Walden Senior Citizens & Pensioners	Dart Board Programming Supplies (2024-W2-01)	Ward-wide	GM	1,000.00		2	b,c,d,e
08-Mar-24	Beaver Lake Sports & Cultural Club	Beaver Lake Winter Carnival (2024-W2-03)	Ward-wide	GM	1,000.00		1	b,f,i
31-May-24	Independent Living Sudbury Manitoulin	AccessAbility Week (2024-MW-03)	All Ward	By-law 2024-85	500.00		1	b,c,d,e,f
02-Aug-24	Beaver Lake Fire & Services Inc	Fire Safety Seminar (2024-W2-04)	Ward-wide	GM	1,000.00		2	b,c
31-Dec-24	Miners for Cancer	Hockey Tournament (2025-W2-01)	Ward-wide	GM	500.00		2	f
					Total Grant			
					8,000.00			
					Total for January - December, 2024			
					17,053.62			
					Total Spent on Grants		5,000.00	
					Maximum Grant Allocation		12,500.00	

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (effective July 2018)
	1. Grants: event support 2. Grants: other programs or initiatives 3. Capital expenditures to purchase, build or replace municipally-owned assets	1. Human Health & Well-Being 2. Environmental Sustainability 3. Economic Vitality 4. Civic Engagement/Social Capital	a. Indigenous Youth b. Resiliency c. Families d. Mental Health e. Compassionate City f. Play Opportunities g. Housing h. Holistic Health i. Age Friendly Strategy j. Healthy Streets

Donation Revenues				
2/15/2024	Masters Swimming Sudbury	Pool Entrance Stairs at R.G. Dow Pool (2023-W2-03)		300.00
				300.00

Commitments / Projects in Progress						Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
24-Apr-18	Donovan Elm West Community Action Network	Therapeutic / Leisure Pool at Lionel E. Lalonde Centre (2018-MW-07)	Multi-ward	CC2018-108	10,000.00				10,000.00
25-Sep-18	Anderson Farm Museum Heritage Society	Pavilion (2018-W2-07/2019-W2-01)	Ward-wide	CC2018-256 & CC2019-197	47,195.00			47,195.00	
18-May-22	Walden Cross Country	Parking Lot Improvements (2022-W2-01)	Ward-wide	GM	1,000.00				1,000.00
09-Aug-22	Beaver Lake Fire & Services Inc.	Beaver Lake Welcome Centre Repairs (2022-W2-02)	Ward-wide	CC2022-198	46,475.00				46,475.00
01-Dec-23	Masters Swimming Sudbury	Pool Entrance Stairs at R.G. Dow Pool (2023-W2-03)	Ward-wide	GM	9,802.00		8,753.62	1,048.38	
21-Jan-25	Walden Community Action Network	Kinsmen Shade Structure (2024-W2-05)	Ward-wide	CC2025-05	80,000.00			80,000.00	
								128,243.38	

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward
 1 \$3,000 2023 No One Eats Alone funds committed to 2023; not counted toward 2024 total grant allowance

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
14-Jan-24	Firecheck Prevention Services Inc	Install new fire alarm panel at Onaping Falls Curling Club (City-owned facility) (2022-W3-03)	Ward-wide	GM	2,132.50		3	b
26-Jun-24	Legend Equipment Sales and Service Inc	Levack Community Garden (2022-W3-07)	Ward-wide	GM	4,999.00		3	b,c,e,h,i,j
03-Jun-24	Uline	Levack Community Garden (2022-W3-07)	Ward-wide	GM	1,823.48		3	b,c,e,h,i,j
10-Jul-24	Evans Home Building Centre	Levack Community Garden (2022-W3-07)	Ward-wide	GM	239.52		3	b,c,e,h,i,j
03-Sep-24	The Home Depot	Dowling Community Garden (2024-W3-09)	Ward-wide	GM	758.00		3	b,c,e,h,i,j
03-Sep-24	Wayfair	Dowling Community Garden (2024-W3-09)	Ward-wide	GM	2,174.17		3	b,c,e,h,i,j
12-Sep-24	Gilles Brosseau	Dowling Community Garden (2024-W3-09)	Ward-wide	GM	4,450.00		3	b,c,e,h,i,j
30-Nov-24	Sutton Inspection Services Inc	Dowling Community Garden (2024-W3-09)	Ward-wide	GM	674.00		3	b,c,e,h,i,j
					Total Capital		17,250.67	
Grant								
28-Mar-24	Onaping Falls Recreation Committee Inc.	Onaping Falls 2024 Winter Carnival (2024-W3-01)	Ward-wide	By-law 2024-40	2,500.00		1	c,e,f
12-Apr-24	Onaping Falls Hamper Fund	Christmas Hampers 2024 (2024-W3-04)	Ward-wide	GM	1,000.00		2	c
31-May-24	Café Heritage	Rayside Balfour Heritage Days (2022-W3-03)	Ward-wide	By-law 2024-85	3,000.00		1	c,d,e
31-May-24	Independent Living Sudbury Manitoulin	AccessAbility Week (2024-MW-03)	All Ward	By-law 2024-85	500.00		1	b,c,d,e,f
30-Jun-24	Onaping Falls Recreation Committee Inc.	A.Y. Jackson Lookout Program (2024-W3-02)	Ward-wide	By-law 2024-98	2,500.00		2	c,d,e,f,i
15-Aug-24	Rayside Balfour Youth Action Network	Rayside Balfour Youth Centre Festival (2024-W3-08)	Ward-wide	By-law 2024-130	3,000.00		1	c,e,f
					Total Grant		12,500.00	
					Total for January - December, 2024		29,750.67	
					Total Spent on Grants		12,500.00	
					Maximum Grant Allocation		12,500.00	

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (effective July 2018)
	1. Grants: event support 2. Grants: other programs or initiatives 3. Capital expenditures to purchase, build or replace municipally-owned assets	1. Human Health & Well-Being 2. Environmental Sustainability 3. Economic Vitality 4. Civic Engagement/Social Capital	a. Indigenous Youth b. Resiliency c. Families d. Mental Health e. Compassionate City f. Play Opportunities g. Housing h. Holistic Health i. Age Friendly Strategy j. Healthy Streets

Donation Revenues	
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Commitments / Projects in Progress					Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
24-Apr-18	Donovan Elm West Community Action Network	Therapeutic / Leisure Pool at Lionel E. Lalonde Centre (2018-MW-07)	Multi-ward	CC2018-108	25,000.00			25,000.00
18-May-22	Onaping Falls Curling Club	Install new fire alarm panel at Onaping Falls Curling Club (City-owned facility) (2022-W3-03)	Ward-wide	GM	2,409.72	2,132.50		277.22
31-May-22	Onaping Falls Recreation Committee Inc.	Russell Beaudry Outdoor Rink Improvements (2021-W3-04)	Ward-wide	CC2022-121	24,150.00	23,450.00		700.00
25-May-22	Onaping Falls Community Action Network	Levack Community Garden (2022-W3-07)	Ward-wide	GM	10,000.00	10,062.00		(62.00)
15-Aug-23	Levack Community Action Network	Geotech Levack Pump Park (2023-W3-10)	Ward-wide	GM	10,000.00	6,649.15		3,350.85
28-May-24	Levack Community Action Network	Levack Bike Park (2024-W3-06)	Ward-wide	CC2024-121	50,000.00		50,000.00	
24-Jul-24	Dowling Community Action Network	Dowling Community Garden (2024-W3-09)	Ward-wide	GM	10,000.00	8,056.17	1,943.83	
							51,943.83	

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
22-Jul-24	Azilda Lions Club	Purchase and install furnace at 3964 Municipal Road 15 (2024-W4-10)	Ward-wide	GM	5,989.00		3	b,e
29-Aug-24	CGS Sign Shop	Whitewater Community Garden (2022-W4-07)	Ward-wide	CC2022-235	241.47		3	b,c,e,h,i,j
19-Nov-24	Word Wise	Edible Forest Garden sign at Donovan Elm West (2019-W4-03)	Ward-wide	GM	21.60		3	b,e
02-Dec-24	Hydro One	Receptacle Installation for Hydro Pole Decorations (2022-W4-01)	Ward-wide	CC2018-108	2,522.24		3	e
Total Capital					8,774.31			
Grant								
30-Jan-24	Café Heritage	Winter Wonderland 2023 (2023-W4-12)	Ward-wide	By-law 2024-4	3,000.00	1	1	b
12-Apr-24	Miners for Cancer	Softball Tournament (2024-W4-05)	Ward-wide	GM	500.00		2	b,c,f
12-Apr-24	Northbound Sno Drifters	Volunteer Appreciation Dinner (2024-W4-09)	Ward-wide	GM	500.00		1	b,c,e
12-Apr-24	Azilda Community Action Network	Polar Plunge (2024-W4-06)	Ward-wide	GM	500.00		1	b,c,e
31-May-24	Azilda Community Action Network	Family Fun Day (2024-W4-08)	Ward-wide	By-law 2024-85	2,500.00		1	b,c,e,f
31-May-24	Better Beginnings Better Futures	Family Summer Festival (2024-W4-07)	Ward-wide	By-law 2024-85	3,000.00		1	a,b,c,e,f
31-May-24	Independent Living Sudbury Manitoulin	AccessAbility Week (2024-MW-03)	All Ward	By-law 2024-85	500.00		1	b,c,d,e,f
11-Jul-24	Café Heritage	Summer Concerts (2024-W4-03)	Ward-wide	By-law 2024-60	3,000.00		1	b,c,e,f
14-Nov-24	Café Heritage	Winter WonderLIGHTS (2024-W4-11)	Ward-wide	By-law 2024-183	2,000.00		1	b,c,e,f
Total Grant					15,500.00			
Total for January - December, 2024					24,274.31			

Total Spent on Grants	12,500.00
Maximum Grant Allocation	12,500.00

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (effective July 2018)
	1. Grants: event support 2. Grants: other programs or initiatives 3. Capital expenditures to purchase, build or replace municipally-owned assets	1. Human Health & Well-Being 2. Environmental Sustainability 3. Economic Vitality 4. Civic Engagement/Social Capital	a. Indigenous Youth b. Resiliency c. Families d. Mental Health e. Compassionate City f. Play Opportunities g. Housing h. Holistic Health i. Age Friendly Strategy j. Healthy Streets

Donation Revenues	
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Commitments / Projects in Progress					Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
20-Mar-18	Azilda Community Action Network	Tree in Seniors / Library Park (2017-W4-CO1A)	Ward-wide	GM	1,000.00		1,000.00	
24-Apr-18	Donovan Elm West Community Action Network	Therapeutic / Leisure Pool at Lionel E. Lalonde Centre (2018-MW-07)	Multi-ward	CC2018-108	25,000.00			25,000.00
31-Dec-18	Azilda Community Action Network	Arena Parkette (2017-W4-CO1B)	Ward-wide	CC2018-285	5,000.00	(137.44)		5,137.44
1-Oct-19	Sudbury Shared Harvest	Edible Forest Garden sign at Donovan Elm West (2019-W4-03)	Ward-wide	GM	1,195.00	21.60	1,173.40	
8-Nov-22	Azilda Community Action Network	Receptacle Installation for Hydro Pole Decorations (2022-W4-01)	Ward-wide	CC2022-235	10,170.00	2,522.24	7,647.76	
8-Nov-22	Azilda Community Action Network	Whitewater Community Garden (2022-W4-07)	Ward-wide	CC2022-235	10,500.00	4,005.50	6,494.50	
16-May-24	Azilda Lions Club	Purchase and install furnace at 3964 Regional Road 15	Ward-wide	GM	5,989.00	5,989.00	-	
13-Aug-24	Azilda North Neighbourhood Association	Gauthier Tot Lot Refurbishment (2023-W4-04)	Ward-wide	CC2024-175	40,000.00		40,000.00	
9-Jul-24	Café Heritage	Whitewater Park Stage (2024-W4-04)	Ward-wide	CC2024-159	25,000.00		25,000.00	
							81,315.66	

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward
1 \$3,000 2023 Winter Wonderland funds committed to 2023; not counted toward 2024 total grant allowance

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
21-Jan-24	Classic Displays	Hydro Pole Decorations and Receptacle Installation (2022-W5-14)	Ward-wide	CC2022-235	4,116.25		3	e
12-Mar-24	Equiparc Manufacturier D'equipement de Parcs Inc.	Equipment for Volunteer Group at LaSalle Cemetery (2022-W5-08)	Ward-wide	CC2022-159	7,817.50		3	e
28-Mar-24	2nd Avenue Home Hardware	Equipment for Volunteer Group at LaSalle Cemetery (2022-W5-08)	Ward-wide	CC2022-159	145.50		3	e
31-Jul-24	Sudbury Memorial Works	Equipment for Volunteer Group at LaSalle Cemetery (2022-W5-08)	Ward-wide	CC2022-159	2,600.00		3	e
01-Aug-24	EMCO	Installation of waterline and educational signage at Flourmill Community Farm (2023-W5-02)	Ward-wide	GM	339.07		3	e
15-Aug-24	Bishops Industries	Installation of waterline and educational signage at Flourmill Community Farm (2023-W5-02)	Ward-wide	GM	792.33		3	e
03-Oct-24	Sutton Inspection Services	Installation of waterline and educational signage at Flourmill Community Farm (2023-W5-02)	Ward-wide	GM	669.00		3	e
31-Dec-24	Tait Power	Hydro Pole Decorations and Receptacle Installation (2022-W5-14)	Ward-wide	CC2022-235	4,796.30		3	e
31-Dec-24	Hydro One	Hydro Pole Decorations and Receptacle Installation (2022-W5-14)	Ward-wide	CC2022-235	2,289.42		3	e
Total Capital					23,565.37			
Grant								
31-May-24	Independent Living Sudbury Manitoulin	AccessAbility Week (2024-MW-03)	All Ward	By-law 2024-85	500.00		1	b,c,d,e,f
31-May-24	New Sudbury Days Organizing Committee	New Sudbury Days (2024-MW-01)	Ward-wide	By-law 2024-85	2,000.00		1	b,e,f
15-Aug-24	Carol Richard Park Community Association	Community BBQ (2024-W5-01)	Ward-wide	By-law 2024-130	3,000.00		1	b,e,f
15-Aug-24	Myths & Mirrors Community Arts	Making with Myths (2024-MW-04)	Multi-ward	By-law 2024-130	500.00		2	e
15-Nov-24	Reseau Access Network	Bundle up in Red (2024-MW-06)	Multiple Wards	GM	166.67		2	b,d
Total Grant					6,166.67			
Total for January - December, 2024					29,732.04			
Total Spent on Grants					6,166.67			
Maximum Grant Allocation					12,500.00			

Legend:	Eligible Expenditure Categories 1. Grants: event support 2. Grants: other programs or initiatives 3. Capital expenditures to purchase, build or replace municipally-owned assets	HCI Priorities 1. Human Health & Well-Being 2. Environmental Sustainability 3. Economic Vitality 4. Civic Engagement/Social Capital	Population Health Priorities (effective July 2018)	
			a. Indigenous Youth b. Resiliency c. Families d. Mental Health e. Compassionate City	f. Play Opportunities g. Housing h. Holistic Health i. Age Friendly Strategy j. Healthy Streets

Donation Revenues	
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Commitments / Projects in Progress					Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
28-Jun-22	Le Club Amical du Nouveau Sudbury	Equipment for Volunteer Group at LaSalle Cemetery (2022-W5-08)	Ward-wide	CC2022-159	30,000.00	30,000.00	-	
11/8/2022	Valley East CAN	Hydro Pole Decorations and Receptacle Installation (2022-W5-14)	Ward-wide	CC2022-235	14,803.35	11,961.97	2,841.38	
8/15/2023	ReThink Green	Installation of waterline and educational signage at Flourmill Community Farm (2023-W5-02)		GM	6,500.00	1,800.40	4,699.60	
							7,540.98	

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HC/Population Health Priority
Capital								
21-Jan-24	Classic Displays	Hydro Pole Decorations and Receptacle Installation (2022-W6-04)	Ward-wide	CC2022-235	4,116.25		3	e
11-Dec-23	Valley East Lions Club	Replace HVAC System 4611 St. Joseph St. Hanmer (2023-W6-02)	Ward-wide	CC2024-2	23,340.28		3	b,e
31-Dec-24	Tait Power	Hydro Pole Decorations and Receptacle Installation (2022-W6-04)	Ward-wide	CC2022-235	4,796.30		3	e
31-Dec-24	Hydro One	Hydro Pole Decorations and Receptacle Installation (2022-W6-04)	Ward-wide	CC2022-235	2,587.04		3	e
Total Capital					34,839.87			
Grant								
21-Mar-24	Valley East Community Action Network	Family Day Event 2024 (2024-W6-02)	Ward-wide	By-law 2024-40	3,000.00		1	b,c,e,i,f
28-Mar-24	Four Lakes Community Association	Family Day Event (2024-W6-01)	Ward-wide	By-law 2024-40	1,500.00		1	b,c,e,i,f
31-May-24	Independent Living Sudbury Manitoulin	AccessAbility Week (2024-MW-03)	All Ward	By-law 2024-85	500.00		1	b,c,d,e,f
02-Dec-24	Valley East Lions Club	Seniors Christmas Supper (2024-W6-04)	Ward-wide	GM	500.00		1	b,c,e,i,f
15-Dec-24	Valley East Community Action Network	Family Day Event 2025 (2024-W6-03)	Ward-wide	By-law 2024-197	3,000.00		1	b,c,e,i,f
Total Grant					8,500.00			
Total for January - December, 2024					43,339.87			

Total Spent on Grants					8,500.00
Maximum Grant Allocation					12,500.00

Legend:	Eligible Expenditure Categories 1. Grants: event support 2. Grants: other programs or initiatives 3. Capital expenditures to purchase, build or replace municipally-owned assets	HCI Priorities 1. Human Health & Well-Being 2. Environmental Sustainability 3. Economic Vitality 4. Civic Engagement/Social Capital	Population Health Priorities (effective July 2018)	
			a. Indigenous Youth b. Resiliency c. Families d. Mental Health e. Compassionate City	f. Play Opportunities g. Housing h. Holistic Health i. Age Friendly Strategy j. Healthy Streets

Donation Revenues				
29-Feb-24	Valley East Lion's Club	Replace HVAC System 4611 St. Joseph St. Hanmer (2023-W6-02)		1,000.00
				1,000.00

Commitments / Projects in Progress						Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
24-Apr-18	Donovan Elm West Community Action Network	Therapeutic / Leisure Pool at Lionel E. Lalonde Centre (2018-MW-07)	Multi-ward	CC2018-108	10,000.00				10,000.00
08-Nov-22	Valley East CAN	Hydro Pole Decorations and Receptacle Installation (2022-W6-04)	Ward-wide	CC2022-235	14,803.35	11,499.59	3,303.76		
11-Dec-23	Valley East Lion's Club	Replace HVAC System 4611 St. Joseph St. Hanmer (2023-W6-02)	Ward-wide	CC2024-2	25,000.00	22,340.28			2,659.72
								3,303.76	

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
22-Mar-24	Tracks + Wheels	Equipment for St. John's Cemetery (2023-W7-02)	Ward-wide	CC2024-2	10,000.00	1	3	e
22-Aug-24	Evans Home Building	Cement Pads for Bench Installation (2024-W7-03)	Ward-wide	GM	394.70		3	
25-Oct-24	Beamish Construction Inc.	Central Lane Skate Park Paving (2024-W7-04)	Ward-wide	CC2024-211	30,000.00		3	f
Total Capital					40,394.70			
Grant								
30-Jan-24	Lake Wahnapiatae Home & Campers Association	2024 Water Safety Program (2024-W7-01)	Ward-wide	GM	750.00		2	e,f
31-May-24	Independent Living Sudbury Manitoulin	AccessAbility Week (2024-MW-03)	All Ward	By-law 2024-85	500.00		1	b,c,d,e,f
27-Sep-24	Capreol Events Committee	Capreol Days Kids Zone (2024-W7-02)	Ward-wide	By-law 2024-130	3,000.00		1	e,f
14-Nov-24	Skead Community Centre	Skead 100 Event (2024-W7-05)	Ward-wide	By-law 2024-183	3,000.00		1	b,e
15-Dec-24	Capreol Community Action Network	Capreol Santa Claus Parade (2024-W7-06)	Ward-wide	By-law 2024-197	3,000.00		1	b,e
Total Grant					10,250.00			
Total for January - December, 2024					50,644.70			
					Total Spent on Grants	10,250.00		
					Maximum Grant Allocation	12,500.00		

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (effective July 2018)
	1. Grants: event support 2. Grants: other programs or initiatives 3. Capital expenditures to purchase, build or replace municipally-owned assets	1. Human Health & Well-Being 2. Environmental Sustainability 3. Economic Vitality 4. Civic Engagement/Social Capital	a. Indigenous Youth b. Resiliency c. Families d. Mental Health e. Compassionate City f. Play Opportunities g. Housing h. Holistic Health i. Age Friendly Strategy j. Healthy Streets

Donation Revenues
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Commitments / Projects in Progress						Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
12-Oct-21	Penman Playground Association	Lighting and Geo-technical Survey for Multi-use Pad (2021-W7-01)	Ward-wide	CC2021-178	31,500.00	19,655.33			11,844.67
16-Jul-24	Garson Lions Club	Cement Pads for Bench Installation (2024-W7-03)	Ward-wide	GM	1,000.00	394.70			605.30
16-Jan-24	St. John's Cemetery Improvement Group	Equipment for St. John's Cemetery (2023-W7-02)	Ward-wide	CC2024-2	10,000.00	10,000.00			-
17-Sep-24	Ollie North Skateboard Association	Central Lane Skate Park Paving (2024-W7-04)	Ward-wide	CC2024-211	30,000.00	30,000.00			-

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
02-Mar-24	Bruce Tait Construction Ltd	Twin Forks Greenhouse Fencing (2023-W8-02)	Ward-wide	GM	8,500.00		3	b
15-Aug-24	Sutton Inspection Services	Westmount Outdoor Rink Resurfacing (2023-W8-01)	Ward-wide	CC2023-253	669.00		3	b,f
					Total Capital			9,169.00
Grant								
31-May-24	New Sudbury Days Organizing Committee	New Sudbury Days (2024-MW-01)	Ward-wide	By-law 2024-85	2,000.00		1	b,e,f
31-May-24	Independent Living Sudbury Manitoulin	AccessAbility Week (2024-MW-03)	All Ward	By-law 2024-85	500.00		1	b,c,d,e,f
15-Nov-24	Reseau Access Network	Bundle up in Red (2024-MW-06)	Multiple Wards	GM	166.67		2	b,d
					Total Grant			2,666.67
					Total for January - December, 2024			11,835.67
					Total Spent on Grants			2,500.00
					Maximum Grant Allocation			12,500.00

- Legend:**

Eligible Expenditure Categories

 - 1. Grants: event support
 - 2. Grants: other programs or initiatives
 - 3. Capital expenditures to purchase, build or replace municipally-owned assets
- HCI Priorities**

 - 1. Human Health & Well-Being
 - 2. Environmental Sustainability
 - 3. Economic Vitality
 - 4. Civic Engagement/Social Capital
- Population Health Priorities (effective July 2018)**

 - a. Indigenous Youth
 - b. Resiliency
 - c. Families
 - d. Mental Health
 - e. Compassionate City
 - f. Play Opportunities
 - g. Housing
 - h. Holistic Health
 - i. Age Friendly Strategy
 - j. Healthy Streets

Donation Revenues				
25-May-24	Ward 8 Community Action Network	Twin Forks Greenhouse Waterline (2024-W8-01)		1,000.00
				1,000.00

Commitments / Projects in Progress					Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
14-Jul-21	Sudbury 4-H Club	Westmount Community Garden Shed and Greenhouse (2021-W8-02)	Ward-wide	GM	9,000.00	8,599.99		400.01
24-Oct-23	Westmount Neighbourhood Association	Westmount Outdoor Rink Resurfacing (2023-W8-01)	Ward-wide	CC2023-253	75,000.00	669.00	74,331.00	
10-Oct-23	Ward 8 Community Action Network	Twin Forks Greenhouse Fencing (2023-W8-02)	Ward-wide	GM	10,000.00	8,500.00		1,500.00
11-Apr-24	Ward 8 Community Action Network	Twin Forks Greenhouse Waterline (2024-W8-01)	Ward-wide	GM	2,000.00		2,000.00	
							76,331.00	

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
25-Apr-24	Rona+ Sudbury North 83 04/25/2	South End Dog Park Upgrades (2021-W9-03)	Ward-wide	CC2022-183	197.10		3	c,e,i,j
03-Jun-24	Bob's Service Centre (John Lewis Sawmill)	Replacement of Accessible Beds at Coniston Community Garden (2023-W9-02)	Ward-wide	GM	3,178.40		3	c,e,i,j
02-Oct-24	Uline	Picnic Table on Parkland Beside Boat Launch (2023-W9-01)	Ward-wide	GM	911.72			
04-Nov-24	Classic Displays	Coniston Holiday Lights (2024-W9-01)	Ward-wide	CC2024-175	2,322.85		3	e
25-Nov-24	Bruce Tait Construction Ltd	South End Dog Park Upgrades (2021-W9-03)	Ward-wide	CC2022-183	3,500.00		3	e,f
Total Capital					10,110.07			
Grant								
31-May-24	Coniston Community Garden	Weeding Watering Wednesdays (2024-W9-03)	Ward-wide	By-law 2024-85	1,100.00		2	b,e,i,h
31-May-24	Coniston Community Garden	Jammin with Seniors (2024-W9-04)	Ward-wide	By-law 2024-85	950.00		2	b,e,i,h
Return		Jammin with Seniors Unspent In-year			(41.29)			
31-May-24	Coniston Community Garden	Beet Pickling Workshop (2024-W9-05)	Ward-wide	By-law 2024-85	850.00		2	b,e,i,h
Return		Beet Pickling Workshop Unspent In-year			(244.87)			
14-Jun-24	Coniston Community Action Network	Canada Day (2024-W9-07)	Ward-wide	GM	1,000.00		1	b,c,e
31-May-24	Independent Living Sudbury Manitoulin	AccessAbility Week (2024-MW-03)	All Ward	By-law 2024-85	500.00		1	b,c,d,e,f
12-Aug-24	Wahnapiatae Improvement Group	Wahnapiatae Days (2024-W9-02)			3,000.00		1	f
25-Sep-24	Coniston Seniors Golden Age Club	Coniston Fall Prevention (2024-W9-06)			1,200.00		2	b,i
31-Dec-24	Wanup Quilters	Community Quilting Program (2025-W9-01)	Ward-wide	GM	950.00		2	b,h
Total Grant					9,263.84			
Total for January - December, 2024					19,373.91			
					Total Spent on Grants	9,263.84		
					Maximum Grant Allocation	12,500.00		

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (effective July 2018)	
			a. Indigenous Youth	f. Play Opportunities
			b. Resiliency	g. Housing
			c. Families	h. Holistic Health
			d. Mental Health	i. Age Friendly Strategy
			e. Compassionate City	j. Healthy Streets

Donation Revenues				
03-Dec-24	York K9 Club	South End Dog Park Upgrades (2021-W9-03)		1,283.11
				1,283.11

Commitments / Projects in Progress					Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
12-Jul-22	York K9 Club	South End Dog Park Upgrades (2021-W9-03)	Ward-wide	CC2022-183	21,850.00	17,366.09	4,483.91	
08-Nov-22	Wanup Community Builders	Wanup Green Space Development Phase I (2022-W9-04)	Ward-wide	CC2022-235	47,000.00		47,000.00	
17-Apr-23	Wahnapiatae Community Centre	Picnic Table on Parkland Beside Boat Launch (2023-W9-01)	Ward-wide	GM	5,000.00	911.72	4,088.28	
13-Aug-24	Coniston Community Action Network	Replacement of Accessible Beds at Coniston Community Garden (2023-W9-02)	Ward-wide	GM	5,500.00	3,178.40		2,321.60
13-Aug-24	Coniston Community Action Network	Coniston Holiday Lights (2024-W9-01)	Ward-wide	CC2024-175	7,800.00	2,322.85	5,477.15	
							61,049.34	

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HC/Population Health Priority
Capital								
26-Jun-24	Acer Land Developments	Accessible Path at Northern Water Sports Centre (2023-W10-07)	Ward-wide	CC2024-2	22,460.00		3	c,f,j
29-Aug-24	WSP Canada Inc.	Lo-Ellen Outdoor Rink Resurfacing (2023-W10-05)	Ward-wide	CC2023-225	1,302.00		3	b,f
29-Aug-24	Bruce Tait Construction	Lo-Ellen Outdoor Rink Resurfacing (2023-W10-05)	Ward-wide	CC2023-225	25,290.00		3	b,f
16-Oct-24	Bruce Tait Construction	Lo-Ellen Outdoor Rink Resurfacing (2023-W10-05)	Ward-wide	CC2023-225	72,968.70		3	b,f
16-Oct-24	Lo-Ellen Park Revitalization-Contract Costs	Lo-Ellen Outdoor Rink Resurfacing (2023-W10-05)	Ward-wide	CC2023-225	439.30		3	b,f
	2023 Return to 2024 Capital Balance	Bundle Up in Red Campaign 2023 (2023-MW-06)	Ward-wide	GM	(140.67)			
Total Capital					122,319.33			
Grant								
31-May-24	Independent Living Sudbury Manitoulin	AccessAbility Week (2024-MW-03)	All Ward	By-law 2024-85	500.00		1	b,c,d,e,f
15-Aug-24	Myths & Mirrors Community Arts	Making with Myths (2024-MW-04)	Multi-ward	By-law 2024-130	500.00		2	e
23-Aug-24	Sudbury Performance Group	Her Northern Voice (2024-W10-01)	Ward-wide	By-law 2024-130	3,000.00		1	b
15-Nov-24	Reseau Access Network	Bundle up in Red (2024-MW-06)	Multiple Wards	GM	166.67		2	b,d
Total Grant					4,166.67			
Total for January - December, 2024					126,486.00			
					Total Spent on Grants	4,166.67		
					Maximum Grant Allocation	12,500.00		

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (effective July 2018)	
	1. Grants: event support 2. Grants: other programs or initiatives 3. Capital expenditures to purchase, build or replace municipally-owned assets	1. Human Health & Well-Being 2. Environmental Sustainability 3. Economic Vitality 4. Civic Engagement/Social Capital	a. Indigenous Youth b. Resiliency c. Families d. Mental Health e. Compassionate City	f. Play Opportunities g. Housing h. Holistic Health i. Age Friendly Strategy j. Healthy Streets

Donation Revenues				
10-May-24	Sudbury Rowing Club	Accessible Path at Northern Water Sports Centre (2023-W10-07)		2,500.00
				2,500.00

Commitments / Projects in Progress						Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
26-Sep-23	Lo-Ellen Park Community Association	Lo-Ellen Outdoor Rink Resurfacing (2023-W10-05)	Ward-wide	CC2023-225	100,000.00	100,000.00			-
Jan	Sudbury Rowing Club	Accessible Path at Northern Water Sports Centre (2023-W10-07)	Ward-wide	CC2024-2	25,000.00	19,960.00			5,040.00

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HC/Population Health Priority
Capital								
02-Apr-24	Best Buy	Lonsdale Field House Canteen Upgrades (2023-W11-01)		GM	899.99		3	b
18-Apr-24	Evans Home Building Centre	Lonsdale Field House Canteen Upgrades (2023-W11-01)		GM	3,632.87		3	b
18-Apr-24	Bisschops Industries	Lonsdale Field House Canteen Upgrades (2023-W11-01)		GM	864.44		3	b
12-Jun-24	Evans Home Building Centre	Ridgemont / Minnow Lake Lions Community Garden Shed & 4 Beds (2022-W11-05)		GM	314.16		3	c,e,i,j
03-Jun-24	Freskiw Farms Sudbury	Ridgemont / Minnow Lake Lions Community Garden Shed & 4 Beds (2022-W11-05)		GM	27.19		3	c,e,i,j
	2023 Return to 2024 Capital Balance	Bundle Up in Red Campaign 2023 (2023-MW-06)	Ward-wide	GM	(140.67)			
					Total Capital	5,597.98		
Grant								
31-May-24	New Sudbury Days Organizing Committee	New Sudbury Days (2024-MW-01)	Ward-wide	By-law 2024-85	2,000.00		1	b,f
31-May-24	Independent Living Sudbury Manitoulin	AccessAbility Week (2024-MW-03)	All Ward	By-law 2024-85	500.00		1	b,c,d,e,f
11-Jun-24	Minnow Lake Community Action Network	Birkdale Grow a Row (2024-W11-02)	Ward-wide	GM	900.00		2	b,e
13-Aug-24	Minnow Lake Community Action Network	Korpela Park Butterfly Garden Opening (2024-W11-04)	Ward-wide	By-law 2024-142	1,000.00		1	e
23-Sep-24	Wagonwheel Ranch	Westmount Grandparent's Day (2024-W11-05)	Ward-wide	GM	900.00		1	e
15-Nov-24	Reseau Access Network	Bundle up in Red (2024-MW-06)	Multiple Wards	GM	166.67		2	b,d
					Total Grant	5,466.67		
					Total for January - December, 2024	11,064.65		
					Total Spent on Grants	3,400.00		
					Maximum Grant Allocation	12,500.00		

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (effective July 2018)
	1. Grants: event support	1. Human Health & Well-Being	a. Indigenous Youth
	2. Grants: other programs or initiatives	2. Environmental Sustainability	b. Resiliency
	3. Capital expenditures to purchase, build or replace municipally-owned assets	3. Economic Vitality	c. Families
		4. Civic Engagement/Social Capital	d. Mental Health
			e. Compassionate City
			f. Play Opportunities
			g. Housing
			h. Holistic Health
			i. Age Friendly Strategy
			j. Healthy Streets

Donation Revenues

Commitments / Projects in Progress						Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
24-Apr-18	Donovan Elm West Community Action Network	Therapeutic / Leisure Pool at Lionel E. Lalonde Centre (2018-MW-07)	Multi-ward	CC2018-108	10,000.00				10,000.00
08-May-18	The Sudbury Art Club	Carmichael Community Centre Upgrades (Phase II) (2018-W11-01)	Ward-wide	CC2018-123	35,000.00		30,000.00	5,000.00	
11-Dec-18	Bayridge Neighbourhood Association	Korpela Park Enhancements (Phase II) (2018-W11-02)	Ward-wide	CC2018-194 & 2018-285	57,000.00		53,238.49		3,761.51
15-Nov-21	Bayridge Neighbourhood Association	Korpela Park Enhancements (Phase II) (Seating Area) (2021-W11-01)	Ward-wide	GM	2,150.00		884.18		1,265.82
16-Dec-22	Minnow Lake Lions	Ridgemont / Minnow Lake Lions Community Garden Shed & 4 Beds (2022-W11-05)		GM	10,000.00		7,379.20		2,620.80
16-Jan-24	Lonsdale Neighbourhood Association	Lonsdale Field House Canteen Upgrades (2023-W11-01)	Ward-wide	GM	7,000.00		5,397.30		1,602.70
								5,000.00	

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward
 Surplus of \$100 from Westmount Grandparent's Day (2024-W11-05) added to total uncommitted funds for Ward 11

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
09-Jul-24	Evans Lumber	Charbonneau (Percy) Park Community Garden (2019-W12-03)	Ward-wide	GM	489.99		3	b,c,e,h,i,j
23-Sep-24	Jean Bigras	Charbonneau (Percy) Park Community Garden (2019-W12-03)	Ward-wide	GM	1,263.60		3	b,c,e,h,i,j
	2023 Return to 2024 Capital Balance	Bundle Up in Red Campaign 2023 (2023-MW-06)	Ward-wide	GM	(140.67)			
Total Capital					1,612.92			
Grant								
31-May-24	New Sudbury Days Organizing Committee	New Sudbury Days (2024-MW-01)	Ward-wide	By-law 2024-85	2,000.00		1	b,f
31-May-24	Independent Living Sudbury Manitoulin	AccessAbility Week (2024-MW-03)	All Ward	By-law 2024-85	500.00		1	b,c,d,e,f
15-Aug-24	Myths & Mirrors Community Arts	Making with Myths (2024-MW-04)	Multi-ward	By-law 2024-130	500.00		2	e
15-Nov-24	Reseau Access Network	Bundle up in Red (2024-MW-06)	Multiple Wards	GM	166.67		2	b,d
Total Grant					3,166.67			
Total for January - December, 2024					4,779.59			
					Total Spent on Grants	3,166.67		
					Maximum Grant Allocation	12,500.00		

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (effective July 2018)
	1. Grants: event support 2. Grants: other programs or initiatives 3. Capital expenditures to purchase, build or replace municipally-owned assets	1. Human Health & Well-Being 2. Environmental Sustainability 3. Economic Vitality 4. Civic Engagement/Social Capital	a. Indigenous Youth b. Resiliency c. Families d. Mental Health e. Compassionate City f. Play Opportunities g. Housing h. Holistic Health i. Age Friendly Strategy j. Healthy Streets

Donation/Grant Revenues
-

Commitments / Projects in Progress					Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
09-Jul-19	Le Centre Victoria pour femmes	Charbonneau (Percy) Park Community Garden (2019-W12-03)	Ward-wide	GM	5,000.00	1,753.59	3,246.41	
11-Jan-22	Flour Mill Community Action Network	Flour Mill Silo Refurbishment and Illuminating Project (2021-W12-04)	Ward-wide	CC2021-334	50,000.00	-	50,000.00	
11-Jul-23	Greater Sudbury Pickleball Association	Purchase and Installation of Lighting Equipment for O'Connor Pickleball Court (2023-W12-01)	Ward-wide	CC2023-144	23,110.00	14,090.23	-	9,019.77
							53,246.41	

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward
Surplus of \$500 from Celebration of Ridgcrest Park (2020-W12-02) added to total uncommitted funds for Ward 12

Homelessness System Planning Update

Presented To:	Community and Emergency Services Committee
Meeting Date:	April 23, 2025
Type:	Correspondence for Information Only
Prepared by:	Tyler Campbell Children and Social Services
Recommended by:	General Manager of Community Development

Report Summary

This report provides information regarding the system planning efforts to support the implementation of the Roadmap to End Homelessness, which includes transitioning services from emergency response to long-term solutions.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report supports the City of Greater Sudbury Strategic Plan in alignment with the Housing objective, and goal 4.1 “Expand Affordable and Attainable Housing Options” by strengthening local partnerships to address vulnerable populations and improving the homelessness service system to transition focus from emergency services to long-term solutions for homelessness.

This report has no relationship to the Community Energy and Emissions Plan.

Financial Implications

There are no financial implications associated with this report. Following the service review, business cases may be brought forward for consideration to address gaps in the homelessness system identified through community consultation, in alignment with the Roadmap to End Homelessness and the City’s budget process.

Background

On May 28, 2024, the City of Greater Sudbury approved the Roadmap to End Homelessness by 2030 as the City’s official plan to prevent, address, and end homelessness in Greater Sudbury, by 2030. The Roadmap to End Homelessness includes 26 recommendations to reach functional zero homelessness by 2030, through a housing first approach. Recommendations of the Roadmap were organized within four strategic pillars; Homelessness is rare (prevention), Homelessness is brief (paid re-housing/diversion), Homelessness is non-recurring (supportive housing and wrap-around services) and System Level Recommendations.

A key component of the Roadmap to End Homelessness is the transition from investments in passive services (e.g., warming centers, outreach, emergency shelters) that manage homelessness, moving to active services, which include prevention services, affordable housing, and housing first supports, that support an end to homelessness. Without a continued shift towards active services, a bottleneck of individuals entering homelessness is created, with a lack of opportunities to become housed and exit the homelessness system. The Roadmap to End Homelessness identified the need for investments in active services including housing of all types across the housing continuum (e.g., affordable, rent-geared-to-income, supportive, transitional, private market) and transitioning portions of existing emergency shelter models to transitional housing.

To facilitate recommendations, and associated investments, of the Roadmap, toward long-term solutions to end homelessness, a system review of current investments in the homelessness system is needed. For the 2025/2026 fiscal year, investments from all levels of government in homelessness services are \$10,670,246 which includes investments in the following categories:

- Homelessness prevention - 7% (\$688,449)
- Emergency shelter solutions – 45% (\$4,810,798)
- Housing assistance – 17% (\$1,827,256)
- Community outreach and support services – 31% (\$3,343,743)

In 2025/2026, investments in passive services are anticipated to comprise 76% of homelessness investments, with the remaining 24% invested in active services.

To ensure alignment of funding that supports recommendations of the Roadmap, and to achieve a shift in expenditure toward active services, in May 2025, staff will collaborate with community partners to complete a service review. This review intends to determine program impact, highlighting where programs are well aligned and effective, also looking to identify service gaps and opportunities for further transitioning of investments in programs across the housing continuum, to support priorities identified in the Roadmap to End Homelessness. Collaboration with community partners for this work will assist in providing fulsome system analysis and ensuring priority setting moving forward.

The service review will include two components:

1. Community Consultation – consultation with community partners and key stakeholders to identify the effectiveness and areas for improvement in existing services in the homelessness sector.
2. Data Review – an in-depth review of existing homelessness service data will be conducted to review service levels and the impact of programs on addressing homelessness.
3. Strategy Development- an analysis of findings will take place, with a focus on identifying areas of improvement. Areas of opportunity will be socialized with partners, informing system updates for inclusion in the 2026-2027 budget process.

Next Steps

City staff will review the results and prepare an investment strategy to support the key priorities in the Roadmap to End Homelessness in alignment with the City's budget process.

Resources Cited

[Council Report - December 10, 2024 - Roadmap to End Homelessness Update](#)

[City Council Meeting - May 28, 2024 - Roadmap to End Homelessness by 2030](#)

Paramedic Services 2024 Response Times

Presented To:	Community and Emergency Services Committee
Meeting Date:	April 23, 2025
Type:	Correspondence for Information Only
Prepared by:	Paul Kadwell Community Safety
Recommended by:	General Manager of Community Safety

Report Summary

This report provides information regarding the 2024 Response Times that were submitted to the Ministry of Health in March 2025 as per Legislation.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to operational matters and has no direct connection to the Community Energy and Emissions Plan.

Financial Implications

There are no financial implications associated with this report.

Background

This report updates the Community and Emergency Services Committee on the actual 2024 response times for Paramedic Services, which were submitted to the Ministry of Health and Long-Term Care (MOHLTC) in March 2025, as required by legislation. The existing Response Time Standard (RTS) plan was established in 2013 and approved by Council in line with the Ambulance Act of Ontario, Regulation 257/00. This RTS plan defines service levels by setting and maintaining performance targets to best meet community needs. The plan has remained unchanged since its introduction in 2013.

Response Time Standard Framework

City Council is responsible with setting response time targets and reporting annually to the Ministry of Health and Long-Term Care on compliance with the plan, as outlined in Regulation 257/00 under the Ambulance Act. This regulation allows municipalities to influence response time standards and accommodates medically relevant variations among different types of calls.

Key elements of the regulation include

- Multiple response time targets tailored to different medical categories.
- Performance measurements based on variable percentiles.

- Flexibility for Council to maintain or modify targets for both time and percentile performance.

Reportable Call Criteria

The response time framework is built on these criteria:

- The percentage of cases in which someone equipped with a defibrillator (e.g., a bystander, emergency responder, or paramedic) arrives on-scene to provide defibrillation to sudden cardiac arrest (SCA) patients within six minutes of notification. The clock stops once defibrillation-capable assistance arrives.
- The percentage of incidents where an ambulance crew reaches the scene within eight minutes of notification to provide services to patients in sudden cardiac arrest or classified as CTAS 1.
- The percentage of cases where an ambulance crew meets response time targets for patients categorized as CTAS 2, 3, 4, or 5, as determined by the upper-tier municipality or delivery agent's response time plan.

Canadian Triage Acuity Scale (CTAS)

The response time standards are based on the Canadian Triage Acuity Scale (CTAS), as illustrated in Figure 1. CTAS is a scientifically validated triage tool used across all hospitals and paramedic services in Ontario. It employs a five-level system, where Level 1 (resuscitation) represents the most critical cases and Level 5 (non-urgent) indicates the least severe. CTAS scores are determined by paramedics upon assessing the patient's condition at the scene.

Patient Severity Categories (Figure 1)

Level of Acuity	Type of Call
Sudden Cardiac Arrest (SCA)	Patient with no vital signs
CTAS 1	Critically ill or at risk of rapid deterioration
CTAS 2	Conditions posing potential threats to life, limb, or function, requiring urgent medical intervention and controlled acts
CTAS 3	Conditions that could worsen or cause significant discomfort, affecting the patient's ability to function
CTAS 4	Conditions where intervention or reassurance would be beneficial
CTAS 5	Non-urgent, chronic issues without signs of deterioration

Submission and Reporting Timelines

- **By October 31:** Submit the response time standards for the following year to the MOHLTC, as approved by Council.
- **By March 31:** File the previous year's actual response times with the MOHLTC.
- **Between April and June:** Publish the municipal response time plan and achieved results on the MOHLTC website for public access.

Response Time Targets

The Province has established fixed response time targets for sudden cardiac arrest (SCA) and CTAS 1 calls. These include:

- **6 minutes:** The time within which someone equipped with a defibrillator (EMS, fire services, or a public-access defibrillator) should reach the scene for SCA cases.
- **8 minutes:** The time target for a paramedic to arrive on the scene for CTAS 1 patients.

These fixed times are grounded in the latest medical evidence. Municipalities are responsible for reporting the percentage of cases in which these targets are met.

For patients categorized as CTAS 2 to CTAS 5, municipalities set both the response time targets and the percentage of cases meeting these standards. In October 2024, Paramedic Services submitted the 2025 response time targets (Figure 2). Notably, the Response Time Standard (RTS) plan has remained unchanged since the MOHLTC introduced legislative adjustments in 2013.

Response Time Standards (RTS) by Level of Acuity (Figure 2)

Level of Acuity	Time	Percentage
Sudden Cardiac Arrest	6 minutes (set by MOHLTC)	70%
CTAS 1	8 minutes (set by MOHLTC)	80%
CTAS 2	10 minutes (set by CGS)	85%
CTAS 3	15 minutes (set by CGS)	85%
CTAS 4	15 minutes (set by CGS)	85%
CTAS 5	15 minutes (set by CGS)	85%

RTS Actuals Submitted to MOHLTC- March 2025 (Figure 3)

Comparison of RTS actuals from previous years, as shown in Figure 3. Years where RTS percentage was not met are highlighted in yellow.

Level of Acuity	Types of Call	Approved RTS%	% RTS 2020	% RTS 2021	% RTS 2022	% RTS 2023	% RTS 2024
Sudden Cardiac Arrest	Patient has no vital signs	70%	60%	63%	60%	60%	65%
CTAS 1	Critically ill or potential for rapid deterioration	80%	80%	81%	76%	74%	78%
CTAS 2	Potential to life, limb, or function requiring rapid medical intervention or controlled acts	85%	86%	85%	82%	82%	83%
CTAS 3	May progress to serious problems; significant discomfort or affects ability to function	85%	96%	96%	95%	95%	95%
CTAS 4	Conditions that would benefit from intervention or reassurance	85%	97%	97%	95%	95%	95%
CTAS 5	Non-urgent, chronic conditions without evidence of deterioration	85%	97%	98%	96%	94%	92%

Analysis

The Paramedic Service prioritizes delivering responsive and high-quality prehospital clinical care to residents and visitors of Greater Sudbury. As part of this commitment, Paramedic Services conducts thorough reviews of all Sudden Cardiac Arrest (SCA) calls to analyze instances where the Response Time Standard (RTS) was not achieved. These reviews examine factors such as call location, travel times, call volume, and

resource availability. Over the past five years, challenges to meeting SCA RTS have been attributed to rising call volumes, geographical factors, Ambulance Offload Delays (AODs), and limited paramedic resources.

Steps for Improvement

The service continually evaluates performance and identifies opportunities for enhancing RTS, including:

- Assessing RTS performance for SCAs and CTAS calls.
- Adjusting deployment strategies to adapt to changing demands.
- Reviewing staffing patterns and levels.
- Determining EMS resources needed to address geographic issues.
- Evaluating non-urgent transportation needs.

Performance Review

In 2024, Paramedic Services handled 33,108 calls, of which 127 (0.4%) were SCAs. A defibrillator was on-site within six minutes for 81 calls. Achieving the 70th percentile required arriving within six minutes for 89 calls. Factors affecting response times included drive and chute times, simultaneous call occurrences, and geographical constraints. Although SCAs represent a small percentage of calls, even a few delays significantly impact RTS performance.

Service Trends

Over the past five years, calls for service increased by 17% (from 28,147 to 33,108), while patient transports rose by 30%. In 2023, two additional ambulances were implemented, from this time to the end of 2024, there was an increase of calls for service by 2%.

The increase in calls for service over the past five years is primarily driven by aging demographics, that ultimately strains the hospital system and contributes to Ambulance Offload Delays.

Ambulance Offload Delays

An Ambulance Offload Delay (AOD) is a delay in the normal Transfer of Care (TOC) process between paramedics and emergency department nursing staff. Sudbury Paramedic Services has been dealing with AODs since 2005. The principal cause of AODs is a lack of in-patient bed capacity, leading to high numbers of in-patients remaining in the emergency department (ED), thus resulting in overcrowding in the ED. Any patient that visits the emergency department with a health problem for diagnosis or treatment, but does not require admission, is classified as an out-patient.

Paramedic Services data indicates that in 2023 Sudbury Paramedic Services spent approximately 7,072 hours at the hospital on AODs. This equates to 19 hours every single day of the year of lost time for emergency resources. In 2024, AODs had decreased to 6,236 hours or 12% from the previous year, equating to 17 hours of resource unavailability daily. Resource depletion during high call volumes has necessitated assistance from neighboring paramedic services, impacting Balanced Emergency Coverage (BEC) and RTS targets.

Code Zero

Code Zero is a term used by Paramedic Services when there are no ambulances available to respond to emergency calls. This can occur when there is a surge in calls for service at the same time and when multiple emergency resources are on AOD. When code zero occurs, there are mitigation strategies to address:

- Paramedic supervisor contacts the charge nurse at Health Sciences North to discuss patient flow strategies.
- Paramedics double up on patients to help free up emergency resources.

- Patients that meet criteria are placed into the emergency waiting room “Fit2Sit program”.
- Paramedic staff are pulled from training sessions.
- Neighbouring services are called upon to help fill the service gap whenever necessary.

In 2023 there were 73 occurrences of code zero compared to 66 in 2024 resulting in a 9.6% decrease. The average event length of a code zero in 2023 was 35 minutes compared to 32 minutes in 2024.

Mitigation Efforts

To address AODs, the Ministry of Health and Long-Term Care provided a 100% grant (\$579,390 for 2024/2025) to fund the Designated Offload Nurse Program (DOLNP). This program funds an offload nurse and two paramedics at Health Sciences North (HSN) to care for patients brought to the hospital by ambulance, alleviating some of the AOD pressures. Funding for the 2025/2026 period has been requested, alongside ongoing evaluations to enhance the program.

Non-Urgent Transportation

Non-urgent transportation involves moving medically stable patients between hospitals, healthcare facilities, or their homes. These patients typically do not require an ambulance staffed by paramedics. However, using Sudbury Paramedic resources for non-urgent transport affects ambulance availability.

In 2021, Paramedic Services proposed a 100% funded initiative to the Ministry of Health for a dedicated non-urgent ambulance. This proposal was approved in December 2023 with a one-time funding allocation of \$978,000 for 2024 to 2026. The non-urgent transportation unit began operations on May 27, 2024, handling calls Monday to Friday, 7:00 AM to 7:00 PM, and weekends, 7:00 AM to 5:00 PM. Between its launch and December 31, 2024, this unit completed 1,048 non-urgent transfers, easing the demand on emergency resources, as this number is not included in the 33,108 calls for service in 2024.

Future of Dispatching

The Ministry-operated, Central Ambulance Communication Centre-Sudbury (CACC), is currently using the Dispatch Priority Card Index as a tool for patient triaging. This tool determines the priority for each call, deploying a paramedic crew to respond based on a four-code scale, where Code 4 indicates the most urgent life-threatening emergency requiring the fastest ‘lights and sirens’ response. Some Ambulance Communication Centres in Ontario have already implemented the Medical Priority Dispatch System (MPDS) and CACC-Sudbury will be implementing it in 2026. The MPDS system is an internationally used patient triage system. It changes how calls are prioritized based on their urgency, provide better information to responding paramedics, and improve response for true emergencies.

Paramedic Services that are currently using MPDS have seen the following benefits of this dispatching program:

- Decrease in shift overrun
- Meal breaks on time
- Overtime reduction
- Better use of resources, more availability for high acuity calls
- Reduced offload delay, less low acuity surge volumes showing up at ED during the same time period
- Reduction in high acuity call volume
- Reduction in vehicle movement to maintain Balanced Emergency Coverage (BEC)

Once MPDS is implemented within the CACC-Sudbury, we anticipate that it will have a positive impact on our response time performance and will ensure that patients receive a paramedic response based on their condition.

Conclusion

Increasing call volumes and on-going AODs have stretched emergency resources, contributing to Paramedic Services not achieving the Response Time targets for SCA, CTAS1 and CTAS2 in 2024. Mitigation strategies are in place to alleviate some of these pressures which include the Designated Offload Nursing Program and the Non-Urgent Transportation Program. In 2026, a new dispatching model, MPDS, will be implemented at the CACC-Sudbury. We anticipate that it will have a positive impact on resource deployment and improve our response times. In the meantime, staff will continue to assess response times and related challenges across all categories of the current Response Time Performance Plan.

Safe Harbour House Update

Presented To:	Community and Emergency Services Committee
Meeting Date:	April 23, 2025
Type:	Correspondence for Information Only
Prepared by:	Gail Spencer Children and Social Services
Recommended by:	General Manager of Community Development

Report Summary

This report provides an update regarding the Safe Harbour House Emergency Shelter Program operated by the Elizabeth Fry Society of Northeastern Ontario.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report supports the City of Greater Sudbury Strategic Plan in alignment with the objective to Create a Healthier and More Vibrant Community, and goal 5.1 to Advance Population Health Agenda, delivering City-led goals from the Population Health Call to Action 2018-2028, including priorities of Indigenous Youth, Mental Health, Housing, and Healthy Streets by delivering emergency shelter support to persons who are experiencing homelessness.

This report has no relationship to the Community Energy and Emissions Plan.

Financial Implications

The service enhancements described in this report will be delivered within the existing operating budget.

Background

As part of the Report entitled “Service Enhancements for Persons Experiencing Homelessness” presented to Council on November 23, 2021, through resolution CC2021-328, staff were directed to “*implement the solutions for housing-focused supports within the identified funding and proceed with the steps necessary for the operation of a women’s shelter.*” On January 1, 2022, the Elizabeth Fry Society of Northeastern Ontario opened a 10-bed emergency shelter program called Safe Harbour House, in alignment with the Greater Sudbury Encampment Strategy.

The low barrier program for women and gender diverse people 18+ operated nightly between 9 p.m. and 8 a.m. in a leased building from the Canadian Mental Health Association-Sudbury/Manitoulin.

The funding for the program flowed through the City from the Federal Reaching Home allocation. In 2024, there were 167 individuals receiving services, for a total of 3,273 bed nights and an 85% occupancy rate. In 2024, there were nine higher needs individuals who stayed at the shelter for more than 90 days.

Relocation of Safe Harbour House- 307 Cedar

To increase shelter capacity and provide transitional housing, in November 2024, the City of Greater Sudbury purchased a building located at 307 Cedar Street, which was the former home of the Foyer Notre Dame Youth shelter, which closed in March 2020. The Safe Harbour House Emergency Shelter Program was relocated to this building in December 2024, which facilitated an increase of 16 shelter beds, moving from 10 beds to 26 beds. A portion of the additional beds were allocated to female and gender diverse youth aged 16 to 24 years, meeting a gap for youth shelter beds in the community. As of March 2025, they have operated at 81% occupancy rate.

Specifically noting opportunities for the Safe Harbour House, the Roadmap to End Homelessness by 2030, recommends creating additional transitional housing spaces in the community for priority populations, including women fleeing violence (action item 3.5) and to transition existing emergency shelter spaces to transitional housing models, where possible (action item 3.3). Transitional housing is a steppingstone between homelessness and permanent stable housing, through the provision of in-home support services to help develop the necessary skills to be able to live independently. Stays in transitional housing programs are typically longer than emergency shelter stays, with guidelines that range from three months to three years.

As part of the business case approved through the 2024 budget process, resolution FA2023-75-A23 provided staff with direction to enter into a three-year agreement with Safe Harbour House for continued shelter services, with flexibility for transitional/shelter services, as needed, and extended hours, effective April 1, 2024, to March 31, 2027, with two optional extension years.

In alignment with the Roadmap, the Elizabeth Fry Society of Northeastern Ontario has partnered with the City to develop an option to shift Safe Harbour House to a hybrid transitional housing/emergency shelter model. The proposal outlines plans to offer six transitional housing beds under a 24-hour model, with 15 beds remaining for overnight emergency shelter use. A review of the Safe Harbour House Emergency Shelter Program utilization demonstrates the need for transitional housing services for women and gender diverse people that provides life skills programming and greater stabilization, specifically for those on the By-Name List who score in the high acuity range. Many individuals who access the emergency shelter program present with complex mental health and substance use disorders and are victims of violence from encampments or through sex trafficking. The reduction of total bed capacity (overall reduction of five beds) is the result of emergency shelter rooms holding two occupants, while transitional housing rooms will only have one occupant. The program would provide daytime in house life skills such as healthy relationships, personal finances, managing a home, cooking, and self-esteem building. As well, participants would be connected to community partners for physical and mental health care.

The total operating cost for a 24-hour operation of a transitional/emergency shelter hybrid model from April 1, 2025, to March 31, 2026, is \$1,418,000 and is fully funded through the Federal Reaching Home funding envelope.

Next Steps

The success of this hybrid transitional housing/emergency shelter model will be monitored by staff and updates will be provided through the semi-annual Roadmap to End Homelessness by 2030 update reports. The Elizabeth Fry Society will continue to advocate to their respective funder to cover a portion of the operating costs for this program to reduce the funding received through the Federal Reaching Home funding.

Resources Cited

[Council Report - November 23, 2021 - Service Enhancements for Persons Experiencing Homelessness](#)

[City Council Meeting - May 28, 2024 - Roadmap to End Homelessness by 2030](#)

[Council Report - December 10, 2024 - Roadmap to End Homelessness by 2030 Update](#)