



## City Council Agenda

**Tuesday, April 14, 2026**  
**Lionel E. Lalonde Centre**  
**239 Montée Principale, Azilda**  
**Mayor Paul Lefebvre, Chair**

6:00 p.m. Open Session, Council Chamber / Electronic Participation

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1. **Call to Order**
2. **Moment of Silent Reflection**
3. **Land Acknowledgement**
4. **Roll Call**
5. **Declarations of Pecuniary Interest and the General Nature Thereof**

6. **Consent Agenda**

For the purpose of convenience and for expediting meetings, matters of business of repetitive or routine nature are included in the Consent Agenda, and all such matters of business contained in the Consent Agenda are voted on collectively.

A particular matter of business may be singled out from the Consent Agenda for debate or for a separate vote upon the request of any Councillor. In the case of a separate vote, the excluded matter of business is severed from the Consent Agenda, and only the remaining matters of business contained in the Consent Agenda are voted on collectively.

Each and every matter of business contained in the Consent Agenda is recorded separately in the minutes of the meeting.

6.1 **Matters Arising from Committees**

6.1.1 **Matters Arising from Planning Committee**

6.2 **Adoption of Minutes**

6.2.1 **Operations Committee Meeting Minutes of February 18, 2026** 14

6.2.2 **Planning Committee Meeting Minutes of February 23, 2026** 18

6.2.3 **City Council Meeting Minutes of February 24, 2026** 27

7. **Presentations**

7.1 **Open Permits, Open Data**

This presentation provides information regarding the latest developments on building permit information accessibility.

7.2 **Pronto Implementation and AI Pilot Update**

This presentation provides an update on progress made on recommendations such as the Pronto rollout, including online payments and user-driven improvements, future expansion to other agencies, and progress and next steps for the submission plan quality AI pilot project.

**8. By-laws**

Draft by-laws are available for viewing a week prior to the meeting on the agenda. Approved by-laws are available on the City's website: <https://www.greatersudbury.ca/city-hall/by-laws/> after passage.

**The following by-laws will be read and passed:**

**8.1 By-law 2026-62 to 2026-71Z  
2026-62**

A By-law of the City of Greater Sudbury to Confirm the Proceedings of Council at its Meeting of April 14, 2026

**2026-63**

A By-law of the City of Greater Sudbury to Authorize the Payment of Grants to Various Non-Profit Community Organizations in the Parks and Recreation Services Sector

Refer to Report under Correspondence for Information Only

This by-law authorizes payment of the 2026 annual grants authorized as part of the budget process. Grants are generally used by recipients towards operating costs and costs to deliver special events and programs.

**2026-64**

A By-law of the City of Greater Sudbury to Authorize Certain Grants Under the Lake Stewardship Grant Program

Refer to Report under Correspondence for Information Only

This by-law authorizes the payment of grants to the successful applicants to the Lake Stewardship Grant Program for the year 2026.

**2026-65**

A By-law of the City of Greater Sudbury to Authorize the Payment of Grants from the Healthy Community Initiative Fund, Various Wards

City Council Resolution #CC2026-75

This by-law authorizes grants funded through the Healthy Community Initiative Fund for various Wards.

**2026-66**

A By-law of the City of Greater Sudbury to Close Part of Nottingham Avenue, Sudbury Described as Part of PIN 73576-0174(LT), Part 11, Plan 53R-21176, City of Greater Sudbury

Planning Committee Resolution #2020-123

**2026-67**

A By-law of the City of Greater Sudbury to Convey to Extendicare (Canada) Inc. part of Nottingham Avenue Cul de Sac, Sudbury, Described as Part of PIN 73576-0121(LT), Part 5, Plan 53R-21176 and Part of PIN 73576-0174(LT), Part 11, Plan 53R-21176, City of Greater Sudbury

Planning Committee Resolution #2020-123

This by-law authorizes the conveyance of part of an abandoned cul de sac and reserve to the abutting landowner to ensure access to the road, as approved in 2020.

**2026-68Z**

A By-law of the City of Greater Sudbury to Amend By-law 2010-100Z being the Comprehensive Zoning By-law for the City of Greater Sudbury

Planning Committee Resolution #PL2026-30

This amending by-law rezones the subject lands from “RU”, Rural to “H76C2(132)”, General Commercial Special to permit a maximum of 20 residential dwelling units with accessory medical office and/or personal service shop – Azzurri Development Inc, 58 Jacobson Drive, Lively.

**2026-69P**

A By-law of the City of Greater Sudbury to Adopt Official Plan Amendment No.156 to the Official Plan for the City of Greater Sudbury

Planning Committee Resolution #PL2026-36

This by-law authorizes a site-specific application to provide an exception under Section 5.2.2 of the City’s Official Plan to permit the creation of three additional parcels, where three parcels have already been created from the parent parcel since June 14, 2006 – Lisa Tarini, 0 McKenzie Road, Chelmsford.

**2026-70P**

A By-law of the City of Greater Sudbury to Adopt Official Plan Amendment No.158 to the Official Plan for the City of Greater Sudbury

Planning Committee Resolution #PL2026-45

This by-law redesignates the subject lands from “Parks and Open Space” to “Living Area 1” – Margaret Mazzuca, 0 Hemlock Street, Capreol.

**2026-71Z**

A By-law of the City of Greater Sudbury to Amend By-law 2010-100Z being the Comprehensive Zoning By-law for the City of Greater Sudbury

Planning Committee Resolution #PL2026-46

This amending by-law rezones the subject lands from “R1-5”, Low Density Residential One to “H77R3(115)”, Medium Density Residential Special to permit medium density residential development, such as 15 row dwelling units – Margaret Mazzuca, 0 Hemlock Street, Capreol.

## 9. Members' Motions

### 9.1 Defence Sector Manufacturing Opportunities

As presented by Councillor Parent:

WHEREAS Greater Sudbury’s 140-year mining history and the worldclass Sudbury Basin continue to supply critical minerals—such as nickel, copper, cobalt, and PGMs—that support Canada’s industrial growth, national security, and the development of modern defence and cleantech systems;

AND WHEREAS Greater Sudbury is a longstanding leader in heavy equipment manufacturing, advanced industrial technologies, and mining supply innovation, with more than 300 local firms producing machinery, robotics, components, and electrification technologies that align with modern defence sector needs;

AND WHEREAS the community continues to grow its capabilities through major industrial investments—including Sandvik’s \$85 million advanced manufacturing facility—supported by a workforce trained through strong engineering, trades, and technology programs at local post secondary institutions;

AND WHEREAS the City recognizes the importance of diversifying its economy to complement the cyclical nature of the mining industry, and sees significant opportunity in expanding into defence related manufacturing and servicing;

AND WHEREAS the Prime Minister and the Government of Canada have committed to increasing domestic defence spending and to strengthening Canadian participation in defence procurement and manufacturing;

AND WHEREAS Northern Ontario is increasingly being recognized within federal and provincial strategies aimed at growing Canada’s defence industrial base and expanding regional participation in national supply chains due to the vast critical mineral's resources;

THEREFORE BE IT RESOLVED that the Council of the City of Greater Sudbury formally declares its strong support for pursuing opportunities in the defence, military equipment, and military vehicle manufacturing sectors, and

affirms the community’s readiness to partner with federal and provincial governments, industry, and local businesses to attract investment and grow regional capacity;

AND BE IT FURTHER RESOLVED that staff be directed to present to Council during the second quarter of 2026, a high level overview of the opportunities and challenges associated with positioning Greater Sudbury as a competitive location for defence related manufacturing and supply chain activity.

**10. Correspondence for Information Only**

<b>10.1</b>	<b>Future Ready Action Plan Update</b>	<b>37</b>
	This report provides an update regarding Q3 and Q4, 2025 progress on the City’s Accelerating Growth and Development in Greater Sudbury - Call to Action Plan.	
<b>10.2</b>	<b>2026 Annual Grants</b>	<b>60</b>
	This report provides information regarding the annual allocations of grants to a variety of community groups and organizations, approved by Council as part of the 2026 budget process. The 2026 grants will be released subject to Council’s approval of the applicable by-law.	
<b>10.3</b>	<b>2026 Lake Stewardship Grant Program</b>	<b>106</b>
	This report provides information regarding the Lake Stewardship Grant Program and its 2026 recipients.	

- 11. Addendum**
- 12. Civic Petitions**
- 13. Question Period**
- 14. Adjournment**

le mardi 14 avril 2026  
Centre Lionel E. Lalonde  
239, montée Principale, Azilda

**Maire Paul Lefebvre, Président**

18 h 00 Séance publique, Salle du Conseil / participation électronique

Les réunions du Conseil et des comités de la Ville du Grand Sudbury sont accessibles. Elles ont généralement lieu dans la Salle du Conseil au Centre Lionel E. Lalonde, à moins d'avis contraire dans l'ordre du jour. Certaines d'entre elles sont diffusées par Eastlink, à sa discrétion. Sauf les réunions à huis clos, qui se déroulent conformément à la *Loi de 2001 sur les municipalités*, les réunions sont ouvertes au public qui peut y assister en personne. Si possible, elles sont diffusées en continu en direct et le public peut en visionner les enregistrements sur le site web de la Ville au <https://www.grandsudbury.ca/ordresdujour>.

Sachez que si vous faites une présentation, si vous prenez la parole ou si vous vous présentez sur les lieux d'une réunion pendant qu'elle a lieu, vous, vos commentaires ou votre présentation pourriez être enregistrés et diffusés.

En présentant des renseignements, y compris des renseignements imprimés ou électroniques, au Conseil municipal ou à un de ses comités, vous indiquez que vous avez obtenu le consentement des personnes dont les renseignements personnels sont inclus aux renseignements à communiquer au public.

Vos renseignements sont recueillis aux fins de prise de décisions éclairées et de transparence du Conseil municipal en vertu de diverses lois municipales et divers règlements municipaux, et conformément à la Loi de 2001 sur les municipalités, à la Loi sur l'aménagement du territoire, à la Loi sur l'accès à l'information municipale et la protection de la vie privée et au Règlement de procédure de la Ville du Grand Sudbury.

Pour obtenir plus de renseignements au sujet de l'accessibilité, de la consignation de vos renseignements personnels ou de la diffusion en continu en direct, veuillez communiquer avec le Bureau de la greffière municipale en composant le 3-1-1 ou en envoyant un courriel à l'adresse [clerks@grandsudbury.ca](mailto:clerks@grandsudbury.ca).

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1. **Ouverture**
  2. **Moment de silence**
  3. **Reconnaissance des terres**
  4. **Appel nominal**
  5. **Déclaration d'intérêts pécuniaires et leur nature générales**
  6. **Ordre du jour des résolutions**

Par souci de commodité et pour accélérer le déroulement des réunions, les questions d'affaires répétitives ou routinières sont incluses à l'ordre du jour des résolutions, et on vote collectivement pour toutes les questions de ce genre.

À la demande d'un conseiller, on pourra traiter isolément d'une question d'affaires de l'ordre du jour des résolutions par voie de débat ou par vote séparé. Dans le cas d'un vote séparé, la question d'affaires isolée est retirée de l'ordre du jour des résolutions et on ne vote collectivement qu'au sujet des questions à l'ordre du jour des résolutions.

Toutes les questions d'affaires à l'ordre du jour des résolutions sont inscrites séparément au procès-verbal de la réunion.

    - 6.1 **Questions découlant de la réunion des comités**
      - 6.1.1 **Questions découlant de la réunion du comité de la planification du 13 avril 2026**
    - 6.2 **Adoption du procès verbaux**
      - 6.2.1 **Procès Verbal du 18 février 2026 Conseil municipal** 14
      - 6.2.2 **Procès Verbal du 23 février 2026 Comité de planification** 18
      - 6.2.3 **Procès Verbal du 24 février 2026 Conseil municipal** 27
  7. **Présentations**
    - 7.1 **Permis ouverts, données ouvertes**

Cette présentation fournit des renseignements sur les derniers développements au sujet de l'accessibilité des informations sur les permis de construire.
    - 7.2 **Mise en oeuvre de Pronto et nouvelles du projet pilote d'IA**

Cette présentation fait le point sur les progrès réalisés par rapport aux

recommandations telles que le déploiement de Pronto, y compris les paiements en ligne et les améliorations alimentées par les utilisateurs, l'expansion future à d'autres organismes ainsi que les progrès et les prochaines étapes pour la présentation de la qualité de la planification du projet pilote d'IA.

## **8. Règlements**

La version provisoire des règlements municipaux sera disponible pour consultation une semaine avant la réunion prévue à l'ordre du jour. Après leur adoption, les règlements approuvés sont affichés sur le site de la municipalité au <https://www.grandsudbury.ca/hotel-de-ville/reglements-municipaux/>.

**Les règlements suivants seront lus et adoptés:**

### **8.1 Règlements 2026-62 à 2026-71Z 2026-62**

Un règlement de la Ville du Grand Sudbury pour confirmer les délibérations du Conseil municipal lors de sa réunion tenue le 14 avril 2026

#### **2026-63**

Un règlement de la Ville du Grand Sudbury autorisant le paiement de subventions à diverses organisations communautaires sans but lucratif dans le secteur des services des parcs et de loisirs

Consulter le rapport sous Correspondance à titre de renseignement seulement

Ce règlement municipal autorise le paiement des subventions annuelles de 2026 autorisées dans le cadre du processus budgétaire. En général, ces subventions sont utilisées par les bénéficiaires pour les coûts de fonctionnement et les coûts de prestation de manifestations spéciales et de programmes.

#### **2026-64**

Un règlement de la Ville du Grand Sudbury visant à autoriser certaines subventions dans le cadre du Programme d'aide à l'intendance des lacs

Consulter le rapport sous Correspondance à titre de renseignement seulement

Ce règlement municipal autorise le versement des subventions aux candidats choisis dans le cadre du Programme d'aide à l'intendance des lacs en 2026.

#### **2026-65**

Un règlement de la Ville du Grand Sudbury autorisant le paiement des subventions provenant du fonds de l'initiative communauté en santé, divers quartiers

Résolution numéro CC2026-75 du Conseil municipal

Ce règlement autorise des subventions financées par l'entremise du fonds de l'initiative communauté en santé pour divers quartiers.

**2026-66**

Un règlement de la Ville du Grand Sudbury fermant une partie de l'avenue Nottingham à Sudbury, décrite comme une partie du NIP 73576-0174 (titre de bienfonds), partie 11 du plan 53R-21176, Ville du Grand Sudbury

Résolution numéro PL2020-123 du Comité de planification

**2026-67**

Un règlement de la Ville du Grand Sudbury à transmettre à Extendicare (Canada) Inc. une partie de l'avenue Nottingham à Sudbury, décrite comme une partie du NIP 73576-0121 (titre de bienfonds), partie 5 du plan 53R-21176 et une partie du NIP 73576-0174 (titre de bienfonds), partie 11 du plan 53R-21176, Ville du Grand Sudbury

Résolution numéro PL2020-123 du Comité de planification

Ce règlement municipal autorise la cession d'une partie d'un cul-de-sac abandonné et d'une réserve au propriétaire de terrain attenant pour garantir l'accès à la route, tel que cela a été approuvé en 2020.

**2026-68Z**

Un règlement de la Ville du Grand Sudbury modifiant le règlement municipal 2010-100Z étant le règlement général de zonage de la Ville du Grand Sudbury

Résolution numéro PL2026-30 du Comité de planification

Ce règlement municipal change le zonage des terrains visés de « RU », zone rurale, à « C2(S) », zone commerciale générale (spécial), afin de permettre 20 unités d'habitation au maximum avec un cabinet médical accessoire et/ou une boutique de services personnels – Azzurri sdecelompment, Inc., 58, promenade Jacobson, Lively.

**2026-69P**

Un règlement de la Ville du Grand Sudbury adoptant la modification no 156 du Plan officiel de la Ville du Grand Sudbury

Résolution numéro PL2026-36 du Comité de planification

Ce règlement municipal autorise une dérogation propre au site de la section 5.2.2 du Plan officiel de la Ville du Grand Sudbury afin de permettre la création de 3 parcelles additionnelles alors que 3 parcelles ont déjà été créées à partir

de la parcelle d'origine depuis le 14 juin 2006 – Lisa Tarini, 0, rue McKenzie, Chelmsford.

## **2026-70P**

Un règlement de la Ville du Grand Sudbury adoptant la modification no 158 du Plan officiel de la Ville du Grand Sudbury

Résolution numéro PL2026-45 du Comité de planification

Ce règlement municipal changeant la désignation d'une portion des terrains visés de « parcs et espaces ouverts » à « espace habitable de catégorie 1 ». - Margaret Mazzuca, 0, rue Hemlock, Capreol.

## **2026-71Z**

Un règlement de la Ville du Grand Sudbury modifiant le règlement municipal 2010-100Z étant le règlement général de zonage de la Ville du Grand Sudbury

Résolution numéro PL2026-46 du Comité de planification

Ce règlement municipal change le zonage des terrains visés de « R1-5 », zone résidentielle 1 à faible densité, à « H77R3(115) », zone résidentielle à densité moyenne (special) permettraient un aménagement résidentiel à densité moyenne tel que 15 habitations en rangée. - Margaret Mazzuca, 0, rue Hemlock, Capreol.

## **9. Motions des membres**

### **9.1 Occasions de fabrication dans le secteur de la défense**

Tel que présenté par le conseiller Parent :

ATTENDU QUE l'histoire minière de 140 ans du Grand Sudbury et le bassin de Sudbury, de calibre mondial, continuent de fournir des minéraux critiques tels que le nickel, le cuivre, le cobalt et les éléments du groupe du platine (ÉGP) qui contribuent à la croissance industrielle, à la sécurité nationale et au développement de systèmes de défense et de technologies propres modernes au Canada.

ATTENDU QUE le Grand Sudbury est un chef de file de longue date en matière de fabrication d'équipement lourd, de technologies industrielles avancées et d'innovation dans le domaine de l'approvisionnement minier puisqu'on y compte plus de 300 entreprises locales produisant des machines, des appareils de robotique, des composants et des technologies d'électrification qui concordent avec les besoins d'un secteur moderne de la défense.

ATTENDU QUE le Grand Sudbury continue à accroître ses capacités grâce à des investissements industriels majeurs (y compris l'installation de fabrication

avancée de Sandvik d'une valeur de 85 millions de dollars), avec l'appui d'une main-d'œuvre formée dans le cadre de programmes solides de génie, dans les métiers et les technologies au sein des établissements postsecondaires locaux.

ATTENDU QUE le Grand Sudbury reconnaît l'importance de diversifier son économie afin d'apporter un complément à la nature cyclique de l'industrie minière et qu'il constate les excellentes occasions d'étendre ses activités dans la fabrication et l'entretien liés à la défense.

ATTENDU QUE le premier ministre du Canada s'est engagé à accroître les dépenses dans le domaine de la défense nationale et à consolider la participation canadienne à l'approvisionnement en défense et la production de matériel de défense.

ATTENDU QUE le Nord de l'Ontario est de plus en plus reconnu dans les stratégies fédérales et provinciales visant à faire croître la base industrielle de défense et à élargir la participation régionale dans les chaînes d'approvisionnement nationales en raison des vastes ressources de minéraux critiques.

PAR CONSÉQUENT, IL EST RÉSOLU QUE le Conseil de la Ville du Grand Sudbury déclare officiellement son grand soutien à la poursuite d'occasions dans les secteurs de la défense, de l'équipement militaire et de la fabrication de véhicules militaires; qu'il confirme aussi la préparation de notre collectivité à devenir partenaire des gouvernements fédéral et provincial, de l'industrie et des entreprises locales afin d'attirer des investissements et accroître la capacité régionale.

IL EST ÉGALEMENT RÉSOLU QUE l'on enjoigne au personnel de présenter au Conseil, durant le deuxième trimestre de 2026, un aperçu général des possibilités et des défis concernant le positionnement du Grand Sudbury comme emplacement concurrentiel pour des activités de fabrication et liées aux chaînes d'approvisionnement dans le secteur de la défense.

## **10. Correspondance à titre de renseignements seulement**

- |             |   |           |
|-------------|---|-----------|
| <b>10.1</b> | <b>Nouvelles du plan d'action prêt pour l'avenir</b>  | <b>37</b> |
|             | Ce rapport fait le point sur les progrès des T3 et T4 de 2025 concernant la croissance et le développement accélérés de la Ville au Grand Sudbury – plan d'appel à l'action.  |           |
| <b>10.2</b> | <b>Subventions annuelles 2026</b>   | <b>60</b> |
|             | Dans ce rapport, on fournit des renseignements sur les attributions annuelles de subventions à une diversité de groupes et organisations communautaires, approuvées le Conseil dans le cadre du processus budgétaire de 2026. Ces subventions seront remises sous réserve de l'approbation du règlement |           |

municipal applicable par le Conseil.

**10.3 Programme d'aide à l'intendance des lacs 2026**

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Dans ce rapport, on fournit des renseignements sur le Programme d'aide à l'intendance des lacs et les bénéficiaires de 2026.

11. Addenda
12. Pétitions civiques
13. Période de questions
14. Levée de la séance

# **Minutes**

## **For the Operations Committee Meeting**

February 18, 2026  
Lionel E. Lalonde Centre  
239 Montée Principale, Azilda

Present (Mayor and Councillors)	Councillor Signoretti, Councillor Brabant, Councillor Fortin, Councillor Parent, Councillor Sizer, Councillor Leduc, Councillor Landry-Altmann
City Officials	Antti Vilkkö, General Manager of Community Infrastructure, Joe Rocca, Director of Linear Infrastructure Services, Renee Brownlee, Director of Environmental Services, David Knutson, Manager, Traffic & Transportation, Nataly Wissell, Manager Collection and Recycling, Rory Whitehouse, Deputy City Clerk, Kathryn Karn, Clerk's Services Assistant, Bankie Idowu, Clerk's Services Assistant

### **Councillor Signoretti, In the Chair**

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**1. Call to Order**

The meeting commenced at 2:00 p.m.

**2. Land Acknowledgement**

The Chair presented a Land Acknowledgement.

**3. Roll Call**

A roll call was conducted.

**4. Declarations of Pecuniary Interest and the General Nature Thereof**

None declared.

**5. Managers' Reports**

**5.1 2025 Traffic Calming Update**

The following resolution was presented:

**OP2026-06**

Moved By Councillor Parent

Seconded By Councillor Fortin

THAT the City of Greater Sudbury approves the 2025 ranking list for traffic calming eligible roadways as outlined in the report entitled “2025 Traffic Calming Update”, from the General Manager of Community Infrastructure, presented at the Operations Committee meeting on February 18, 2026.

**CARRIED**

## **5.2 Blue Box Services Post Transition Update**

The following resolution was presented:

### **OP2026-07**

Moved By Councillor Sizer

Seconded By Councillor Brabant

THAT the City of Greater Sudbury provide Blue Box recycling collection services to six (6) residential unit apartment buildings constructed after December 31, 2025 until such time that they become eligible for service under extended producer responsibility in Ontario Regulation 391/21: Blue Box, as detailed in the report entitled “Blue Box Services Post Transition Update” from the General Manager of Community Infrastructure presented at the Operations Committee meeting on February 18, 2026.

**CARRIED**

The following resolution was presented:

### **OP2026-08**

Moved By Councillor Sizer

Seconded By Councillor Brabant

THAT the City of Greater Sudbury provide Blue Box recycling collection services for the recycling portion of roadside litter containers installed after December 31, 2025, that are not eligible for recycling services under extended producer responsibility in Ontario Regulation 391/21: Blue Box, as detailed in the report entitled “Blue Box Services Post Transition Update” from the General Manager of Community Infrastructure presented at the Operations Committee meeting on February 18, 2026.

**CARRIED**

## **6. Members' Motions**

### **6.1 Traffic Study Request of Greenbriar Drive and Scarlett Road**

The following resolution was presented:

**OP2026-09**

Moved By Councillor Leduc

Seconded By Councillor Landry-Altman

WHEREAS residents living near the intersection of Greenbriar Drive and Scarlett Road have raised safety concerns regarding high traffic volumes and excessive vehicle speeds;

AND WHEREAS there are no sidewalks on Greenbriar Drive from Scarlett Road leading to the Morel Family Foundation Park to safely support pedestrian traffic, including residents of the nearby Sudbury Retirement Manor;

AND WHEREAS residents have requested a three way stop sign at that intersection, or some other form of traffic calming measure to help reduce speeding in the area;

THEREFORE BE IT RESOLVED that the City of Greater Sudbury directs staff to conduct a traffic study of the intersection of Greenbriar Drive and Scarlett Road, and report the findings and recommendations to the Operations Committee in the third quarter of 2026.

**DEFEATED**

**7. Correspondence for Information Only**

**7.1 Traffic Study - Advanced Left Turn Signal – M.R. 80 at Courtemanche Street**

Rules of Procedure

Councillor Signoretti moved that the notice provisions be waived and that the Motion be dealt with due to time constraints.

**CARRIED BY TWO-THIRDS**

The following resolution was presented:

**OP2026-10**

Moved By Councillor Parent

Seconded By Councillor Signoretti

WHEREAS residents in the area have expressed concerns regarding the safety of turning onto Courtemanche Street when travelling southbound on MR 80, due to high traffic volumes and the speed of northbound vehicles on MR 80;

AND WHEREAS a curve on MR 80, located just south of the Courtemanche Street intersection, limits sightlines and reduces the visibility of oncoming northbound traffic;

AND WHEREAS, although collision frequency in this area is low, the speed of vehicles travelling on MR 80 increases the severity of risk to motorists should a collision occur;

THEREFORE BE IT RESOLVED THAT staff be directed to install an advance left- turn signal for southbound traffic at the intersection of Courtemanche Street and MR 80.

**CARRIED**

## **7.2 Winter Control Update – December 2025**

For Information only.

### **8. Addendum**

No Addendum was presented.

### **9. Civic Petitions**

No Petitions were submitted.

### **10. Question Period**

Please visit: <https://www.greatersudbury.ca/agendas> to view questions asked.

### **11. Adjournment**

Councillor Signoretti moved to adjourn the meeting. Time: 3:04 p.m.

**CARRIED**

# Minutes

## For the Planning Committee Meeting

February 23, 2026  
Lionel E. Lalonde Centre  
239 Montée Principale, Azilda

Present (Mayor and Councillors)	Councillor Lapierre, Councillor Fortin, Councillor Cormier, Councillor Landry-Altman  Councillor Brabant
Absent	Councillor Leduc
City Officials	Melissa Riou, Director of Planning and Growth, Alex Singbush, Manager of Development Approvals, Ed Landry, Senior Planner, Community & Strategic Planning, Wendy Kaufman, Senior Planner, Stephanie Poirier; Senior Planner, Robert Webb, Supervisor of Development Engineering, Brigitte Sobush, Manager of Clerk's Services/Deputy City Clerk, Kathryn Karn, Clerk's Services Assistant, Bankie Idowu, Clerk's Services Assistant

**Councillor Cormier, In the Chair**

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**1. Call to Order**

The meeting commenced at 11:30 a.m.

**2. Roll Call**

A roll call was conducted prior to the commencement of moving into closed session.

**3. Closed Session**

The following resolution was presented:

**PL2026-20**

Moved By Councillor Fortin  
Seconded By Councillor Brabant

THAT the City of Greater Sudbury moves to Closed Session to deal with two Proposed or Pending Acquisition or Disposition of Land Matters, the first regarding Fraser Extension, Onaping, the second regarding Municipal Road 80, Val Caron in accordance with *Municipal Act, 2001*, par 239 (2)(c).

**CARRIED**

At 11:31 a.m., the Planning Committee moved into Closed Session.

**4. Recess**

At 11:37 a.m., the Planning Committee recessed.

**5. Open Session**

At 1:01 p.m., the Planning Committee commenced the Open Session.

**6. Land Acknowledgement**

The Chair presented a Land Acknowledgement.

**7. Roll Call**

A roll call was conducted.

**8. Declarations of Pecuniary Interest and the General Nature Thereof**

None declared.

**9. Public Hearings**

**9.1 747 Fairbank Lake Road (MR 4), Whitefish**

The Planning Committee was adjourned, and the Public Hearing was opened to deal with the application:

Wendy Kaufman, Senior Planner, outlined the report.

Vanessa Smith, Tulloch Engineering, the agent for the applicant was present.

The agent for the applicant provided comments.

The Chair asked whether there was anyone who wished to speak in favour or against the application and hearing none:

The Public Hearing was closed, and the Planning Committee resumed to discuss and vote on the application.

Rules of Procedure

Councillor Cormier moved to waive reading of the resolution.

**CARRIED**

The following resolution was presented:

**PL2026-21**

Moved By Councillor Landry-Altman

Seconded By Councillor Lapierre

THAT the City of Greater Sudbury approves the application by Sagamok Development Corporation to amend Zoning By-law 2010-100Z by changing the zoning classification from "RU", Rural to "M4(S)", Mining Industrial Special on lands described as PIN 73382-0871, Part Lot 9, Concession 2, Township of Denison, as outlined in the report entitled "747 Fairbank Lake Road (MR 4), Whitefish", from the General Manager of Planning & Growth, presented at the Planning Committee meeting on February 23, 2026, subject to the following conditions:

1. That the amending by-law includes the following site-specific provisions:

- (i) The only permitted uses shall be an aggregate transfer site and an accessory office and aggregate testing facility;
- (ii) The uses permitted by subsection (i) shall be dry industrial uses, which do not produce wastewater in excess of 4,500 litres per day; and
- (iii) No development or use of land shall be permitted within 30 metres of the wetland adjacent to the easterly lot line and which extends into site.

YEAS: (5): Councillor Lapierre, Councillor Fortin, Councillor Cormier, Councillor Landry-Altmann, and Councillor Brabant

Absent (1): Councillor Leduc

**CARRIED (5 to 0)**

Public comments have been received, however there was no effect on the Planning Committee's decision.

**9.2 3211, 3221, & 3231 Municipal Road 15, Blezard Valley**

The Planning Committee was adjourned, and the Public Hearing was opened to deal with the application:

Vanessa Smith, Tulloch Engineering, the agent for the applicant was present.

Stephanie Poirier, Senior Planner, outlined the report.

The Planning Committee staff responded to questions from Committee members.

The agent for the applicant provided comments.

The Chair asked whether there was anyone who wished to speak in favour or against the application:

The Public Hearing was closed, and the Planning Committee resumed to discuss and vote on the application.

Rules of Procedure

Councillor Cormier moved to waive reading of the resolution.

**CARRIED**

The following resolution was presented:

**PL2026-22**

Moved By Councillor Fortin

Seconded By Councillor Lapierre

Resolution regarding the Official Plan Amendment

THAT the City of Greater Sudbury denies the application by 1000915850 Ontario Inc. to amend the City of Greater Sudbury Official Plan by adding Site Specific Policy 21.124 to permit a limited non-agricultural use comprised of a golf driving range, a club house accessory to the driving range, accessory office, and single detached dwelling, on lands described as PIN 73345-0288, Parcel 26115, Reference Plan 53R7481 Part 1, Concession 5, Lot 1, Township of Rayside (3231 Municipal Road 15); PIN 73345-0289, PCL 26116, Reference Plan 53R7481 Part 2, Concession 5, Lot 1, Township of Rayside (3221 Municipal Road 15); and Part of PIN 73345-0001, Parcel 1012, Concession 5, Lot 1, Township of Rayside (3211 Municipal Road 15), as outlined in the report entitled “3211, 3221, & 3231 Municipal Road 15, Blezard Valley”, from the General Manager of Planning and Growth, presented at the Planning Committee meeting on February 23, 2026.

NAYS: (5): Councillor Lapierre, Councillor Fortin, Councillor Cormier, Councillor Landry-Altmann, and Councillor Brabant

Absent (1): Councillor Leduc

**DEFEATED (0 to 5)**

Rules of Procedure

Councillor Cormier moved to waive reading of the resolution.

**CARRIED**

The following resolution was presented:

**PL2026-23**

Moved By Councillor Fortin

Seconded By Councillor Lapierre

Resolution regarding the Zoning By-law Amendment

THAT the City of Greater Sudbury denies the application by 1000915850 Ontario Inc. to amend Zoning By-law 2010-100Z by changing the zoning classification from the 'A', Agricultural Zone, to the 'A(S)', Agricultural Special Zone, on lands described as PIN 73345-0288, Parcel 26115, Reference Plan 53R7481 Part 1, Concession 5, Lot 1, Township of

Rayside (3231 Municipal Road 15); PIN 73345-0289, PCL 26116, Reference Plan 53R7481 Part 2, Concession 5, Lot 1, Township of Rayside (3221 Municipal Road 15); and Part of PIN 73345-0001, Parcel 1012, Concession 5, Lot 1, Township of Rayside (3211 Municipal Road 15), as outlined in the report entitled “3211, 3221, & 3231 Municipal Road 15, Blezard Valley”, from the General Manager of Planning and Growth, presented at the Planning Committee meeting on February 23, 2026.

NAYS: (5): Councillor Lapierre, Councillor Fortin, Councillor Cormier, Councillor Landry-Altmann, and Councillor Brabant

Absent (1): Councillor Leduc

**DEFEATED (0 to 5)**

Rules of Procedure

Councillor Fortin proposed alternate resolutions.

At 1:26 p.m. Committee recessed.

At 1:29 p.m. Committee reconvened.

The following resolution was presented:

**PL2026-24**

Moved By Councillor Fortin

Seconded By Councillor Lapierre

THAT the City of Greater Sudbury approves the application by 1000915850 Ontario Inc. to amend the City of Greater Sudbury Official Plan by adding Site Specific Policy 21.124 to permit a limited non-agricultural use comprised of a golf driving range, a club house, office, and accessory buildings, as well as one dwelling unit without an agricultural use, with an MDS I setback of 170 m to the nearest livestock facility, on lands described as PIN 73345-0288, Parcel 26115, Reference Plan 53R7481 Part 1, Concession 5, Lot 1, Township of Rayside (3231 Municipal Road 15); PIN 73345-0289, PCL 26116, Reference Plan 53R7481 Part 2, Concession 5, Lot 1, Township of Rayside (3221 Municipal Road 15); and Part of PIN 73345-0001, Parcel 1012, Concession 5, Lot 1, Township of Rayside (3211 Municipal Road 15), as outlined in the report entitled “3211, 3221, & 3231 Municipal Road 15, Blezard Valley”, from the General Manager of Planning and Growth, presented at the Planning Committee meeting on February 23, 2026, subject to the following condition:

1. The Official Plan Amendment may not come into effect until the Holding Provision has been lifted and the Zoning is in effect.

YEAS: (5): Councillor Lapierre, Councillor Fortin, Councillor Cormier, Councillor Landry-Altmann, and Councillor Brabant

Absent (1): Councillor Leduc

**CARRIED (5 to 0)**

Rules of Procedure

Councillor Cormier moved to waive reading of the resolution.

**CARRIED**

The following resolution was presented:

**PL2026-25**

Moved By Councillor Lapierre

Seconded By Councillor Fortin

THAT the City of Greater Sudbury approves the application by 1000915850 Ontario Inc. to amend Zoning By-law 2010-100Z by changing the zoning classification from the 'A', Agricultural Zone, to the 'A(S)', Agricultural Special Zone, on lands described as PIN 73345-0288, Parcel 26115, Reference Plan 53R7481 Part 1, Concession 5, Lot 1, Township of Rayside (3231 Municipal Road 15); PIN 73345-0289, PCL 26116, Reference Plan 53R7481 Part 2, Concession 5, Lot 1, Township of Rayside (3221 Municipal Road 15); and Part of PIN 73345-0001, Parcel 1012, Concession 5, Lot 1, Township of Rayside (3211 Municipal Road 15), as outlined in the report entitled "3211, 3221, & 3231 Municipal Road 15, Blezard Valley", from the General Manager of Planning and Growth, presented at the Planning Committee meeting on February 23, 2026, subject to the following site specific provisions:

1. i) In addition to the uses permitted in an 'A', Agricultural Zone, the following uses are permitted:

- a) a golf driving range with a maximum of 30 tee boxes;
- b) one dwelling unit with a maximum ground floor area of 170 m<sup>2</sup>;
- c) an office accessory to a golf driving range with a maximum ground floor area of 110 m<sup>2</sup>;
- d) a club house accessory to a golf driving range with a maximum ground floor area of 245 m<sup>2</sup> and
- e) all other accessory buildings in existence as of the date of the passing by-law

ii) A minimum distance separation (MDS I) of 170 m between the 'A(S)' Zone and the nearest livestock facility;

iii) A minimum of 73 parking spaces for the golf driving range and accessory buildings; and

iv) A minimum building separation distance of 0.9 m

2.A Holding symbol will be placed on the subject lands which shall not be removed by the City of Greater Sudbury until the following conditions have been addressed:

i) the completion of a registered survey to delineate the area to be rezoned;

ii) demonstration of a functional septic system; and

iii) the completion of a Site Plan Control agreement.

YEAS: (5): Councillor Lapierre, Councillor Fortin, Councillor Cormier, Councillor Landry-Altmann, and Councillor Brabant

Absent (1): Councillor Leduc

**CARRIED (5 to 0)**

As no public comment, written or oral, has been received, there was no effect on the Planning Committee's decision.

#### **10. Matters Arising from the Closed Session**

Councillor Lapierre, as Chair of the Closed Session, reported that the Committee met in Closed Session to deal with two Proposed or Pending Acquisition or Disposition of Land Matters, the first regarding Fraser Extension, Onaping, the second regarding Municipal Road 80, Val Caron in accordance with *Municipal Act, 2001*, par 239 (2)(c). Two recommendations emanated from the meeting.

The following resolution was presented:

**PL2026-26**

Moved By Councillor Lapierre

Seconded By Councillor Fortin

THAT the City of Greater Sudbury directs staff to present a by-law to authorize a Lease Agreement with the Onaping Falls Curling Club for the continued use and occupation of 10 Fraser Extension, Onaping, by way of grant (nil rent), for a five-year term, with an option to renew for an additional five-year term.

**CARRIED**

The following resolution was presented:

**PL2026-27**

Moved By Councillor Lapierre

Seconded By Councillor Fortin

THAT the City of Greater Sudbury directs staff to present a by-law to authorize the purchase of a portion of 3013 Municipal Road 80, Val Caron, legally described as part of PIN 73501-2172(LT), being part of Part 1, Plan 53R-13978, Township of Blezard, City of Greater Sudbury, pursuant to Section 30 of the Expropriations Act, and the execution of the documents required to complete the real estate transaction;

AND THAT the acquisition be funded from the MR80 Active Transportation Improvements - Contract account.

**CARRIED**

## **11. Managers' Reports**

### **11.1 Greater Sudbury Community Improvement Plan Application – 479-495 Notre-Dame Avenue, Sudbury**

The following resolution was presented:

#### **PL2026-28**

Moved By Councillor Landry-Altman  
Seconded By Councillor Fortin

THAT The City of Greater Sudbury approves the Greater Sudbury Community Improvement Plan application at 479-495 Notre-Dame Avenue, and directs staff to prepare the necessary by-law, as outlined in the report entitled “Greater Sudbury Community Improvement Plan Application – 479-495 Notre-Dame Avenue, Sudbury” from the General Manager of Planning and Growth, presented at the Planning Committee Meeting of February 23, 2026.

**CARRIED**

### **11.2 Greater Sudbury Community Improvement Plan Application – 603 Main Street, Lively**

The following resolution was presented:

#### **PL2026-29**

Moved By Councillor Landry-Altman  
Seconded By Councillor Lapierre

THAT The City of Greater Sudbury approves the Greater Sudbury Community Improvement application at 603 Main Street Lively, and directs staff to prepare the necessary by-law, as outlined in the report entitled “Greater Sudbury Community Improvement Plan Application – 603 Main Street, Lively” from the General Manager of Planning and Growth, presented at the Planning Committee Meeting of February 23, 2026.

**CARRIED**

**12. Members' Motions**

No Motions were presented.

**13. Addendum**

No Addendum was presented.

**14. Civic Petitions**

No Petitions were submitted.

**15. Question Period**

No Questions were asked.

**16. Adjournment**

Councillor Fortin moved to adjourn the meeting. Time: 1:41 p.m.

**CARRIED**

# Minutes

## For the City Council Meeting

February 24, 2026  
Lionel E. Lalonde Centre  
239 Montée Principale, Azilda

Present (Mayor and Councillors)	Councillor Signoretti, Councillor Benoit, Councillor Brabant, Councillor Fortin, Councillor Parent, Councillor Lapierre, Councillor Labbé, Councillor Sizer, Councillor McIntosh, Councillor Cormier, Councillor Landry-Altman, Mayor Lefebvre
Absent	Councillor Leduc
City Officials	Shari Lichterman, Chief Administrative Officer, Margaret Karpenko, Chief Financial Officer, Tyler Campbell, General Manager of community Well-being, Antti Vilkkko, General Manager of Community Infrastructure, Kris Longston, General Manager of Planning & Growth, Ken Stuebing, General Manager of Community Services, Brigitte Pilon, Director of Strategic Initiatives and Communications, Melissa Riou, Director of Planning Services, Jeff Pafford, Director of Parks & Recreation Services, Miranda Mackie, Director of Children & Social Services, Barbara Dubois, Director of Housing Operations, Kelly Gravelle, Deputy City Solicitor, Dawn Noel de Tilly, Chief of Staff, Eric Labelle, City Solicitor and Clerk, Regina Sgueglia, Clerk's Services Assistant, Bankie Idowu, Clerk's Services Assistant

### His Worship Mayor Paul Lefebvre, In the Chair

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**1. Call to Order**

The meeting commenced at 6:00 p.m.

**2. Moment of Silent Reflection**

Those present at the meeting observed a moment of silent reflection.

**3. Land Acknowledgement**

The Chair presented a Land Acknowledgement.

**4. Roll Call**

A roll call was conducted.

**5. Declarations of Pecuniary Interest and the General Nature Thereof**

None declared.

**6. Consent Agenda**

The following resolution was presented:

**CC2026-42**

Moved By Councillor Signoretti

Seconded By Councillor Benoit

THAT the City of Greater Sudbury approves Consent Agenda items 6.1.1 to 6.1.2.

**CARRIED**

The following are the Consent Agenda items:

**6.1 Matters Arising from Committees**

**6.1.1 Matters Arising from Operations Committee Meeting of February 18, 2026**

**CC2026-43**

Moved By Councillor Signoretti

Seconded By Councillor Benoit

THAT the City of Greater Sudbury approves Operations Committee resolutions OP2026-06 to OP2026-10 from the meeting of February 18, 2026.

**CARRIED**

**6.1.2 Matters Arising from Planning Committee Meeting of February 23, 2026**

**CC2026-44**

Moved By Councillor Signoretti

Seconded By Councillor Benoit

THAT the City of Greater Sudbury approves Planning Committee resolutions PL2026-20 to PL2026-29 from the meeting of February 23, 2026.

**CARRIED**

**7. Presentations**

**7.1 Housing Accelerator Fund First Annual Update and Housing Supply Strategy Update**

Melissa Riou, Director of Planning Services, provided an electronic presentation regarding the City's progress with commitments made as part of the Housing Accelerator Fund (HAF) and an update on the first annual report, as well as progress on implementing the Housing Supply Strategy.

## **8. Managers' Reports**

### **8.1 Day Camp and Playground Program User Fees**

The following resolution was presented:

#### **CC2026-45**

Moved By Councillor Lapierre

Seconded By Councillor McIntosh

THAT the City of Greater Sudbury approves new user fees for Camp Sudaca and Neighbourhood Playground programs as outlined in the report entitled "Day Camp and Playground Program User Fees" from the General Manager of Community Services, presented at the City Council meeting on February 24, 2026.

Rules of Procedure

Councillor Lapierre moved to amend the resolution.

The following amendment was presented:

#### **CC2026-45-A1**

Moved By Councillor Lapierre

Seconded By Councillor McIntosh

THAT the resolution be amended to include the following:

Subject to the new user fees being phased in over a period of 2 years.

**CARRIED**

The resolution as amended was presented:

#### **CC2026-45**

Moved By Councillor Lapierre

Seconded By Councillor McIntosh

As amended

THAT the City of Greater Sudbury approves new user fees for Camp Sudaca and Neighbourhood Playground programs as outlined in the report entitled "Day Camp and Playground Program User Fees" from the General Manager of Community Services, presented at the City Council meeting on February 24, 2026.

Subject to the new user fees being phased in over a period of 2 years.

A recorded vote was held.

YEAS: (10): Councillor Signoretti, Councillor Benoit, Councillor Brabant, Councillor Fortin, Councillor Parent, Councillor Lapierre, Councillor McIntosh, Councillor Cormier, Councillor Landry-Altman, and Mayor Lefebvre

NAYS: (2): Councillor Labbé, and Councillor Sizer

Absent (1): Councillor Leduc

**CARRIED (10 to 2)**

## **8.2 College Street Underpass Rehabilitation Update**

The following resolution was presented:

### **CC2026-46**

Moved By Councillor Cormier

Seconded By Councillor Lapierre

THAT the City of Greater Sudbury approve the bridge rehabilitation cost of \$8.7 million, to be funded by Canada Community Building Fund, as outlined in the report entitled "College Street Underpass Rehabilitation Update" from the General Manager of Community Infrastructure, presented at the City Council meeting on February 24, 2026.

**CARRIED**

## **8.3 Transition of Auditor General's Office**

The following resolution was presented:

### **CC2026-47**

Moved By Councillor Benoit

Seconded By Councillor Signoretti

THAT the City of Greater Sudbury approves the transition plan and directs staff to present the necessary amending by-laws and proceed with next steps as outlined in the report entitled "Transition of the Auditor General's Office" from the Chief Administrative Officer, presented at the City Council meeting on February 24, 2026.

**CARRIED**

## **8.4 2026 Municipal and School Board Elections Update**

The following resolution was presented:

**CC2026-48**

Moved By Councillor Cormier  
Seconded By Councillor Sizer

THAT the City of Greater Sudbury directs staff to present the by-laws as outlined in the report entitled "2026 Municipal and School Board Elections Update" from the Chief Administrative Officer presented at the City Council meeting on February 24, 2026.

**CARRIED**

**9. By-laws**

The following resolution was presented:

**CC2026-49**

Moved By Councillor Brabant  
Seconded By Councillor Fortin

THAT the City of Greater Sudbury read and pass By-law 2026-21 to By-law 2026-29Z.

**CARRIED**

The following are the By-Laws:

**9.1 By-law 2026-21 to 2026-29Z**

**2026-21**

A By-law of the City of Greater Sudbury to Confirm the Proceedings of Council at its Meeting of February 24, 2026

**2026-22**

A By-law of the City of Greater Sudbury to Close Part of Alder Street, Sudbury Described as Part of PIN 73585-1085(LT), Parts 2 and 3, Plan 53R-22342, City of Greater Sudbury

Planning Committee Resolution #PL2025-162

**2026-23**

A By-law of the City of Greater Sudbury to Authorize the Sale of the Closed Part of Alder Street, Sudbury, Described as Part of PIN 73585-1085(LT), Parts 2 and 3, Plan 53R-22342, City of Greater Sudbury to 2269139 Ontario Inc.

Planning Committee Resolution #2025-162

**2026-24**

A By-law of the City of Greater Sudbury to Deem Lots 28, 33, 36 and 41 on Plan M-91 not to be Lots on a Plan of Subdivision for the Purposes of Section 50(3) of the Planning Act

This by-law deems four lots on a plan of subdivision to no longer be treated as lots on a plan of subdivision, in order to clear a condition in a consent application intended to re-divide the four lots into three lots to accommodate the sale of the existing structures on the land - Greater Sudbury Housing Corporation, 368-380 Charette Avenue, Sudbury.

**2026-25P**

A By-law of the City of Greater Sudbury to Adopt Official Plan Amendment No.153 to the Official Plan for the City of Greater Sudbury

Planning Committee Resolution #PL2025-159

This by-law amends the Official Plan to introduce Schedule 6B - Wildland Fire Hazards - City-wide.

**2026-26P**

A By-law of the City of Greater Sudbury to Adopt Official Plan Amendment No.157 to the Official Plan for the City of Greater Sudbury

Planning Committee Resolution #PL2026-07

This by-law amends the Official Plan to update Schedule 6 - Hazard Lands based on adopted floodplain mapping, to reflect the most up to date information available relating to floodplain hazards - City-wide.

**2026-27Z**

A By-law of the City of Greater Sudbury to Amend By-law 2010-100Z being the Comprehensive Zoning By-law for the City of Greater Sudbury

Planning Committee Resolution #PL2026-01

This by-law rezones the subject lands from 'H39R1-5', Low Density Residential One Holding, 'H39R2-1', Low Density Residential Two Holding, and 'H39R2-2', Low Density Residential Two Holding, to 'R1-5', Low Density Residential One, and 'R3', Medium Density Residential in order to permit a more diverse range of housing options in an existing draft plan approved plan of subdivision and remove the holding provision - Royal Arc Developments Inc., 0 Dominion Drive, Hanmer.

**2026-28Z**

A By-law of the City of Greater Sudbury to Amend By-law 2010-100Z being the Comprehensive Zoning By-law for the City of Greater Sudbury

Planning Committee Resolution #PL2026-11

This by-law rezones the subject lands from “R1-5”, Low Density Residential One to “R2-2”, Low Density Residential Two to permit eight semi-detached dwellings - 2430808 Ontario Limited, 2948, 2954, 2960 and 2966 Windstar Avenue, Chelmsford.

**2026-29Z**

A By-law of the City of Greater Sudbury to Amend By-law 2010-100Z being the Comprehensive Zoning By-law for the City of Greater Sudbury  
Planning Committee Resolution #PL2026-12

This by-law rezones the subject lands from “R1-5”, Low Density Residential One to “R3(112)”, Medium Density Residential Special to permit one row dwelling containing eight units and being one storey in height, with site-specific provisions - Adam Martel, 1081 Attlee Avenue, Sudbury.

**10. Members' Motions**

**10.1 Implementation of Budget Business Case Requests and Service Partner Presentation Deadlines**

The following motion was presented:

**CC2026-50**

Moved By Councillor McIntosh

Seconded By Councillor Signoretti

WHEREAS the review and approval of the annual municipal budget is a core responsibility of City Council;

AND WHEREAS City staff must be provided with sufficient time to prepare the draft budget and associated business cases;

AND WHEREAS the budgets of the City’s Service Partners have a significant impact on the municipal tax levy and on decisions related to service level delivery;

AND WHEREAS Members of Council require adequate time to review the draft budget, all supporting business cases, and Service Partner budgets in order to effectively prepare for budget deliberations;

AND WHEREAS establishing a deadline for the submission of business case requests from staff and Members of Council would ensure sufficient time for budget preparation and review;

AND WHEREAS Service Partner budget presentations should occur during the early stages of the budget process;

AND WHEREAS Section 290(6) of the Municipal Act stipulates that or the purpose of preparing and adopting its budget for a year, the local municipality may by by-law require that the year’s budget of every board,

commission or other body, other than an upper-tier municipality or school board, for which the municipality is required by law to levy a tax or provide money, be submitted to the municipality on or before a date specified by the local municipality, and that the budget shall be in such detail and form as the by-law provides;

THEREFORE BE IT RESOLVED that all business case requests, including those submitted by Members of Council, shall be submitted no later than the first meeting of the Finance and Administration Committee in September, or at its first meeting in December of the year following a municipal election for the following year's budget deliberations;

AND BE IT FURTHER RESOLVED that staff prepare a by-law to be presented for Council's consideration requiring that all Service Partners submit and present their budgets to the Finance and Administration Committee at its November meeting, or at its first meeting in December of the year following a municipal election for the following year's budget deliberations.

**CARRIED**

### **First Nation – Municipal Community Economic Development Initiative (CEDI)**

Rules of Procedure

Mayor Lefebvre moved that the notice provisions be waived and that the Motion be dealt with due to time constraints.

**CARRIED BY TWO-THIRDS**

The following motion was presented:

**CC2026-51**

Moved By Councillor Benoit

Seconded By Councillor Labbée

WHEREAS the City of Greater Sudbury intends to improve intergovernmental relations with Atikameksheng Anishnawbek and Wahnapiatae First Nation and enter into a community-to-community relationship with both communities;

AND WHEREAS the City of Greater Sudbury commits to the participation of the community in the First Nation – Municipal Community Economic Development Initiative (CEDI) from this date of February 24, 2026 until March 2027;

AND WHEREAS the City of Greater Sudbury has assigned Mayor Paul Lefebvre as their elected official Working Group champion;

AND WHEREAS the City of Greater Sudbury has assigned Meredith Armstrong, Director of Economic Development and Brigitte Pilon, Director, Strategic Initiatives and Communications as their staff Working Group champions;

AND WHEREAS the City of Greater Sudbury commits to the following resources in collaboration with Atikameksheng Anishnawbek and Wahnapiatae First Nation through a collaborative joint Working Group:

- A. Taking part in monthly meetings as elected and staff Working Group champions included in the joint Working Group throughout the CEDI process;
- B. Coordinating a contingency plan for the CEDI Working Group champions should a designated person leave their position prior to March 2027;
- C. Organizing and participating in three to four full-day joint workshops and ensuring representation of the elected officials, senior administration, economic development and land management/planning staff from each community at each workshop;
- D. Organizing ongoing community engagement to keep the community informed about CEDI program participation, partnership and joint community economic development initiatives as appropriate;
- E. Maintaining communication with CEDI staff and assisting with logistics of community visits, strategic meetings and workshops, as appropriate;
- F. Providing in-kind and incremental financial resources required to hold the meetings;
- G. Providing additional staff time and support as required by the joint Working Group; and
- H. Actively participating in the planning for and management of the jointly accessed Capacity Building Grant;

THEREFORE BE IT RESOLVED that the City of Greater Sudbury supports the participation in First Nation-Municipal Community Economic Development Initiative (CEDI) from the date of this Council Resolution until March 2027.

**CARRIED**

## **11. Correspondence for Information Only**

### **11.1 Roadmap to End Homelessness Implementation Plan 2025-2030**

For Information only.

**12. Addendum**

Rules of Procedure

Mayor Lefebvre moved that the addendum be dealt with.

**CARRIED BY TWO-THIRDS**

The following resolution was presented:

**CC2026-52**

Moved By Councillor Cormier

Seconded By Councillor Parent

THAT the City of Greater Sudbury read and pass By-law 2026-30Z.

**CARRIED**

**13. Civic Petitions**

No Petitions were submitted.

**14. Question Period**

No Questions were asked.

**15. Adjournment**

Councillor Cormier moved to adjourn the meeting. Time: 8:01 p.m.

**CARRIED**

## Future Ready Action Plan Update

Presented To:	City Council
Meeting Date:	April 14, 2026
Type:	Correspondence for Information Only
Prepared by:	Kris Longston Planning and Growth
Recommended by:	General Manager of Planning and Growth

## Report Summary

This report provides an update regarding Q3 and Q4, 2025 progress on the City's Accelerating Growth and Development in Greater Sudbury - Call to Action Plan.

## Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report supports Council's Strategic Plan by ensuring that our development services demonstrate best-in class policies and processes to support the anticipated growth in residential and non-residential development over the next 10 to 15 years. Specifically, the report relates to Council's Strategic Plan objectives to "Reinforce Infrastructure for New Development" (1.4), "Demonstrate Innovation and Cost-Effective Service Delivery" (1.5) and "Strengthen Business and Development Processes and Services to Support Business Growth" (2.3).

## Financial Implications

There are no financial implications associated with this report.

## Background

As established at the May 29, 2023 City Council meeting, the mandate of the Future-Ready Development Services Ad-Hoc Committee is to "assess the potential for the City of Greater Sudbury's development services to reflect leading practices that ensure support for growth is timely and efficient and the municipality has the capacity, best-in-class policies and processes to support anticipated growth in residential and nonresidential development over the next 10-15 years." In line with the approaches approved at its July 11, 2023, meeting, a project team supporting the Committee conducted stakeholder engagement sessions and additional research between August and November 2023. Following additional direction provided at the Committee's December 7, 2023, meeting, the project team completed a final report outlining findings and recommendations.

A final report was presented to the Committee on May 1, 2024, and included a detailed synopsis of the work and findings, including a summary of the 54 Calls to Action and the 24 by 24 submission. Following the

presentation of the report, the Committee passed the following resolution:

*THAT the City of Greater Sudbury directs staff to provide a report by September 30, 2024 responding to the report entitled “Accelerating Growth and Development in Greater Sudbury: 2024 Report of the Future-Ready Development Services Ad-Hoc Committee” presented by the Chief Administrative Officer at the Future-Ready Development Services Ad-Hoc Committee meeting of May 1, 2024 which, among other details:*

- a) *Comments on the feasibility and legislative ability of the municipality to adopt the 54 Calls for Action,*
- b) *Provides an Implementation Plan and estimate of resource requirements, and*
- c) *Includes a schedule for addressing each element of the Implementation Plan.*

Staff reviewed the Calls to Action and produced the required implementation plan and schedule at the November 27, 2024, Future-Ready Development Services Ad-Hoc Committee. Council subsequently approved the implementation plan and directed staff to provide bi-annual progress updates. The [first progress report](#) covering Q1 and Q2, 2025 was presented to the Committee in June. This report represents the second staff progress update covering progress made in Q3 and Q4, 2025.

## **Implementation Plan Overview and Highlights**

Since Council approved the implementation plan, staff have been steadily working on the action items. A current progress update is included as an appendix to this report. Below are some highlights of the Q3/Q4 2025 implementation work that has taken place.

### **Share Stories of Success and Good News – Calls to Action #6 and #7**

Based on user feedback, the City’s Economic Bulletin (attached) has been reformatted and simplified to highlight key information related to development activity in the City, such as housing starts, population growth, health care, downtown revitalization, business development and other key indicators of the City’s economic wellbeing and commitment to growth. The newly formatted bulletin is now published twice a year and is prominently featured on the [Invest Sudbury](#) website, promoted with a News Release that is sent to over 300 local contacts and sent through the national News Wire to an audience of over six million. Attached is the Q1/Q2 2025 issue of the City’s Economic Bulletin.

### **ELS Commercial/Industrial Policy Framework Review – Calls to Action #1, #38, #46 and 24 x 24 #5**

A review of the City's current policy framework for commercial and industrial development is underway as part of the implementation of the Employment Land Strategy (2022). The review will examine the City's Zoning By-law and Official Plan and include community engagement to ensure that appropriate planning policies are in place to reflect current industry standards and practices. The review will include:

- modernizing the commercial and industrial zone categories including simplifying zones and/or definitions, along with related Official Plan policy changes;
- reviewing zone standards with respect to modern requirements (e.g. lot size, frontage, parking ratios); and
- recommendations that respond to specific recurring issues that have been identified by staff as well as those that emerge through discussion with internal and external priority audiences.

To date, two priority audience engagement sessions have been held to received early input with a third scheduled for Q3 of this year. Further information and engagement options are available through the [Over to You website](#).

The project is expected to be completed by the end of 2025 and has been supported with contributions from the Greater Sudbury Development Corporation (GSDC). A [status update report](#) on the project was recently

presented to Planning Committee in September.

## **Reconfigure Development Liaison Advisory Panel – Calls to Action #24**

Earlier this year, the Planning and Growth team engaged current, former, and prospective DLAC members, along with the broader development community, to gather feedback on how DLAC could better serve their needs. Based on this input, a refreshed format was launched in May, featuring two mixers (spring and fall/winter) and two structured meetings (winter and summer/fall) annually. Mixers are held in the evenings with brief presentations, while meetings take place over lunch with more in-depth discussions.

The first structured meeting under the new format was held on September 18<sup>th</sup> and drew a record 94 attendees. Presentations were delivered by Planning, Building, and Economic Development staff, alongside updates from Conservation Sudbury and guest speakers from Invest Ontario. The event also marked the launch of the new DLAC webpage, which saw subscriber numbers double from 17 to 34 within two weeks, enhancing direct communication through email updates.

Following the meeting, DLAC members were invited to participate in one-on-one sessions with the Invest Ontario team to explore land and investment opportunities. The Economic Development team also extended invitations to select landowners based on site readiness and alignment with the Employment Land Strategy. Due to time constraints, six sessions were held, with nine companies expressing interest. Those unable to attend were connected with Invest Ontario for follow-up meetings. Landowners were encouraged to explore the Site Readiness Program to support site derisking and architectural studies. The next scheduled DLAC event will be a mixer in late November.

## **Updates to Community Improvement Plan and Zoning By-law – Calls to Action #38, #39, #47, #49, #51 and #73**

### **Housing-related amendments:**

In 2025 staff have actioned a number of housing-related Official Plan and Zoning By-law amendments as part of the City's Housing Supply Strategy and as part of successful funding applications (Housing Accelerator Fund [HAF] and Canada Housing Infrastructure Fund [CHIF]), including:

- Removing the number of units per building and increasing the maximum density for residential units in Commercial zones (staff report [here](#), By-law 2025-87P & 2025-88Z [here](#));
- Permitting row dwellings in the "C2", General Commercial zone (staff report [here](#), By-law 2025-165Z [here](#));
- Fourth units as-of-right (staff report [here](#));
- Reduced zoning standards associated with four units as-of-right (staff report [here](#))

Other completed housing-supportive amendments include:

- Softening of language in the Official Plan around maximum residential densities;
- Residential units as-of-right in the 'I', Institutional zone

### **New Community Improvement Plan:**

The new Greater Sudbury Community Improvement Plan (GSCIP) was adopted September 9, 2025 (staff report [here](#)). More information about the GSCIP can be found [here](#).

Highlights of the new GSCIP include:

- New CIP boundaries
- A general combination of three former CIPs (Strategic Core Areas, Brownfields, Affordable Housing)
- A new Housing Accelerator Program applicable to the nodes and requiring a minimum of three net new dwelling units to be eligible

- A refinement of the Façade Improvement Program eligibility criteria to provide further guidance on aesthetics, historical preservation, durability, energy efficiency, and accessibility.
- General updates throughout to improve general requirements and descriptions of programs

### **Official Plan Phase 2 Update:**

A staff report titled “Next Steps – Phase 2 of the Official Plan Review” is scheduled for the October 20, 2025 Planning Committee agenda. Staff are anticipating presenting a draft of the Official Plan update in Q1 of 2026 with Council adoption anticipated to follow in Q2.

### **PRONTO Implementation**

The Building and Planning Pronto rollout continues to progress, with online payment functionality currently in development and targeting a launch date in mid Q4. In parallel, monthly updates to applications, workflows, and reporting are being implemented based on feedback from Building and Planning Services and stakeholders, supporting continuous improvement of the platform.

Looking ahead, Pronto is being expanded to support other agencies, with active development underway for Conservation Sudbury. This includes new permit and pre-consultation application types and workflows, which are being designed in collaboration with stakeholders and are expected to be completed by the end of 2025 with a formal launch in early 2026. Future integration with Fire and By-Law Services is currently being planned, though specific development timelines have not yet been established.

The submission plan quality artificial intelligence (AI) pilot project officially kicked off in the first week of October 2025. A designated plans examiner is currently working with the Archistar AI team to provide examples of approved plans for Single Family Dwellings, including those with up to three Additional Dwelling Units, to help train the AI model using the City’s Zoning By-law. The AI pilot is expected to conclude by January 2026, after which the AI will be tested on two to three real-world applications. A formal update will be presented to Council in Q1 2026 to determine next steps based on the AI pilot’s outcomes.

### **Resources Cited**

Accelerating Growth and Development in Greater Sudbury – Call to Action Implementation Plan, presented at the November 27<sup>th</sup>, 2024 Future-Ready Development Services Ad-Hoc Committee: <https://pub-greatersudbury.escribemeetings.com/Meeting.aspx?Id=92f93020-4fc8-48ea-88a1-831ffe45c7e1&Agenda=Agenda&lang=English&Item=16&Tab=attachments>

Accelerating Growth and Development in Greater Sudbury: 2024 Report of the Future-Ready Development Services AdHoc Committee, presented at the May 1<sup>st</sup>, 2024 Future-Ready Development Services AdHoc Committee: <https://pub-greatersudbury.escribemeetings.com/FileStream.ashx?DocumentId=53242>

# Economic Bulletin

## 2025

January – June

### Greater Sudbury Gross Domestic Product (GDP)

**\$9.7 billion**

10th highest in Ontario  
Toronto Metropolitan University's Centre for Urban Research and Land Development – Analysis on Canada's Census Metropolitan Areas (CMAs) – 2020

**\$56,315**

per capita  
4th highest in Ontario  
Toronto Metropolitan University's Centre for Urban Research and Land Development – Analysis on Canada's Census Metropolitan Areas (CMAs) – 2020

## Growth by the Numbers

### Immigration Pilot Programs

Immigration, Refugees and Citizenship Canada (IRCC) selected the City of Greater Sudbury as a participating community to host the new Rural Community Immigration Pilot (RCIP) and Francophone Community Immigration Pilot (FCIP) programs.



**191,902**

Population

\*Population data reflects the Greater Sudbury Census Metropolitan Area, offering a broader and more accurate estimate than municipal boundaries alone.

#### Launched in June:

**525** RCIP Allocations for 2025

**45** FCIP Allocations for 2025

#### RCIP Priority Sectors:

- Natural and applied sciences
- Health
- Education, law and social, community and government services
- Trades and transport
- Natural resources and agriculture

#### FCIP Priority Sectors:

- Business, finance and administration
- Health
- Education, law and social, community and government services
- Art, culture, recreation and sport
- Trades and transport

**149** Total Designated Employers

Total as of June 2025. Only employers operating within the priority sectors, within the designated program boundaries, and hiring for priority occupations will be eligible to apply for program designation.

**172** Total Applications for June Intake

#### Candidates Recommended for June Intake:

**66** RCIP

**7** FCIP

## Unemployment

**5.5 per cent**  
Greater Sudbury  
June 2025

**7.8 per cent**  
Ontario  
June 2025

**6.9 per cent**  
Canada  
June 2025

## IN SUDBURY... Your new JOB is waiting!

Let employers find you!



## Talent Attraction

Greater Sudbury's new talent attraction and retention campaign, **Move to Sudbury**, targets key regions in Canada and internationally, appealing to individuals and families seeking a higher quality of life, affordable housing and job opportunities.

In May, the City launched a reverse job board, allowing job seekers to upload their résumés to a database accessible to local employers.

**1,500** inquires requesting more information to Move to Sudbury

**200** conversations continued following initial email inquiry

**67,000** landing page visits  
January to June 2025

**4,500** résumés submitted to reverse job board

**200+** employers signed up  
May to July 2025

## Health Care

**5** Total New Family Physicians Servicing the Community

Family physicians work in various capacities. All new family physicians that have started practicing in 2025 have been Practice Ready Ontario recruits. Practice Ready Ontario is a provincial practice-ready assessment program available to internationally trained family physicians to obtain an independent practice certificate in Ontario.

#### 2 New Health Care Facilities

- MoveMedicine Inc.
- Sudbury Hyperbarics & Wound Care Clinic

**20**

Total New Specialists

Fields of Medicine: Anesthesiology, Cardiology, Care of the Elderly Family Practitioner, Dentistry, Emergency Medicine, Endocrinology, Forensic Pathology, General Internal Medicine, General Surgeon, Geriatrician, Infectious Disease Specialist, Medical Oncology, Nuclear Medicine, Pediatrics, Psychiatry, and Radiology.

Data provided by Health Sciences North.

## Building Greater Sudbury

Total Construction Permit Value for all Sectors: **\$166.3M**

### Residential Construction

**603** Total Residential Units Approved Through Development Applications

**53** New Residential Construction Permits Issued

**\$38.2 million** New Residential Construction Value

**550** Residential Alterations or Renovations Permits Issued

**\$29.9 million** Residential Alterations or Renovations Construction Value

**205** Housing Units Approved by Building Permits

### Industrial/Commercial/Institutional (ICI) Construction

**164** Total Permits Issued

**\$98.2 million** Total Construction Value of all ICI Permits

**34** Permits Issued for Projects Over \$1 million

**\$92.5 million** Total Construction Value of all Projects Valued Over \$1 million

### Highlighted Development Projects

A look at some projects in various stages of development as of June 2025.

#### Residential:

- Construct New and Conversion Development – Stonebrook Suites (870 Auger Street) – Creating 69 Units of Housing – Construction Value of **\$9.4 M**
- Construct New Multi-Unit Building – Creating 10 Units (3692 Highway 144) – Construction Value of **\$1.2M**
- Construct New Multi-Unit Building – Creating 8 Units – (214 Moonlight Avenue) Construction Value of **\$1.1M**

#### Institutional:

- Conversion Change of Use – Creating a Mental Health Crisis Residence – Construction Value of **\$6.7M**
- Facility Upgrades – Laurentian University – Construction Value of **\$5.9M**
- Facility Upgrades – Health Sciences North – Construction Value of **\$2M**

#### Commercial:

- Interior Alterations – Creating MNP Offices – Construction Value of **\$5.1M**
- Interior Alterations – Creating Doghouse Restaurant & Patio – Construction Value of **\$1.6M**
- Interior Alterations and Addition – CIP Medical Clinic – Construction Value of **\$1.1M**

#### Industrial:

- Clarabell Mill – Demolish Conveyor Gallery and Conveyor Belt Rebuild – Construction Value of **\$19.1M**
- Vale – Phase 3 Scrubber Building – Construction Value of **\$11.2M**
- Construct New Fabrication Shop – Jenmar – Construction Value of **\$3M**

## Community and Business Support

### Greater Sudbury Development Corporation (GSDC) Funded Projects and Organizations

\*This is a look at some GSDC funded projects and organizations in the first six months of 2025.

- BEV In-Depth: Mines to Mobility Conference
- Laurentian University's Institute for Northern Housing Innovation at the McEwen School of Architecture Curling Canada 2025 Northern Ontario Mixed Provincials
- Greater Sudbury Export Marking Assistance Program
- Northern Ontario Venture Capital Fund Feasibility Study



### Start-Ups and Growing Businesses

#### Innovation Quarters (IQ)

January – June 2025

**Cohort 5**  
**13** businesses supported

#### Regional Business Centre

**51** businesses started

**3** businesses expanded

**62** new jobs created

**668** inquires for support

**17** seminars delivered to 239 members

#### Starter Company Plus

**93** applications received

**22** accepted into the program

**17** completed training program



IQ Cohort 5



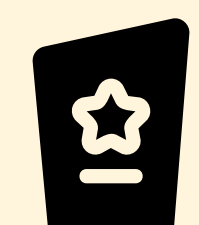
Starter Company Plus

#### Bell Business Excellence Awards

May 29, 2025 - Hosted by the Greater Sudbury Chamber of Commerce

**1** Award Winning Alum: Small Enterprise Award – Kadence Music Therapy

**2** Awards Sponsored: The Small Enterprise Award – Regional Business Centre Executive of the Year Award – City of Greater Sudbury and the GSDC



### International Visits

Note: Greater Sudbury strengthens global ties and drives economic growth through international delegation visits to and from the city, promoting investment, trade and innovation.

- Kazakhstan Ambassador to Canada Visit – February
- South Korea and Japan Mission – April
- United Kingdom Japanese Relocation Visit – April
- Business Mission of Canada Companies to Kazakhstan – June
- The Organization for Economic Co-operation and Development (OECD) 2025 Conference of Mining Regions and Cities in Finland – June
- Michener Institute's Ontario Rural Practice Preparation Program Visit – June

## Filming in Greater Sudbury

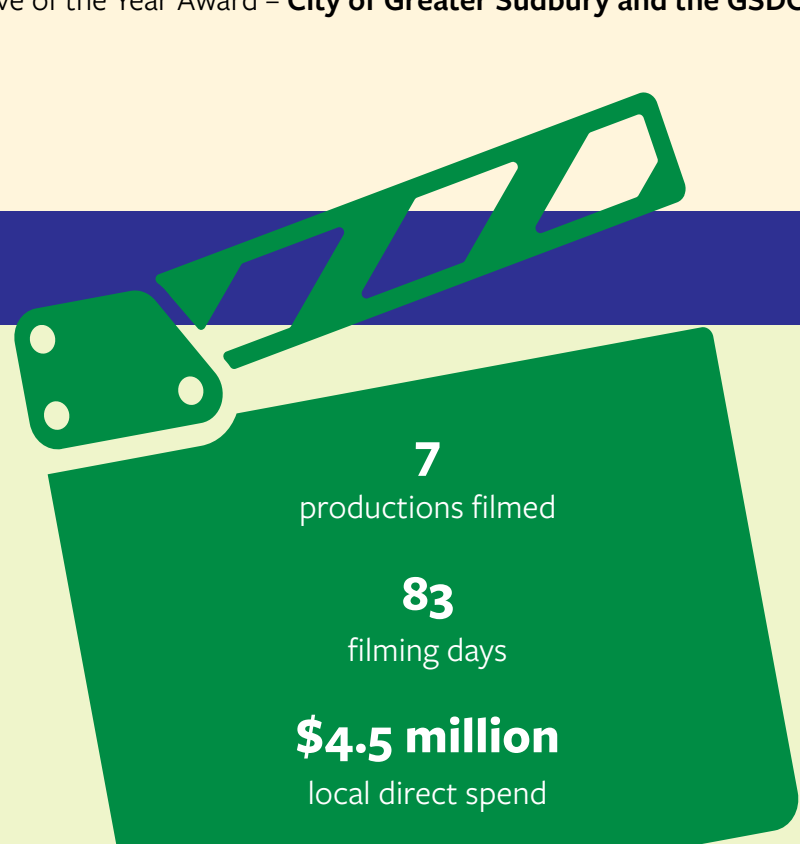
### Productions Highlight

**Shoresy Season 5** – filmed in February and March 2025

Local filmmakers continue to strengthen creative capacity, with several groups collaborating on new productions. Scriptfest is creating opportunities for emerging talent and building partnerships across public and private sectors.



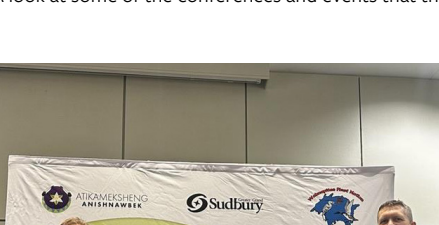
Shoresy Season 5



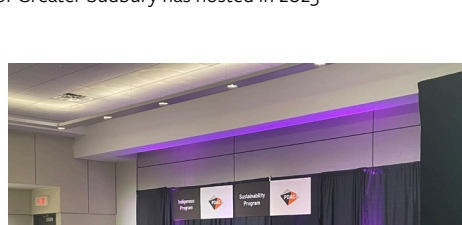
## A Destination for Events, Culture, and Tourism

### Conferences and Events Hosted by the City of Greater Sudbury

A look at some of the conferences and events that the City of Greater Sudbury has hosted in 2025



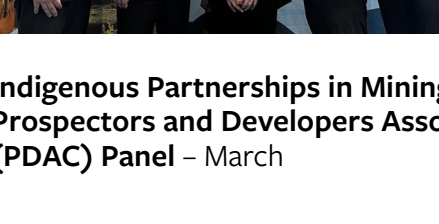
Indigenous Partnerships in Mining and Municipal Government Official Propsectors and Developers Association of Canada Annual Convention (PDAC) Panel – March



BEV In-Depth: Mines to Mobility Conference – May



Sudbury Mining Cluster Reception at PDAC 2025 – March



3rd Annual Sudbury Local Immigration Partnership Summit 2025 – March



BEV In-Depth: Mines to Mobility Conference – May



Economic Developers Council of Ontario (EDCO) – Sudbury Regional Event – June

## WESTJET

### Launches Direct Flights to Calgary

WestJet has officially launched its first-ever non-stop service between Sudbury and Calgary, opening new skies for travellers and businesses in Northern Ontario.

The seasonal route, which began June 12, operates twice weekly on Thursdays and Sundays through October. It marks WestJet's return to Sudbury after a seven-year absence and introduces the first direct air link between northeastern Ontario and Alberta.

The new service offers residents and businesses in Sudbury a faster, more convenient gateway to Western Canada. With Calgary as a major hub, passengers can access more than 70 destinations across North America and beyond.

The route is expected to support local businesses, enhance regional mobility and unlock new opportunities for tourism and trade. It also supports the Greater Sudbury Airport's strategy to expand air service and support post-pandemic recovery.

WestJet's return to Sudbury signals growing demand for regional connectivity and a renewed confidence in Sudbury's economic potential.

## Tourism Development Fund Strategy

Total Tourism Development Fund (TDF) Investment for 2025: **\$794,500**

– January to July 2025

The Tourism Development Fund (TDF) was established by the GSDC to promote and grow the tourism industry in Greater Sudbury by directing funds for tourism marketing and product development opportunities. It is managed by the GSDC's Tourism Development Committee, a sub-committee of the GSDC Board composed of board members and tourism leaders in our community.

### Projects Funded through the TDF in 2025

- AfroFest – Afrofestival 2025
- Atikameksheng Anishnawbek - Annual Jingtamok (Powwow 2025)
- Cinefest Sudbury – 2025 Tourism Growth Strategies
- HM Events and Entertainment – Indian Food Carnival
- Sudbury Indie Cinema – RAFT Project 2.0
- Jones Entertainment – Hockeyfest 2025 Featuring the Reklaws
- Kivi Park – Tourism Experience
- Knox Music Hall – Featured Artist and Event Marketing
- Nickel City Disc Golf – Disc Golf Expansion
- Northern Lights Festival Boreal – NLFB 54th year
- Sudbury 2025 Ontario 55+ Summer Games – 2025
- St. Charles College – OFSSA Hockey 2025
- We Live Up Here – Up Here 11

### Film Projects Funded through the TDF in 2025

Substance Production - The Fame: **\$50,000**

MotionArc Studios - Scriptfest: **\$20,000**

The Pond Production Inc. - The Pond: **\$20,000**

**APPENDIX A - CALLS TO ACTION**

		Description	Staff taking the lead	Area of Responsibility	Type of Action (Policy, Process, Communication, Governance/Organizational)	Action - Unimplementable, Completed, Underway, Proposed	Service Level Change? (With estimated Budget, if applicable)	Action Item Status	Q1 Status update	Q3 Status Update	Timing	Staff Comments/Recommendations
Call to Action	1	Revise corporate approach to risk management regarding development standards and its tendering process	CAO / COUNCIL / Director of Planning Services / Director of Engineering Services	Mayor / Council/ CAO/ Senior Staff	Governance/Policy	Underway for development standards. Additional areas for risk management changes to be identified	No service level change for development standards. City Council establishes risk tolerance and key enterprise risks that consider several community and organization issues. A review of procurement policies and processes can be undertaken.	Staff are initiating a review and consolidation of the Industrial and Commercial Zoning By-law standards. Staff to apply risk management lens to future policy and by-law updates and seek Council direction where required.	Consultant has been retained to undertake Industrial and Commercial Zoning land use policy review. Priority audience engagement is underway. Project is on schedule for late Q3 / early Q4 2025 completion.	Held 2nd priority audience consultation session on September 11, 2025. Project is on schedule for late Q3/early Q4 2025 completion.	Q3 2025 for Zoning By-law update. Other changes ongoing	Further Research Required on Tendering Process. Careful consideration needs to be given in situations where the City takes on more risk to facilitate development.
Call to Action	2	Council to publicly support staff	CAO / COUNCIL	Council	Communication	Underway/Complete	No service level change	Council established and is expected to follow a Code of Conduct. Council also approved a Council/Staff Relations Policy to support effective coordination and collaboration.			Ongoing	None
Call to Action	3	Mayor to have quarterly updates with senior staff	MAYORS OFFICE / CAO	Mayor's Office / CAO	Communication	Underway	No service level change	Both formal and informal meetings occur now between staff and Mayor's Office. Regularly scheduled reports to Committee and Council describe various aspects of operating performance, including development services.			Ongoing	None
Call to Action	4	Council to clearly identify their own rubric of success	CAO / COUNCIL	Mayor / Council/ CAO/ Senior Staff	Governance	Complete	No service level change	Council established priorities in its Strategic Plan and service level expectations via its approval of the corporation's budget. Performance indicators describing actual service levels are available online.			Ongoing	None
Call to Action	5	Continue to publish real-time data and benchmark updates	Director of Building Services / Director of Planning Services / Director of Economic Development	Planning / Building / Ec Dev	Communication	Completed/Underway	No service level change	Currently, development statistics are tracked and update on the City's Dashboards on a quarterly basis. In the future, integration of the dashboards with PRONTO will enable realtime updates.	Building Services continues to work with the PRONTO project team to complete a data warehouse that will enable real time updates to the development dashboard.	Project underway to track and publish all Planning and Growth related key performance indicators on a more frequent basis	Q2-2026/Ongoing	None
Call to Action	6	Share stories of success and good news	CAO / Director of Communications	Planning / Building / Ec Dev / Comms	Communication	Completed/Underway	No service level change	Directors of Communications/Economic Development/Building Services and Planning regularly publish economic bulletins describing development and economic activity in the City on a quarterly basis. Changes to include more frequent publishing of positive stories to different mediums.	Reformatted 2024 Economic Bulletin was released in Q1 of 2025.	In addition to reformatted economic bulletin a dedicated DLAC website has been established with push notifications to highlight new policies along with good news stories.	Q1-2025	None
Call to Action	7	Highlight new programs, policies, and legislative changes that affect the development process	Director of Planning Services / Director of Building Services / Director of Economic Development / Director of Communications	Planning / Building / Ec Dev / Comms	Communication	Underway/Proposed	No service level change	Directors of Economic Development, Building Services and Planning regularly meet with DLAC to outline legislative changes and develop workshops to meet the needs of the members. Improvements to communications surrounding legislative changes could include a dedicated development website with links to relevant development information.	Several initiatives are underway including reformatted economic bulletin, a reboot of DLAC and the creation of an Affordable Housing and Home Energy Concierge position to guide proponents through the development process. The new Employment Land CIP is accepting applications and helping to attract new industrial development leads.	Affordable Housing and Home Energy Concierge started on May 20, 2025. The position is funded under the Housing Accelerator Fund to help provide additional guidance to affordable housing proponents as well as residents seeking assistance with home energy projects.	Q2-2025	There is an onus on consultants and developers to be aware of changes in legislation and policy that impact the development process, particularly at the Provincial level. Staff develop engagement sessions and communication for City initiated changes. Recommend is the development of a dedicated page on the City's website that is a clearing house of development related statistics, legislation and information.
Call to Action	8	Create a series of plain language guides	Director of Building Services / Director of Planning Services	Planning / Building	Communication	Underway for Building Services and Proposed for Planning Services	No service level change	Building Services is currently working with Communications to identify available resources to create guides. Planning Services is conducting research on municipal best practices and will develop a series of guides for development applications and background studies.	User guides for development applications have been developed and will be rolled out by Planning Services to the website and to development stakeholders through Q2, 2025.	User guides development is ongoing.	Q3-2025	None
Call to Action	9	Create a simple document outlining roles, expectations, and rules of engagement.	Director of Building Services / Director of Planning Services	Planning / Building	Communication	Complete/Underway	No service level change	Currently SPART Memorandums of Understanding (MOU) identify application requirements and the responsible parties. This action item can be combined with the recommendation to develop user guides.	SPART MOUs have been reformatted to provide proponents with a clearer understanding of complete submission requirements.	User guide development is ongoing	Q3-2025	It is recommended that this action be rolled into Call to Action #8
Call to Action	10	Develop measures of success that include customer satisfaction and relationships	Director of Building Services / Director of Planning Services	Planning / Building	Process	Underway	No service level change	PRONTO system has the ability to include user surveys. Building and Planning Services to work with other staff to develop user satisfaction surveys for inclusion in PRONTO.	As part of the automation issuance for building permits Pronto includes a link to a customer satisfaction survey on the use of the system. Staff are currently expanding the survey to include more questions about difficulties in the approvals process but will not implement until Building and Planning are fully integrated.	New dedicated DLAC website has functionality for members to pose questions and submit comments on the development approval process.	Q4-2025	None

Call to Action	11	Institute a primary point of contact for each large development project file	Director of Building Services / Director of Planning Services	Planning / Building	Process Improvement / Communication	Complete/Underway	No service level change	Currently there is one point of contact on development files depending on the nature of the Application. For rezoning files, the Senior Planner acts as the sole point of contact and liaison between the applicant and the commenting departments. For site plans applications this is the Site Plan Control Engineer. Similarly, the Permit Coordinator and Plans Examiner are primary points of contact for the Building Permit.	Complete/Ongoing	Complete/Ongoing	Ongoing	Building and Planning development files are currently assigned to individual staff who manage the file along with others. In the past when unusually large projects were taking place (Vale Clear Air Project) additional staff were hired and dedicated to the project for its duration. Staff could improve communication to applicants that special teams can be developed for exceptionally large projects. Having dedicated staff to only a handful of files would require additional resources and is not recommended at this time.
Call to Action	12	Have a public-facing, cross-departmental development navigator at the One-Stop Services counter	Director of Building Services / Director of Planning Services	Planning / Building	Process Improvement / Communication	Complete/Proposed	Creating a navigator position that the One Stop Shop would be a service level change.	One Stop Shop staff at the development desk are cross trained to help applicants apply for different types of permits and development applications. After the permits are applied for, they are assigned to a primary point of contact per Action Item #11. To provide additional navigation personnel at the One Stop Shop would require new or reallocated resources.	Affordable Housing and Home Energy Concierge Position to be funded under the Housing Accelerator Fund will help provide additional guidance to affordable housing proponents and residents seeking assistance with home energy projects.	Affordable Housing and Home Energy Concierge started on May 20, 2025. The position is funded under the Housing Accelerator Fund to help provide additional guidance to affordable housing proponents as well as residents seeking assistance with home energy projects.	Ongoing	Further consultation is required with the development community to better understand the perceived gaps in service delivery related to this action item. This can take place in early 2025 as part of a review of DLAC.
Call to Action	13	Expand evening or weekend availability of staff	Director of Building Services / Director of Planning Services	Planning / Building	Process/Organizational	Unimplementable - Not part of current collective agreement. Options may exist for IT/AI solutions for off hours.	Making Staff available after hours and on weekends would be a service level change and would require changes to the collective bargaining agreement.	Building Services offers weekend inspection to development stakeholder group with minimal uptake. Other options for after hours support to be explored with DLAC.	Ongoing	To date, no weekend inspections have been requested from the development community. A review of AI solutions is underway with anticipated training/testing of the system in Q4.	In concert with AI pilot program in Q1 2026.	It is recommended that further consultation be undertaken with the development community to determine the need for this service and possible alternatives.
Call to Action	14	Create a clear dispute resolution or complaints process	Director of Building Services / Director of Planning Services	Planning / Building	Governance / Communication	Proposed: Education Sessions or Develop Builder Bulletin Around this	No Service level change.	Dispute resolution opportunities exist in the Planning Act, OBC Act and Building Bylaw but requires the applicant to use the tools available. Opportunities to escalate disagreements where there isn't a formal appeal process should be identified and clearly communicated. Staff to investigate dispute resolution best practices in other municipalities and report back with options.	Ongoing	Ongoing	Q1 2026	It is important to distinguish between instances where there is a legitimate dispute and those where a legislative requirement or approved condition/agreement is not being followed.
<b>Online Tools</b>												
Call to Action	15	Create an app that asks users questions and directs them to the resources and answers they need	Director of Information Technology / Director of Building Services / Director of Planning Services	Planning / Building	Communication	Proposed	Potential Service level change depending on preferred solution.	Staff reviewing current technology and municipal best practices and will report back with options.	Building Services has investigated the use of the chat bot technologies in other municipalities and have concerns that it will not meet the needs expressed by the development community. Staff continue to seek out AI sources that could integrate with the current Accela platform	AI solution currently in pilot phase.	2026	None
Call to Action	16	Create online training videos for Pronto	Director of Building Services / Director of Planning Services	Planning / Building	Communication	Proposed	No service level change	Building Services is currently working with the Communications team as part of their 2025 work plan to identify options and available resources. Planning Services to develop post Pronto launch in 2025.	This initiative will be completed once all Planning Applications are available through PRONTO and any updates to Building Services PRONTO workflows have been completed.	Review of Building Services workflows and user experience is ongoing with anticipated completion by end of 2026	Q4-2026	None
Call to Action	17	Improve visibility and tracking of the application progress on Pronto	Director of Building Services / Director of Planning Services	Planning / Building	Communication	Underway	No service level change	Increasing the functionality of Pronto is already a part of the 2024 Building Services work plan and will be part of continuous improvement.	With Building and Planning Services now using PRONTO, this will be an evolutionary process based on changes in technology and feedback from Pronto users	Review of Building Services workflows and user experience is ongoing with anticipated completion in early Q2 2026	Ongoing	This functionality already exists Pronto, however, it relies on the applicant to use the tools available. User feedback options are provided in Pronto and suggestions are used to improve the system.
Call to Action	18	Increase digital notes on each file	Director of Building Services / Director of Planning Services	Planning / Building	Process/Communication	Underway	No service level change	This functionality exists in Pronto for Building, Planning to be implemented Q2 2025. Building Staff continue to improve this feature to add clarity and understanding for applicants. DigEplan will be coming on line in Q4 of 2024 to enhance document management tools.	Electronic plan review will be a function of the PRONTO system and is current in use by Planning Services with Building Services coming on line in 2025.	Challenges with integration of DigEplan for existing and archive records delayed this implementation which is now proposed for training and launch Q2 2026	Q2-2026	None

Call to Action	19	Increased collaboration with Conservation Sudbury	Director of Building Services / Director of Planning Services / General Manager Conservation Sudbury	Building/Planning/Conservation Sudbury	Communication/Organizational	Underway	No service level change	Directors of Building Services, Planning Services and Economic Development currently meet weekly to discuss development issues. Conservation Sudbury (CS) GM joins every other week. CS to be brought into Pronto system in 2026, currently has limited access for building permit comments. Currently collaborating with CS on natural hazard identification in the settlement area along with policy support to assist development approvals process. CS and CGS continue to collaborate on several floodplain studies.	Directors of Building and Planning are meeting weekly with GM of Conservation Sudbury to discuss development issues.	Ongoing	Ongoing	Staff to continuously monitor collaboration efforts and identify opportunities for future process improvements.
<b>Pre-Consultation</b>												
Call to Action	20	Have senior staff continue to participate in SPART	Director of Building Services / Director of Planning Services / Director of Economic Development	SPART team	Process	Completed	No service level change	Senior staff from Planning Services, Building Services and Economic Development currently do and will continue to participate in SPART meetings.	Ongoing	Ongoing	Ongoing	None
Call to Action	21	Comments to clearly differentiate between requirements and recommendations	Director of Planning Services	SPART team	Process/Communication	Underway	No service level change	SPART comment template to be updated to prompt separate sections for requirements and recommendations.	See Calls to Action #8 and #9.	Ongoing. MOUs now clearly differentiate requirements from recommendations.	Q1-2025	None
<b>Proactively Addressing Legacy issues</b>												
Call to Action	22	Implement Financial Incentives for Closing Permits	Director of Building Services	Building Services	Policy	Underway	No service level change	This item is to be reviewed as part of the upcoming Building Permit Fee review and update.	Ongoing	Staff are currently undertaking a review of Building Fees, which will be presented to Council for consideration in 2026. This work will be combined with options for reducing the number of open permits.	Q2-2026	Data gathering has been completed and information provided to consultant for review and next steps in the fee review process
Call to Action	23	Apply Amnesty Period for open permits or for past work on property	Director of Building Services	Building Services	Governance	Unimplementable - Not permitted under the Building Code Act	No service level change	Open Permit Project and Issued Permit Completion Projects are underway in Building Services with staff working with owners to close legacy open permits.	Staff continue to work with owners to close open permits.	Staff continue to work with owners to close open permits.	Ongoing	Not permitted under the Building Code Act.
<b>New Engagement Opportunities</b>												
Call to Action	24	Reconfigure Development Liaison Advisory Panel format and include Councillors in membership	Director of Building Services / Director of Planning Services / Director of Economic Development / City Clerk	Planning / Building / Ec Dev / Clerks	Governance	Proposed	No service level change	Directors of Building Services, Planning Services and Economic Development to consult with DLAC members and identify opportunities for format/content changes and structure and report back with recommendations.	Consultations with DLAC members have taken place, resulting in changes to DLAC format and content. The new DLAC will be rebooted with a kickoff meeting in May.	Staff continue to review and make changes to the DLAC format based on feedback from DLAC members. First launch of newly formatted DLAC meeting took place in September and was well attended. The next event will take place in November.	Ongoing	None
Call to Action	25	Mayor to hold open meetings with development professionals twice a year	Mayors Office	Mayors Office	Communication	Proposed	No service level change	To be reviewed with Mayor's Office	Ongoing	Ongoing	Ongoing	Personal meetings are one form of engagement currently used to connect with the development community. Other, more efficient methods could be employed, depending on the expected outcome of the suggested meetings.
Call to Action	26	Clearly communicate that large project proponents may request in person meeting	Director of Building Services / Director of Planning Services / Director of Economic Development	Building / Planning / EcDev	Communication	Underway	No service level change	Directors of Economic Development, Building and Planning regularly offer opportunities to meet to discuss projects outside of SPART process.	Ongoing	Ongoing	Ongoing	This can be combined with other outreach Action Items.
<b>Staff Empowerment and Internal Coordination</b>												
Call to Action	27	Where appropriate, give staff more delegated authority	Director of Building Services / Director of Planning Services	Building / Planning	Governance	Underway	No service level change	Staff regularly review legislation and identify opportunities to delegate authority to staff where Provincial legislation permits and where Council is in agreement with the delegation and the potential risks. Depending on the level of delegation, changes to job descriptions may be required.	Ongoing	Ongoing	Ongoing	A recent example of increased delegation includes the removal of Holding Symbols under the Planning Act. Other opportunities may be explored as City By-laws are updated on a regular basis.
<b>Staff Training and Networking Opportunities</b>												
Call to Action	28	Staff to keep up with the online training modules available to the public	Director of Building Services / Director of Planning Services / Director of Economic Development	Building / Planning / EcDev	Organizational	Underway	No service level change	Staff regularly take advantage of online training opportunities and are encouraged to do so by supervisors. Professional development plans can be used to further ensure that training is a regular component of an employee's development.	Ongoing	Ongoing	Ongoing	Establish processes to regularly identify and communicate training opportunities to Building, Planning and Economic Development staff.

Call to Action	29	Quarterly meetings for managers across departments engaged in development	Director of Building Services / Director of Planning Services / Director of Economic Development	Building / Planning / EcDev	Communication / Organizational	Underway/Proposed	No service level change	Directors and Managers responsible for development meet weekly to discuss ongoing files and issues. Directors and Managers also attend DLAC meetings and SPART meetings.	Complete/Ongoing	Complete/Ongoing	Q1-2025	Staff to review opportunities to include more staff involved in development approvals in an updated DLAC format.
Call to Action	30	Annual staff engagement sessions	Director of Building Services / Director of Planning Services / Director of Economic Development	Building / Planning / EcDev	Communication / Organizational	Underway/Proposed	No service level change	To be combined with Action Item #24	See Call to Action #24	See Call to Action #24	Q1-2025	There is a need to focus meetings and engagement to ensure time is well allocated and effective.
<b>Staff Recruitment &amp; Retention</b>												
Call to Action	31	Increase Professional Engineer coverage	General Manager of Growth and Infrastructure	Growth and Infrastructure/Human Resources	Organizational	Underway	Business Case required for additional positions	The City is actively recruiting for Engineers with mixed success due to a strong economy. Staff to review opportunities to create "Engineer pipelines" through training opportunities.	Ongoing	Ongoing	Ongoing	The Engineering Services Audit suggests a Co-op program, which could also serve as an EIT program. Staff are also reviewing alternative models to deliver enterprise asset management and enterprise capital delivery that will address some redundancy issues and identify resource gaps for future business cases.
Call to Action	32	Create Junior Planner Staff Position	Director of Planning Services	Planning	Organizational	Proposed	Business Case required for additional positions	Junior Planner would require the development of a new job description with clearly separate duties from a senior planner. At present the Planning Services Department is at full complement and additional positions would require a business case. Opportunities to convert existing FTE to a Junior Planner position will be reviewed as vacancies arise.	Ongoing	Ongoing	TBD	A Junior Planner position would broaden the pool of candidates and help the City create a development pipeline for future succession planning. Staff will work with Human Resources to develop the job description so that it is ready if future opportunities present themselves.
<b>Timeline and Internal approvals for Committee Reports on eScribe</b>												
Call to Action	33	Mayor to call special meeting of Council and or Planning committee if required	City Clerk	Planning/Clerks	Governance	Completed	No service level change	The need to call special meetings would be determined by the Mayor, and based on the number and size of projects and whether they can all be accommodated within regularly-scheduled Planning Committee meetings.	Ongoing	Ongoing	Ongoing	Planning Committee meets twice per month and applications regularly are processed within municipal benchmarks. Process exists to call special meetings on an as needed basis.
Call to Action	34	Continue to offer conditional permits	Director of Building Services	Building Services	Governance	Completed/Continuous	No service level change	This process is actioned under the Chief Building Official as determined under the Building Code Act	Ongoing	Ongoing	Ongoing	Staff regularly work with proponents to run approval processes in parallel and to phase permit approvals where appropriate.
Call to Action	35	Encourage the use of the Hold Symbol	Director of Planning Services	Planning	Policy/Process	Underway	No service level change	Staff to use the pre-consultation (SPART) process to explore the use of holding zone provisions as part of development applications. Holding Symbols allow developers to attain a level of certainty regarding development permissions prior undertaking certain work. It should be noted that this is not meant to eliminate the need for any studies that may be required as part of a complete application.	Ongoing	Ongoing. Hold symbol recommended when appropriate.	Ongoing	None
<b>Tenders and Procurement Process</b>												
Call to Action	36	Institute third party review of large project and tenders	Director of Engineering Services	Engineering Services	Governance	Underway	Additional hours will be allocated from existing staff, which may impact the future capacity to deliver capital projects.	The City (Engineering Services) has a joint Municipal Committee with the Northeastern Ontario Construction Association (NOCA) to discuss Linear Infrastructure Contracts. It is proposed to include discussions regarding Large Projects, Development, and review contract language. NOCA has agreed to this change.	Ongoing	Ongoing	Ongoing	The City does business with a variety of companies located locally, nationally and internationally. As a result, any review should adopt a holistic approach. Staff regularly conducts reviews of its procurement processes.
Call to Action	37	Revise supplemental contract terms to share liability	Director of Engineering Services	Engineering Services	Governance	Underway	No Service Level Change - Additional hours will be allocated from existing staff, which may impact the future capacity to deliver capital projects.	The City (Engineering Services) has a joint Municipal Committee with the Northeastern Ontario Construction Association (NOCA) to discuss Linear Infrastructure Contracts. It is proposed to include discussions regarding Large Projects, Development, and review contract language. NOCA has agreed to this change.	Ongoing	Ongoing	Ongoing	The City does business with a variety of companies located locally, nationally and internationally. As a result, any review should adopt a holistic approach. Staff regularly conducts reviews of its procurement processes.
<b>Policy Review</b>												

Call to Action	38	Continue to review and consolidate zoning by-laws annually	Director of Planning Services	Planning	Policy	Underway	No service level change	Staff are currently preparing a scope of work to update the Industrial, Commercial and Institutional Policies and regulations in the City's Official Plan and Zoning By-law.	See Call to Action #1	See Call to Action #1	Q4-2025	Staff regularly discuss and review issues with the Zoning By-law and undertake House Keeping Amendments as necessary. A broader review of the City's ICI zoning provisions was recommended through the City's Employment Land Strategy and is currently underway.
Call to Action	39	Capacity for ongoing policy review and integration	Director of Planning Services	Planning	Policy	Underway	No service level change	See Action Item #38	See Action Item #38	See Action Item #38	Ongoing	Staff regularly undertake reviews of Official Plan Policy and Zoning By-law regulations to ensure alignment with best practices. Examples include Nodes and Corridors and recently completed as of right housing amendments.
<b>Corporate Organization</b>												
Call to Action	40	Planning Services , Building Services and Ec Dev to work together in One Division	CAO	CAO's Office	Organizational	Complete	No service level change	These three divisions regularly coordinate and collaborate not only with each other, but with other work groups both inside and outside the organization.	Proposed City reorganization would realize this.	CGS reorganization is complete with Planning Services, Building Services, Economic Development and Transit all coming under the Planning and Growth Department.	Q3-2025	None
Call to Action	41	Director of Planning and Chief Building Official to meet with GSDC Board twice a year	Director of Building Services / Director of Planning Services / Director of Economic Development	Building /Planning /EcDev	Communication	Underway	No service level change	The Director of Building Services, Planning Services and Economic Development currently meet with the GSDC board on an as needed basis to discuss specific projects or topics. Biannual meetings can be scheduled to give updates on various initiatives and development statistics.	Ongoing	Ongoing	Ongoing	None
<b>Business Development , LabourAttraction and Economic Expansion</b>												
Call to Action	42	Create Mayor's Acceleration team to support large projects	Mayor's Office/CAO/Director of Building Services/Director of Planning Services/Director of Economic Development	Mayor's Office	Process/Communication	Proposed	No service level change	Governance and composition of team to be determined.	Team has assembled on an as needed basis to respond to large development opportunities.	Ongoing	Q1-2025	Staff currently support large projects through existing processes, see Call to Action #11. Opportunities to formalize this approach to be reviewed.
Call to Action	43	Create Business Retention and Expansion Red Flag Team	Director of Economic Development	Economic Development	Organizational	Proposed	No service level change	Staff in Economic Development meet and assemble City teams as required to address emerging and "red flag" issues and opportunities. These meetings often include client and developer teams.	Ongoing	Ongoing	Ongoing	None
Call to Action	44	Continue with attraction marketing campaigns, champion immigration programs and partner with post-secondary institutions	Director of Economic Development	Economic Development	Communication	Underway	No service level change	Economic Development staff continue to engage post-secondary institutions, employment agencies and employers to share talent attraction tools and resources. Revitalizing the "Move to Sudbury" campaign will also engage employers and potential newcomers to attract new talent to the community. Greater Sudbury has also submitted applications for the next phase of RNIP (Rural Community Immigration Pilot and Francophone Community Immigration Pilot).	The immigration programs are now entering permanent status with the Rural Community Immigration Pilot (RCIP) and the Francophone Community Immigration Pilot (FCIP) opening for employer intake later in 2025. The Move to Sudbury campaign is in-market and staff have engaged real estate and HR professionals across the community for feedback and implementation of marketing tools. Discussions with Post-Secondary partners are ongoing to determine best approach to student enrollment and retention.	Ongoing	Ongoing	Ensure Future Ready audiences are engaged in these tools and resources. Leverage Mayor's Labour Force Task Force and immigration related initiatives to advance this project.
Call to Action	45	Temporary housing solutions for newcomers and skilled workers	Director of Planning Services	Planning	Policy	Proposed	No service level change	Opportunities to be explored through on going housing policy work.	Will be addressed through ongoing Housing Supply Strategy work plan.	Will be addressed through ongoing Housing Supply Strategy work plan.	Q3-2025	Staff are currently working on finalization of the City's Housing Supply Strategy's complementary policy updates. There is an opportunity to review and provide options and recommendation on this Action Item through the current work plan.
<b>Employment Lands Strategy</b>												
Call to Action	46	Review rural lands as potential site for increased employment districts	Director of Planning Services	Planning	Policy	Underway	No service level change	Staff are currently preparing a scope of work to update the Industrial, Commercial and Institutional Policies and regulations in the City's Official Plan and Zoning By-law. A review of rural industrial policies will be included in this work. See Action Item #38	See Call to Action #1	See Call to Action #1	Q4-2025	See Action Item #38

		Incentives, Programs & Policies Should Support Desired Outcomes										
Call to Action	47	Continue to offer CIP TIEGs or other incentives for multi-res and purpose-built affordable residential	Director of Planning Services	Planning	Policy	Completed	No service level change	This action has already been implemented through the City's Strategic Core Area CIP and Affordable Housing CIP.	Complete/Ongoing	CIPs have been consolidated into the Greater Sudbury Community Improvement Plan	Complete	This action items has been completed and includes regular monitoring of program effectiveness
Call to Action	48	Continue to coordinate infrastructure upgrades to support housing development in strategic areas	Director of Planning Services / Director of Infrastructure Capital Planning	Planning/ICP	Policy/Process	Underway	Capital projects will continue to be prioritized based on current processes and in conjunction with Water/Waste Water Master Plans. In special cases where upgrades are required outside of current processes, capital reprioritization will take place or business cases will be prepared for consideration as part of the budget process.	This action has been identified as a Focus Area in the draft Housing Supply Strategy.	The City was successful in applications to upper levels government of for funding to assist with infrastructure projects that will enable housing. This includes the \$34.9M from Provincial Housing Enabling Water Systems Fund in 2024 for the Lively-Walden Wastewater Systems Upgrades Project along with \$27.9M in funding through the Canada Housing Infrastructure Fund for the same project. The City was also awarded \$16M through the Federal Housing Accelerator Fund (HAF) to increase the supply of housing. This funding will also be put towards housing enabling infrastructure projects.	City was awarded \$1.52M in 2024 and 2025 from the Province's Build Faster Fund for exceeding its housing targets. This funding has been assigned to undertake the Don Lita and Ramsey Lift Station upgrades.	Ongoing	Staff continue to seek housing related infrastructure funding from senior levels of government, include applications to the Provincial Housing Enabling Water Systems Fund and Build Faster Fund and the Federal Housing Accelerator Fund.
Call to Action	49	Create and promote a municipal assistance program to incentivize a secondary unit in a home	Director of Planning Services	Planning	Policy	Proposed	Business case required for additional funding to support the program.	The current Affordable Housing CIP as secondary unit creation program, however it is only available to non-profit organizations.	Accessory Dwelling Unit program is being proposed as part of an update to the Strategic Core Area CIP. Finalization of CIP is expected by early Q3 of 2025.	Ongoing	Ongoing	It is unclear whether financing is the only hurdle to overcome in efforts to increase the rate of secondary suite development. Any policy providing public funds for private development of secondary suites needs to address other factors beyond financing such as how such efforts address other community issues.
Call to Action	50	Adjust mill rate for purpose-built multi-residential	CAO/General Manager of Corporate Services	Corporate Services	Policy	Proposed	Yes	The City current has a "New Multi-Residential Tax Rate" which is equivalent to new single residential tax rate and is in effect on a new build for the first 35 years.			TBD	A tax shift occurs when a property class receives a tax rate reduction. So while a new optional subclass presented as part of Ontario Budget 2024 to the new multiresidential class up to 35%, a choice to introduce this needs to consider the effect on other tax classes.
Call to Action	51	Enhance grants for downtown office conversions	Director of Planning Services	Planning	Policy	Proposed	Yes	Staff recently updated the Strategic Core Area CIP. An update to the Downtown Master Plan is currently underway and recommendations will include proposed modifications to the CIP.	Downtown Master Plan will include recommendations for CIP programs. DMP is anticipated to be completed in Q4 of 2025.	Downtown Master Plan will include recommendations for CIP programs. DMP is anticipated to be completed in Q4 of 2025.	Q1-2026	None
Call to Action	52	Continue with Land Banking Strategy	Director of Planning Services	Planning	Policy/Process	Underway	No service level change	Phase 2 of the Land Banking Strategy is ongoing. A report on de-risking of 2 municipal properties was presented to Planning Committee in May 2024. Land Banking is a key component of the City's upcoming Housing Supply Strategy	Land Banking Strategy is part of the Housing Supply Strategy. City owned site are in the process of being rezoned for medium density development and the City will be undertaking an Expression of Interest (EOI) process in Q2 and Q3 of 2025 for affordable housing developments.	A Request For Expressions of Interest (RFEI) for two sites was released on August 15, 2025 and closed September 30, 2025. The RFEI seeks submissions from respondents for the development of multi-residential affordable housing projects that include both market and affordable housing.	Ongoing	None
Call to Action	53	New TIEGs to address Greater Sudbury-specific challenges	Director of Planning Services	Planning	Policy	Proposed	Yes	The Strategic Core Area CIP was recently updated to incentivize multi-residential developments along the City's corridors and the Employment Land CIP was recently adopted.	See Calls to Action #49 and #51	See Calls to Action #49 and #51	TBD	The need for new TIEGs can be monitored on an ongoing basis as part of regular updates of CIP documents.
Call to Action	54	Review tax policy and possible introduction of new fees	CAO/General Manager of Corporate Services	Taxation + Various Departments	Policy	Proposed	Yes	Various across multiple departments			Ongoing	Staff regularly explore the potential for fees to offset property tax subsidy requirements. The corporation has a policy governing both when introducing a fee is reasonable and how to assess the individual v public benefits associated with the level of fee that should be applied.

## APPENDIX B - 24 by the end of 2024

Description	Staff taking the lead	Area of Responsibility	Type of Action (Policy, Process, Communication, Governance/Organizational)	Action - Unimplementable, Completed, Underway, Proposed, No Action	Service Level Change? (With estimated Budget, if applicable)	Action Item Status	Update for Q1 2025	Update for Q3 2025	Timing	Staff Comments/Recommendations
<b>Round-Down:</b> Whenever a requirement is calculated, the result is rounded down	Director of Planning Services	Planning	Policy	Proposed	No Service Level Change	Staff will review this option in the context of the Housing Supply Strategy and the upcoming review of the Industrial and Commercial Zoning By-law provisions.	See Call to Action #1	See Call to Action #1	Q4-2025	Need to review this recommendation to fully understand effects prior to implementation.
<b>Increase Consistency in the Zoning Bylaw:</b> Provide a standard and easily understandable/searchable approach.	Director of Planning Services	Planning	Policy	Underway	No Service Level Change	Staff are currently undertaking a comprehensive review of the Industrial and Commercial use definitions and regulations. This review will be undertaken in consultation with the development community. Terms of reference are currently being developed to retain a consultant to assist with the review.	See Call to Action #1	See Call to Action #1	Q4 - 2025	Process is currently underway with funding from the Greater Sudbury Development Corporation as well as existing sources.

<p><b>Respond to demand for Industrial space</b> (examples: Allow Warehouse in the C2 and C5 zones, Allow Light Industrial uses in the C2 and C5 zones, Allow Industrial Use in the M2 zone, Allow Industrial Use in the Valley East Industrial Park)</p>	<p>Director of Planning Services</p>	<p>Planning</p>	<p>Policy</p>	<p>Completed/No Action</p>	<p>No Service Level Change</p>	<p>Changes to the "Industrial Use, Light" definition and outdoor storage provisions were made in 2023 to allow more flexibility for industrial uses in the M2, M1 and M1-1 zones. Office uses were also introduced to the M1 zone at that time. Introducing industrial and warehousing uses as of right to the General Commercial and Downtown zones does not constitute good planning and would run counter to the City's current initiatives through the Nodes and Corridors Strategy to introduce more flexibility for residential and mixed use buildings in these areas.</p>			<p>Complete</p>	<p>It is not recommended that changes to allow more industrial and warehousing uses in the C2 and C5 zones be pursued.</p>
<p><b>Increase Flexibility:</b> Allow for flexibility in interpreting boundaries and permit minor adjustments <u>within the OP</u> and permit minor adjustments in the <u>rural zones</u>.</p>	<p>Director of Planning Services</p>	<p>Planning</p>	<p>Policy</p>	<p>Unimplementable</p>	<p>No Service Level Change</p>	<p>Unimplementable by legislation. Provincial Policy Statement and Planning Act currently outline the process for adjustments to the Settlement Boundary. For changes to Zoning By-law provisions, a minor variance is the only route and that process is outlined in the Planning Act (desirable, meets general intent of OP and ZBL, and is minor).</p>			<p>Complete</p>	<p>No further action recommended.</p>

<p><b><u>Create Terms of Reference for Studies and Reports</u></b></p>	<p>Director of Planning Services</p>	<p>Planning</p>	<p>Communication</p>	<p>Underway</p>	<p>No Service Level Change</p>	<p>Work is currently underway to develop user guides and terms of reference for required background studies.</p>	<p>See Call to Action #8</p>	<p>See Call to Action #8</p>	<p>Q2-2025</p>	<p>Continue to develop terms of reference in accordance with industry best practices.</p>
<p><b><u>Reduce Off-Site Infrastructure Deposits and Requirements</u></b> by minimizing off-site requirements, reduce deposit requirements and the partial release of deposits</p>	<p>Director of Planning Services</p>	<p>Planning</p>	<p>Policy</p>	<p>No Action</p>	<p>No Service Level Change</p>	<p>Deposits for off site servicing, subdivision and site plan agreements are required to ensure that work is completed in accordance with the agreement and to City standards. In the case of offsite infrastructure (i.e. work in the road allowance) the deposits are required to ensure that the work is completed and if not the deposits are used by the City to complete the work. There is a risk to the municipality in reducing the deposits in general or prior to the completion of the work, in those cases any necessary repairs that were not covered by the deposits would have to come from the general levy.</p>			<p>N/A</p>	<p>No further action recommended.</p>

<p><b>Improve Communication</b> between the departments within CGS</p> <ul style="list-style-type: none"> <li>- benchmark and track responses for inquiries</li> <li>- Give staff at the OSS power to act as development ambassadors</li> <li>- implement a buddy system for correspondence</li> </ul>	<p>Director of Planning Services, Director of Building Services</p>	<p>Planning/Building</p>	<p>Process/Communication</p>	<p>Complete/Underway</p>	<p>No Service Level Change at this time. Potential Service Level Change if additional staff required for One Stop Shop Ambassador role(s).</p>	<p>Planning Application benchmarks are currently tracked and published on the City's website. Implementation of Pronto in Building Services in and future implementation in Planning Services will track inquiries and enable customers to view application process in real time. Current City standard of 48hrs to respond to inquiries is already in place.</p>	<p>Most Development Applications in Planning Services are now in PRONTO system.</p>	<p>Pronto roll out is ongoing.</p>	<p>Pronto implemented in Building Services and underway for Planning Services. Anticipated completion in Q2-2025.</p>	<p>It is anticipated that once Pronto is fully implemented and customers are familiar with the platform that this recommendation will be addressed. Staff will continue to monitor with the development community to determine if further action is required.</p>
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<p><b>Reduce the number of residential zones</b> from 14 to 4 and make them as permissive as possible.</p>	<p>Director of Planning Services,</p>	<p>Planning</p>	<p>Policy</p>	<p>Underway</p>	<p>No Service Level Change</p>	<p>The City's upcoming Housing Supply Strategy identifies a number of policy initiatives to introduce flexibility into the residential zones. It is recommended that these changes take place prior to reducing the number of zones as this has implications for existing development rights. For new residential developments, applicants are encouraged at SPART to consider R3 zoning, which permits a wide variety of built forms. Multi-residential parking standards to be reviewed through Housing Supply Strategy.</p>	<p>Housing Supply Strategy Impletemation is now underway. As of Right Zoning for Residential in Institutional Zones is now in place.</p>	<p>Housing Supply Strategy Implementation continues. Housing As-of-Right Amendments to allow Row Dwellings in the "C2" General Commercially Zone are now in place.</p>	<p>Q4-2024 to finalize Housing Supply Strategy with implementation currently underway and continuing in 2025.</p>	<p>Staff will continue to monitor housing related policies through the Housing Supply Strategy. No further action recommended at this time.</p>
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<p><b><u>Support the creation of Laneway Houses, Carriage Houses, and Tiny Homes</u></b></p>	<p>Director of Planning Services</p>	<p>Planning</p>	<p>Policy</p>	<p>Complete</p>	<p>No Service Level Change</p>	<p>Staff brought forward changes to the accessory dwelling unit regulations in September which permitted three units in an existing dwelling along with additional height and lot coverage for accessory buildings with dwelling units. It is anticipated that this by-law amendment will come into effect in November. Additionally the Province is in the process of introducing additional regulations with respect to accessory units that align with this call to action. Through the Housing Supply Strategy, staff will continue to monitor to determine if further policy changes are required.</p>	<p>Complete</p>	<p>Complete</p>	<p>Q3/Q4 - 2024</p>	<p>None</p>
<p><b><u>Streamline Zoning Bylaw Definitions</u></b></p>	<p>Director of Planning Services</p>	<p>Planning</p>	<p>Policy</p>	<p>See above action item related to zoning consistency.</p>	<p>No Service Level Change</p>	<p>See above action item related to zoning consistency.</p>	<p>See Call to Action #8</p>	<p>See Call to Action #8</p>	<p>Q4 - 2025</p>	<p>See above action item related to zoning consistency.</p>
<p><b><u>SPART</u></b>: results should be reliable and realistic, differentiate between what is recommended and what is required</p>	<p>Director of Planning Services</p>	<p>Planning</p>	<p>Communication</p>	<p>Underway</p>	<p>No Service Level Change</p>	<p>Staff are in the process of implementing changes to SPART's memo of understanding are underway to clearly identify requirements versus recommendations.</p>	<p>See Call to Action #9</p>	<p>See Call to Action #9</p>	<p>Q1-2025</p>	<p>None</p>

<p><b>Site Plan Control:</b> Only one opportunity to provide comments, minor adjustments to the agreement shouldn't trigger a resubmission and recommendations should be excluded from official City comments.</p>	<p>Director of Planning Services</p>	<p>Planning</p>	<p>Process</p>	<p>Underway/No Action</p>	<p>No Service Level Change</p>	<p>The City is currently focused on process improvements to track and reduce the number of site plan submissions. However it is not realistic to only provide one opportunity to comment when changes to the proposal may be introduced by the developer after the initial submission.</p>	<p>Ongoing</p>	<p>Ongoing</p>	<p>Ongoing</p>	<p>Staff are in the process of conducting a LEAN review of development approval processes including site plan. One of the identified causes for multiple site plan submissions is lack of responses to original comments as well as the introduction of new items. Other action items identified above should help address this action item.</p>
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<p><b>Reduce Pre-Emptive Regulation</b> by leaving development requirements to the latest possible stage - such as reports and consultant expenses.</p>	<p>Director of Planning Services</p>	<p>Planning</p>	<p>Policy/Process</p>	<p>No Action</p>	<p>No Service Level Change</p>	<p>The City's Official Plan outlines requirements for a complete submission, which are further refined through the SPART process. These studies are required to determine if there are adverse or negative impacts from a development proposal that need to be mitigated so that staff can present Council with an informed report or recommendation. It is not good planning to leave these studies to the end of the process where impacts may be uncovered after a decision has been made. That being said, where practical, staff will recommend the use of a holding symbol to move the timing of studies to the end of the Planning process if it has been determined that the results would not fundamentally alter the recommendation.</p>			<p>Not recommended</p>	<p>Staff do not recommend a blanket approach to leaving required studies to the end of the process as this would not provide Council with the necessary information to make an informed decision. Where feasible staff will use tools, such as holding symbols, to defer studies to later in the process. These decisions would be made on a case by case basis.</p>
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<p><b>Requirements only with specific and relevant justification</b> such as test manholes, lot grading, surveys and planning justification reports</p>	<p>Director of Planning Services</p>	<p>Planning</p>	<p>Policy/Process</p>	<p>Complete/Underway/No Action</p>	<p>No Service Level Change</p>	<p>Changes have been made to the sewer use by-law to only require test maintenance holes in residential developments with greater than 10 units. A review of the City's lot grading policies will be undertaken as part of the Streamline Development Approvals process. An internal process change to only require a survey for rezoning applications where one would already be required for a proposed severance is one of the proposed outcomes.</p> <p>Planning justification reports are an essential component to an application no changes are recommended. See above action item.</p>			<p>Test maintenance hole - complete</p> <p>Surveys - complete</p> <p>Lot grading policy review - Q2 2026</p> <p>Planning Justification - no change recommended</p>	<p>See above action item.</p>
<p><b>Eliminate the M1-1 Zone</b></p>	<p>Director of Planning Services</p>	<p>Planning</p>	<p>Policy</p>	<p>Completed/Underway</p>	<p>No Service Level Change</p>	<p>The City has recently made amendments to the Zoning By-law related to the "Light Industrial" use and to permit outside storage in the M1-1 Zone. Further work on the Zoning By-law regulations for industrial and commercial uses has been outlined above.</p>	<p>See Call to Action #8</p>	<p>See Call to Action #8</p>	<p>Q4-2025</p>	<p>A review is currently underway with funding from the Greater Sudbury Development Corporation as well as existing sources.</p>

<b><u>Combine Planning Services, Building Services, and Economic Development under one director</u></b>	CAO	CAO's Office	Governance/Organizational	No Action	No Service Level Change	These three divisions regularly coordinate and collaborate not only with each other, but with other work groups both inside and outside the organization.	See Call to Action #40	See Call to Action #40	Q3-2025	Complete
<b><u>Create a Use of Public Property Bylaw</u></b>	Director of Corporate Security and By-law Services	By-law	Policy	Under Review	Managing the enforcement of a Public Space By-law would represent an increased service level	Staff are reviewing Public Space By-law from comparable municipalities.	Ongoing	Ongoing	Q2-2026	Staff will review by-laws from comparable municipalities and report back with findings and recommendations.
<b><u>Create a "Big Dig" Program</u></b>	Director of Engineering Services	Engineering	Communication	Underway	No Service Level Change	Staff have been working collaboratively with internal and external stakeholders and property owners to enhance communication for large capital projects.	Ongoing	Ongoing	Ongoing	On a smaller scale the City has created "Big Dig" Programs. The best example is the Lasalle Elisabetha Project that is multiple years of construction with multiple contracts. Staff have enhanced communication, have been meeting with business owners so they have a clear understanding of the timing and the future availability of services. This type of communication will continue as the City undertakes large scale projects. (most of our projects are small and effect individual streets).

<b>Update the Strategic Core Areas CIP</b>	Director of Planning Services (Ed and Melissa are working on it)	Planning	Policy	Underway	Potential Service Level Change	Research has been completed and staff are preparing a report for Council's consideration in Q4 2024.	Draft was presented to Council for approval in Q1 of 2025, scheduled for public hearing in Q2.	Public Hearing for the Greater Sudbury CIP was held in June. By-law to be approved September 9, 2025.	Q4-2024	None
<b>Combine Parking Operations and Transit Services</b>	CAO	CAO's Office	Governance/Organizational	No Action	No Service Level Change	These divisions regularly coordinate and collaborate not only with each other, but with other work groups both inside and outside the organization.			N/A	Changing the organization structure does not address the issues raised. Policy adjustments and ensuring sufficient, appropriate service coordination are the ways to address the issues noted to support this suggestion.
<b>Zone Specials in a more inclusive manner</b>	Director of Planning Services	Planning	Policy	Underway	No Service Level Change	Many of the special zones are historical and were carried forward when the Zoning By-law was updated in 2010. Through comprehensive reviews, such as the Lasalle Corridor Study, staff revisited some of the special zones to see if they could be upzoned to a more general zone. Moving forward staff will seek opportunities to add special uses, where appropriate, while leaving the parent zoning in place.	Ongoing	Ongoing	Ongoing	None

<p><b><u>Create a Nodes and Corridors Parking Overlay (within 250m of corridors) that reduces parking ratios by 50%</u></b></p>	<p>Director of Planning Services</p>	<p>Planning</p>	<p>Policy</p>	<p>Proposed</p>	<p>No Service Level Change</p>	<p>The impacts of this proposed change would need to be reviewed to ensure that adverse impacts are mitigated. This research could be included as part of future nodes and corridors work.</p>	<p>Currently being reviewed as part of "Building In" project.</p>	<p>Currently being reviewed as part of "Building In" project.</p>	<p>2025 and beyond</p>	<p>None</p>
<p><b><u>Expand the City's "Corridors" to include all Main Arterial and Secondary Collector roads</u></b></p>	<p>Director of Planning Services</p>	<p>Planning</p>	<p>Policy</p>	<p>Proposed</p>	<p>No Service Level Change</p>	<p>The impacts of this proposed change would need to be reviewed to ensure that adverse impacts are mitigated. This research could be included as part of future nodes and corridors work.</p>	<p>Note: Possibility of Phase 3 of the Nodes and Corridors initiative.</p>	<p>Note: Possibility of Phase 3 of the Nodes and Corridors initiative.</p>	<p>2025 and beyond</p>	<p>None</p>
<p><b><u>Empower Staff</u></b></p>	<p>Director of Planning Services/Director of Building Services</p>	<p>Planning/ Building</p>	<p>Governance/Organizational</p>	<p>See Call to Action #27</p>	<p>No Service Level Change</p>	<p>See call to Action #27.</p>			<p>N/A</p>	<p>None</p>

## 2026 Annual Grants

Presented To:	City Council
Meeting Date:	April 14, 2026
Type:	Correspondence for Information Only
Prepared by:	Steph Mathieu Parks and Recreation Services
Recommended by:	General Manager of Community Services

## Report Summary

This report provides information regarding the annual allocations of grants to a variety of community groups and organizations, approved by Council as part of the 2026 budget process. The 2026 grants will be released subject to Council's approval of the applicable by-law.

## Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to the goal: Create a Healthier Community as identified in the Strategic Plan, as it aligns with the Population Health Priorities of Play, Age Friendly Strategies, Compassionate City and Families. The information in this report has no relationship to the Community Energy & Emissions Plan.

## Financial Implications

Funds for the reported grants are included in the respective 2026 Parks and Recreation Services and Economic Development Council approved operating budgets.

## Background

The City of Greater Sudbury (City) has historically provided an annual grant to a variety of community groups and organizations. Funds are generally used by recipients towards operating costs and to deliver special events and programs. Most funds are budgeted in the Parks and Recreation Services Division operating budget with the exceptions of grants to the Anderson Farm Museum Heritage Society and Northern Ontario Railroad Museum & Heritage Centre, both of which are budgeted to the Economic Development Division. The disbursement of grants is authorized by City Council through the passing of a by-law on an annual basis.

At the Finance and Administration Committee meeting of July 7, 2015, Council received a report entitled Annual Grants Allocation Background. The report detailed grants provided to community groups and organizations for a ten-year period (2005 to 2015).

At the City Council meeting of March 8, 2016, resolution CC2016-99 was passed as follows:

WHEREAS various community groups receive an annual grant allocation from Leisure Services;

AND WHEREAS this grant allocation is based on historical practice, with many grant recipients pre-dating

municipal amalgamation;

AND WHEREAS the value for money for said grants are not clearly understood;

THEREFORE BE IT RESOLVED that in 2016, all recipients of Leisure Services Grants be informed that they will have to re-apply for their 2017 grant allocation;

AND THAT clear criteria and application process be developed and presented to Finance and Administration Committee in September 2016;

AND THAT each community group be required to reapply every five years on a go forward basis.

On November 15, 2016, the Finance and Administration Committee received a report outlining a new application process and criteria for annual grants. Council approved that annual grant recipients would complete a grant application form every five years and complete a year-end report annually.

Annual grants for 2025 were approved by Council at the Finance and Administration Committee meeting of March 18, 2025, by way of By-law 2025-55: By-law to Authorize the Payment of Grants to Various Non-Profit Community Organizations in the Leisure Services Sector, passed at the City Council meeting of April 29, 2025.

Upon Council's direction, a Grant Agreement accompanied 2025 annual grants which outlined the permitted uses of the grants and requirements for year-end reporting. Post-project reports were to be returned to the Leisure Services (now Parks and Recreation Services) and Economic Development Divisions by the end of January 2026.

## **2025 Annual Grant Summary**

Grant agreements for annual grant recipients outlined permitted use of funds, eligible and ineligible expenses, and the requirement to provide narrative and financial year-end reports along with required financial deliverables. Narrative year-end reports were to include a description of the recipient's use of the grant and the resulting benefit to the community. Information submitted to the City has been reviewed by the respective Director responsible for the operating budget from which the grant is funded. A summary of the 2025 narrative year-end reports is included as Attachment 1 - 2025 Annual Grant Summary.

## **Evolution of Annual Grants and Community Action Networks**

In response to Council resolution FA2025-24, Request for Review of Annual Grants, staff presented the [Annual Grant Program Review](#) report in October 2025. The report recommended replacing the existing Annual Grant Program with a more structured and transparent multi-tiered Community Grant Program, supported by:

- Clear eligibility criteria
- Defined policies
- Formalized application processes
- Standardized evaluation criteria
- Exploration of external partnerships for fund administration

Following this review, Council adopted Resolution FA2025-29, directing staff to develop a formal, multi-tiered Community Grant stream, including policies, application process, and evaluation criteria, and to explore partnerships for fund administration to replace the current Annual Grant Program, with a detailed plan to be reported back to Council by Q2 2026.

Part of these recommendations were that 2026 Annual Grants were to proceed as usual and no changes would take effect until 2027.

## **Community Action Network (CAN) Program Review and Council Direction**

Staff presented the [Community Action Network Program Review](#) to Council on November 18, 2025. The review outlined how current City programs support community organizations, examined volunteerism best practices, and assessed the future role of CANs.

The report recommended a transition away from the CAN program, creating a new Community Affiliate Program, and reallocating the CAN program's \$50,000 Annual Grant funding toward a new micro-grant stream for grassroots initiatives.

Council approved Resolution CC2025-266, directing:

- the suspension of the current standard operating procedures and terms of engagement for Community Action Networks
- the development of a Community Registry/Affiliate Program with details and recommendations to be reported back to City Council in Q1 2027
- the development of a micro-grant stream for grassroots community activities with details and recommendations for changes to the current HCI Policy to be presented back to the Finance & Administration Committee in Q2 2026
- a strategy to engage current CAN leadership and other stakeholders during the development of the Community Registry/Affiliate program and micro-grant stream

During the transition period, CANs will continue to receive support through 2026, including eligibility for 2026 Annual Grant funding if they remain in compliance with deliverables.

## **Changes from Previous Annual Grant Program**

### **New Hope Outreach – Samaritan Centre Operating Funds**

As directed by Council through Resolution CC2026-05, staff were authorized to enter into a five-year operating agreement with New Hope Outreach Services in the amount of \$27,000 annually to support janitorial and security services at the Samaritan Centre.

As a result of this direction, the \$27,000 previously provided through the Annual Grant Program has been transitioned to a stand-alone operating commitment funded through the homelessness budget. Accordingly, this funding is no longer included in the 2026 Annual Grants budget, resulting in a corresponding reduction to the 2026 Annual Grants allocation. This approach provides the funding stability required by New Hope Outreach Services, which cannot be achieved through the Annual Grant Program.

## **2026 Annual Grants**

Attachment 2 - 2026 Annual Grants provides a detailed listing of organizations and associated grant amounts for all annual grants.

### **Seniors Active Living Centres (Older Adult Centres)**

In accordance with the provisions of the Seniors Active Living Centres Act mandated under the Ministry of Seniors and Accessibility, the City contributes annually to eligible seniors' centres in the amount of 20 percent of the centre's eligible operating and maintenance costs that are directly related to providing programs and services to seniors. Total grants issued amount to \$108,461.

### **Youth Centres**

Annual grants are provided to youth centres to assist with operating costs. Total grants issued amount to \$60,000.

### **Community Centres**

Annual grants to community centres assist with operating costs of non-municipally owned facilities as well as for delivery of recreation programs. Total grants issued amount to \$106,000.

### **Special Events or Purposes**

Annual grants to specified organizations assist with costs related to annual community events. Total grants issued amount to \$45,000.

### **Operating Grants of Certain Organizations**

Annual grants to specified organizations assist with costs to support operations and activities. Total grants issued amount to \$259,290.

### **Curling Clubs**

Specified non-profit curling clubs receive an annual grant for property tax relief. Total grants issued amount to \$18,700 (estimate).

### **Community Action Networks**

On November 18, 2025 staff presented the [Community Action Network Program Review](#) to Council. Following the presentation, Council directed staff to develop a new approach for supporting community groups and volunteerism as the City transitions away from the existing CAN Program. As part of this direction, Council approved the continuation of 2026 grant funding to sustain community-led events, activities and initiatives during the transition period. Staff will bring forward the proposed Community Affiliate Program for Council's consideration in Q1 of 2027. Total grants issued amount to \$50,000.

### **Next Steps**

Upon passing of the by-law to authorize 2026 annual grants, recipients will be sent a 2026 grant agreement.

Where applicable, funds will be issued to a recipient upon confirmation of expected need and following verification that all required year-end deliverables for their 2025 grant are received and in compliance.

Staff will present recommendations for a new multi-tiered community grant stream to replace the current Annual Grant program by the end of Q2 2026.

### **Resources Cited**

CES2026-05 New Hope Outreach – Samaritan Centre Operating Funds, Community and Emergency Services (January 19, 2026), p. 5

<https://pub-greatersudbury.escribemeetings.com/FileStream.ashx?DocumentId=59220>

New Hope Outreach – Samaritan Centre Operating Funds, Community and Emergency Services (January 19, 2026)

<https://pub-greatersudbury.escribemeetings.com/Meeting.aspx?Id=0471d4cd-34e2-4d8c-857b-1ca41daf5c96&Agenda=Agenda&lang=English&Item=19&Tab=attachments>

CC2025-266, Community Action Network Program Review, City Council (November 18, 2025), p. 12

<https://pub-greatersudbury.escribemeetings.com/FileStream.ashx?DocumentId=59070>

Community Action Network Program Review, City Council (November 18, 2025)

<https://pub-greatersudbury.escribemeetings.com/Meeting.aspx?Id=66b372c6-a643-400f-8a1c-7e88b88bffd8&Agenda=Agenda&lang=English&Item=38&Tab=attachments>

FA2025-59, Annual Grant Program Review, Finance and Administration Committee (October 14, 2025), p.1  
<https://pub-greatersudbury.escribemeetings.com/FileStream.ashx?DocumentId=58529>

Annual Grant Program Review, Finance and Administration Committee (October 14, 2025)  
<https://pub-greatersudbury.escribemeetings.com/Meeting.aspx?Id=fb898cac-fbf6-473e-ad7c-2f37ebbeeb89&Agenda=Agenda&lang=English&Item=22&Tab=attachments>

Request for Review of Annual Grants, Finance and Administration Committee (May 20, 2025), p. 8  
<https://pub-greatersudbury.escribemeetings.com/FileStream.ashx?DocumentId=57234>

Annual Grants Value for Money Review Report, Finance and Administration Committee (January 17, 2017)  
<http://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&agenda=report&itemid=2&id=1167>

Seniors Active Living Centres Act, 2017, S.O. 2017, c. 11, Sched. 6  
<https://www.ontario.ca/laws/statute/17s11>

CC2016-385, Annual Grants Draft Application/Criteria Report, City Council (December 13, 2016) p. 9  
<https://pub-greatersudbury.escribemeetings.com/FileStream.ashx?DocumentId=32063>

FA2016-38, Annual Grants Draft Application/Criteria Report, City Council (December 13, 2016) p. 6  
<https://pub-greatersudbury.escribemeetings.com/FileStream.ashx?DocumentId=32057>

Annual Grants Draft Application/Criteria Report, Finance and Administration Committee (November 15, 2016)  
<http://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&agenda=report&itemid=4&id=975>

CC2016-99 re: Annual Grant Criteria and Application Process, City Council (March 8, 2016) p. 30  
<https://pub-greatersudbury.escribemeetings.com/FileStream.ashx?DocumentId=32624>

Annual Grants Allocation Background Report, Finance and Administration Committee (July 7, 2015)  
<http://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&agenda=report&itemid=3&id=842>

## Seniors Active Living Centres (Older Adult Centre) Operating Grants

### Club 50 de Rayside-Balfour Inc. - \$12,000

Purpose of grant: to assist with operational and maintenance expenses pursuant to the Seniors Active Living Centres Act, 2017.

Club 50 de Rayside-Balfour serves as a vibrant Francophone seniors' hub in the Chelmsford area, offering programs and activities that promote social connection, physical activity, mental wellness, and cultural engagement. The Club supports a large and active membership base through affordable programming delivered in a welcoming, volunteer-driven environment.

Grant funding helps keep participation costs reasonable, supports building operations, and enables the Club to continue offering a wide range of activities that enhance quality of life for seniors and their families.

#### Initial Annual Grant Year: 2009

#### 2025 Highlights

- Served over 500 members participating in regular programs and activities.
- Delivered a full calendar of weekly activities, including:
  - Card games (three times per week)
  - Exercises (twice per week)
  - Floor shuffleboard (twice per week)
  - Darts, bean bag baseball, arts and crafts, jamming, and singing
- Hosted monthly activities such as a supper and dance once per month, Friday night dancing, and a volunteer-organized luncheon.
- Provided space for special occasions, including seasonal centrepiece creation, autumn decorations, and St. Valentine's events.
- Offered four musical Café Bistro evenings in 2025, featuring French cultural music and performers supported through a provincial grant.

#### 2025 Key Analytics

- 189 Annual Volunteers
- 189 Volunteers Delivering Programs and Services
- 40 No/Low-cost Programs and Services
- 4,000 Participants in No/Low-cost Programs and Services

#### Facilities

- Club owns and operates the community hall used for regular programming, partner activities, and special events.

**Annual Membership:** \$15 for Ages 50+

**Club Accueil Age D’Or Azilda - \$14,100**

Purpose of grant: to assist with operational and maintenance expenses pursuant to the Seniors Active Living Centres Act, 2017.

Club Accueil Âge d’Or Azilda provides a safe, welcoming space for Francophone seniors to gather, socialize, and remain active both physically and mentally. The Club offers a wide variety of weekly, monthly, and special-event programming designed to meet diverse interests while promoting social connection, wellness, and francophone cultural enrichment.

Grant funding supports affordable access to activities, helps offset operational costs, and enables continued volunteer-driven program delivery.

**Initial Annual Grant Year: 2001**

**2025 Highlights**

- Served a growing membership, increasing from 571 members (2024) to 589 by June 2025, and 606 by December 2025.
- Introduced line dancing classes beginning in September, delivered weekly with the support of a volunteer instructor.
- Presented a highly successful francophone cultural evening featuring Les Bilinguish Boys, attracting approximately 340 attendees over two evenings.
- Hosted the Club’s second annual golf day, attracting 26 foursomes, demonstrating increased participation.

**2025 Key Analytics**

- 100 Annual Volunteers
- 1,664 Volunteers Delivering Programs and Services
- 572 No/Low-cost Programs and Services
- 24,600 Participants in No/Low-cost Programs and Services

**Facilities**

- Club owns and operates the community hall used for regular programming, partner activities, and special events.

**Annual Membership: \$15 for Ages 45+**

**Le Rendez-vous de Vallée Est - \$17,080**

Purpose of grant: to assist with operational and maintenance expenses pursuant to the Seniors Active Living Centres Act, 2017.

Le Rendez-vous de la Vallée Est provides a safe, welcoming, and interactive environment where seniors can gather, socialize, and remain active. The organization delivers a wide variety of programs aimed at reducing social isolation, promoting physical and mental well-being, and supporting lifelong learning. Through accessible programming and strong community partnerships, the centre encourages seniors to remain healthy, informed, and socially connected.

Grant funding supports ongoing operations and enables the organization to continue offering affordable, inclusive programming for its growing membership.

**Initial Annual Grant Year: 2001**

**2025 Highlights**

- Continued to offer a range of daily activities including knitting, weaving, bass fishing, darts, paper tole, beading, card games (cribbage, euchre), chess, and golf.
- Delivered fitness and wellness programming, including yoga, line dancing, and exercise activities, helping seniors remain active and healthy.
- Hosted workshops and presentations on topics such as health, banking, investments, aging, and mental health to help members stay informed.
- Provided social events and cultural programming, including a Soirée Canadienne celebrating French songs and cultural heritage.
- Introduced a new website.
- Added a dedicated games room with a new pool table.
- Delivered community meals, including spaghetti dinners and brunches, supporting social connection and inclusion.
- Supported travel and group excursions, including a four-day trip to Gananoque and Perth for 48 members (with 40 traveling from Ottawa), and a sports trip to Ottawa to attend a professional hockey game, increasing access to cultural and recreational experiences.

**2025 Key Analytics**

- 248 Annual Volunteers
- 1480 Volunteers Delivering Programs and Services
- 36 No/Low-cost Programs and Services
- 12,606 Participants in No/Low-cost Programs and Services

**Facilities**

- Club owns and operates the community hall used for regular programming, partner activities, and special events.

**Annual Membership:** \$20 for Ages 45+

## Le Club Amical du Nouveau Sudbury - \$19,354

Purpose of grant: to assist with operational and maintenance expenses pursuant to the Seniors Active Living Centres Act, 2017.

Club Amical du Nouveau Sudbury is an active living centre serving Francophone seniors, providing a safe, inclusive environment where members can remain socially connected, physically active, and culturally engaged. The Club offers a wide range of daily programming designed to reduce social isolation, promote healthy aging, encourage volunteerism, and celebrate Francophone culture.

Grant funding supports affordable access to activities, helps sustain daily operations, and enables the Club to respond to growing participation and program demand.

### Initial Annual Grant Year: 2014

#### 2025 Highlights

- Delivered social and physical activities, including trips, bocce, darts, table and floor shuffleboard, curling, billiards, beginner and intermediate line dancing, card games, guitar sessions, exercise classes, and music jams.
- Delivered cultural programming, including crafts, sewing, library access, puzzle room activities, choir, music jams, and the introduction of a new stained-glass activity.
- Offered wellness and educational programming, including yoga twice per week and a series of five free tablet-training workshops delivered in collaboration with the Sudbury Training and Development Centre.
- Established a volunteer recruitment committee, supporting over 50 active volunteers involved in programming, cooking, facility upkeep, and minor repairs.
- Hosted a volunteer recognition breakfast in May 2025.
- Organized a successful group trip to Mont-Laurier for Francophone seniors in April 2025.
- Delivered two sold-out theatrical performances on November 22 and 23, performed by a troupe of 20 Francophone senior actors and attended by over 250 members and audience participants.

#### 2025 Key Analytics

- 50 Annual Volunteers
- 25 Volunteers Delivering Programs and Services
- 25 No/Low-cost Programs and Services
- 1,500 Participants in No/Low-cost Programs and Services

#### Facilities

- Club owns and operates the community hall used for regular programming, partner activities, and special events.

**Annual Membership:** \$25 for Ages 50+

### **Nickel Centre Seniors Club - \$6,700**

Purpose of grant: to assist with operational and maintenance expenses pursuant to the Seniors Active Living Centres Act, 2017.

Club offers a diverse range of programs and activities designed to promote engagement, lifelong learning, and a sense of belonging among seniors.

**Initial Annual Grant Year: 2005**

#### **2025 Highlights**

- Report not received by submission deadline.

#### **2025 Key Analytics Not Available**

#### **Facilities**

- Club owns and operates the community hall used for regular programming, partner activities, and special events.

**Annual Membership:** \$20 for Ages 50+

### **Onaping Falls Golden Age Club - \$9,527**

Purpose of grant: to assist with operational and maintenance expenses pursuant to the Seniors Active Living Centres Act, 2017.

The Onaping Falls Golden Age Club provides a welcoming, volunteer-run environment where seniors aged 50 and over can participate in activities that promote physical activity, social connection, lifelong learning, and mutual support. The Club serves both its members and the broader community of Levack, Onaping Falls, and surrounding areas through accessible daily programming and community events. There are no paid staff at this Club.

Grant funding supports affordable activities, facility operations, and the continued delivery of diverse programs that help seniors remain active, informed, and engaged.

**Initial Annual Grant Year: 2004**

#### **2025 Highlights**

- Delivered weekly programming including chair exercise (twice per week), Tai Chi, yoga, low-impact aerobics, treadmill use, darts, pool, cards, knitting, sewing, music jam, crafts, singing, workshops, and library access.
- Hosted daily lunch programs on alternating days, including soups, buns, coffee, and tea, as well as structured lunch events.
- Delivered special events such as BBQ gatherings, Hallowe'en dance, Christmas dinner and dance, Fall BBQ, pancake breakfasts, craft fairs, and sports viewing events using a large screen television.
- Offered skill-building workshops, including food handling and first aid.

#### **2025 Key Analytics**

- 40 Annual Volunteers
- 25 Volunteers Delivering Programs and Services
- 24 No/Low-cost Programs and Services
- 8,507 Participants in No/Low-cost Programs and Services

#### **Facilities**

- Club owns and operates the community hall, pool area, exercise space used for regular programming, partner activities, and special events.

**Annual Membership:** \$20 for Ages 50+

## One Eleven Senior Citizens Centre Inc. - \$12,000

Purpose of grant: to assist with operational and maintenance expenses pursuant to the Seniors Active Living Centres Act, 2017.

One-Eleven Senior Citizens Centre Inc. is a registered non-profit organization and charity that delivers inclusive programming for seniors within St. Andrew's Place (111 Larch Street), a multi-purpose building that houses low-income seniors and commercial tenants. This unique setting allows the Centre to offer programming directly within the living environment of many of its members, while also welcoming seniors from the broader community.

Grant funding supports the Centre's ability to maintain an office and access shared spaces within the building, enabling a wide range of activities that promote social connection, physical activity, lifelong learning, and community engagement.

### Initial Annual Grant Year: 2001

#### 2025 Highlights

- Partnered with the Canada Revenue Agency (CVITP) and Laurentian University to provide on-site tax filing support, assisting with 39 completed tax returns.
- Hosted seasonal celebrations including Valentine's karaoke and dance, St. Patrick's Day bingo, Easter, Mother's Day, Father's Day, Halloween, Remembrance Day, and Christmas events.
- Delivered live musical performances by the 111 Singers Choir.
- Established a partnership with For Seniors Only, including informational presentations and a monthly on-site foot care clinic.
- Organized two accessible excursions, including a William Ramsey Cruise on Ramsey Lake and a day trip to North Bay for 25 members.
- Partnered with the Salvation Army to deliver 67 Christmas hampers to members in need.
- Supported community outreach by creating holiday cards for the NeoKids Centre at Health Sciences North.

#### 2025 Key Analytics

- 31 Annual Volunteers
- 42 Volunteers Delivering Programs and Services
- 446 No/Low-cost Programs and Services
- 109 Participants in No/Low-cost Programs and Services

#### Facilities

- Centre rents space that it operates out of, including office space, a dedicated seniors lounge, and activity hall.

**Annual Membership:** \$15 for Ages 50+

**Older Adult Centre Sudbury / Centre des Aînés de Sudbury (ParkSide) - \$12,000**

Purpose of grant: to assist with operational and maintenance expenses pursuant to the Seniors Active Living Centres Act, 2017.

The Older Adult Centre Sudbury, operating as The ParkSide Centre, is a city-wide seniors' hub dedicated to promoting wellness, independence, and social connection for older adults. The Centre delivers inclusive programming and services that support physical and mental health, lifelong learning, and community engagement, both in-person and virtually.

Grant funding supports the Centre's ability to provide accessible programming, coordinate partnerships, and deliver services that benefit older adults throughout Greater Sudbury, including those in outlying communities.

**Initial Annual Grant Year: 2001**

**2025 Highlights**

- Continued significant growth in participation, with membership reaching approximately 1,240, the highest point to date.
- Delivered over 320 programs, including in-person and virtual offerings, serving older adults across the city.
- Recorded over 96,000 cumulative visits annually through daily programming and activities.
- Expanded virtual programming through ParkSide Centre Without Walls, delivering over 600 program sessions to support accessibility and participation.
- Provided health-related interventions, including assistive device assessments, supporting seniors' safety and mobility.
- Received provincial recognition from Ontario Health (OACAO), identifying the Centre as one of three strategic provincial seniors' hubs serving broader area populations.
- Continued the Helping Hand at Home program, supporting seniors with light home maintenance, snow removal, and lawn care, enabling participants to remain independent longer.
- Hosted monthly meetings with seniors' clubs throughout Northern Ontario to share information on funding, grants, and best practices for seniors' programming.

**2025 Key Analytics**

- 191 Annual Volunteers
- 164 Volunteers Delivering Programs and Services
- 360 No/Low-cost Programs and Services
- 1,940 Participants in No/Low-cost Programs and Services

**Facilities**

The Centre occupies space within the Centre for Life building located at 140 Durham Street.

- The Centre occupies Unit 5, consisting of approximately 12,823 square feet of leased indoor space.
- The City is responsible for the maintenance and operating expenses associated with the City-owned portion of the building in which the Centre operates, with annual costs exceeding \$209,170.

**Other Municipal Support and Notes**

- HCI Capital: \$45,500 ParkSide Operable Walls

**Annual Membership:** \$45 for Ages 50+

**Rayside-Balfour Senior Craft Shop Incorporated - \$5,700**

Purpose of grant: to assist with operational and maintenance expenses pursuant to the Seniors Active Living Centres Act, 2017.

The Craft Shop provides a bilingual, hands-on workshop environment where older adults can learn, share skills, and participate in meaningful projects such as wood-working and craft-based activities. The program fosters social inclusion, reduces isolation, and provides opportunities for seniors to remain active and engaged.

**Initial Annual Grant Year: 2001**

**2025 Highlights**

- Continued delivery of hands-on workshop programming in both official languages.
- 24 net membership increase during the year.

**2025 Key Analytics**

- 172 Annual Volunteers

**Facilities**

The Shop owns the buildings it operates out of.

- The City owns the land beneath 3502 Errington Avenue, an approximate area of the land utilized is 2,000 sq. ft.

**Annual Membership:** \$30 for Ages 50+

## Youth Centre Grant

### Rayside-Balfour Youth Action Network - \$60,000

Purpose of grant: to assist with operating costs of youth centre.

The Rayside Balfour Youth Action Network (RBYAN) has operated since 1998, celebrating its 27th anniversary in 2025. The organization is dedicated to empowering youth and improving quality of life through accessible programming, mentorship, and community connection. RBYAN operates a centrally located youth centre in Chelmsford and serves as the only dedicated youth gathering space in the Rayside-Balfour area.

The Centre provides a safe, supervised environment where youth can socialize, access resources, participate in structured programming, and receive informal support from trained staff. Grant funding from the City of Greater Sudbury is critical to maintaining Centre operations.

**Initial Annual Grant Year: 2007**

#### 2025 Highlights

- Continued to deliver after-school and summer programming in a safe, supervised environment for youth from diverse socio-economic backgrounds.
- Expanded weekly programming by adding an additional operational day (Tuesday through Friday), serving an average of 8–15 youth per day, increasing to 15–20+ per day during peak summer months.
- Delivered a wide range of recreation, education, arts, and life-skills programming, including pool, ping-pong, gaming, outdoor games, karaoke, crafts, music, homework support, resume writing, cooking, nutrition education, and personal responsibility skills.
- Organized community events including the Tree of Remembrance and Hope, Spring Festival, and Family Festival, fostering social connection and intergenerational engagement.
- Delivered off-site excursions for youth, including cultural, recreational, and educational outings such as fishing, hikes on the Onaping Trails, Science North, Urban Air, Ramsey Lake Water Park, and environmental clean-up days.
- Increased attendance at bi-weekly movie nights, averaging 20–25 participants, and 40–50 youth at special events.
- Completed interior facility improvements, including painting selected by youth participants, reinforcing youth voice and ownership of the space.

#### 2025 Key Analytics

- 22 Annual Volunteers
- 15 Volunteers Delivering Programs and Services
- 1,456 No/Low-cost Programs and Services
- 3,337 Participants in No/Low-cost Programs and Services

#### Facilities

The Network operates the Rayside Balfour Youth Centre out of a City-owned building located at 214 Cote Avenue.

- City responsible for minor maintenance and all operating expenses associated with the building.

#### Other Municipal Support and Notes

- HCI Grant: \$3,000 Festival in the Park

## Community Centre Operating Grants

### Beaver Lake Sports & Cultural Club Inc. - \$16,000

Purpose of grant: to assist with operational costs of community centre.

The Beaver Lake Sports and Cultural Club serves as the community's central hub, offering no- or low-cost meeting space for local groups and supporting community connection. It hosts weddings, baby showers, milestone celebrations, shared meals, and celebrations of life, while also housing the local Post Office. The Centre provides space for private and public events, meetings, training sessions, and elections at all levels of government.

Thanks to fundraising and sponsorships, the original 1926 schoolhouse has been upgraded into a well-preserved hall with a certified kitchen, accessibility features, modern heating, filtered water, updated electrical, and a new roof. City support helps cover core operating costs, allowing the Club to focus on community-building activities.

Volunteer-run annual events such as the Beaver Lake Winter Carnival, Juhannus/Midsummer Celebration, Finnish pancake breakfasts, chili dinners, pulla bakes, porketta bingo and spaghetti suppers strengthen community bonds.

#### Initial Annual Grant Year: 2004

#### 2025 Highlights

- Upgraded kitchen with new dishwasher, stover, countertops and cupboards
- Club continued building strong relationships with sponsors, support that makes annual events possible

#### 2025 Key Analytics

- 50 Annual Volunteers
- 20 Volunteers Delivering Programs and Services
- 10 No/Low-cost Programs and Services
- 500 Participants in No/Low-cost Programs and Services

#### Facilities

- Club owns and operates building and surrounding land, including:
  - Walden Cross-Country Ski Trails at Beaver Lake
  - Community Hall
  - Outdoor Rink
  - Playground

#### Other Municipal Support and Notes

- Neighbourhood Association Grant: \$1,500 to assist with outdoor rink canteen, rink equipment, and fuel for snowblower
- HCI Grant: \$1,000 Beaver Lake Winter Carnival.

## Carol Richard Park Community Association - \$16,000

Purpose of grant: to assist with operational costs of community centre.

Association operates the community hall, providing accessible space and programming that supports recreation, social connection, and community engagement. The Association offers year-round activities and events for residents and makes the hall available to local organizations for free or low-cost programs and services. Grant funding supports essential operating expenses and allows the Association to focus on maintaining community programming and inclusive activities for residents of all ages.

Association volunteers maintain outdoor recreational amenities, including the community skating rink and skating oval, providing free winter recreation for community members.

Association provides free and low-cost space to local organizations and groups for programs and services, including Girl Guides, early childhood programs, yoga classes, canning classes, summer camps, and kitchen access for organizations supporting individuals experiencing homelessness.

**Initial Annual Grant Year: 2004**

### 2025 Highlights

- Hosted a staffed community tug-of-war tournament involving 12 teams of four, featuring jug pulling activities and a spaghetti dinner for participants.
- Delivered a Fall Community BBQ, engaging approximately 400–500 residents and nearly 15 volunteers, and supporting local businesses through catering and rentals.
- Opened the facility as a Halloween warming station, providing hot chocolate, hot dogs, and candy bags for local trick-or-treaters.

### 2025 Key Analytics

- 15 Annual Volunteers
- 15 Volunteers Delivering Programs and Services
- 60 No/Low-cost Programs and Services
- 2,000 Participants in No/Low-cost Programs and Services

### Facilities

- Centre owns and operates building, including community hall
- City owns and operates outdoor rink, play structure, and surrounding green space

### Other Municipal Support and Notes

- Neighbourhood Association Grant: \$1,500 to assist with jug curling tournament, rink equipment, and fuel for snowblower
- HCI Grant: \$3,000 Annual Community BBQ
- HCI Capital: \$21,000 Shaded Picnic Table

**Kukagami Campers’ Association Inc. - \$10,000**

Purpose of grant: to assist with the association's expenditures on recreational activities

The Kukagami Campers’ Association plays a critical role in maintaining community infrastructure and enhancing quality of life in a remote park community developed largely through volunteer and taxpayer efforts. Due to the area’s remoteness, providing access to social programming and emergency response equipment presents a significant challenge.

Through strong volunteer involvement and partnerships, the Association supports a wide range of recreational, cultural, and safety-focused initiatives that benefit residents and visitors alike while fostering environmental sustainability.

**Initial Annual Grant Year: 2005**

**2025 Highlights**

- Delivered programming focused on all-ages participation, including popular recreational activities such as fishing, biking, skating, and swimming.
- Hosted multiple community events throughout the year, including Pancake Breakfasts, Bike Runs, Family Yard Sales, Oktoberfest, a Community Yard Sale, Halloween Dance, and Canada Day celebrations.
- Maintained and enhanced recreational amenities at the Memorial Grounds, including ball diamonds, horseshoe courts, basketball and pickleball courts, and upgraded the Little Library, which remains stocked and actively used.

**2025 Key Analytics**

- 150 Annual Volunteers
- 20 Volunteers Delivering Programs and Services
- 12 No/Low-cost Programs and Services
- 600 Participants in No/Low-cost Programs and Services

**Other Municipal Support and Notes**

- \$500 Lake Stewardship Grant Septic Pump-Out Rebate Program

**The Penage Road Community Centre - \$16,000**

Purpose of grant: to assist with operational costs of community centre.

The Centre provides meeting space for numerous community groups and serves as a rental venue for birthday parties, wedding receptions, Elections Canada activities, and other local events and information meetings.

Volunteers host annual celebrations such as Christmas, Mother’s Day, Father’s Day, and Family Day, along with community potluck meals and the Rendezvous Craft Sale.

All activities contribute to the Centre’s ongoing mission to provide a venue for recreational, cultural, social, public, and educational programs.

**Initial Annual Grant Year: 2004**

**2025 Highlights**

- Hosted annual Christmas, Mother’s Day, Father’s Day and Family Day events
- Held potluck meals and the Rendezvous Craft Sale
- Began landscaping improvements with support from the local Scout troop and a landscaping specialist

**2025 Key Analytics**

- 53 Annual Volunteers
- 9 Volunteers Delivering Programs and Services
- 27 No/Low-cost Programs and Services
- 2,865 Participants in No/Low-cost Programs and Services

**Facilities**

- Centre owns and operates building and surrounding land, including:
  - Outdoor Rink/Basketball Court
  - Community Hall
  - Swing Set
  - Beach Volleyball Court
  - Horseshoe Court

**Other Municipal Support and Notes**

- Neighbourhood Association Grant: \$1,500 to assist with landscaping

## **Skead Recreation Centre - \$16,000**

Purpose of grant: to assist with operational costs of community centre.

The Skead Recreation Centre provides a central gathering space for residents, offering community events and activities that promote social connection, volunteerism, and local engagement. Grant funding supports day-to-day operating costs and enables the Centre to host inclusive events that encourage community participation and provide volunteer opportunities, including opportunities for high school students to complete volunteer hours.

Through volunteer support and fundraising, the Centre continues to offer accessible programming and rentals while maintaining the facility for community use.

**Initial Annual Grant Year: 2001**

### **2025 Highlights**

- Hosted multiple community events, including a membership drive and supper, roadside cleanup, Crater Run, Blueberry Breakfast, Kids Halloween, Senior Christmas Supper, and Kids Christmas Supper.
- Supported Canada Day celebrations in partnership with the Lake Wanapitei Campers.
- Undertook significant facility improvements, including the replacement of a kitchen stove vent and repairs to security and water systems following hydro damage.
- Organized several fundraisers, including food sales and take-out events, raising approximately half of the cost required for kitchen repairs while continuing to operate without kitchen access.

### **2025 Key Analytics**

- 4 Annual Volunteers
- 20 Volunteers Delivering Programs and Services
- 1 No/Low-cost Programs and Services
- 60 Participants in No/Low-cost Programs and Services

### **Facilities**

- Centre owns and operates building and surrounding land, including:
  - Community Hall
  - Tennis Court
  - Basketball Court
  - Baseball Diamond

### **Other Municipal Support and Notes**

- Neighbourhood Association Grant: \$1,000 to assist with canteen, community event, fuel for snowblower

## Wahnapiatae Community Centre - \$16,000

Purpose of grant: to assist with operational costs of community centre.

The Wahnapiatae Community Centre serves as a hub for community events and activities, offering opportunities for residents to gather, participate in local traditions, and engage in inclusive programming. Through partnerships and volunteer support, the Centre delivers events that promote social connection and community pride while supporting the sustainability of the facility.

**Initial Annual Grant Year: 2001**

### 2025 Highlights

- Hosted a porketta bingo fundraiser featuring live music, which was well attended and supported future programming.
- Partnered with the Wahnapiatae Improvement Group to deliver Wahnapiatae Days, a weekend community event featuring baseball, live music, a fishing derby, food options, and a variety of children's activities.
- Supported community programming delivered by the Wahnapiatae Youth Association, including events throughout the year such as a breakfast with the Easter Bunny.
- Hosted seasonal community events, including activities during Wahnapiatae Days and a Children's Christmas Party.

### 2025 Key Analytics

- 20 Annual Volunteers
- 15 Volunteers Delivering Programs and Services
- 5 No/Low-cost Programs and Services
- 200 Participants in No/Low-cost Programs and Services

### Facilities

- Centre operates building, including community hall
- City owns building
- City and Ministry own surrounding property including outdoor rink, baseball diamond, basketball court, play structure, and surrounding green space

## Onaping Falls Recreation Committee - \$16,000

Purpose of grant: to Assist with expenses related to Onaping Falls Winter Carnival, Summer Fest, A.Y. Jackson Summer Programming.

Predominantly used for AY Jackson Programming.

The A.Y. Jackson Lookout project supported the operation of the Welcome Centre with four summer students providing visitor information, hosting free community programs, maintaining the Lookouts and public washrooms, and reporting maintenance needs. Students operated the site Wednesday to Sunday from 10 a.m. to 4 p.m.

The Centre welcomed several special visitors throughout the summer, including geologists, community partners, and provincial/federal representatives. Weekly hands-on programs created a “summer camp” atmosphere for families, encouraging exploration of the Lookouts and trails. Over nine weeks, 10,188 visitors from local, regional, provincial, national, and international locations came to the site.

The program continues to contribute to tourism, community engagement, and outdoor recreation, with ongoing visitor data shared with Sudbury Tourism to support future development of the A.Y. Jackson Lookout & Welcome Centre.

### Initial Annual Grant Year: 2025

#### 2025 Highlights (For A.Y. Jackson Program)

- Hosted free community BBQ sponsored by Onaping Falls Community Action Network
- 10,188 visitors over 9-week period
- Weekly themed activity stations and interpretive programs

#### 2025 Key Analytics (For A.Y. Jackson Program)

- 80 Annual Volunteers
- 8 Volunteers Delivering Programs and Services
- 5 No/Low-cost Programs and Services
- 15,000 Participants in No/Low-cost Programs and Services

#### Facilities

- City owns facilities Committee hosts events or programming out of.

#### Other Municipal Support and Notes

- HCI Capital: \$10,000 A.Y. Jackson Gate
- HCI Capital: \$35,000 High Street Playground Revitalization
- Meeting space at no charge, per User Fee By-law.
- One space rental at no charge, per User Fee By-law.
- Use of equipment for special events.

## Special Event Grants

### Anderson Farm Museum and Heritage Society (AFMHS) - \$2,500

Purpose of grant: assist with the annual Anderson Farm Museum and Heritage Society Fall Fair.

AFMHS is a dedicated volunteer-based community organization established to support the preservation, protection and continued development of the Anderson Farm Museum site. The Society brings together individuals committed to safeguarding the region's agricultural and cultural heritage, playing a central role in advancing the museum's long-term sustainability and community engagement.

In addition to its heritage stewardship work, the Society is responsible for organizing and delivering several major free annual community events, notably Rock the Farm, the Fall Fair and the Christmas Tree Lighting Celebration. These events attract residents from across Greater Sudbury and contribute significantly to cultural vitality, intergenerational engagement and community pride. They also serve as a key mechanism for activating the museum grounds, increasing public visitation and strengthening the museum's role as a community gather space.

Through ongoing volunteer leadership, community partnerships, and event coordination, the AFMHS continues to be an essential partner in supporting operational success and public visibility for the Anderson Farm Museum.

**Initial Annual Grant Year: 2008**

#### 2025 Highlights

- Report not received by submission deadline.

**2025 Key Analytics Not Available**

#### Facilities

- City owns facilities Society hosts events or programming out of.

#### Other Municipal Support and Notes

Storage Space on Anderson Farm Property  
Provided space is 180 sq. ft.

- City has historically waived any facility rental fees for this organization on Anderson Farm property.

### Onaping Falls Lions Club Inc. - \$1,500

Purpose of grant: to assist with the operating costs of the Cavalcade of Colors.

Cavalcade of Colours is an event that spans Onaping Falls, offering fundraising opportunities for community groups in the area. The objective of the event is to bring to Dowling as many things as possible for community members to enjoy.

Onaping Falls Lions partners with various volunteer groups to put on the event.

Some profits from Cavalcade of Colours are used to offset costs of the Lions' Christmas Hampers and Christmas Community Dinner which offers a full dinner for free to more than 400 attendees. Some profits from the event are donated to schools and Falls Food Community Food Bank.

**Initial Annual Grant Year: 2004**

#### 2025 Highlights

- Report not received by submission deadline.

**2025 Key Analytics Not Available**

#### Facilities

- City owns all facilities Club hosts events or programming out of.

#### Other Municipal Support and Notes

- No rental fee at Dowling Community Centre, a value of at least \$1,700

**Science North Science Nord - \$30,000**

Purpose of grant: contribution to expenses for Canada Day event.

For over 30 years, Science North has hosted a community Canada Day celebration, delivering its signature blend of science education, excitement, and family-friendly programming to residents and visitors of all ages. The event increases accessibility to Science North through reduced admission pricing, extended evening hours, and free outdoor entertainment that brings the broader community together.

Science North collaborates with local organizations, vendors, artists, and community groups to deliver an inclusive, innovative celebration that promotes science, culture, economic activity, and civic pride.

**Initial Annual Grant Year: 2006**

**2025 Highlights**

- Offered discounted admission on July 1, including 50% off Science North admission and reduced pricing for IMAX® and Planetarium shows.
- Extended operating hours to 9:00 p.m. to accommodate a special exhibit, increasing evening access to the science centre.
- Delivered an expanded Canada Day 2025 celebration featuring six local food operators and over 20 retail vendors, including a first-time partnership with the Greater Sudbury Farmers' Market.
- Hosted interactive outdoor programming, including face painting, inflatables, Bluecoat Scientist demonstrations, LEGO engineering workshops, and live science shows.
- Featured main-stage performances by Cara Cameron, Moonlight Buskers, Chicks and Picks, and DJ Baseline Jack.
- Partnered with Illumin to host Greater Sudbury's largest drone show, featuring 300 programmed drones.

**2025 Key Analytics (Canada Day)**

- 6,000 visitors engaged in outdoor entertainment
- 2,000 visitors paid 50% admission to attend Science North

**Other Municipal Support and Notes**

- Staff time for coordinating event details such as drone show.
- In kind support for equipment such as tables and chairs, barricades, etc.

## Sudbury Multicultural-Folk Arts Association - \$11,000

Purpose of grant: contribution to expenses for Canada Day festivities.

Sudbury Multicultural-Folk Arts Association's Canada Day Celebration provides a welcoming platform for newcomer and multicultural groups to share their heritage, talents, and traditions, enriching the cultural vibrancy of the City of Greater Sudbury. The event also supports local economic activity by engaging multicultural vendors and downtown businesses while creating opportunities for intergenerational participation and volunteerism.

**Initial Annual Grant Year: 2020**

### 2025 Highlights

- Increased attendance to approximately 4,400 participants, up from 3,300 in 2024, reflecting strong and growing community interest.
- Featured cultural performances and displays that strengthened awareness of diversity, multiculturalism, and racial harmony.
- Supported newcomer inclusion, with participants reporting an increased sense of belonging through cultural engagement and connection.
- Offered activity booths, crafts, and performances that supported youth engagement and cultural learning.
- Engaged over 45 volunteers, many of whom were newcomers, supporting intergenerational civic participation.
- Expanded partnerships through a new collaboration with the Downtown Sudbury BIA, increasing downtown visibility and engagement.

### 2025 Key Analytics

- 60 Annual Volunteers
- 45 Volunteers Delivering Programs and Services
- 30 No/Low-cost Programs and Services
- 4,400 Participants in No/Low-cost Programs and Services

### Other Municipal Support and Notes

- Association has arrangement with City for office space and various operational costs at no cost (IT and Communications support, etc.).
- Sudbury Arena rental for Canada Day event is no charge, as per User-Fee By-law.

## Operating Costs of Certain Organizations

### Northern Ontario Railroad Museum & Heritage Centre (NORMHC) - \$106,430

Purpose of grant: assist with operating costs. (CC2019-376) – Business case approval for permanent increase.

NORMHC focuses on the preservation of historical artifacts that pay tribute to the heritage of northern Ontario and the history of the lumber, mining and railroading industries. NORMHC has always been and continues to be operated, independent of the City, by a volunteer Board of Directors, supported by an Executive Director and paid summer students. NORMHC continues to remain a community and economic driver in the Town of Capreol.

NORMHC continues to serve as a community and economic driver in the Town of Capreol. In 2025, the NORMHC enjoyed a strong year of community engagement, welcoming 19,491 visitors to its exhibits, programs, and events. This sustained interest reflects the museum’s growing reputation as a vibrant cultural destination and its continued success in offering meaningful heritage experiences to residents and visitors alike. Guests from across Greater Sudbury, throughout Ontario, and from abroad praised the museum’s immersive storytelling, restored rolling stock, and the welcoming environment created by staff and volunteers.

A major driver of this engagement was the museum’s robust programming schedule, which featured 10 major events across the year. These included well-loved community traditions such as the Capreol Winter Carnival, Big Truck Showcase, Grow Together Festival, Rods N Rails Classic Car Show, Canada Day festivities, Heritage Day, the Scare Fair/Escape Train Experience, and December’s Candy Cane Express. Together, these events attracted thousands of attendees and helped solidify the museum’s role as an essential community hub year-round.

#### Initial Annual Grant Year: 2001

#### 2025 Highlights

- Welcomed 19,491 visitors to exhibits, programs, and events, reflecting strong and growing interest from residents, tourists, and international guests.
- Delivered 10 major community events, including the Capreol Winter Carnival, Big Truck Showcase, Grow Together Festival, Rods N Rails Classic Car Show, Canada Day festivities, Heritage Day, the Scare Fair/Escape Train Experience, and the Candy Cane Express.
- Benefited from an exceptionally strong volunteer base, with 45+ core volunteers and 300+ additional volunteers annually through wider community partnerships and event collaborations.
- Delivered robust children’s programming sponsored by the Rotary Club of Sudbury, including Thomas Thursdays and Rotary We Learn Wednesdays, supporting early literacy, hands-on learning, and youth engagement.
- Hosted group tours from across Canada and abroad, receiving highly positive visitor feedback from guests from Ontario, the U.S., and Europe.
- Completed major progress on restoration and interpretive projects, including the Baggage Car, Garden Shed, G-scale railway improvements, and preparation of a new ON-30 model layout.

- Advanced rolling stock preservation with new CN decals applied to the wooden caboose and fresh lettering on the 219 tender.
- Undertook significant maintenance and accessibility upgrades across the site, including stair replacements, ramp repairs, structural repairs to museum facilities, and improvements to heritage gardens and park features.
- Supported downtown Capreol’s national recognition through Communities in Bloom, earning multiple awards including:
  - National Champion (population under 5,000)
  - National Outstanding Achievement Award for Heritage Preservation
  - National 5 Blooms Silver with special recognition for The River Walk

#### Facilities

- City owns facilities Centre hosts events or programming out of.

#### Other Municipal Support and Notes

##### Occupied Space

26 Bloor Street, Capreol (Heritage House – Museum) - Leased space is 3,160 sq. ft.

59 Young Street, Capreol (Capreol Fire Hall) - Leased space is 8,770 sq. ft.

- City responsible for operating costs of both facilities.

## Rainbow Routes Association - \$45,000

Purpose of grant: to assist with operating costs.

Rainbow Routes Association promotes active transportation, outdoor recreation, environmental stewardship, and community connection through the maintenance, promotion, and programming of trail systems across Greater Sudbury. Through guided hikes, educational programming, partnerships, and trail infrastructure projects, Rainbow Routes encourages residents and visitors to engage with local green spaces while supporting safe, inclusive, and sustainable trail use.

The Association works closely with community organizations, educational institutions, environmental groups, and municipal partners to ensure trails remain accessible, well-used, and valued as part of a healthy and vibrant community.

**Initial Annual Grant Year: 2009**

### 2025 Highlights

- Delivered 33 guided hike programs across trail locations including Onaping Falls (A.Y. Jackson Falls), Rotary Park, Bethel Lake, Kelly Lake, Jean Tellier Trail, Gerry Montpellier Trail, Bell Park Walkway, Oak Forest Trail, and sites within the Laurentian Conservation Area.
- Hosted trail care days, hike leader training, and community safety and awareness events, covering topics such as bear safety, Indigenous knowledge, and trail volunteer engagement.
- Delivered nearly 30 additional educational and outreach events in partnership with organizations including the Sudbury Market, Junction Creek Stewardship Committee, Indigenous Friendship Centre N'Swakamok, Ministry of Natural Resources, Laurentian University, Cambrian College, and Science North.
- Recruited and trained 15 new trail volunteers.
- Collaborated with the City of Greater Sudbury, Conservation Sudbury, and the Trans Canada Trail to update the regional trail map, expanding from fewer than 30 trails in 2015 to over 40 trails in 2025, representing a 54% increase.
- Distributed 5,000 printed trail maps city-wide, with bilingual digital versions planned for 2026.
- Hosted the 8th Annual Sudbury Camino, a large-scale community hike spanning nearly 30 km with multiple distance options, engaging over 200 registered participants and supported by trained hike leaders.

### 2025 Key Analytics

- 85 Annual Volunteers
- 41 Volunteers Delivering Programs and Services
- 59 No/Low-cost Programs and Services
- 2,127 Participants in No/Low-cost Programs and Services

### Facilities

- City owns facility Association's main office is in and majority of trails events or programming are hosted at.

### Other Municipal Support and Notes

- Association is provided with office space at Minnow Lake Place at no charge.

## **Sudbury Rainbow Crime Stoppers Inc. - \$50,000**

Purpose of grant: to assist with operating costs.

Sudbury Rainbow Crime Stoppers Inc. is a charitable, community-driven organization dedicated to increasing community safety by empowering individuals to report crime anonymously. Through education, outreach, and partnerships, the organization supports crime prevention and problem-solving while protecting the identity of tipsters, with rewards of up to \$2,000 available.

Grant funding supports Crime Stoppers' ability to maintain community engagement, deliver presentations, expand partnerships, and promote public awareness of anonymous reporting tools.

**Initial Annual Grant Year: 2011**

### **2025 Highlights**

- Expanded community outreach, increased presentations, strengthened partnerships, and enhanced engagement strategies to support public safety.
- Marked Crime Stoppers Month in January with a proclamation and flag-raising ceremony at Tom Davies Square, attended by elected officials, law enforcement, board members, and community partners.
- Resumed the Night Golf Tournament, raising approximately \$5,000 with 16 teams participating.
- Continued fundraising through Wingo Bingo and partner gaming initiatives, providing stable operational support.
- Launched the Ornaments for Impact fundraising campaign, raising \$200 to support rewards and operational needs.
- Introduced "Paw and Order: The Adoption Edition," a weekly social media campaign highlighting adoptable animals and promoting anonymous reporting, increasing online engagement and visibility.
- Revised donation campaigns to include promotional merchandise and enhanced workplace and service-club presentations.

### **2025 Key Analytics**

- 15 Annual Volunteers
- 8 Volunteers Delivering Programs and Services
- 22 No/Low-cost Programs and Services
- 6 Participants in No/Low-cost Programs and Services

### **Other Municipal Support and Notes**

- Organization has arrangement with Greater Sudbury Police Services for use of office space and in-kind supports for various operating costs (phone line, etc.).

## Sudbury Shared Harvest - \$30,000

Purpose of grant: to provide financial stability to cover basic operating expenses and to assist in leveraging funds from other sources.

Sudbury Shared Harvest is a registered charity founded in 2015 that cultivates community health by connecting people to the food they eat and the land it comes from. The organization delivers education-based programming, supports volunteer-led food forest initiatives, and promotes access to locally grown food across Greater Sudbury.

**Initial Annual Grant Year: 2021**

### 2025 Highlights

- 900+ children learned about worm composting
- 780 hours volunteered
- 120 preschoolers experienced growing food
- 12,800 square feet of food forests maintained by volunteers

### 2025 Key Analytics

- 152 Annual Volunteers
- 152 Volunteers Delivering Programs and Services
- 3 No/Low-cost Programs and Services
- 1,310 Participants in No/Low-cost Programs and Services

### Facilities

- All food forests are located on City property at no cost to the organization.

### Other Municipal Support and Notes

- In-kind contributions including staff time to coordinate locations and garden requests.
- Per approved business case for grant, organization was to plant at least one edible forest garden in each ward of the city by 2024.

## United Way Centraide North East Ontario Nord-est de l'Ontario - \$10,000

Purpose of grant: To assist with operational expenses related to volunteer services in Sudbury.

Organization brings together people and organizations across Northeast Ontario to help meet community needs and tackle complex social issues. By working in partnership with our community, the organization identifies needs and invests in targeted programs that help change lives.

United Way, through its Volunteer Sudbury programming, plays a central role in connecting volunteers with community organizations and supporting the delivery of essential volunteer-led services. By integrating Volunteer Sudbury into its core programming and removing membership fees, United Way has expanded access to volunteer recruitment and management tools for community organizations at no cost.

City of Greater Sudbury funding supports volunteer infrastructure, staff capacity, and outreach initiatives that enable local agencies to increase service delivery and respond to community needs.

**Initial Annual Grant Year: 2023** (2005 for Volunteer Sudbury)

### 2025 Highlights

- Expanded the Volunteer Sudbury program, increasing the number of supported agencies from 56 (2023) to 79 agencies in 2025.
- Continued removal of membership fees, allowing more community organizations to access the Galaxy platform for volunteer recruitment, management, and engagement tracking.
- Increased the volunteer base, supporting the delivery of key volunteer-led community initiatives including Keeping Seniors Warm, Community Volunteer Income Tax Program, Ready for School, and Period Promise, benefitting vulnerable and low-income residents.
- Delivered outreach presentations to educate residents on the benefits of volunteering and promote available volunteer opportunities.
- Continued to employ two full-time volunteer/program leads, providing expertise in volunteer management and organizational support.
- Expanded the Young Leaders on Board program, placing youth and young adults as board interns with local organizations to strengthen governance capacity.
- Introduced a Board Governance Training Program, responding to identified gaps in board skills across the community.
- As of January 2026, over 39 individuals were actively participating on local boards through the program, with waitlists established for future offerings.

### 2025 Key Analytics

- 3,473 Annual Volunteers
- 100 Volunteers Delivering Programs and Services
- 7 No/Low-cost Programs and Services
- 2,240 Participants in No/Low-cost Programs and Services

### Community Partnerships

- Ongoing partnerships with local non-profit agencies, municipal partners, and community organizations across Greater Sudbury.
- Collaboration with community service providers to identify board capacity gaps and respond with targeted governance and leadership training.

## Kivi Park Community Foundation – \$16,692\*

Purpose of grant: 100% contribution toward payment of property taxes for identified properties occupied by the respective not-for-profit organization.

Kivi Park serves as a community hub for health, inclusion, and outdoor recreation, offering year-round access to nature-based activities for residents and visitors. The park is filled with all the biodiversity that Sudbury is known for with some of the region's best waterways. The trail network is maintained year-round for activities like hiking, mountain biking, fat biking, snowshoeing, and both classic cross-country skiing and skate skiing.

Through strategic partnerships, diverse programming, and community-focused events, foundation has enriched lives across age groups, fostered inclusion, and contributed to local tourism and economic growth, ensuring continued positive momentum in the community.

### Initial Annual Grant Year: 2021

**Annual Membership:** Annual Adult Pass \$115, Annual Youth Pass \$60, Annual Family Pass \$260, Single Day Pass \$10, Family Day Pass \$25

### 2025 Highlights

- Expanded inclusive outdoor recreation opportunities for seniors and youth, increasing participation in nature-based programs focused on physical health, mental well-being, and social connection.
- Reduced financial barriers to participation by strengthening affordability pathways, enabling more families and individuals to access park programming and year-round recreation.
- Advanced the use of nature-based wellness approaches, supporting individuals who benefit from outdoor activity as part of their health and wellness plans.
- Increased community participation and repeat visitation, reinforcing Kivi Park's role as a year-round community destination.
- Enhanced the overall visitor experience through continued improvements and programming that supported outdoor tourism and contributed to the local economy.

### 2025 Key Analytics

- 100 Annual Volunteers
- 45 Volunteers Delivering Programs and Services
- 10 No/Low-cost Programs and Services
- 800 Participants in No/Low-cost Programs and Services

### Facilities

- Foundation owns all properties.

### Other Municipal Support and Notes

- Tourism Development Fund: Kivi Park Expansion Project, Multi Year \$100,000 annually until 2028  
The project seeks \$100,000 annually to support Kivi Park's growth as a premier tourism destination through strategic investments in events, marketing, partnerships, and infrastructure. The funding breakdown includes \$35,000 for an Events & Marketing Coordinator to enhance event planning and marketing efforts, \$25,000 for event infrastructure improvements, \$15,000 for partnership development, and \$25,000 for marketing and promotional campaigns.

\*MPAC re-assessment on properties owned by foundation - final tax amounts to be confirmed at time of report

## Non-profit Curling Clubs

### Capreol Curling Club - \$4,862.87

Purpose of grant: 50% contribution toward payment of property taxes for identified properties occupied by the respective not-for-profit organization.

The Capreol Curling Club provides recreational curling opportunities for participants of all ages, including a large seniors' program and a growing junior program. The Club serves not only Capreol residents but draws curlers from across Greater Sudbury and beyond, contributing to community recreation, tourism, and local economic activity. The Club is volunteer-driven and maintains a strong community presence by supporting local organizations and charitable initiatives.

**Initial Annual Grant Year: 2021**

#### 2025 Highlights

- Hosted a men's bonspiel that attracted out-of-town teams from as far away as Barrie and Witch's Grain, contributing to local tourism and economic activity.
- Welcomed six teams from Sudbury into seasonal competitions, strengthening regional participation.
- Hosted a highly successful Buzzed Bears bonspiel, with Sudbury teams now pre-booking for the following year due to demand.

#### 2025 Key Analytics

- 7 Annual Volunteers
- 3 Volunteers Delivering Programs and Services
- 3 No/Low-cost Programs and Services
- 5 Participants in No/Low-cost Programs and Services

#### Facilities

- Club owns and operates curling facility.

**Annual League Membership:** Regular: \$375 - \$500, Students \$200, Youth (6-18) \$175

### Coniston Curling Club - \$2,117.17

Purpose of grant: 50% contribution toward payment of property taxes for identified properties occupied by the respective not-for-profit organization.

The Coniston Curling Club serves as a recreational and social hub offering affordable programming for adults, seniors, and youth. The Club provides league play, Learn-to-Curl instruction, bonspiels, and community events that promote physical activity, social connection, and volunteer engagement.

**Initial Annual Grant Year: 2021**

#### 2025 Highlights

- Delivered a full season of curling activities, including adult leagues, senior leagues, youth curling, and Learn-to-Curl programs for new participants.
- Increased participation from first-time curlers, with many progressing from Learn-to-Curl into regular league play.

#### 2025 Key Analytics

- 30 Annual Volunteers
- 30 Volunteers Delivering Programs and Services
- 3 No/Low-cost Programs and Services
- 40 Participants in No/Low-cost Programs and Services

**Annual League Membership:** Adult \$265 - \$450, Junior \$65 - \$80, Adult Learn to Curl \$120

**Copper Cliff Curling Club - \$5,141.15**

Purpose of grant: 50% contribution toward payment of property taxes for identified properties occupied by the respective not-for-profit organization.

The Copper Cliff Curling Club provides accessible and affordable curling opportunities for community members of all ages throughout the winter season. Grant funding helps offset property taxes, allowing the Club to reinvest in capital improvements and programming that support membership growth and long-term sustainability.

The Club also serves as a community asset by partnering with charitable organizations and providing facility access for fundraising and community events.

**Initial Annual Grant Year: 2021**

**2025 Highlights**

- Installed LED lighting in the lounge and change rooms, replacing fluorescent fixtures to improve safety, visibility, and energy efficiency, with anticipated electrical cost savings.
- Supported Learn-to-Curl programming with approximately 80 individuals participating, several of whom registered in beginner leagues.
- Expanded the Beginner League, adding a second weekly session in 2025, with eight teams curling on Wednesdays.

**2025 Key Analytics**

- 50 Annual Volunteers
- 35 Volunteers Delivering Programs and Services
- 4 No/Low-cost Programs and Services
- 150 Participants in No/Low-cost Programs and Services

**Annual League Membership:** Mixed League \$399  
Youth Instruction \$99  
Adult Learn to Curl \$89

**Sudbury Curling Club Inc. - \$6,392.20**

Purpose of grant: 50% contribution toward payment of property taxes for identified properties occupied by the respective not-for-profit organization.

Sudbury Curling Club is a multi-use recreation facility offering a wide range of affordable and accessible programs for residents aged 5 to 90. The organization provides curling, pickleball, and other recreational activities, while also operating a community facility that supports hall and space rentals for weddings, meetings, trade shows, celebrations of life, and other community events.

Grant funding helps Sudbury Curling Club ensure a safe and welcoming environment for all ages and continue delivering diverse sport and recreation programs that promote lifelong physical activity and community connection.

**Initial Annual Grant Year: 2021**

**2025 Highlights**

- Supported a wide range of programs including youth curling, elementary and high school curling, adult learn-to-curl, pensioners curling, Ontario Special Olympics curling, and youth, adult, and seniors pickleball programs.
- Offered additional recreational opportunities such as adult learn-to-roller-skate programs.
- Celebrated Curl Sudbury’s elite sport connections, including Tracy Fleury’s World Championship victories in 2024 and 2025, and representation at the 2026 Winter Olympic Games.
- Prepared to host major national events, including the 2026 U21 Mixed Doubles Curling Championships and the 2026 U20 New Holland Canadian Curling Championships.
- Continued a title sponsorship partnership with Northern Credit Union (2022–present), supporting program delivery and financial stability.

**2025 Key Analytics**

- 100 Annual Volunteers
- 70 Volunteers Delivering Programs and Services
- 13 No/Low-cost Programs and Services
- 382 Participants in No/Low-cost Programs and Services

**Annual League Membership:** \$113 - \$231.48

Youth Learn to Curl \$199.75 - \$216.70

Adult Learn to Curl \$192.81

## Community Action Networks (CANs)

Throughout the entire lifecycle of a CAN, staff support is available. City Staff Liaisons are appointed as primary points of contact for each CAN. Per the CAN Terms of Engagement, staff work collaboratively with the CANs to understand the concerns of the community, advise CANs on City matters, liaise with other departments on CAN matters, review CAN communication material, and provide support for special meetings such as annual meetings or visioning sessions, when possible. City Councillors are responsible for assisting with CAN inquiries regarding City services, facilities, and programs where appropriate, attending CAN meetings when available and liaising with the CAN Chair. An invaluable amount of staff time is put into the success of CANs annually.

### Azilda Community Action Network - \$2,500

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2009**

#### 2025 Highlights

- Hosted 8 successful community events throughout the year.
- Community Yard Sale received over 20,000 Google Map views.
- Polar Dunk raised \$10,000 with 40 participants taking the plunge.
- Pumpkin Patch sold 200 pumpkins in under 45 minutes.
- Collaborated with 33 community partners to ensure the success of events and programs.
- Community Garden distributed over 40 bags of fresh produce, including thousands of beans and hundreds of tomatoes, carrots, and cucumbers to residents in need.

- Social media presence grew significantly, becoming a key source for community members to stay informed about Azilda news and updates.
- Achievements made possible by 12 dedicated core members, supported occasionally by students and adult volunteers.

#### Other Municipal Support and Notes

- HCI Grant: \$500 Polar Plunge
- HCI Grant: \$500 Pumpkin Patch
- Meeting space at no charge

### Capreol Community Action Network - \$2,500

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2009**

#### 2025 Highlights

- Collaborated with groups in the community to assist with community events.
- Co-ordinated the community garden and collaborated with Trinity Church to provide fresh fruits and vegetables to the Bread & Roses Foodbank.
- Assisted the Capreol Community Closet by dedicating volunteer hours.
- Supported the Beautification Committee.

- Honoured veterans by laying a wreath at the Cenotaph on Remembrance Day.
- Hosted the annual Candle Walk, Tree Lighting Ceremony and Santa Claus Parade.

#### Other Municipal Support and Notes

- HCI Grant: \$3,000 Capreol Santa Claus Parade

### **Chelmsford Community Action Network - \$2,500**

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2010**

#### **2025 Highlights**

- Hosted an open house in April to promote the initiative and attract new members to support the rejuvenation of the Community Garden.
- Liaised with community organizations and leaders, including Sudbury Shared Harvest, the Lions Club, the Legion, Seniors' Craft Shop, Club 50, Centre de santé Communautaire, the Rayside Balfour Youth Action Network, Ward Councillor, and City staff.

- Promoted the CAN/RAC through various Rayside Balfour Youth Action Network activities.

#### **Other Municipal Support and Notes**

- Meeting space at no charge

### **Coniston Community Action Network - \$2,500**

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2009**

#### **2025 Highlights**

- Held regular and well-attended community meetings.
- Participated in the Annual Community Clean-Up Blitz.
- Co-ordinated the Coniston Community Gardens and Maria's Greenhouse.
- Obtained a second shed for the park for storage of materials and supplies.
- Hosted July 1st Canada Day celebrations in Centennial Park.
- Hosted community beautification, Halloween and Christmas Décor contests.
- Hosted the Santa Claus Parade, Tree lighting, and after party including fireworks.

- Partnered with stakeholders in the community on CAN projects and activities including Lopes Ltd, Coniston Industrial Park, Caisse Populaire, Coniston Historical Group, Bob's Service Station, and many more.
- Conducted engagement efforts including resident surveys, direct outreach, and collaboration with neighbouring communities

#### **Other Municipal Support and Notes**

- HCI Grant: \$1,500 Weeding Watering Wednesdays
- HCI Grant: \$978.29 Jammin with Seniors
- HCI Grant: \$396.53 Beet Pickling Workshop
- HCI Grant: \$1,000 Canada Day
- HCI Grant: \$1,500 Seniors Harvest Lunch
- HCI Grant: \$3,000 Christmas Parade
- HCI Grant: \$2,500 Tree Lighting

### **Copper Cliff Community Action Network - \$2,500**

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2009**

#### **2025 Highlights**

- Coordinated and hosted annual community events, including the Community Yard Sale and the Tree Lighting at the Copper Cliff Museum.
- Hosted the annual banner contest in partnership with Copper Cliff Public School, with selected banners displayed on streetlights throughout the community.
- Advanced a community-led project to install three park benches at Copper Cliff/Vale Park. The CAN contributed \$5,400 and secured \$2,700 through the City's HCI grant program.

- Maintained CAN gardens and planted trees and flowers at the Copper Cliff Public Library and Post Office.
- Partnered with local organizations and businesses, including Sudbury Credit Union, Vale, Copper Cliff Library, Copper Cliff Museum, Sudbury Hydro, and Bryston's on the Park.

#### **Other Municipal Support and Notes**

- HCI Grant: \$792.53 Tree Lighting
- HCI Capital: \$2,700 bench in Copper Cliff/Vale Park
- Meeting space at no charge

### **Donovan/Elm West Community Action Network - \$2,500**

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2009**

#### **2025 Highlights**

- Replaced hydro pole brackets with sturdier hardware to support DEWCAN banners.
- Installed new 2025 seasonal banners (Spring/Summer & Fall/Winter).
- Hosted a student planting day as a major hands-on gardening event, along with a plant swap and harvest exchange.
- Continued partnerships with St. David's and Lansdowne Schools to teach children about plant cultivation.

- Hosted the first annual Christmas Tree Lighting Social.
- Raised \$2,530 through community donations and fundraising events to support neighbourhood projects and initiatives.
- Expanded the community mailing list to more than 150 contacts by the end of 2025.

#### **Other Municipal Support and Notes**

- HCI Grant: \$1,000 Tree Lighting
- Meeting space at no charge

### **Dowling Community Action Network - \$2,500**

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2023**

#### **2025 Highlights**

- Report not received by submission deadline.

#### **Other Municipal Support and Notes**

- HCI Capital: \$4,000 Dowling Community Garden Shed

## Flour Mill Community Action Network - \$2,500

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

Initial Annual Grant Year: 2009

### 2025 Highlights

- Actively fundraising for O'Connor Outdoor Court community-led project.
- Initiated Healthy Kids Project whereby the CAN supplied drinking tumblers to students in primary school in the Flour Mill community to promote drinking water and ensure all kids had a bottle.

- Hosted meetings with City representatives, Ward Councillor and provided information to citizens on projects in the area including the Junction Creek rehabilitation project.

### Other Municipal Support and Notes

- HCI Capital: \$7,500 O'Connor Outdoor Court Design Work
- HCI Capital: \$150,000 O'Connor Outdoor Court
- Meeting space at no charge

## Garson/Falconbridge Community Action Network - \$2,500

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

Initial Annual Grant Year: 2009

### 2025 Highlights

- Actively engaged the community through various events and initiatives.
- Co-ordinated the community garden at First Baptist Church. The Garson Community Garden maintained two fruit trees and planted four benevolent garden beds, with produce donated to the Garson Food Bank. Approximately 150 pounds of carrots, potatoes, cucumbers and apples were donated to the Garson Food Bank. In addition, 16 membership garden beds were cultivated, providing fresh produce to eight local families.
- Co-ordinated the seed share program in the two little libraries. Distributed 62 flower and veggie packages.

- Assisted in the coordination of the Falconbridge Citizens Committee Family Day, which unfortunately was cancelled due to unforeseen circumstances.
- Coordinated and paid for the repair of the LED holiday decorations. Two units were sent back to Classic Displays to be restrung.
- Hosted Trunk or Treat Halloween event. The event was held at Lorne Brady Park and there were several hundred people in attendance. The event also featured a costume swap, a festive photo backdrop, draw prizes, and a food bank collection.

### Other Municipal Support and Notes

- Meeting space at no charge

### **Kingsmount/Bell Park Community Action Network - \$2,500**

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2020**

#### **2025 Highlights**

- Four meetings were held; The final general meeting of the year included a community lunch which was attended by almost 40 community members of all ages - teenagers to older adults.
- The Street Trees program purchased and planted 12 trees again this year and had two community partners/donors.
- Several sub-committees continued and started including: York Street Market engagement committee; public relations; Heritage committee; Trees and gardens committee; trails and natural parkland; Urban mobility and York Street Playground outdoor rink revitalization committee.
- The CAN worked with St Peter's Church to support the Riverdale Riverdale Community Garden (St. Peter's United Church). All produce was donated to Sudbury Food Bank, Safe Harbour House and the Elgin Street Mission.

### **Levack Community Action Network - \$2,500**

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2023**

#### **2025 Highlights**

- Report not received by submission deadline.

#### **Other Municipal Support and Notes**

- HCI Grant: \$1,000 Easter Bunny Meet and Greet
- HCI Grant: \$1,500 Levack Summer Recreation
- HCI Capital: \$18,000 Levack Bike Park

### **Minnow Lake Community Action Network - \$2,500**

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2009**

#### **2025 Highlights**

- Hosted and supported pumpkin carving events at Field Houses/Playgrounds in Minnow Lake area
- Hosted community clean-up blitz in May and October
- Initiated a community-led project idea to add additional seating at the Carmichael Skatepark which will be installed in 2026. The CAN provided \$2,500 towards the initiative and raised another \$2,500 through contribution from local businesses. The CAN received \$10,000 through the City's HCI grant for the project.
- Hosted a tree lighting of the tree that is in the corner of Morel Park on Second Avenue for families in the area.
- Continued to host regular community meetings to discuss and plan for these initiatives

#### **Other Municipal Support and Notes**

- HCI Capital: \$10,000 Minnow Lake Skate Park Seating
- Meeting space at no charge

### **Onaping Falls Community Action Network - \$2,500**

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2009**

#### **2025 Highlights**

- The group held a community clean-up and supported community garden activities in Onaping and Levack.
- Halloween skate event was a huge success with lots of people of all ages showing up in costume to skate or watch.
- Christmas house decorating was a key activity of the group although smaller than past years

- Group supported the A.Y. Jackson Calvacade of Colour event and activities and partnered with the Onaping Falls Recreation Committee to run a BBQ during the annual event.

#### **Other Municipal Support and Notes**

- Meeting space at no charge

### **South End Community Action Network - \$2,500**

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2009**

#### **2025 Highlights**

- Key projects included Safety in our School Zones, Community Gardens, and collaborations with other community organizations
- 2,500 flyers were delivered via Canada Post to promote the group and respective initiatives.

- Community meetings featured guest presentations in the areas of Citizens on Patrol program, Conservation Sudbury and Nephawin Lake Watershed Stewardship group.

#### **Other Municipal Support and Notes**

- Meeting space at no charge

### **Uptown Community Action Network - \$2,500**

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2010**

#### **2025 Highlights**

- Co-ordinated the Annual Spring Neighbourhood Clean Up.
- Hosted weekly Neighbourhood Walking Group from May to September.
- Advanced the Ste. Anne Bench project, finalizing a plan to revitalize or replace the bench in 2026.
- Co-led a neighbourhood walk as part of 'Neighbourhoods for Nature, Caring Communities' with Coalition for a Liveable Sudbury.

- Organized a Halloween Neighbourhood Walking Parade, including prizes for best costume and best decorated house.
- Issued a monthly e-newsletter to 250 households, keeping the community informed.
- Hosted a Christmas/Holiday Season Crafting event.
- Continued advocacy on key neighbourhood issues.
- Participated in the Social Sciences Humanities Research Council national project - Quality in the Built Environment.

#### **Other Municipal Support and Notes**

- Meeting space at no charge

**Valley East Community Action Network - \$2,500**

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2009**

**2025 Highlights**

- Coordinated and hosted annual community events, including Family Fun Day at the Centennial Arena, which included a free skate, and the Tree Lighting celebration at the Howard Armstrong Recreation Centre.
- Partnered with the Carol Richard Park Community Association to support its annual Community BBQ.
- Advanced several key projects, including fundraising for the Valley East Dog Park community-led project, replacing 30 holiday decorations and repairing existing inventory, and obtaining assessments for the Elmview Outdoor Rink Resurfacing community-led project.

**Other Municipal Support and Notes**

- HCI Grant: \$3,000 Family Day 2026
- HCI Capital: \$30,000 30 Holiday Decorations
- HCI Capital: \$50,000 Kalmo Beach Phase 1 - Design & Engineering Plan
- HCI Capital: \$18,000 Geotech and Drawing for Elmview Outdoor Rink Resurfacing
- HCI Capital: \$80,000 Valley East Dog Park
- Meeting space at no charge

**Walden Community Action Network - \$2,500**

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2009**

**2025 Highlights**

- Continued to work closely to support the Anderson Farm Museum Heritage Society (AFMHS) events. This partnership assists with leveraging funding to offer benefits to the community and provides great advertising opportunities.
- Continued supporting the community gardens and two planter boxes at the 6th Ave playground, enhancing the area’s beauty.
- Continue to host online community contests to generate fun and engagement.
- Coordinated and hosted a variety of community events, including a community cleanup, a Canada Day parade, an Easter egg hunt in collaboration with AFMHS, the 4th annual community yard sale, and, in partnership with the ward Councillor, a Halloween trick-or-treat event.

- Successfully fundraised for the shade structure community-led project at the Kinsmen Playground, providing a new covered area for those using the nearby soccer fields and splash pad. A grand opening event is planned for spring 2026 to celebrate the project’s completion.

**Other Municipal Support and Notes**

- HCI Grant: \$1,000 Canada Day Bike Parade
- Meeting space at no charge

**Ward 1 Community Action Network - \$2,500**

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

**Initial Annual Grant Year: 2009**

**2025 Highlights**

- The CAN hosted their second annual Fall Fair, featuring inflatables, take-home pumpkins, a food truck, a birds of prey show, and more. Several local schools participated in a coloring contest as part of the festivities.
- They also held their first Outdoor Movie Night at Robinson Playground, which brought many new Canadians together to enjoy the show. The CAN provided low-cost snacks for attendees to make the event accessible for all.

**Other Municipal Support and Notes**

- HCI Grant: \$3,000 Fall Fair
- HCI Grant: \$1,500 Movie Night
- Meeting space at no charge

### Ward 8 Community Action Network - \$2,500

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

Initial Annual Grant Year: 2012

#### 2025 Highlights

- Held January Town Hall
- Co-ordinated community gardens at Twin Forks, Place Hurtubise and Lebel Playground. Assisted with seed starting, signage, repairs and organized several work bees and an ollas workshop. Promoted the gardens at various community events.
- Delivered "Cultivate Your Neighbourhood" at Holy Trinity and Jean-Ethier-Blais primary schools.
- Partnered with organizations, like the Coalition for a Liveable Sudbury, Northern Wildflowers, and many others, to support community initiatives.
- Helped community organizations who run events at Twin Forks (eg the Junction Creek Stewardship Committee's Trout Release Festival in May and their dog walk event in October) and did CAN promotions at these events.

- Hosted at the annual New Sudbury Days event at various locations throughout New Sudbury.
- Maintained an active online presence via website, social media, and promotional materials.
- Helped the Twin Forks Neighbourhood Association keep the fieldhouse stocked and all premises including the building, parkland and parking lot clean.

#### Other Municipal Support and Notes

- **New Sudbury Days** (sub-committee of Ward 8 CAN)  
HCI Grant: \$8,000  
Green space and field house rentals at a value of over \$1,700  
Staff time for coordination and delivery of free equipment
- Meeting space at no charge

### Ward 12 – New Sudbury West Community Action Network - \$2,500

Purpose of grant: to assist with operating costs and activity promotion, in accordance with Community Action Network Terms of Engagement.

Initial Annual Grant Year: 2009

#### 2025 Highlights

- Collaborated with Ward 8 CAN to deliver a highly successful New Sudbury Days event across various parks in New Sudbury.
- Partnered with the Rainbow Routes Association to host the 2025 Lantern Walk on the New Sudbury Historical Trail.
- Managed social media channels and website to keep the community informed and engaged.

#### Other Municipal Support and Notes

- Meeting space at no charge

## Attachment 2 - 2026 Annual Grants

Seniors Active Living Centres (Older Adult Centres)		
Organization	Grant Amount	Purpose of Grant
Club 50 de Rayside-Balfour Inc.	\$ 12,000	
Club Accueil Age d'Or Azilda	\$ 14,100	
Le Rendez-vous de Vallée Est	\$ 17,080	
Le Club Amical du Nouveau Sudbury	\$ 19,354	
Nickel Centre Seniors Club	\$ 6,700	Assist with operating and maintenance expenses
Onaping Falls Golden Age Club	\$ 9,527	pursuant to the Seniors Active Living Centres Act, 2017
One Eleven Senior Citizens Centre Inc.	\$ 12,000	
Older Adult Centre Sudbury / Centre des Aines de Sudbury (ParkSide)	\$ 12,000	
Rayside-Balfour Senior Craft Shop Incorporated	\$ 5,700	
<b>Total</b>	<b>\$ 108,461</b>	

Youth Centres		
Organization	Grant Amount	Purpose of Grant
Rayside-Balfour Youth Action Network	\$ 60,000	Assist with operating costs of the Rayside Balfour Youth Centre
<b>Total</b>	<b>\$ 60,000</b>	

## Attachment 2 - 2026 Annual Grants

Community Centres		
Organization	Grant Amount	Purpose of Grant
Beaver Lake Sports and Cultural Club Inc.	\$ 16,000	Assist with operational costs of the community centre
Carol Richard Park Community Association	\$ 16,000	Assist with operational costs of the community centre
Kukagami Campers' Association Inc.	\$ 10,000	Assist with the association's expenditures on recreational activities
The Penage Road Community Centre	\$ 16,000	Assist with operational costs of the community centre
Skead Recreation Centre	\$ 16,000	Assist with operational costs of the community centre
Wahnapitae Community Centre	\$ 16,000	Assist with operational costs of the community centre
Onaping Falls Recreation Committee	\$ 16,000	Assist with expenses related to Onaping Falls Winter Carnival, Summer Fest, A.Y. Jackson Summer Programming for 2026
<b>Total</b>	<b><u><u>\$ 106,000</u></u></b>	

Special Events or Purposes		
Organization	Grant Amount	Purpose of Grant
Anderson Farm Museum and Heritage Society	\$ 2,500	Assist with the annual Anderson Farm Museum and Heritage Society Fall Fair
Onaping Falls Lions Club Inc.	\$ 1,500	Assist with operating costs of Cavalcade of Colours
Science North Science Nord	\$ 30,000	Contribution to expenses for Canada Day event
Sudbury Multicultural-Folks Arts Association	\$ 11,000	Contribution to expenses for Canada Day festivities
	<b><u><u>\$ 45,000</u></u></b>	

**Attachment 2 - 2026 Annual Grants**  
**Operating Grants of Certain Organizations**

<b>Organization</b>	<b>Grant Amount</b>	<b>Purpose of Grant</b>
Northern Ontario Railroad Museum & Heritage Centre	\$ 106,430	Assist with operating expenses
Rainbow Routes Association	\$ 45,000	Assist with operating expenses
Sudbury Rainbow Crime Stoppers Inc.	\$ 50,000	Assist with operating expenses
Sudbury Shared Harvest	\$ 30,000	Support operations and to assist in leveraging funds from other sources
United Way Centraide North East Ontario Nord-est de l'Ontario	\$ 10,000	Assist with operational expenses related to volunteer services in Sudbury
Kivi Park Community Foundation (Variable Estimate) Roll Numbers: 5307090001005000000 5307090001010000000 5307090001028000000 5307090001029000000 5307090002116000000 5307090002115000000	\$ 17,860	100% contribution toward payment of 2026 property taxes assessed for identified properties occupied by the identified not-for-profit organization and payable only upon evidence of payment of applicable property taxes in full. The grant does not include payment of interest, penalty charges and amounts added to the tax roll.
<b>Total</b>	<b>\$ 259,290</b>	

**Operating Grants of Certain Organizations**

<b>Organization</b>	<b>Grant Amount</b>	<b>Purpose of Grant</b>
Capreol Curling Club (Variable Estimate) Roll Number: 5307190007177000000	\$ 4,900	50% contribution toward payment of 2026 property taxes assessed for identified properties occupied by the respective not-for-profit organization and payable only upon evidence of payment of applicable property taxes in full. The grant does not include interest, penalty charges and other amounts added to the tax roll.
Coniston Curling Club (Variable Estimate) Roll Number: 5307230003048000000	\$ 2,200	
Copper Cliff Curling Club (Variable Estimate) Roll Number: 5307080004193000000	\$ 5,200	
Sudbury Curling Club Inc. (Variable Estimate) Roll Number: 5307010007114000000	\$ 6,400	
<b>Total</b>	<b>\$ 18,700</b>	

## Attachment 2 - 2026 Annual Grants

Community Action Networks		
Organization	Grant Amount	Purpose of Grant
Azilda	\$ 2,500	
Capreol	\$ 2,500	
Chelmsford	\$ 2,500	
Coniston	\$ 2,500	
Copper Cliff	\$ 2,500	
Donovan / Elm West	\$ 2,500	
Dowling	\$ 2,500	
Flour Mill	\$ 2,500	
Garson / Falconbridge	\$ 2,500	
Kingsmount - Bell Park	\$ 2,500	Assist with expenses for administration and promotion
Levack	\$ 2,500	
Minnow Lake	\$ 2,500	
Onaping Falls	\$ 2,500	
South End	\$ 2,500	
Uptown	\$ 2,500	
Valley East	\$ 2,500	
Walden	\$ 2,500	
Ward 1	\$ 2,500	
Ward 8	\$ 2,500	
Ward 12 – New Sudbury West	\$ 2,500	
<b>Total</b>	<b>\$ 50,000</b>	
<b>Grand Total of Grants Issued</b>	<b>\$ 647,451</b>	

## 2026 Lake Stewardship Grant Program

Presented To:	City Council
Meeting Date:	April 14, 2026
Type:	Correspondence for Information Only
Prepared by:	Amanda Poulin Planning Services
Recommended by:	General Manager of Planning and Growth

### Report Summary

This report provides information regarding the Lake Stewardship Grant Program and its 2026 recipients.

### Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to supporting ecological sustainability, creating a healthier community (5.2 - promoting Greater Sudbury as a great northern lifestyle alternative) and strengthening community vibrancy (5.7 - encourage the active engagement of formal and informal neighborhood groups) as identified in the Strategic Plan. The report also refers to increasing reforestation efforts to mitigate effects related to climate change.

### Financial Implications

Nine applications for lake stewardship grants are recommended for approval with the total amount allocated being \$4,335 by way of cash grants. The funding for these grants is provided in the 2026 operating budget and will be approved through this By-law.

### Background

In 2026, the City’s Lake Stewardship Grant program received 10 applications for funding from local lake stewardship groups. City staff reviewed the applications and recommend that nine of the applicants be awarded funds through the Lake Stewardship Grant program with a total funding allocation of \$4,335 by way of cash grants. The funding for these grants is provided in the 2026 operating budget.

The Lake Stewardship Grant program was initiated in 2005 to support and encourage lake stewardship groups by providing them with additional resources. This is the 21<sup>st</sup> year of the Lake Stewardship Grant program. Funding criteria and the application were drafted by the former Watershed Advisory Panel and updated regularly with suggestions from the Lake Water Quality Program Coordinator, Manager of Strategic and Environmental Planning, and Legal Services staff. To be eligible for funding, the applicant must:

- Be an organized lake group;
- Be recognized by the City of Greater Sudbury as a lake stewardship group that is based in the City of Greater Sudbury;

- Have a stable volunteer base in place to carry out activities;
- Demonstrate a willingness to cooperate and/or partner with other related community groups (i.e. CANs);
- Submit a complete application in the prescribed form by the prescribed deadline; and,
- cannot be in default in reporting or other requirements under a prior approved grant.

Only one application per lake stewardship group per year will be accepted and the funds shall only be applied to that successful lake stewardship group. Applications for a project involving more than one stewardship group (i.e., pooled resources) will be considered on a case-by-case basis. If the applicant is intending to undertake construction or site alteration in or around water, they should contact Conservation Sudbury to obtain a work permit, if required.

Successful projects must:

- have a distinct start and end date within the calendar year for which the grant was provided;
- identify specific deliverables based on the project; and,
- benefit the residents of the lake and/or watershed for which the grant applies.

Applications are ineligible and will not be considered if:

- the application relates to a project which is currently being done or could be done by other agencies (government, conservation authorities, non-profit, etc.);
- the application relates to proposed activities which duplicate support provided by the City of Greater Sudbury directly or by other agencies;
- the application is submitted by a lake stewardship group that is in default to the City of Greater Sudbury due to failure to report satisfactorily for previous grants;
- the application relates to work which will be carried out for the benefit of one individual; or,
- the application is submitted by a lake stewardship group on behalf of another lake stewardship group.

Ineligible expenses include salary, honoraria, or consulting fees, postage costs, laboratory analysis that is offered through other programs (i.e., Lake Partner Program) or done through the City of Greater Sudbury or another agency (this includes total phosphorus and chloride analysis), facility rental costs (explore options with Coordinator of the LWQP first), and alcohol-related expenses.

## Applications

### Four Lakes Community Association

**Project Name:** Hanmer and Frenchman Lake Scuba Diving Clean Up Project

**Project Details:** The Four Lakes Community Association plans to have volunteer scuba divers help identify, flag and remove garbage from the bottom of Hanmer and Frenchman Lake (in 2025 volunteer scuba divers removed garbage from Joe Lake). Other volunteers will help appropriately dispose of the garbage. Refreshments will be offered to all volunteers after the cleanup.

**Use of Funds:** Funds will be used for scuba diving tank re-fills, refreshments and tent rental.

**Eligibility:** Eligible – meets criteria

**Amount To Be Awarded:** \$500 by way of a cash grant.

### Ironside Lake Campers Association

**Project Name:** Community Enhancement Project

**Project Details:** The Ironside Lake Campers Association plans to hold a shoreline and roadside cleanup late spring/early summer followed by a community picnic a couple months later. This is open to all members of the Ironside Lake Campers Association as well as residents around the lake. The goal is to support a clean and healthy environment while building community.

**Use of Funds:** PPE, garbage bags, fuel, landfill fees, refreshments (food and drinks for the community picnic), propane and tableware.

**Eligibility:** Eligible – meets criteria

**Amount To Be Awarded:** \$500 by way of a cash grant.

### Kukagami Campers Association

**Project Name:** Septic Pump-Out Rebate Program

**Project Details:** The Kukagami Campers Association plans to offer a rebate to members pumping out their septic system to encourage residents to pump their systems every 3-5 years. They cover 6 lakes with 1300 residents and tourists. This initiative helps minimize the risk of waste by products entering the lakes.

**Use of Funds:** The funds will be for the Septic Pump-Out Rebate Program.

**Eligibility:** Eligible – meets criteria

**Amount To Be Awarded:** \$500 by way of a cash grant.

### Lake Panache Campers Association

**Project Name:** Lake Panache Clean Up

**Project Details:** The Lake Panache Campers Association aims to encourage campers to maintain clean and healthy properties to minimize the risk of hazards entering the lake. To achieve this, they hold an annual hazardous waste and scrap metal clean up event in July. The LPCA collects and disposes of the waste through the Toxic Taxi for hazardous materials and a private vehicle for metal. This event provides an opportunity for the LPCA to connect with new and existing campers around the lake, offer memberships, and promote stewardship initiatives.

**Use of Funds:** Hazardous waste and metal collection, fuel, printing and signage.

**Eligibility:** Eligible – meets criteria

**Amount To Be Awarded:** \$335 by way of a cash grant.

### Long Lake Stewardship Committee

**Project Name:** Septic Sense

**Project Details:** The Long Lake Stewardship Committee(LLSC) aims to continue attracting members and raising awareness in the watershed about proper septic maintenance. They utilize their contact list of over 500 individuals to share septic-related information from sources such as FOCA, Watersheds Canada, and government agencies. To encourage membership, the LLSC requires a paid membership to enter the septic pump-out draw. One winner in August will receive a septic pump-out reimbursement of up to \$500, provided they submit their invoice to the LLSC.

**Use of Funds:** Funds will be used for a septic pump-out reimbursement.

**Eligibility:** Eligible – meets criteria

**Amount To Be Awarded:** \$500 by way of a cash grant.

### Lake Wahnapeitei Home and Campers Association

**Project Name:** Lake Wahnapeitei Home and Campers Association (LWHCA) Septic Pump Out Rebate Program

**Project Details:** The LWHCA aims to support their “Healthy Lake” initiative by promoting regular septic system maintenance through scheduled pump-outs. Their goal is to achieve a 50% compliance rate, equating to approximately 52 pump outs per year. The last 5-year average is 18.8 pump outs per year, aligning with roughly 35% compliance. The goal is to provide 30 rebates of \$100 to members in good standing for 2 years or if they purchase a 3-year membership and provide proof of their pump out.

**Use of Funds:** The funds will be used for the septic pump out rebates.

**Eligibility:** Eligible – meets criteria

**Amount To Be Awarded:** \$500 by way of a cash grant.

### McFarlane Lake Stewardship Committee

**Project Name:** Monitoring of Lake Water Quality

**Project Details:** The McFarlane Lake Stewardship Committee plans to participate in the Ministry of Environment Conservation and Parks Lake Partner Program to collect spring total phosphorus, chloride and calcium data. The MLSC also plans to conduct additional total phosphorus monitoring/sampling from June to late October at the basin stations. Dissolved oxygen will be measured 1m above the bottom during the on-set of thermal stratification and if there is evidence of oxygen depletion a sample will be taken to test for internal loading. Additional grab samples will be collected from the Algonquin sub watershed inflow stream for total phosphorus.

**Use of Funds:** Analytical support for total phosphorus monitoring.

**Eligibility:** NOT Eligible – does NOT meet criteria.

The City of Greater Sudbury conducts total phosphorus (TP) testing through the Lake Partner Program, and McFarlane Lake Stewardship Committee participates annually in this program. As the proposed sampling is a repeat of work undertaken by the City, the project is ineligible.

We encourage the McFarlane Lake Stewardship Committee to continue their valuable participation in the free Lake Partner Program and to apply next year with a project that aligns with the guidelines.

**Amount To Be Awarded:** \$0

#### Nepahwin Lake Watershed Stewardship Group

**Project Name:** Nepahwin Lake Lawn Sign Campaign for Watershed Stewardship

**Project Details:** The Nepahwin Lake Watershed Stewardship Group (NLWSG) plans to design, produce and distribute 25 durable 16x24 inch lawn signs to raise awareness and promote stewardship actions within the Nepahwin Lake watershed. Signs are going to be placed on the front lawns of 25 highly visible private properties (with consent). Signs will be compliant with municipal signage by-laws and explain the current water quality of Nepahwin Lake such as phosphorus levels.

Wording will be run by the Lake Water Quality Program Coordinator and the Manager of Strategic and Environmental Planning prior to being printed.

**Use of Funds:** The funds will be used for printing the lawn signs and to pay for a portion of their website fees.

**Eligibility:** Eligible – meets criteria

**Amount To Be Awarded:** \$500 by way of a cash grant.

#### Onwatin Lake Stewardship

**Project Name:** Onwatin Clean Water

**Project Details:** The Onwatin Lake Stewardship is planning to do a lake cleanup where garbage is removed from around the lake with the help of scuba divers. They also want to place a sign near the mouth of the river asking visitors to take their garbage with them. If money remains, plants will be purchased to create shoreline buffers.

Wording will be approved by the Coordinator of the Lake Water Quality Program and the Manager of Strategic and Environmental Planning prior to being printed.

**Use of Funds:** The funds will be used for landfill fees, refreshments, and signage.

**Eligibility:** Eligible – meets criteria

**Amount To Be Awarded:** \$500 by way of a cash grant.

Simon Lake Stewardship (Tri-Lakes Stewardship)

**Project Name:** Tri-Lakes Community Stewardship Annual Barbeque Event

**Project Details:** The Tri-Lakes Stewardship plans to host their annual summer BBQ event at Simon Lake Park in Naughton. The goal is to foster community engagement and provide educational outreach regarding lake protection and water quality improvements. The activities will be shoreline stewardship education and networking to recruit new members.

**Use of Funds:** Funds will be used for the BBQ rental, 2 propane tanks, musician equipment rental, food/refreshments, advertising and canopy rental.

**Eligibility:** Eligible – meets criteria

**Amount To Be Awarded:** \$500 by way of a cash grant.