



Community and Emergency Services Committee Agenda

Monday, April 20, 2026
Lionel E. Lalonde Centre
239 Montée Principale, Azilda
Councillor Lapierre, Chair

4:30 p.m. Open Session Council Chamber / Electronic Participation

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1. **Call to Order**

2. **Land Acknowledgement**

3. **Roll Call**

4. **Declarations of Pecuniary Interest and the General Nature Thereof**

5. **Consent Agenda**

For the purpose of convenience and for expediting meetings, matters of business of repetitive or routine nature are included in the Consent Agenda, and all such matters of business contained in the Consent Agenda are voted on collectively.

A particular matter of business may be singled out from the Consent Agenda for debate or for a separate vote upon the request of any Councillor. In the case of a separate vote, the excluded matter of business is severed from the Consent Agenda, and only the remaining matters of business contained in the Consent Agenda are voted on collectively.

Each and every matter of business contained in the Consent Agenda is recorded separately in the minutes of the meeting.

5.1 **Routine Management Reports**

5.1.1 **Healthy Community Initiative Fund Applications – April 20, 2026**

4

This report provides a recommendation regarding Healthy Community Initiative (HCI) funding requests. By-law 2018-129 requires Council's approval for all eligible HCI Capital fund requests exceeding \$10,000 and Grant requests exceeding \$1,000.

6. **Presentations**

6.1 **Our Children, Our Future (OCOF) - Building Strong Foundations - Integrated Child Care Services and Programs**

10

This report and presentation provides information regarding the specialized child and family services delivered by Our Children, Our Future as a non-profit organization serving Greater Sudbury.

6.2 **Modernization of Paramedic Dispatch Communications Centres**

22

This report and presentation provides information regarding the modernization of the Ministry of Health Central Ambulance Communications Centre (CACC) transition to the Medical Priority Dispatch System (MPDS).

7. **Members' Motions**

8. **Correspondence for Information Only**

8.1	Cricket Infrastructure Report	28
	This report provides information regarding Council Resolution CES2025-29 directing staff to provide information on the growth of the sport of cricket both nationally and locally and to identify potential strategies and action plans to enhance infrastructure to support league and tournament play.	
8.2	Fire Services Prevention and Public Safety Update - April 2026	35
	This report provides an update regarding the recent activities of the Fire Prevention and Public Education Sections of the Fire Services Division, Community Services Department.	
8.3	Homelessness Data Update	41
	This report provides information regarding data collection and reporting processes within the homelessness system to improve data quality, strengthen accountability, and support coordinated system management.	
8.4	Pioneer Manor 2025 – 4th Quarter Report	44
	This report provides information regarding a quarterly update with respect to service delivery, activities, and accomplishments in support of resident safety goals, objectives, and good news stories for Pioneer Manor.	
8.5	Healthy Community Initiative Fund 2025 Annual Report	52
	This report provides information regarding the financial particulars of each Ward's Healthy Community Initiative Fund allocation for the period of January 1, 2025, to December 31, 2025, in accordance with By-law 2018-129.	
9.	Addendum	
10.	Civic Petitions	
11.	Question Period	
12.	Adjournment	

Healthy Community Initiative Fund Applications – April 20, 2026

Presented To: Community and
Emergency Services
Committee

Meeting Date: April 20, 2026

Type: Routine Management
Reports

Prepared by: Steph Mathieu
Parks and Recreation
Services

Recommended by: General Manager of
Community Services

Report Summary

This report provides a recommendation regarding Healthy Community Initiative (HCI) funding requests. By-law 2018-129 requires Council’s approval for all eligible HCI Capital fund requests exceeding \$10,000 and Grant requests exceeding \$1,000.

Resolution

THAT the City of Greater Sudbury approves the Healthy Community Initiative Fund requests, as outlined in the report entitled “Healthy Community Initiative Fund Applications – April 20, 2026”, from the General Manager of Community Services, presented at the Community and Emergency Services Committee meeting on April 20, 2026;

AND THAT the City of Greater Sudbury directs staff to present a by-law to authorize the grants recommended in the report.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to the advancement of City-led goals from Population Health, A Call to Action 2018-2028 as identified in the City of Greater Sudbury's Strategic Plan.

Financial Implications

The Healthy Community Initiative (HCI) Fund is allocated within prescribed budgets. Approval of HCI capital projects includes approval of operating costs to be provided in the base budget in subsequent budget years to the operating department.

Background

A guiding principle of the HCI Fund Policy is that HCI funds should be used primarily for funding city-owned capital projects (Capital) and only 25% of the annual ward allocation may be spent on eligible grant applications (Grant). To clarify the distinction, the HCI Fund Policy and reporting categorize funding into two streams: Capital Projects and Grants.

Any funds in a ward allocation not spent at the end of a calendar year may be carried forward for the benefit

of the applicable ward; however, carry-forward balances may only be expended on eligible Capital projects. As a result, individual wards may carry different HCI capital balances from year to year.

2026 Budget

Through Resolution FA2025- 51- A28, Council approved a pause of \$350,000 to the 2026 capital budget allocation for the HCI Fund. This pause affects the availability of new 2026 capital funding but does not remove GM or Council authority to approve HCI Capital Project funds where sufficient prior-year HCI capital carryover funding is available.

Accordingly, in 2026:

- HCI Capital Projects may continue to be submitted and approved; and
- Grant applications may continue to be considered within the approved 2026 HCI grant budget, in accordance with the approval thresholds set out in the HCI Fund Policy.

While the HCI Fund Policy includes a guideline that no more than 25 per cent of an annual ward allocation be directed to grants, this guideline is applied in the context of the approved 2026 grant budget, with capital funding availability limited to prior-year carryover balances.

By-law 2018-129 Approval Authority

All requests that meet HCI funding criteria and are recommended by the General Manager of Community Services (General Manager), require approval within the thresholds below.

General Manager Approval

- Grant applications less than \$1,000
- Capital applications less than \$10,000
- Capital applications that result in annual operating budget increases of less than \$5,000

Council Approval

- Grant applications greater than \$1,000
- Applications that result in an applicant receiving a cumulative total Grant greater than \$1,000 in calendar year
- Applications that result in an event or initiative receiving a Grant greater than \$1,000 due to applications by multiple participants
- Capital applications greater than \$10,000
- Capital applications that result in annual operating budget increases greater than \$5,000

HCI Fund Applications and Financial Summary

See Appendix 1 – Healthy Community Initiative Fund – Applications for a list of HCI Fund requests by ward as recommended by the General Manager for approval by Council. All projects listed in Appendix 1 have been evaluated against By-law 2018-129 and its related criteria and have been verified to ensure sufficient funds are available within each ward's funding allocation.

See Appendix 2 – Healthy Community Initiative Fund – Application Outcomes for a list of HCI Fund applications that were approved or denied by the General Manager since the last report presented at the Community & Emergency Services Committee meeting on March 23, 2026.

See Attachment 1 – Healthy Community Initiative Fund Financials for recommended approvals contained in this report as well as a summary of HCI fund allocation balances up to March 6, 2026. The amounts may be adjusted due to reimbursement of under-spent funds from completed and reconciled projects or initiatives.

Next Steps

Upon Council approval, applicants will receive written notification confirming the application's approved funding and the permitted use of funds, and Grant recipients will also receive a Post-project Final Report form. This form is to be completed by the applicant and returned following completion of the initiative for reconciliation by Financial Services.

Grant recipients will receive funding via electronic fund transfer or cheque for the approved amount, whereas a Capital funded project will be managed by the City of Greater Sudbury, working closely with the applicant.

HCI funded Capital projects will be prioritized based on the applicable City department's annual workplans and initiated within 24 months of approval in accordance with By-law 2018-129.

Should an HCI fund request not be approved, the applicant will be notified of same and the reasons for which it was not approved.

Resources Cited

Healthy Community Initiative Fund, By-law 2018-219

<https://www.greatersudbury.ca/city-hall/grants-and-funding/hci-fund/application-process/hci-fund-policy/>

**Healthy Community Initiative (HCI) Fund
Applications for Council Approval – April 20, 2026**

Capital Funds

Ward	Recipient	Project	Purpose of Funds	Estimated Annual Operating Costs	Amount Recommended for Approval by the GM
	No items to report				

Grants

Ward	Recipient	Initiative	Purpose of Funds	Amount Recommended for Approval by the GM
2	Lively 75 th Anniversary Committee	Lively 75 th Anniversary	Assist with costs of stage and sound equipment rental	\$3,000 As per resolution CC2018-147, the City is also waiving facility rental costs for the facilities associated with this event (milestone community anniversary).

Healthy Community Initiative (HCI) Fund

Applications Approved/Denied by the General Manager of Community Services

For the period of February 6, 2026 to March 6, 2026

Successful Applications

Capital

Ward	Recipient	Project	Purpose of Funds	Estimated Annual Operating Costs	Amount Approved
	No items to report				

Grants

Ward	Recipient	Initiative	Purpose of Funds	Amount Approved
3	Onaping Falls Hamper Fund	Christmas Hampers	Assist with costs of supplies to provide Christmas hampers to families in Dowling, Onaping, and Levack	\$1,000
3	Onaping Falls Snowmobile Club	Volunteer Breakfast	Assist with costs related to hosting volunteer appreciation breakfast	\$500
10	Magical Paws Pet Therapy	Woof Fest	Assist with costs related to venue rental, children’s activities, and prizes	\$500

Unsuccessful Applications

Ward	Applicant	Initiative	Amount Requested	Reason(s) for Denial
	No items to report			

**Healthy Community Initiative (HCI) Fund
Financials for the Period Ending March 6, 2026**

Schedule 1.1 - Capital (2026 Funds)

Ward	2026 Allocation	Uncommitted Funds from 2025 (carry forward)	Adjustments from Completed Projects	Approved by General Manager 2026	Approved by Council 2026	Proposed for Approval by Council	Uncommitted Fund Balance After Resolution	Pending Requests
1	\$ 50	\$ 133,233					\$ 133,283	
2	\$ 50	\$ 132,379					\$ 132,429	
3	\$ 50	\$ 755					\$ 805	
4	\$ 50	\$ 130,424					\$ 130,474	
5	\$ 50	\$ 11,329					\$ 11,380	
6	\$ 50	\$ 43,711					\$ 43,761	
7	\$ 50	\$ 145,909					\$ 145,959	
8	\$ 50	\$ 31,956					\$ 32,006	
9	\$ 50	\$ 453					\$ 504	
10	\$ 50	\$ 93,566					\$ 93,616	
11	\$ 50	\$ 147,858					\$ 147,908	
12	\$ 50	\$ 6,017					\$ 6,068	

Schedule 1.2 - Grants (2026 Funds)

Ward	2026 Allocation	Adjustments from Underspent Initiatives	Approved by General Manager 2026	Approved by Council 2026	Proposed for Approval by Council	Uncommitted Fund Balance After Resolution	Pending Funding Requests
1	\$ 12,500		\$ 500			\$ 12,000	
2	\$ 12,500		\$ 1,643		\$ 3,000	\$ 7,857	
3	\$ 12,500		\$ 5,000			\$ 7,500	
4	\$ 12,500		\$ 5,500			\$ 7,000	
5	\$ 12,500		\$ 500			\$ 12,000	
6	\$ 12,500		\$ 2,000			\$ 10,500	
7	\$ 12,500		\$ 2,250			\$ 10,250	
8	\$ 12,500		\$ 500			\$ 12,000	
9	\$ 12,500		\$ 500			\$ 12,000	
10	\$ 12,500		\$ 1,143			\$ 11,357	
11	\$ 12,500		\$ 500			\$ 12,000	
12	\$ 12,500		\$ 500			\$ 12,000	

* There were no contributions to the HCI Reserve Fund in 2026 as the maximum threshold of \$24,000 was achieved in 2021. Details of fund adjustments from completed projects can be found on semiannual HCI reports

Our Children, Our Future (OCOF) - Building Strong Foundations - Integrated Child Care Services and Programs

Presented To: Community and
Emergency Services
Committee

Meeting Date: April 20, 2026

Type: Presentations

Prepared by: Miranda Mackie
Children and Social
Services

Recommended by: General Manager of
Community Well-being

Report Summary

This report and presentation provides information regarding the specialized child and family services delivered by Our Children, Our Future as a non-profit organization serving Greater Sudbury.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to the City of Greater Sudbury's Strategic Plan 2019-2027 objective 5.0 Create a Healthier and More Vibrant Community through the advancement of City-led goals from Population Health, A Call to Action 2018-2028, more specifically achieving Compassionate City Designation, implementing an Age Friendly Strategy, building Resiliency, and creating Play Opportunities as well as Investing in Infrastructure to Support Community Recreation with a Focus on Quality of Life.

The information in this report has no relationship to the Community Energy & Emissions Plan.

Financial Implications

There are no financial implications associated to this report.

Background

Our Children, Our Future (OCOF) is a long-standing non-profit child and family organization that has served Greater Sudbury and surrounding communities since 1995. Over the past three decades, OCOF has grown into a key regional provider of early learning, family support, and licensed child care. In addition to its core early learning and family resource services, the organization operates multiple licensed child care centres offering infant, toddler, preschool, and school-age programs.

OCOF's programs and services are deeply embedded within both urban and rural communities, operating from major hubs in Sudbury, Valley East, Sudbury East (Noelville), and LaCloche communities (Espanola, Massey, Webbwood), as well as several smaller rural locations. Programs are delivered in both English and French, and facilities are designed to be accessible and responsive to the diverse needs of families across the region.

One of OCOF's most significant recent achievements is the opening of Place Hurtubise, a new integrated EarlyON Child and Family Centre located at 1978 Lasalle Boulevard. This location was intentionally selected to align with the City's nearby housing developments, ensuring that enhanced family services are available to the children and families living in and around these new builds. Place Hurtubise represents the City of Greater Sudbury's first fully serviced, human-services-integrated site, bringing together early learning, child and family programs, and community supports under one roof. The project reflects a strong partnership between OCOF and multiple City departments, including Parks and Recreation, which collaborated on the design and planning of outdoor and community-facing spaces. The center was made possible through investments from municipal, provincial, and federal partners, with the City contributing both operating funds for children's services and capital support to bring this integrated hub to life.

Programs for Families and the Community

OCOF delivers a broad suite of programs for children up to age twelve and their caregivers, offering both free EarlyON services and fee-based licensed child care. Services are available in English and French, with interpretation provided upon request, ensuring families can access supports in the language that best meets their needs.

Licensed child care is available for infants, toddlers, preschoolers, and school-age children up to age 12, delivered through a network of licensed sites across Greater Sudbury and surrounding areas. Complementing child care, OCOF also offers a range of specialized family and community programs. Dad's Night provides a dedicated space for fathers and male caregivers to participate in supportive, skill-building activities. Creating Healthy Babies offers federally funded prenatal nutrition support, while the Getting Healthy with OCOF program encourages wellness and healthy lifestyle habits for families.

Food security is a cornerstone of OCOF's community programming. Collective Kitchen sessions help families develop skills in budgeting, meal planning, and preparing nutritious, cost-effective meals, with shared cooking sessions and take-home meals incorporated into each program cycle. The Infant Food Cupboard addresses urgent needs by supplying diapers, formula, and essential infant supplies, supported by a 24/7 warm line for families seeking assistance.

Across Sudbury, Espanola, Webbwood, Massey, Noelville, Markstay-Warren, and St. Charles, OCOF's partnership-driven model brings coordinated nutrition education, emergency food supports, and family-focused skill building to both rural and urban communities. These programs collectively aim to reduce food insecurity while strengthening family resiliency and community connection.

Next Steps

As OCOF continues to evolve its role in supporting children and families, the organization's 2025–2030 Strategic Plan sets out a clear framework aligned with municipal priorities for early learning, family well-being, poverty reduction, and community development. Between 2025 and 2027, several focus areas will guide this work.

First, OCOF will deepen its community partnerships, working more closely with municipal, health, education, and social service sectors to reach underserved families and embed equity, diversity, and inclusion across all programs. The organization is also committed to sustainable growth through diversified funding, stronger operational systems, and innovative program enhancements such as outdoor learning and strengthened inclusion supports developed in collaboration with the City.

Another priority is workforce development—ensuring the organization can recruit, retain, and support qualified staff through competitive compensation, ongoing training, and a collaborative workplace culture. Building on the successful launch of Place Hurtubise, OCOF will also explore opportunities for additional community hub models that integrate EarlyON, child care, and family services in single accessible locations.

Finally, OCOF will expand its food security initiatives, further investing in nutrition education, emergency supports, and food rescue partnerships to continue addressing the rising and ongoing issue of food insecurity among families.

Resources Sited

[CanadaHelps – Our Children, Our Future: Family Resources Charity Profile.](#)

[Ministry of Education – Early Years and Child Care Division \(EarlyON Child and Family Centres\)](#)

[Our Children, Our Future \(OCOF\) – Family Services](#)

Our Children
Our Future

Nos enfants
notre avenir





INTRODUCTION

Our Children, Our Future/Nos enfants, notre avenir (OCOF/Nena) is a community-based, not-for-profit organization providing licensed child care, EarlyON and family services, after-school programs, and food security initiatives across Greater Sudbury and surrounding areas.

Serving urban, rural, and francophone communities, the organization ensures families have equitable access to essential supports. OCOF/Nena's programs strengthen families, support early childhood development, address food insecurity, and help parents participate in the workforce, reducing long-term pressure on municipal services.

Through community partnerships and initiatives like Healthy Food for Kids, the organization also responds to urgent needs, such as infant nutrition and emergency food access.

Guided by its 2025–2030 Strategic Plan, OCOF/Nena focuses on community impact, becoming an employer of choice, and sustainable growth to support the well-being of children and families across the region.



2025-2030 STRATEGIC PLAN



OUR MISSION

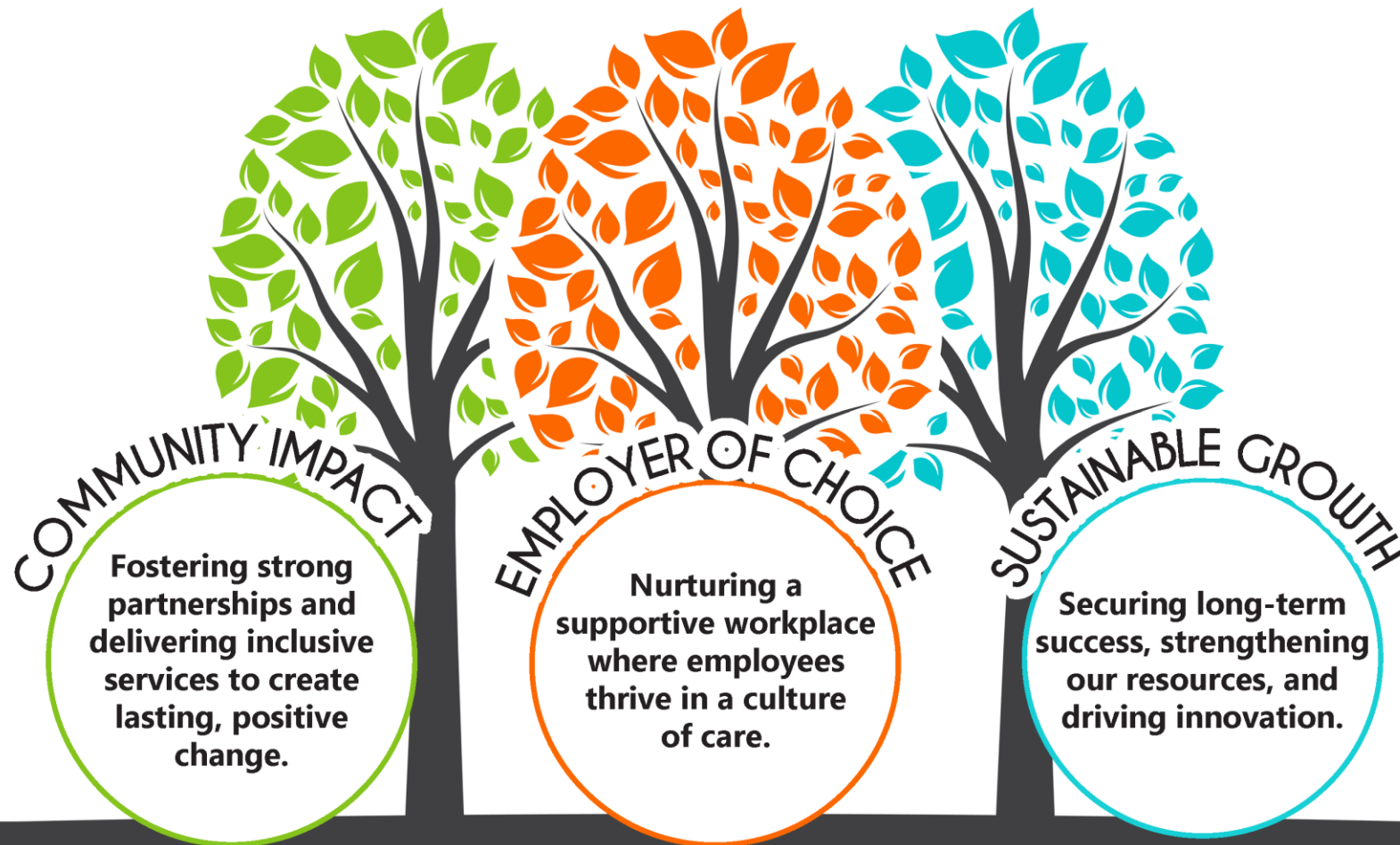
Meeting the diverse needs of children, families, and communities through our programs and services to build a healthy future.

OUR VISION

To continuously grow as a leader in making a difference in the lives of children and families in our communities.

OUR VALUES

Collaboration, Inclusiveness, Responsiveness



LICENSED CHILD CARE SERVICES

- Child care as a welcoming community where children and families feel they belong.
- Guided by How Does Learning Happen?, supporting well-being, curiosity, and engagement.
- Play-based learning for children from infancy to age 12 that encourages growth, confidence, and exploration.
- Inclusive, thoughtfully designed environments that inspire creativity and reflect children's interests.
- Outdoor play and nature experiences that build physical literacy, confidence, and connection to the world.
- Strong partnerships with families through open, respectful communication and shared commitment to each child's learning and joy.



AFTER SCHOOL PROGRAMS

- OCOF/Nena operates two After School Programs in Sudbury:
 - 1960 Paris Street – funded by the Ministry of Sport
 - Place Hurtubise (1978 Lasalle Blvd) – supported by a Desjardins donation
- Programs support children and families in priority neighbourhoods.
- Focus on physical literacy, outdoor play, healthy eating, wellness, and personal health education.
- Also include academic support, arts, culture, and locally identified needs.
- Free programming for school-age children.
- Summer expansion to full-day programs, funded by the City of Greater Sudbury.





PROGRAMS FOR FAMILIES

Our EarlyON and Family Resource programs offer children and families a warm, welcoming environment that fosters participation, learning, and connection through a wide range of programs and services:

- Designed primarily for children from birth to 6 years old, with specialized programs extending to age 12;
- Play-based learning opportunities that support healthy child development;
- Access to resources and guidance from a multidisciplinary team with expertise in early childhood development, parenting, and family well-being;
- Prenatal programming and early supports for expectant parents;
- Parenting programs, discussion groups, and workshops that build confidence, skills, and peer connection;
- Information, referrals and navigation support for specialized community programs and services;
- Opportunities to build meaningful connections with other families and children;
- Strong collaborative partnerships that enhance and expand supports for families;
- Food security initiatives, including food education and hands-on learning experiences.



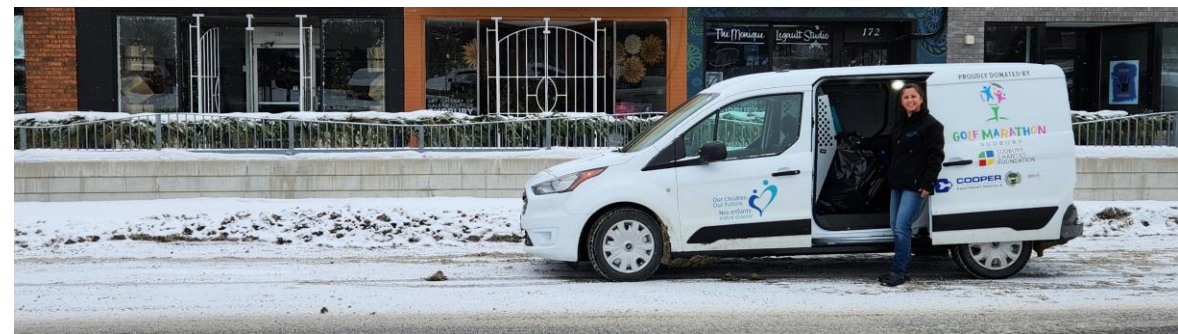
HEALTHY FOOD FOR KIDS

- Local fundraising initiative supporting access to healthy food for children and families in our community.
- Aims to reduce food insecurity and stress for vulnerable families by integrating healthy food and warm meals into all programs.
- Funds support:
 - Infant Food Cupboard – infant formula, milk, and diapers
 - Cooking programs offered to parents/caregivers – healthy meals on a budget, nutrition education, and cooking skills
 - Cooking with Kids workshops – teaching children basic cooking skills and healthy snack choices
 - Healthy food in all programs for families in need
- Family Resource Workers collaborate with Public Health and Food Banks.
- Over 1,000 vulnerable families with young children are supported regularly.
- Goal: a community where no child goes hungry.



COMMUNITY ENGAGEMENT

- **Toy Drives** – Annual campaign providing Christmas gifts to local children; over 1,000 children receive a new toy each year through partners such as Canadian Tire Tree of Dreams, Hart Stores (Chelmsford & Hanmer), and the Cacciotti Family in memory of Everett.
- **Adopt-A-Family Campaign** – Community partners and individuals help provide food hampers and toys to families experiencing hardship during the holidays.
- **Winter Clothing Drive** – Collection and distribution of gently used winter clothing (coats, snowsuits, boots, hats, scarves, mittens) for children and families in need.
- **Backpack Program** – Supported by Golf Marathon Sudbury, providing 125 vulnerable children with backpacks, school supplies, a lunch bag with a food card, and new running shoes to help them start the school year prepared and confident.
- **Second Harvest Food Rescue** – Initiative focused on reducing food waste while providing food to families in need.





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Modernization of Paramedic Dispatch Communications Centres

Presented To: Community and
Emergency Services
Committee

Meeting Date: April 20, 2026

Type: Presentations

Prepared by: Julie Ward
Paramedic Services

Recommended by: General Manager of
Community Well-being

Report Summary

This report and presentation provides information regarding the modernization of the Ministry of Health Central Ambulance Communications Centre (CACC) transition to the Medical Priority Dispatch System (MPDS).

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to operational matters and has no direct connection to the Community Energy and Emissions Plan.

Financial Implications

There are no financial implications associated with this report.

Background

Summary of CACC Modernization and Transition to MPDS

This report provides the Community and Emergency Services Committee with an update on the Ministry of Health's modernization of the Sudbury Central Ambulance Communication Centre (CACC).

Effective **May 20, 2026**, the Greater Sudbury CACC will implement the **Medical Priority Dispatch System (MPDS)**—an evidence- based system for triaging 911 medical calls. This change is part of a province- wide modernization initiative led by the Government of Ontario to enhance emergency response and ensure the sickest patients receive the highest-priority care.

The new approach has also been recently adopted in the following communities, and surrounding areas.

- Cambridge
- Georgian
- Halton

- Hamilton
- Kenora (Hospital run)
- Kingston (Hospital run)
- Lindsay
- Mississauga/Peel
- Niagara (City run)
- Oshawa
- Ottawa (City run)
- Renfrew
- Thunder Bay
- Timmins
- Toronto (City run)
- York

Sudbury CACC, London, North Bay, Muskoka are the remaining centres. This ensures consistent and standardized call-triage practices across multiple regions.

The shift to MPDS will:

- Prioritize life-threatening conditions.
- Improve response times for the most critical patients.
- Provide standardized, equitable call triaging.
- Optimize deployment of paramedic resources.



Why MPDS?

CRITERIA	DPCI	MPDS
System Type	Traditional card-based protocol	Medically validated, standardized system
Geographic Usage	Primarily Ontario	3500+ centers in 50+ countries
Triage Precision	Limited specificity	High precision with structured questioning
Call Prioritization	More Code 4 dispatches	37% reduction in Code 4 calls (VARIABLE)
Resource Optimization	Less efficient	Improved unit selection and deployment
Callback Process	Minimal structure	Regular check-ins for low-acuity calls
Future Capabilities	No accreditation pathway	Supports accreditation and OMEGA protocol expansion



MPDS is used in over **fifty + countries** and thousands of emergency service agencies worldwide and will soon be the standard dispatch protocol across Ontario.

Until recently, ambulance dispatch centres in the province relied on a dispatching protocol known as the Dispatch Priority Card Index (DPCI). Developed in the 1980s, the DPCI system was created during a time when the Ministry of Health and Long-Term Care (MOHLTC) was fully responsible for all aspects of land ambulance service. At that time, dispatch services were delivered through a network of MOH-funded and

MOH- governed centres.

Although DPCI has been updated over the years, the question-based system used by Central Ambulance Communication Centres (CACCs) continues to result in a high number of patients being incorrectly categorized as emergent, despite presenting to paramedics as non-emergent. This misclassification poses significant risks to the public, paramedics, and patients.

Unnecessary “emergency mode” responses (lights and sirens) create avoidable danger and liability for paramedics and the public. Paramedic services frequently face fluctuating demand and sudden spikes in call volume. When non-emergent calls are incorrectly prioritized as emergent, available ambulance resources can be rapidly depleted, leading to delayed response times for patients who are truly experiencing life-threatening emergencies.

What is MPDS?

The **Medical Priority Dispatch System (MPDS)** is a standardized, evidence-based emergency medical dispatch protocol designed to prioritize ambulance responses according to the patient’s clinical urgency. Developed by the **International Academy of Emergency Dispatch (IAED)**, MPDS is recognized internationally as a leading system for structured emergency call triage.

MPDS enhances dispatch accuracy and consistency through the following core elements:

- **Accurate and efficient prioritization of 911 medical calls** using structured, medically validated questioning.
- **Mandatory certification for Ambulance Communications Officers (ACOs)**, requiring more than **70 hours of specialized training** to ensure proficiency and consistency in call-taking.
- **Oversight by a designated medical director**—locally, this includes clinical guidance from *Dr. J. Prpic*.
- **Software-guided algorithms** that lead ACOs through a standardized sequence of questions and assign **determinant codes**, which match each call to the appropriate ambulance response.

The system is specifically designed for real-world emergency use and reduces operational complexity, contributing to improved patient safety and care outcomes.

MPDS introduces several key operational improvements:

- **More detailed and clinically focused call-taking**, ensuring a clearer understanding of patient needs.
- **More precise prioritization**, reducing the over-classification of calls as urgent.
- **Better alignment of resources**, ensuring the most appropriate crew is dispatched to the right location at the right time.
- **Improved handling of low-acuity calls**, assigning them to the most suitable ambulance unit and helping mitigate issues such as missed meal breaks and shift overruns.

The implementation of MPDS represents a **significant system-wide transformation**. The most substantial operational changes will occur within the **Central Ambulance Communications Centre (CACC)**, as Ministry-operated CACCs control the deployment of paramedics and ambulance resources. While the practical impact on frontline paramedics will be limited, the improved alignment between call acuity and response level is expected to enhance workload balance and reduce unnecessary urgent responses, contributing to a more sustainable and positive work environment.

MPDS Dispatch Priorities

MPDS Determinant Priorities



MPDS Implementation

Paramedics have received formal in class training on MPDS, finishing in early April. Education included information on how the improvements will impact the accuracy of caller's acuity, information received prior to arriving on scene and the potential positive impact on meal breaks and end of shift overtime.

Key Implementation Updates

- **Deployment Plan:** Updates to the Paramedic Services Deployment Plan have been completed in collaboration with the Central Ambulance Communications Centre (CACC).
- **Medical Tiered Response (MTR):** The City of Greater Sudbury's MTR agreement between Paramedic Services and Fire Services requires minimal adjustment for MPDS implementation.
- **Partner Communication:** Local hospitals, long-term care homes, and retirement residences have been informed of MPDS implementation and the potential impacts when calling 9-1-1. The Service continues to collaborate with these partners to identify and support any required process changes.
- **Public Communication Strategy:** The Service has collaborated with the City's Communications Department to develop a comprehensive public information and media strategy. This plan will help educate the community about MPDS and its impact on emergency response.
- **Ongoing Public Engagement:** The City will continue to share timely information with residents through the municipal website, social media channels, and other appropriate communication platforms.
- **Post-Implementation Support:** Paramedic Services will continue to work closely with the Ministry of Health's project implementation team throughout and after the rollout to support quality assurance, monitor impacts, and ensure long-term system success.

Resource Availability

MPDS is expected to lead to significant benefits for our community and residents. The most urgent calls are top priorities, resulting in better outcomes for patients. The Ontario government emphasizes that MPDS helps paramedics be “**dispatched sooner**” to urgent cases by triaging appropriately.

Callers to 9-1-1 with lower-priority issues such as a broken bone with no bleeding, flu, badly sprained ankle, and other non-urgent problems will still receive help, but it may take longer than usual for paramedics to arrive. DPCI II operated more as a “first come, first served.” We know those people may be frustrated with the wait, however, we know that if a caller is waiting it is because Paramedics are assisting someone with a more urgent medical emergency in the community. We know that when someone calls 9-1-1 it is an “emergency” to that individual. Public education is essential.

MPDS increases resource availability by:

- More accurate triage and prioritization
- Preventing over-response to non-urgent calls
- Matching resource type to actual need
- Reducing unnecessary use of paramedics and ED services

MPDS helps decrease ambulance off-load delays by:

- Potential and actual reduction in non-urgent EMS transport (along with MOH approved patient care models)
- Lowering ED surges due to ambulance arrivals
- Allowing faster paramedic turnaround
- Improving pre-arrival communication and ED preparedness

Response Times

The City of Greater Sudbury Paramedic Service prioritizes delivering responsive and high-quality prehospital clinical care to residents and visitors of Greater Sudbury. With the implementation of the Medical Priority Dispatch System, it is anticipated that the Province of Ontario may update Response Time Standard (RTS) reporting requirements. As a result, the City may need to review and revise its response time targets in the future.

The implementation of MPDS supports faster responses to life-threatening emergencies by prioritizing high-acuity incidents. During periods of peak call volume, non-urgent calls may be held to ensure that ambulances remain available for critical patients. Consequently, under MPDS, non-life-threatening calls may experience longer wait times as resources are reassigned to higher-priority emergencies.

Patients presenting with minor conditions, such as flu-like symptoms or minor injuries, may therefore experience delays while life-threatening calls are prioritized. This operational shift may require future updates to the City’s RTS plan to ensure that performance targets accurately reflect the new dispatch prioritization model.

Staff recommend undertaking a comprehensive review and update of the RTS plan after at least one year of response time data has been collected under the new dispatch platform. This will allow the City to better understand the operational impacts of MPDS and make informed adjustments to response time targets moving forward.

Conclusion

On May 20, 2026, the Ministry-operated Sudbury Central Ambulance Communications Centre will implement the Medical Priority Dispatch System. The City of Greater Sudbury Paramedic Service, in partnership with the Ontario Ministry of Health Field Office, Sudbury CACC, Medical Oversight, community partners, and staff, will continue refining the City's deployment plan to ensure patients receive a paramedic response that aligns with their clinical condition while supporting overall improvements in response time performance.

The Service anticipates several operational benefits from MPDS implementation, including reductions in shift overruns and missed meal breaks, more efficient allocation of emergency resources, improved ambulance availability for high-acuity calls, and more balanced emergency coverage across the service area.

Staff will continue to report annually on response time performance and will provide regular updates on the local implementation and operational impacts of MPDS.

Resources Cited

Ontario Association of Paramedic Chiefs. (2012). *OAPC briefing note* <https://www.oapc.ca/wp-content/uploads/2016/03/OAPC-QA-Dispatch-Final-41.pdf>

<https://news.ontario.ca/en/release/1005038/ontario-connecting-people-to-faster-emergency-care>

<https://www.cbc.ca/news/canada/ottawa/ottawa-ambulance-dispatch-paramedic-change-new-1.7151140>

Sudbury Paramedic Services 2024 Response time. Community and Emergency Services Committee Report

<https://pub-greatersudbury.escribemeetings.com/filestream.ashx?DocumentId=57505>

Cricket Infrastructure Report

Presented To: Community and
Emergency Services
Committee

Meeting Date: April 20, 2026

Type: Correspondence for
Information Only

Prepared by: Shelley Walushka
Parks and Recreation
Services

Recommended by: General Manager of
Community Services

Report Summary

This report provides information regarding Council Resolution CES2025-29 directing staff to provide information on the growth of the sport of cricket both nationally and locally and to identify potential strategies and action plans to enhance infrastructure to support league and tournament play.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to proposed investment in infrastructure to support community recreation with a focus on quality of life which supports the Council strategic priority of Creating a Healthier Community.

Financial Implications

There are no financial implications associated with this report.

Background

At Community and Emergency Services Committee meeting of August 14, 2023 staff were directed to prepare a business case for the 2024/2025 budget which will include the following:

- Consultation with local cricket leagues and players (formal and informal)
- A review of potential locations for the development of new cricket pitch(es) for recreational, tournament and league play
- Capital and operational costs for any new infrastructure
- Identification of potential sources of external sources of funds to support cricket infrastructure development

As directed, a business case, along with supplemental information was produced for the 2024/2025 budget process. The business case did not advance.

At the November 24, 2025 Community and Emergency Services committee meeting the following resolution was carried:

WHEREAS the sport of cricket continues to grow both nationally and locally;

AND WHEREAS staff presented a business case and supplemental information during 2023 budget deliberations which highlighted recent developments of the sport of cricket locally and potential strategies to enhance infrastructure to support league and tournament play;

THEREFORE BE IT RESOLVED that the City of Greater Sudbury directs that staff present a report to the Community and Emergency Services Committee by the end of Q1 2026 that outlines an action plan for local cricket infrastructure developments to meet the needs of the future growth of the sport

Parks, Open Space and Leisure Services Master Plan (2014)

The Parks Open Space and Leisure Services Master Plan Review (2014) did not include specific actions pertaining to the sport of cricket in the Greater Sudbury Community. The Plan noted there are no fixed dimensions for the field, but its diameter can be as large as 150 metres, which requires an oval piece of land approximately two hectares (five acres) in size. A cricket ground is about twice the size of a rectangular sports field requiring two such fields situated side-by-side for cricket with the proper slope. At the time of the Plan in 2014, there were approximately 15 cricket players in the City of Greater Sudbury, not enough to substantiate the development of a dedicated ground.

A business case to update the 2014 Parks, Open Space and Leisure Master Plan was approved through 2026 budget process. A new plan will provide guidance on strategic management of parks and recreation facilities for the next 10 years and consider our changing demographics and evolving needs of residents and user groups, including cricket infrastructure.

Cricket infrastructure guidelines and sport growth are included in Parks and Recreation master plans for several other Ontario municipalities including but not limited to: the City of Toronto and the City of Brampton.

The following report provides an update on the status of cricket in Greater Sudbury including citizen participation, facilities, sport development across the province and high-level recommendations for the future

Current State of Cricket in Greater Sudbury

Currently, the City of Greater Sudbury has one full sized hard ball cricket ground located at Doug Mohns Park in Capreol and one recreational softball cricket ground located in Copper Cliff. The ground in Copper Cliff is smaller than Capreol and unable to host hard ball cricket due to lack of space and lack of a proper bowling pitch (the pitch is a 30m by 3m cement pad covered in specialized turf for cricket).

The minimum size for a ground is 120m x 140m, however best practices show having 150m x 150m for optimal play and space for teams and spectators. Playing surface generally requires 5.5–7 acres, depending on layout and amenities

The two grounds have seen significant increases in bookings for regular play and weekend tournaments over the past three years with the growth of new clubs/teams in Greater Sudbury.

Year	Capreol Ground Hours	Copper Cliff Ground Hours	Total hours	Percent Growth Year over Year hours
2022	57	Not Applicable	57	Not Applicable
2023	195	Not Applicable	195	242%
2024	227	63 Pilot Year (month of September only)	340	74%
2025	272	192.5	464.5	36%

Although the grounds are primarily utilized on weekends with many tournaments spread over Saturdays and Sundays 2025 saw more weeknight usage at the Copper Cliff Ground given its closer proximity to the city core and transit services. Many tournaments that take place at both grounds attract teams from across Ontario.

In addition to field bookings a small number of indoor gym rentals (Minnow Lake Place and Falconbridge Community Centre) have also started to occur for clubs to practice indoors during the winter months. Many clubs also utilized the indoor soccer bubble, Baseball Academy batting cages and school gymnasium spaces for off season training

Year	Indoor Gyms Rental hours	Percent Growth Year over Year hours
2024	20	Not Applicable
2025	48	140%

Over the past two to three years several new official cricket clubs have formed and begun booking City of Greater Sudbury grounds for matches and hosting tournaments with out-of-town teams. In addition to the official clubs listed below there are hundreds of recreational players who play pick up cricket at local baseball fields without formal bookings or sign up to participate in friendly tournaments hosted by the clubs listed below.

- Big Nickel Cricket Club (BNCC)
- Kings Cricket Club
- Super Smashers Sudbury
- Bangladeshi Cricket Association (Northern Wolves)
- Sudbury Royals Cricket
- Cambrian College Cricket Team(s)

It is estimated that there are more than 1000 citizens playing cricket in Greater Sudbury both through clubs, tournaments and leagues (formally) and informally through pick up games and casual play.

Growth of Cricket Infrastructure Across Ontario

Municipalities across Ontario consistently cite rapid growth in participation, youth demand, and immigration trends as key drivers in the growth of the sport and need to increase infrastructure (cricket grounds), with Toronto formally labeling cricket one of the city's fastest-growing sports. Cities are moving from shared/makeshift fields to formal strategies (or targeted business cases) and integration in master plans that standardize design, safety buffers, and scheduling to help reducing conflicts with baseball/softball and enabling tournament hosting.

The Greater Toronto Region leads the way with progressive strategies and investments in stand-alone cricket grounds, increases in formalized leagues and programming and field conversions to support recreational play.

Toronto's implementation of its cricket strategy (site conversions, new builds, and design-standard rollouts) demonstrates and long-term vision. The City of Brampton's Gore Meadows East Project is a large, multi-field cricket hub slated to anchor regional play and events by late 2026. Waterloo Region has pursued a collaborative, tri-municipal Regional Cricket Strategy, involving the City of Cambridge, the City of Kitchener and the City of Waterloo. Cambridge has taken the most advanced step toward implementation, and The City has allocated approximately \$1.5 million over the 2026–2027 capital budget for the development of two new cricket pitches. Kitchener's role to date has focused on support infrastructure and indoor facilities, including the inclusion of cricket practice nets in the RBJ Schlegel Park Recreation Complex and Waterloo has identified the Cricket demand through the City's existing Outdoor Sports Field Strategy.

Northern Ontario's approach differs from large southern municipalities in that infrastructure growth has been incremental, conversion-based, and partnership-focused, rather than driven by large standalone strategies. That said, the City of North Bay represents a significant milestone for Northern Ontario cricket infrastructure. In July 2025, the City of North Bay received \$1.675 million in provincial funding through Ontario's Community Sport and Recreation Infrastructure Fund (CSRIF). This funding will support construction of North Bay's first regulation-size cricket ground.

The City of North Bay's new cricket ground will be made of artificial turf, rather than natural grass with only the pitch being turf. The City has identified several operational and financial challenges associated with maintaining natural grass fields for cricket long term and when considering the increased operating costs of maintaining short natural grass, the shorter playing season, and the associated loss of revenue, North Bay concluded that the higher upfront capital cost of artificial turf represents the more financially and operationally effective option. Unlike typical field sports, cricket requires a significantly shorter grass height between 1" and 1.5", with an absolute maximum of 2" to ensure proper ball roll. The City of North Bay feels that maintaining natural grass at the required shorter height demands substantially more mowing, watering, and intensive cultural practices.

The City of Thunder Bay Thunder Bay has experienced rapid organic growth driven largely by international students (Lakehead University and Confederation College). Since 2021 the City has converted a baseball diamond at (Chapples Park) for cricket, and developed a second, larger cricket ground at Current River Park, selected for its ability to accommodate near-regulation dimensions and amenities

Opportunities in Greater Sudbury

To meet the growing needs of the sport of cricket in our community now and in the future, the following are possible strategies for cricket infrastructure development for recreational, league and tournament play. There are no current budgets in place to support this infrastructure.

Further development of Copper Cliff Field

To enhance usability for players and teams, it is recommended that the Copper Cliff Field be upgraded through the installation of a cement-pad pitch topped with turf. The current dirt pitch requires ongoing proof-rolling and compaction to achieve the appropriate bounce and ball response, which can limit play quality and consistency. Establishing a proper, dedicated cricket ground with new pitch will improve playing conditions, support both league and tournament-level cricket, and increase the field's appeal for bookings from softball-cricket groups, leagues, and event organizers. A permanent installation will result in the inability to use the field for baseball. The field has not been booked for baseball play in a number of years.

Estimated cost to add a cement pad pitch and turf is \$60,000 which could be achieved as a community-led project by working with existing clubs to fundraise for the initiative.

Adapt one existing baseball field/under-utilized greenspace to accommodate recreational cricket play, most commonly in the form of tapeball/softball cricket. Ideal location in Sudbury proper, near post-secondary institutions to meet the needs for international students and recreational family play. Conversion would be cutting a section of outfield grass to mimic a cricket pitch as has been done at Copper Cliff. Ground would

most likely not be full-sized and only applicable for recreational softball cricket play.

Potential locations include:

- McFarlane Lake Playground Baseball Field (1548 Pioneer Rd.) – 0 hours booked in 2025
- Ridgemount Playground (3088 Claude Street) – 40 hours booked in 2025
- Downe Playground (1309 Gemmell Street, Sudbury) – 55 hours booked in 2025

Establish one new premier cricket ground to meet the growing needs of the sport which will also enable local and provincial hosting for tournaments. When considering a new premier cricket facility, it would be ideal to construct in a way that enables two FIFA sized soccer fields in conjunction with the cricket ground with considerations for lighting from conception or in the future. Based on size requirements, the following locations are potential sites for a future premier cricket ground in/near the City core:

Gerry McCrory Countryside Sports Complex property was previously identified in the Parks, Open Space and Leisure Master Plan as a recommended location for additional soccer fields. The attached schematic (Appendix A) provides a visualization of how the site could accommodate a premier cricket ground, which also would have two full size soccer fields for use. A Class C estimate was developed in 2023 for a cricket ground at this site, with an estimated project cost of \$2.044M, including an 8% design and project management allowance and a 10% contingency allowance. The estimate was produced with the scope being a natural grass facility with artificial turf only for the cricket pitch between the two fields.

The Moonlight Baseball Field receives limited bookings for baseball annually and is often used for pick up recreational cricket. This site would require conversion and expansion. There would be significant costs involved with tree removal, site leveling and groundwork. The site also has limited parking and other supporting amenities.

Staff anticipate that a more detailed vision, strategy, and set of recommendations will be developed through the Parks and Recreation Master Plan Update process scheduled to begin in 2026.

Summary and Next Steps

The City of Greater Sudbury aims to increase its population to 200,000 by 2050, with immigration playing an essential role in supporting economic growth and enhancing the cultural diversity of the community. As part of this vision, the City strives to be a welcoming and inclusive place, offering amenities and facilities that support all residents and individuals who choose to make Greater Sudbury the best place to live, work, and play. Cricket represents a meaningful opportunity to advance this goal while contributing to the health and wellbeing of residents.

The Parks and Recreation Master Plan Update, currently under development, will guide the strategic management of parks and recreation facilities for the next decade. It will consider shifting demographics and the evolving needs of residents and user groups, including requirements related to cricket infrastructure. In the interim, staff will continue to explore temporary or short-term solutions to support the growing participation in cricket across Greater Sudbury.

Resources Cited

Parks, Open Space and Leisure Master Plan Review (2014)

<https://www.greatersudbury.ca/city-hall/reports-studies-policies-and-plans/report-pdfs/parks-open-space-and-leisure-master-plan-review-2014/>

2023 Business Case and supplemental information

<https://pub-greatersudbury.escribemeetings.com/filestream.ashx?DocumentId=51997>

City of Toronto Cricket Strategy

<https://www.toronto.ca/city-government/planning-development/construction-new-facilities/parks-facility-plans-strategies/cricket-strategy/>

City of Brampton Cricket Information

<https://www.brampton.ca/EN/residents/Recreation/Bookings-Rentals/Pages/Cricket.aspx>

Waterloo Region <https://www.engagewr.ca/CricketStrategy>

City of North Bay <https://www.northernontarioconstructionnews.com/north-bay-to-build-cricket-pitch-with-1-7m-provincial-funding/>

City of Thunder Bay <https://www.tbnewswatch.com/pursuit/surging-growth-in-sport-leads-to-new-thunder-bay-cricket-field-7770919>



Fire Services Prevention and Public Safety Update - April 2026

Presented To: Community and Emergency Services Committee

Meeting Date: April 20, 2026

Type: Correspondence for Information Only

Prepared by: Nathan Melin
Fire Services

Recommended by: General Manager of Community Services

Report Summary

This report provides an update regarding the recent activities of the Fire Prevention and Public Education Sections of the Fire Services Division, Community Services Department.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to operational matters and has no direct connection to the Community Energy and Emissions Plan.

Financial Implications

There are no financial implications associated with this report.

Background

The Fire Prevention and Public Education Section of Fire Services is comprised of eight staff members: a Chief Fire Prevention Officer, five Fire Prevention Officers, one Public Safety Officer, and one Fire Prevention Clerk. The Office of the Fire Marshal (OFM) recommends that municipal fire protection services be built on the three lines of defense: Public Fire Safety Education, Fire Safety Standards and Code Enforcement, and Emergency Response.

This section is responsible for upholding the first two lines of defense. Fire Prevention staff act as Assistants to the Ontario Fire Marshal and enforce Fire Code compliance under the authority of the *Fire Protection and Prevention Act, 1997*. Enforcement activities include property inspections, building permits and plans review, onsite training, and legal prosecution where necessary.

The OFM mandates three types of inspections:

- Request inspections
- Complaint inspections
- Vulnerable Occupancy inspections (care and treatment or residential care facilities)

All Fire Prevention Officers hold NFPA 1031 certification, meeting the Standard for Professional Qualifications for Fire Inspector and Plans Examiner. The Public Safety Officer holds NFPA 1035 Level II certification as a Public Fire and Life Safety Educator and Public Information Officer.

2025 Fire Inspections

In 2025, the Fire Prevention Section completed the following inspections:

Inspection Type	Number Completed
Complaint Inspections	284
Request Inspections	478
Vulnerable Occupancies	52
Target Inspections	19
Total Inspections	833

Proactive Residential Fire Inspection Strategy

In response to the exceptionally high number of fire related fatalities across Ontario in 2022 (133 deaths), Fire Services launched a proactive residential fire inspection strategy aimed at reducing preventable fire tragedies by improving Code compliance in higher risk residential buildings. This initiative remains a priority in 2026, especially as the Office of the Fire Marshal has publicly acknowledged a continued rise in fatal fires last year, describing 2025 as a period marked by “several fatal fires that destroyed multiple families” and noting a broader increase in fire fatalities across the province.

The program focuses particularly on older residential buildings constructed prior to the introduction of the Ontario Building Code. These buildings may require retrofits or upgrades to meet minimum fire and life safety standards under the Ontario Fire Code. By conducting proactive inspections, Fire Prevention Officers can identify deficiencies early, ensure corrective action is taken, and reduce the fire risk within some of the community’s most vulnerable housing stock.

To ensure long-term risk reduction, Fire Services has established a ten-year timeline to complete inspections of all targeted residential occupancies identified through this initiative. The phased approach allows Fire Prevention to focus resources strategically while steadily improving safety conditions across the municipality.

Residential Occupancies – Targeted Inspection Overview

Type of Occupancy	Number of Buildings	Avg. Inspection Time (hrs)	Estimated Total Hours
Duplex	1,698	3.0	5,094
Triplex	434	3.25	1,410
Four-plex	418	3.5	1,463
Five-plex	75	3.75	281
Six-plex	70	4.0	280
Seven + Units	342	7.0	2,394

Administrative Monetary Penalties (AMPs)

Administrative Monetary Penalties (AMPs) are a new enforcement tool available to Ontario fire services as of January 1, 2026, created under Ontario Regulation 260/25 of the Fire Protection and Prevention Act to address specific, lower- risk Fire Code violations through an administrative monetary penalty rather than court- based process. They allow municipalities to issue fixed, escalating monetary penalties for certain contraventions and were introduced to give fire departments a faster, more efficient way to promote compliance. AMPs reduce reliance on the court system, provide a consistent province- wide penalty structure, and lessen administrative burdens by enabling quicker action on low- risk infractions. They also serve as a progressive compliance tool—used alone or alongside traditional enforcement mechanisms—helping improve overall fire safety outcomes while reserving prosecutions for more serious or high- risk violations.

New Carbon Monoxide (CO) Requirements

Beginning January 1, 2026, the Ontario Fire Code introduces expanded carbon monoxide (CO) alarm requirements aimed at improving early detection and reducing CO- related injuries and fatalities. Under the new rules, any existing home or residential building containing a fuel- burning appliance, fireplace, attached garage, or heating supplied by a fuel- burning appliance must now have CO alarms adjacent to every sleeping area and on every storey of the dwelling, not just near bedrooms as previously required. These updates bring Ontario’s standards in line with the 2020 National Fire Code and apply broadly to detached houses, townhomes, cottages, multi- unit residential buildings, and condominiums. The regulations also place responsibilities on homeowners, landlords, and tenants to ensure proper installation, testing, and maintenance of alarms. Overall, the updated Fire Code reflects a province- wide effort to reduce risks posed by carbon monoxide—an odourless, colourless gas that remains a leading cause of preventable home fatalities.

Rapid Mobilization Table (RMT)

The Chief Fire Prevention Officer participates in the Rapid Mobilization Table (RMT), a collaborative network of approximately 50 human service agencies. The RMT focuses on:

- Early identification of situations involving acutely elevated risk

- Coordinated, rapid intervention
- Enhanced information sharing among trained professionals

Fire Services supports the RMT by providing fire inspections, hazard identification, and fire safety education to individuals or households referred through the table.

Building Permit Plans Examination

A key responsibility of the Fire Prevention Officer Plans Examiner is to conduct Building Permit Plans Examinations in partnership with Building Services. This ensures submitted drawings meet the fire and life safety provisions outlined in the Ontario Building Code, including but not limited to:

- Fire alarm systems
- Sprinkler systems
- Fire separations
- Special extinguishing systems
- Smoke and carbon monoxide alarm requirements

Fire Prevention also provides input through participation in Sudbury Planning Application Review Team (SPART) meetings, helping identify fire and life safety concerns early in the development process.

Fire Safety Booklet Initiative (Launched 2023 – Ongoing in 2026)

Fire Services launched the comprehensive Fire Safety Booklet in 2023 to consolidate multiple individual pamphlets, flyers, and handouts into a single, accessible resource for residents. Now in its third year, the booklet continues to be a key public education tool in 2026.

Designed as a “one stop” reference, the booklet provides clear guidance on a wide range of fire and life safety topics, including:

- Open air burning regulations
- Smoke and carbon monoxide alarm requirements
- Home escape planning
- Cooking, electrical, and heating safety
- Safe smoking practices
- Fire extinguisher use
- Portable generator safety
- Cottage and rural fire safety

Since its introduction, distribution of the booklet has expanded each year. In 2026, it remains available:

- At community events, presentations, and GSFS public education activities
- Through rural community associations, networks, and local community groups
- Online via the City of Greater Sudbury website for easy access by residents

The Public Safety Officer continues to work closely with community associations and rural groups to broaden outreach, ensuring the booklet reaches residents in all areas of the municipality. This includes attending meetings, delivering fire safety presentations, and providing printed copies of the booklet.

The Fire Safety Booklet remains a foundational component of Fire Services' public education strategy, supporting ongoing efforts to reduce fire risk and enhance community awareness across Greater Sudbury.

Save by the Beep Provincial Campaign

On September 21 and 22, 2025, Sudbury Fire collaborated with Science North and the Office of the Fire Marshal to deliver a two-day public safety event in support of the provincial "Saved by the Beep" campaign. The partnership brought together Sudbury Fire's operational knowledge, Science North's interactive learning environment, and the Fire Marshal's leadership in fire prevention to provide residents with clear, evidence-based information on the importance of working smoke alarms. Throughout the event, attendees engaged in hands-on demonstrations, educational displays, and discussions focused on early detection and home-fire preparedness. This collaboration enhanced community awareness, reinforced a consistent province-wide safety message, and supported the ongoing goal of reducing fire-related injuries and fatalities through proactive public education.

Residential Fire Safety Outreach Program

In 2025, Fire Prevention Officers visited more than 800 homes through the Residential Fire Safety Outreach Program, attending neighbourhoods immediately after a fire to provide residents with essential fire-safety information. By offering door-to-door education on smoke alarms, escape planning, and home fire hazards, the program strengthens community awareness and helps reduce the risk of future incidents.

Social Media Outreach

Fire Services uses social media platforms, including the Fire Services' website and CGSFireServices on "X", to distribute fire and life safety messages on topics such as BBQ safety, burning bylaws, electrical hazards, cooking safety, wildfire prevention, heating safety, smoking, water safety, and more.

Senior / Older Adult Programs

Adults aged 65+ are at increased risk of fire-related injury and death. The Public Safety Officer provides:

- In-home fire safety assessments
- Personalized fire and life safety education
- Resources and supports tailored to older adults

Residents aged 55+ may request a free consultation by calling 311.

Conclusion

Fire Prevention and Public Education staff play a vital role in delivering the first two lines of defense recommended by the Office of the Fire Marshal: Public Fire Safety Education and Fire Safety Standards and Code Enforcement. Through inspections, community outreach, partnerships, and targeted education, the team is committed to reducing fire risk and enhancing the safety of all who live, work, and visit the City of Greater Sudbury.

Fire Services will continue to pursue new strategies and partnerships to strengthen community fire safety and reduce fire incidents across the municipality.

Homelessness Data Update

Presented To: Community and
Emergency Services
Committee

Date: April 20, 2026

Type: Correspondence for
Information Only

Prepared by: Sue Ritchie Raymond
Children and Social
Services

Recommended by: General Manager of
Community Well-being

Report Summary

This report provides information regarding data collection and reporting processes within the homelessness system to improve data quality, strengthen accountability, and support coordinated system management.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report aligns with Council's Strategic Plan in the areas of Housing and Creating a Healthier and More Vibrant Community. This report also aligns with the Population Health Priorities of Indigenous Youth, Mental Health, Housing, and Healthy Streets. This report has no relationship to the Community Energy and Emissions Plan.

Financial Implications

There are no financial implications related to this report.

Background

The Homelessness Individuals and Families Information System (HIFIS) is Canada's national Homelessness Management Information System (HMIS) used by local service providers in Greater Sudbury to support daily operations and enable secure, real-time data collection and information sharing across the homelessness system. Data submitted through HIFIS supports municipal reporting requirements and contributes to federal analysis and policy development.

The City of Greater Sudbury implemented HIFIS 4.0 in March 2021 in alignment with federal funding requirements and has continued to enhance configuration and reporting functions. The system enables secure system-wide access and supports client intake, case management, housing matching, and decision-support through standardized reports and analytics. Benefits include streamlined assessment and referral processes, reduced duplication for clients, improved understanding of local trends, and stronger data to inform, policy, investment, and performance management.

Coordinated Access Enhancements

The City implemented Coordinated Access in July 2021 to meet federal funding requirements and has since strengthened the process by fully integrating intake and service matching within HIFIS. Trained partner staff complete intakes directly into the system, allowing clients with consent to appear on the Coordinated Access List for prioritization to housing services. Prioritization has been updated through the new community-specific Needs Assessment Tool (NAT), developed with City staff, community partners, and Built for Zero Canada following a consultation in January 2025. The NAT replaces the former VI-SPDAT assessment tool. The weekly case conferencing process with partners uses the prioritization list, in alignment with program eligibility criteria, to match individuals to appropriate services based on depth of need and current circumstances.

Reporting Changes and Federal Requirements

As part of HIFIS enhancements and to meet Reaching Home Funding requirements, the City has transitioned from an Excel-based, end-of-month “snapshot” of chronic homelessness to HIFIS-based reporting that includes all individuals who interacted with the homelessness-serving system during the month. The Community Outcomes Report (COR), a standard HIFIS report, will be used for system-level analysis, including inflow, outflow, chronic homelessness, and total system counts. All Reaching Home communities are required to use the COR for federal reporting by March 31, 2026. Transitioning at this time supports data accuracy, the ability to create a 2025 year-end COR for comparison in 2026, and improved transparency. While the federal government is developing a national dashboard for release in summer 2026, City staff are creating a local dashboard to provide monthly system metrics in the interim.

Summary Overview of Changes

Former Reporting - Excel	New HIFIS - COR
By-Name priority list only	Everyone interacting with the system
One-day snapshot of state of homelessness (how many people experienced homelessness that day)	Cumulative total for the month (how many people experienced homelessness during that month)
Consent to be part of priority list	Consent to be part of the system AND the priority list
Head of household report only	All family members reported
Assessment: VI-SPDAT	Assessment: Needs Assessment Tool (NAT)

The changes outlined will provide a complete and more transparent picture of homelessness in the community. By capturing all individuals who interacted with the homelessness-serving system, the data becomes more reliable and the collection process more efficient, allowing staff to focus more time on analysis, planning, and system improvement.

A key shift is the increase in the total number of people identified as experiencing homelessness. A broader view better represents the full scope of local need and supports more informed decision-making.

2025 Annual HIFIS Data Summary (Community Outcomes Report)

In 2025, 1,084 individuals experienced homelessness in the City of Greater Sudbury. This included 595 individuals who experienced chronic homelessness; 472 individuals who were newly experiencing homelessness; 163 individuals who experienced homelessness in the year and were housed; 86 individuals who returned to homelessness after being housed; 427 individuals who identified as Indigenous.

The chart below compares the Community Outcomes Report (COR) for 2024 and 2025.

	2025 COR	% of Total	2024 COR	% of Total	Variance 2024 to 2025
Total Individuals Experiencing Homelessness	1084	N/A	986	N/A	+9.5%
Chronically homeless	595	55%	378	38%	+17%
Newly experiencing	472	44%	538	55%	-11%
Individuals housed	163	15%	186	19%	-4%
Returned to homelessness from housing	86	8%	69	7%	+1%
Self-identified as Indigenous	427	39%	363	37%	+2%

Point in Time Report 2025

On the night of October 15, 2025, 411 individuals were identified as experiencing homelessness across shelters, transitional housing, and unsheltered locations. Of these, 48% were staying in encampments or other public spaces, 31% were in shelters, and 21% were in transitional housing or a provincial institution such as a hospital. For comparison, the 2024 count identified 505 individuals experiencing homelessness on the night of October 8, 2024. The full 2025 Point-in-Time Report can be found at the following [link](#).

Next Steps

The City will continue to monitor the new reporting approach to ensure data quality and consistency, and will resume monthly data reporting on the website following a pause due to implementation of the new reporting approach. Staff will also continue to work closely with community partners to support training and strengthen data entry practices under the new model.

Resources Cited

[National HIFIS Community Outcomes Report Update - July 2025](#)

[City Council Meeting - July 15, 2025 - Roadmap to End Homelessness by 2030 Update](#)

[Homelessness Learning Hub \(HFIS\)](#)

[Community and Emergency Services Committee - May 21, 2025 Point in Time Count](#)

[City Council Meeting - May 28, 2024 - Roadmap to End Homelessness by 2030](#)

[Homelessness Data](#)

Pioneer Manor 2025 – 4th Quarter Report

Presented To:	Community and Emergency Services Committee
Meeting Date:	April 20, 2026
Type:	Correspondence for Information Only
Prepared by:	Nicole Leclair Long-Term Care Services
Recommended by:	General Manager of Community Well-being

Report Summary

This report provides information regarding a quarterly update with respect to service delivery, activities, and accomplishments in support of resident safety goals, objectives, and good news stories for Pioneer Manor.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This information report supports Council’s Strategic Plan in the areas of Asset Management and Service Excellence and more specifically in Creating a Healthier Community through alignment of the Population Health Priorities of Families, Holistic Health, and the Age Friendly Strategy.

Financial Implications

There are no financial implications associated with this report.

Background

This report provides a status update on various topics, such as good news stories, operational activities, accomplishments, updates for the fourth quarter of 2025. Pioneer Manor is committed to providing a safe, healthy, and respectful environment for residents, families, visitors, and employees.

Good News Stories

Remembrance Day Service

On November 6, 2025, members of Branch 76 of the Royal Canadian Legion, including the color party, led a Remembrance Day service in the Winter Park for residents and their families. The ceremony honored the sacrifices of Canadian veterans and provided a meaningful opportunity for residents to reflect on the courage and dedication of those who have served, including First Nation, Inuit, and Métis individuals.



Remembrance Day Program with École Hélène-Gravelle

On November 13, 2025, grade 5 and 6 students from École Hélène-Gravelle led a francophone Remembrance Day program that included a drum parade and dance. The event provided a thoughtful moment of remembrance, recognizing the courage and commitment of Canada's service members.



Diwali Festival of Lights

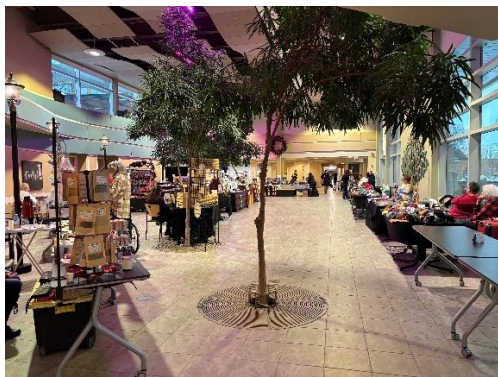
On November 6, 2025, the Home celebrated the Diwali festival of lights. The event featured a slideshow highlighting the cultural significance of Diwali, a traditional dance performance, and a resident activity in which participants created decorative lanterns.



Christmas Pop-Up Market

Residents' Council hosted its annual Christmas market on December 3, 2025. The Winter Park was lively with

residents, families, visitors, and staff browsing the various offerings and selecting special gifts for friends and loved ones.



The Pioneers Christmas Concert

The Pioneers, our vibrant 20-member residents' choir, worked diligently in preparation for their annual Christmas concert. Music veteran Paul Dunn returned on lead guitar, contributing his signature warmth to this cherished holiday tradition. This year's concert, titled "Traditions: A Medley of Favourite Christmas Songs and Verse," offered a heartwarming celebration of the season. Residents, families, friends, and staff gathered on December 17, 2025, in the Winter Park to enjoy the performance and honour the rich traditions of Pioneer Manor.



Community Gift Support for Residents

The Home was fortunate to receive generous support from community partners and individuals who provided gifts for residents without family members and who may not otherwise have had presents to open on Christmas Day. Once again, this year, City of Greater Sudbury staff, community donors, and the Be a Santa to a Senior program contributed thoughtfully to ensure a joyful holiday season for our residents.

Seasonal Cards and Posters from the Community

The Home received numerous Christmas cards and posters from school groups and community members wishing to share the joy of the season with residents. Posters were displayed in home-area dining rooms, and cards were distributed to residents during various special events throughout the holiday season.

Quality Initiatives

IPAC Engagement and Regulatory Advocacy Activities

Lisa Mills, our Infection Prevention and Control Lead for the home, recently delivered a presentation during the Northeastern Ontario Infection Prevention and Control (IPAC) education days highlighting surveillance

systems in place at Pioneer Manor which enable us to quickly identify residents with respiratory or enteric illness, thereby shortening the duration and impacts of outbreaks at our home. Lisa is also a member of the Ontario Infection Prevention and Control Coalition which is an advocacy group promoting the regulation of infection control practitioners across Ontario and the country. This group recently published an article in the Canadian Journal of Infection Prevention and Control addressing this subject.

Strengthening End-of-Life Support Practices



This butterfly logo is now placed at the entrance of resident's rooms to identify those who are at end-of-life. This visual cue serves as a gentle reminder for staff to provide heightened privacy, sensitivity, and support during this emotionally significant time. In addition, our end-of-life medication orders have recently undergone a comprehensive review by our in-house medical team and have been updated to ensure alignment with current best practices.

Food Services Subcommittee Report

The food services subcommittee continues to meet monthly, engaging families, residents, and staff to strengthen communication and review food service processes aligned with ministry standards. We are pleased to report that the food services section successfully served approximately 750 Christmas dinners to residents, family members, and staff on Christmas Day. Additional holiday offerings, including sweet trays, were also well received.

The winter–spring 2025/2026 menu, launched on November 3, 2025, has been positively received and approved by both the resident food committee and resident council. Some resident favorites include Sudbury porketta, fried chicken, and Chinese dinner.

On November 3, 2025, renovations began in the Park Place home area to update the servery. The funding for this project came from a one-time capital Ministry funding initiative. A temporary portable service was set up in the Park Place dining area throughout the renovation to ensure meal service continued without interruption. The work is now complete providing residents with a modernized, bright dining area.

Capital Bed Redevelopment

The project is 84% complete, on schedule, and within budget. All change orders remain within contingency and are expected to stay under budget.

The new wing finishing is well underway with most floors undergoing final finishing. Final electrical and networking are progressing, and initial quality control checks are underway with anticipation of commissioning verifications to kick off shortly. Renovations to the existing building are into the final phases with many areas already turned over to the home for use. Building furnishings and new home equipment are currently being procured with the target of having all items on hand by April 2026. Commissioning activities are scheduled to be completed by May 2026 ahead of the pending Ministry inspections required prior to occupancy. Residents are currently expected to be moved to the new home in late June 2026.

We are now preparing to submit our three-month occupancy plan to the Ministry of Long-Term Care with a submission date of February 12, 2026. The next submission will incorporate requested updates to drawings and appendices to support final approval and pre-occupancy.



Inspections

2020 to 2025 Ministry of Long-Term Care Inspection Analysis

All Long-Term Care homes across Ontario are inspected, with or without notice, by various Ministries and Agencies, in response to critical incidents or to discuss/investigate complaints/concerns. Additional scrutiny also ensures compliance with various directives and/or bylaws and is meant to ensure work is being conducted in accordance with legislation and regulations.

During the fourth quarter of 2025, the following number of inspections occurred at Pioneer Manor. The Home has addressed all identified areas.

Ministry / Agency	Inspections	Outcome
Ministry of Long-Term Care	2	<p>On October 24, 2025, the Ministry of Long-Term Care issued one written notification and one compliance order, which resulted in the home's first administrative monetary penalty. under the Fixing Long-Term Care Act, 2021. A monetary penalty is automatically issued when a home receives a second compliance order for the same requirement within three years. The Home had previously received a compliance order on July 25, 2024, related to duty to protect under section 24(1), which led to the penalty being triggered in 2025. Although both orders fell under the same requirement, the incidents involved were different. The home has since reviewed its policies, implemented an action plan, and taken all required steps to comply.</p> <p>On December 23, 2025, the Ministry of Long-Term Care issued two written notifications and two compliance orders. The Home is reviewing its processes and developing an action plan to ensure compliance.</p>
Ministry of Labour, Immigration,	0	

Training and Skills Development		
Public Health (IPAC)	0	
Public Health (Institutional Food Safety Compliance)	0	

2020 to 2025 Ministry of Long-Term Care Inspection Analysis

Effective April 11, 2022, the *Fixing Long-Term Care Act, 2021* (FLTCA) and *Ontario Regulation 246/22* replaced the previous *Long-Term Care Homes Act, 2007* (LTCHA) and *Ontario Regulation 79/10* as the governing legislation for long-term care in Ontario. If an inspector or the Director under the act finds non-compliance, they consider the scope and severity of the non-compliance, and the compliance history (up to three years) of the home to determine the appropriate compliance actions to take under the new FLTCA. Outlined below is Pioneer Manor's non-compliance history from 2021 to 2025.

Compliance Action	2021	2022	2023	2024	2025
Remedied Non-Compliance	N/A	2	0	0	1
Written Notification	12	7	10	14	16
Voluntary Plan of Correction	10	1	N/A	N/A	N/A
Compliance Order	0	0	2	1	4
Administrative Monetary Penalties	N/A	N/A	0	0	1
Order Requiring Management	N/A	N/A	0	0	0
Increased Fines for Offences	N/A	N/A	0	0	0
Investigations	N/A	N/A	0	0	0
License Suspension and Supervision	N/A	N/A	0	0	0
Total Areas of Non-Compliance	22	10	12	15	21

In 2025, the Ministry of Long-Term Care conducted five inspections of the home. Pioneer Manor received a total of 21 non-compliance including 1 non-compliance remedied, 16 written notification and 4 compliance orders, one of which triggered an administrative monetary penalty. Under the Fixing Long-Term Care Act, 2021, a monetary penalty is automatically issued when a home receives a second Compliance Order for the same requirement within a three-year period. Pioneer Manor received a Compliance Order on July 25, 2024, and another on October 24, 2025, both related to section 24(1), Duty to Protect, which triggered the penalty. Although both orders fell under the same requirement, the incidents and issues leading to the issuance of each order were different. Following the October 24, 2025, inspection, the Home reviewed its policies and processes, implemented an action plan, and has taken all required steps to comply with the Compliance Order and Administrative Monetary Penalty.

As part of its ongoing oversight and performance monitoring, the Ministry of Long-Term Care met with Pioneer Manor and shared provincial benchmarking data comparing the Home to similar long-term care facilities across Ontario. Over the past 24 months, Pioneer Manor has demonstrated strong regulatory performance relative to comparable homes. Pioneer Manor's performance across compliance results, complaints, and critical incident reporting is categorized within the 221+ bed group, which includes 69 of the largest and most complex long-term care homes in Ontario. This comparison group is important, as these homes typically support higher-acuity residents and experience more complex care requirements and as such reporting demands are increased.

Against this backdrop, Pioneer Manor demonstrates strong performance relative to comparable long-term care homes and reflects a high degree of transparency, accountability, and early issue identification. Over the review period, the Home recorded 27.5% fewer findings of non-compliance than comparable operators. Of these findings, 83.8% were low severity. While Pioneer Manor reported higher-than-average volumes of complaints and Critical Incident submissions, this is expected given the Home's size (433 beds) relative to other homes in the comparison group, many of which are significantly smaller (under 300 beds). Larger homes inherently support more residents, staff, and family interactions, which naturally increases the volume of issues which would require reporting.

Importantly, despite this higher reporting activity, Pioneer Manor experienced fewer reactive inspections, and a significantly lower rate of non-compliance compared to other homes within the same comparison group, reflecting strong oversight, early issue identification, and effective operational controls. While there remain areas for ongoing focus, such as duty-to-protect consistency, the comparative data show that Pioneer Manor is outperforming similar homes in compliance outcomes while maintaining a transparent and accountable approach to resident safety and quality of care.

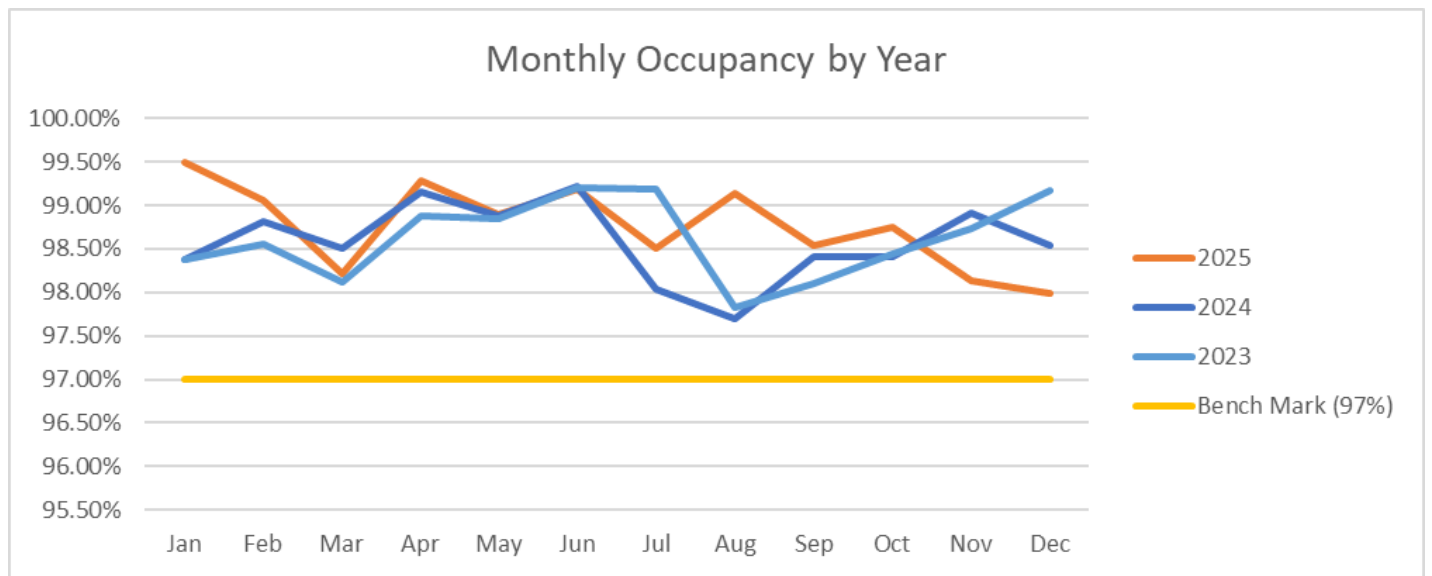
Written Complaints

During the fourth quarter of 2025, the following number of complaints were received by the Home, investigations and responses provided as per the *FLTCA, 2021* and *Ontario Regulation 246/22*.

Council	Received	Outcome
Resident / Family Members	4	The four complaints have been resolved and proper follow up has occurred with resident and family.
Resident Council	7	The seven complaints have been resolved; however, the smoke smell in the hallway and the concerns regarding name tags continue to be monitored.
Family Council	1	The information request has been completed.

Key Performance Indicators

2025 Long-Term Care Home Availability						
Facility Name	Beds	# On Waitlist - Basic Bed	# On Waitlist - Private Beds	Total # Waiting		
Pioneer Manor	433	446 Total 205 (1st choice only)	251 Total 69 (1st choice only)	615 Total 274 (1st choice only)		
Resident Stats		2021	2022	2023	2024	2025
Admissions		136	165	139	126	113
Discharges		4	6	3	4	4
Deaths		126	154	135	124	110
Internal Transfers		132	126	100	73	85
Occupancy Rate		98.80%	96.63%	98.62%	98.56%	98.76%



Infection Prevention and Control (IPAC) Outbreaks – Fourth Quarter 2025

Type of Outbreak	Declared	Declared Over	Duration (Days)	Number Impacted	
				Home Area(s)	Resident(s)
Respiratory (COVID)	Oct. 28, 2025	Nov. 14, 2025	17	Park Place Trillium	13
Respiratory (Rhinovirus & Influenza A)	Nov. 23, 2025	Dec. 2, 2025	9	Park Place	6
Respiratory (Influenza A)	Dec. 13, 2025	Dec. 18, 2025	5	Cedar	2
Respiratory (ARI)	Dec. 19, 2025	Ongoing	11 (ongoing)	Lilac Mallard	8 (to date)

Healthy Community Initiative Fund 2025 Annual Report

Presented To: Community and
Emergency Services
Committee

Meeting Date: April 20, 2026

Type: Correspondence for
Information Only

Prepared by: Steph Mathieu
Parks and Recreation
Services

Recommended by: General Manager of
Community Services

Report Summary

This report provides information regarding the financial particulars of each Ward's Healthy Community Initiative Fund allocation for the period of January 1, 2025, to December 31, 2025, in accordance with By-law 2018-129.

Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to the City of Greater Sudbury's Strategic Plan objective 5.0 Create a Healthier and More Vibrant Community through the advancement of City-led goals from Population Health, A Call to Action 2018-2028, more specifically achieving Compassionate City Designation, implementing an Age-Friendly Strategy, building Resiliency, and creating Play Opportunities as well as Investing in Infrastructure to Support Community Recreation with a Focus on Quality of Life.

The information in this report has no relationship to the Community Energy & Emissions Plan.

Financial Implications

There are no financial implications associated with this report.

Background

By-law 2018-129 (HCI Fund Policy) requires Council be provided with semiannual reports identifying the financial particulars of the Healthy Community Initiative (HCI) Fund allocations by ward.

A guiding principle of the HCI Fund Policy is that HCI funds should be used primarily for funding city-owned capital projects (Capital) and only 25% of the annual ward allocation may be spent on eligible grant applications (Grant). To clarify the distinction, the HCI Fund Policy and reporting categorize funding into two streams: Capital Projects and Grants.

A total of \$600,000 was allocated to the HCI Fund in the 2025 Budget. There were no funds transferred from the 2025 allocation to the HCI Reserve Fund as it had achieved its maximum level of \$24,000.

The remaining funds were divided between the Capital stream and the Grant stream; 75% and 25%, respectively. A total of \$99,394 was deducted from the Capital stream and committed towards the Playground Revitalization initiative. The remaining Grant and Capital balances were then evenly distributed

between the 12 wards.

Any funds in a ward allocation not spent at the end of a calendar year may be carried forward for the benefit of the applicable ward; however, carry-forward balances may only be expended on eligible Capital projects. As a result, individual wards may carry different HCI capital balances from year to year

Attachment 1 - Healthy Community Initiative Fund – 2025 Annual Report details information relating to carryforward and year-to-date fund balances, fund allocations, donation revenues, as well as specifics of expenditures and of unexpended commitments for the period of January 1 to December 31, 2025. Ward fund balances in this report may differ from those found in the routine HCI funding requests for Council approval reports presented throughout the year.

The legend within each of the ward specific reports reflects the eligible expenditure categories as well as the Population Health Priorities as outlined in the HCI Fund Policy.

2025 Fund Outcome Measures

Funds allocated through the capital stream support enhancements to City-owned assets, while funds allocated through the grant stream support community-led initiatives such as events and programs.

Capital Stream

A total of 22 HCI capital funding applications were approved in 2025 for a combined value of \$639,932. Funds were approved to assist recipients with soliciting community support and sponsorship toward approved [community-led projects](#).

Of the approved funds, five applicants are actively fundraising toward the full project budget. These projects will not proceed to construction until all other sources of funds are received by the City. Seven of the projects that received funding were completed or reached substantial completion in 2025.

Approved funds were allocated as follows:

- 27% - Outdoor rinks and courts
- 14% - Parks
- 14% - Benches
- 14% - Facility upgrades
- 9% - Playgrounds
- 9% - Town centre holiday decorations
- 5% - Community gardens
- 5% - Pickleball infrastructure

Grant Stream

A total of 51 HCI grant applications were approved in 2025 for a combined value of \$86,875. Funding was distributed across 38 community groups, with 37% of the total awarded to organizations that submitted multiple applications.

Approved funds were allocated as follows:

- 61% - Event support
- 18% - Programs and small-scale initiatives
- 14% - Volunteer appreciation
- 8% - Fundraising initiatives

Outstanding HCI Capital Applications

The following table summarizes the status of HCI Capital applications previously approved for community-led projects. Project status reflects information provided by staff as of December 31, 2025.

Status	Number of Projects
Third-party funding required	10
Initiated	4
Substantial completion	7
Not started/On hold	3
Total Outstanding Projects	24

Previously approved HCI Capital projects that have achieved full funding requirements and are beyond the 24-month period indicated in the HCI Fund Policy will be prioritized and incorporated with staff workplans. Projects are expected to be completed within original project budgets and contingencies. Some earlier HCI approvals are dependent on applicants securing additional third-party funding. These projects will only advance once applicants have secured all project funding required.

Next Steps

A 2026 semiannual report of ward specific HCI Fund financials will be presented for Council's information in fall 2026.

Resources Cited

Community-led Projects Guide

<https://www.greatersudbury.ca/city-hall/get-involved/planning-projects-and-events/community-led-construction-projects-guide/>

Healthy Community Initiative Fund Policy Revision June 2018, By-law 2018-129

<http://agendasonline.greatersudbury.ca/index.cfm?pg=feed&action=file&attachment=24310.pdf>

Healthy Community Initiative Fund (HCI) Summary
For the period ending December 31, 2025

By Ward	Funding Sources					Total Funds Spent in 2025	Fund Balance	Outstanding Committed Funds	Total Uncommitted Funds	Notes
	Uncommitted 2024 Funds (Carry Forward)	Prior Year(s) Committed / Projects in Progress (Carry Forward)	2025 Fund Allocation*	Donation Revenue 2025	Total of Funding Sources					
Reserve	24,000	-	-	-	24,000	-	24,000	-	24,000	1
Ward 1	97,684	-	41,717	-	139,401	6,169	133,233	-	133,233	
Ward 2	98,181	128,243	41,717	-	268,141	20,217	247,925	115,546	132,379	
Ward 3	38,038	51,944	41,717	-	131,699	37,000	94,699	93,944	755	
Ward 4	93,683	81,316	41,717	-	216,716	85,048	131,669	1,245	130,424	
Ward 5	96,188	7,541	41,717	1,000	146,446	52,051	94,395	83,066	11,329	
Ward 6	191,887	3,304	41,717	-	236,908	15,377	221,531	177,821	43,711	
Ward 7	110,224	-	41,717	-	151,941	6,032	145,909	-	145,909	
Ward 8	42,738	76,331	41,717	-	160,787	2,767	158,020	126,064	31,956	
Ward 9	53,501	61,049	41,717	-	156,268	16,791	139,477	139,023	453	
Ward 10	121,517	-	41,717	-	163,234	4,169	159,066	65,500	93,566	
Ward 11	116,045	5,000	41,717	-	162,762	4,904	157,858	10,000	147,858	
Ward 12	122,223	53,246	41,717	-	217,186	11,169	206,017	200,000	6,017	
Total	1,205,909	467,974	500,606	1,000	2,175,489	261,692	1,913,797	1,012,209	901,588	

Notes:

1 In accordance with By-law 2018-129, no contribution was made from the 2025 allocation to an HCI Reserve Fund to cap the Reserve at \$24,000.

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
					Total Capital	-		
Grant								
01-Apr-25	Northern Ontario Pride Connection	Spring Gathering (2025-MW-04)	All Ward	GM	168.65		2	b,e
05-May-25	Independent Living Sudbury Manitoulin	AccessAbility Week (2025-MW-01)	All Ward	By-law 2025-54	500.00		1	b,c,d,e,f
05-Jun-25	Delki Dozzi Bocce Association	Bocce Tournament Prizes (2025-W1-02)	Ward-wide	GM	500.00		1	f,i
05-Jun-25	Robinson Bocce Association	Volunteer Appreciation Luncheon & Tournament Prizes (2025-W1-01)	Ward-wide	GM	500.00		1	f,i
11-Sep-25	Ward 1 Community Action Network	Movie Night (2025-W1-03)	Ward-wide	By-law 2025-161	1,500.00		1	b,e
06-Nov-25	Ward 1 Community Action Network	Fall Fair (2025-W1-04)	Ward-wide	By-law 2025-186	3,000.00		1	f
					Total Grants	6,168.65		
Total for January - December, 2025						6,168.65		

Total Spent on Grants 6,168.65

Maximum Grant Allocation 12,500.00

- | | | | | |
|--|--|--|--|---|
| <p>Legend:</p> <p>Eligible Expenditure Categories</p> <ol style="list-style-type: none"> 1. Grants: event support 2. Grants: other programs or initiatives 3. Capital expenditures to purchase, build or replace municipally-owned assets | <p>HCI Priorities</p> <ol style="list-style-type: none"> 1. Human Health & Well-Being 2. Environmental Sustainability 3. Economic Vitality 4. Civic Engagement/Social Capital | <p>Population Health Priorities (effective July 2018)</p> <table border="0"> <tr> <td style="vertical-align: top;"> <ol style="list-style-type: none"> a. Indigenous Youth b. Resiliency c. Families d. Mental Health e. Compassionate City </td> <td style="vertical-align: top; padding-left: 20px;"> <ol style="list-style-type: none"> f. Play Opportunities g. Housing h. Holistic Health i. Age Friendly Strategy j. Healthy Streets </td> </tr> </table> | <ol style="list-style-type: none"> a. Indigenous Youth b. Resiliency c. Families d. Mental Health e. Compassionate City | <ol style="list-style-type: none"> f. Play Opportunities g. Housing h. Holistic Health i. Age Friendly Strategy j. Healthy Streets |
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Donation Revenues
-

Commitments / Projects in Progress	Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
				-

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/Resolution/General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
7-Aug-25	Bisschops Industries	Electrical Upgrade at Naughton Community Centre (2025-W2-03)	Ward-wide	GM	1,575.25		3	b,e
30-Oct-25	GTB Contracting Inc	Kinsmen Shade Structure (2024-W2-05)	Ward-wide	CC2025-05	11,649.11		3	e,f
					Total Capital	13,224.36		
Grant								
24-Feb-25	No One Eats Alone (2024 Funds)	No One Eats Alone 2023 Event (2023-W2-04)	Ward-wide	By-law 2024-40	3,000.00	1	1	b,c,d,e
27-Mar-25	Beaver Lake Sports & Cultural Club	Beaver Lake Winter Carnival (2025-W2-02)	Ward-wide	GM	1,000.00		1	b,f,i
05-May-25	Independent Living Sudbury Manitoulin	AccessAbility Week (2025-MW-01)	All Ward	By-law 2025-54	500.00		1	b,c,d,e,f
23-May-25	Walden Community Action Network	Canada Day Bike Parade (2025-W2-04)	Ward-wide	GM	1,000.00		1	b,c
11-Sep-26	Walden Mountain Bike Club	Ride With Us (2025-W2-07)	Ward-wide	GM	700.00		2	f
16-Dec-26	Copper Cliff Community Action Network	Copper Cliff Tree Lighting (2025-W2-09)	Ward-wide	GM	792.53		1	b,e
					Total Grant	6,992.53		
Total for January - December, 2025					20,216.89			
					Total Spent on Grants	3,992.53		
					Maximum Grant Allocation	12,500.00		

Legend: Eligible Expenditure Categories
 1. Grants: event support
 2. Grants: other programs or initiatives
 3. Capital expenditures to purchase, build or replace municipally-owned assets

HCI Priorities
 1. Human Health & Well-Being
 2. Environmental Sustainability
 3. Economic Vitality
 4. Civic Engagement/Social Capital

Population Health Priorities (effective July 2018)
 a. Indigenous Youth
 b. Resiliency
 c. Families
 d. Mental Health
 e. Compassionate City
 f. Play Opportunities
 g. Housing
 h. Holistic Health
 i. Age Friendly Strategy
 j. Healthy Streets

Donation Revenues
-

Commitments / Projects in Progress						Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
25-Sep-18	Anderson Farm Museum Heritage Society	Pavilion (2018-W2-07/2019-W2-01)	Ward-wide	CC2018-256 & CC2019-197	47,195.00		47,195.00		
01-Dec-23	Masters Swimming Sudbury	Pool Entrance Stairs at R.G. Dow Pool (2023-W2-03)	Ward-wide	GM	9,802.00	8,753.62		1,048.38	
21-Jan-25	Walden Community Action Network	Kinsmen Shade Structure (2024-W2-05)	Ward-wide	CC2025-05	80,000.00	11,649.11	68,350.89		
16-May-25	Sudbury Rock and Lapidary Club	Electrical Upgrade at Naughton Community Centre (2025-W2-03)	Ward-wide	GM	2,000.00	1,575.25		424.75	
10-Jul-25	Copper Cliff Community Action Network	Bench at Copper Cliff Park (2025-W2-06)	Ward-wide	GM	2,700.00			2,700.00	
							115,545.89		

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward
 1 \$3,000 2024 No One Eats Alone funds committed to 2024; not counted toward 2025 total grant allowance

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
09-Sep-25	Canadian Ramp Company	Levack Bike Park (2024-W3-06)	Ward-wide	CC2024-121	25,000.00		3	f
					Total Capital	25,000.00		
Grant								
07-Mar-25	Onaping Falls Snowmobile Club	Volunteer Appreciation Breakfast (2025-W3-03)	Ward-wide	GM	500.00		1	b,c,e
27-Mar-25	Levack Community Action Network	Easter Bunny Meet & Greet (2025-W3-07)	Ward-wide	GM	1,000.00		1	b,e
27-Mar-25	Northern Community Events Group	March Break Fun Fest (2025-MW-02)	Multiple-ward	GM	500.00		1	f
01-Apr-25	Onaping Falls Nordics	Volunteer Appreciation Breakfast (2025-W3-06)	Ward-wide	GM	500.00		1	b,c,e
05-May-25	Independent Living Sudbury Manitoulin	AccessAbility Week (2025-MW-01)	All Ward	By-law 2025-54	500.00		1	b,c,d,e,f
05-May-25	Café Heritage	Rayside Balfour Days (2025-W3-04)	Ward-wide	By-law 2025-54	3,000.00		1	b,e,f
15-May-25	Rayside Balfour Youth Action Network	Festival in the Park (2025-W3-05)	Ward-wide	By-law 2025-82	3,000.00		1	b,e,f
09-Oct-25	Levack Community Action Network	Levack Summer Recreation (2025-W3-10)	Ward-wide	By-law 2025-172	1,500.00		1	f
31-Oct-25	Onaping Falls Christmas Hamper Committee	Christmas Hampers (2025-W3-08)	Ward-wide	By-law 2025-161	1,500.00		2	e
					Total Grant	12,000.00		
Total for January - December, 2025						37,000.00		

Total Spent on Grants 12,000.00

Maximum Grant Allocation 12,500.00

Legend: Eligible Expenditure Categories
 1. Grants: event support
 2. Grants: other programs or initiatives
 3. Capital expenditures to purchase, build or replace municipally-owned assets

HCI Priorities
 1. Human Health & Well-Being
 2. Environmental Sustainability
 3. Economic Vitality
 4. Civic Engagement/Social Capital

Population Health Priorities (effective July 2018)
 a. Indigenous Youth
 b. Resiliency
 c. Families
 d. Mental Health
 e. Compassionate City
 f. Play Opportunities
 g. Housing
 h. Holistic Health
 i. Age Friendly Strategy
 j. Healthy Streets

Donation Revenues

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Commitments / Projects in Progress						Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
23-Sep-25	Levack Community Action Network	Levack Bike Park (2024-W3-06, 2025-W3-11)	Ward-wide	CC2024-121, CC2025-211	68,000.00	25,000.00	43,000.00		
24-Jul-24	Dowling Community Action Network	Dowling Community Garden (2024-W3-09)	Ward-wide	GM	10,000.00	8,056.17	1,943.83		
11-Jul-25	Onaping Falls Recreation Committee	A Y Jackson Gate Replacement (2025-W3-09)	Ward-wide	GM	10,000.00		10,000.00		
17-Sep-25	Dowling Community Action Network	Dowling Community Garden Shed (2025-W3-12)	Ward-wide	GM	4,000.00		4,000.00		
18-Nov-25	Onaping Falls Recreation Committee	High Street Playground Revitalization (2025-W3-13)	Ward-wide	CC2025-263	35,000.00		35,000.00		
93,943.83									

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
24-Jun-25	Reaseback Construction Inc	Whitewater Park Stage (2024-W4-04)	Ward-wide	CC2024-159	25,000.00		3	b,e
09-May-25	Emco Sudbury	Whitewater Community Garden (2022-W4-07)	Ward-wide	CC2022-235	117.04		3	b,e
06-Nov-25	Open Space Solutions	Gauthier Tot Lot Refurbishment (2023-W4-04)	Ward-wide	CC2024-175	39,755.00		3	b,e,f
21-Nov-25	Blue Moon Graphics & Custom Sign Works	Edible Forest Garden sign at Donavan Elm West (2019-W4-03)	Ward-wide	GM	910.00		3	b,e
31-Dec-25	Tait Power	Receptacle Installation for Hydro Pole Decorations (2022-W4-01)	Ward-wide	CC2022-235	6,766.96		3	b,e
					Total Capital	72,549.00		
Grant								
07-Mar-25	Northbound Sno Drifters	Volunteer Appreciation Dinner (2025-W4-01)	Ward-wide	GM	500.00		1	b,c,e
27-Mar-25	Azilda Community Action Network	Polar Dunk (2025-W4-03)	Ward-wide	GM	500.00		1	b,c,e
27-Mar-25	Azilda Community Action Network	Pumpkin Patch (2025-W4-06)	Ward-wide	GM	500.00		1	b
27-Mar-25	Northern Community Events Group	March Break Fun Fest (2025-MW-02)	Multiple-ward	GM	500.00		1	f
27-Mar-25	Miners for Cancer	Softball Tournament (2025-W4-04)	Ward-wide	GM	500.00		2	b,c,f
01-Apr-25	Northern Ontario Pride Connection	Spring Gathering (2025-MW-04)	All Ward	GM	168.65		2	b,e
05-May-25	Independent Living Sudbury Manitoulin	AccessAbility Week (2025-MW-01)	All Ward	By-law 2025-54	500.00		1	b,c,d,e,f
05-May-25	Café Heritage	Whitewater Summer Concerts (2025-W4-02)	Ward-wide	By-law 2025-54	3,000.00		1	b,c,e,f
17-Jul-25	Sudbury Better Beginnings Better Futures	Family Summer Festival (2025-W4-08)	Ward-wide	By-law 202-127	3,000.00		1	b,c,e,f
25-Nov-25	Donovan Elm West Community Action Network	Tree Lighting (2025-W4-12)	Ward-wide	GM	1,000.00		1	b,c,e,f
16-Dec-25	Café Heritage	Winter WonderLIGHTS (2025-W4-11)	Ward-wide	By-law 2025-204	2,330.00		1	e
					Total Grant	12,498.65		
					Total for January - December, 2025	85,047.65		

Total Spent on Grants 12,498.65

Maximum Grant Allocation 12,500.00

Legend: Eligible Expenditure Categories

1. Grants: event support
2. Grants: other programs or initiatives
3. Capital expenditures to purchase, build or replace municipally-owned assets

HCI Priorities

1. Human Health & Well-Being
2. Environmental Sustainability
3. Economic Vitality
4. Civic Engagement/Social Capital

Population Health Priorities (effective July 2018)

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|-----------------------|--------------------------|
| a. Indigenous Youth | f. Play Opportunities |
| b. Resiliency | g. Housing |
| c. Families | h. Holistic Health |
| d. Mental Health | i. Age Friendly Strategy |
| e. Compassionate City | j. Healthy Streets |

Donation Revenues

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Commitments / Projects in Progress						Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
20-Mar-18	Azilda Community Action Network	Tree in Seniors / Library Park (2017-W4-CO1A)	Ward-wide	GM	1,000.00		1,000.00		
1-Oct-19	Sudbury Shared Harvest	Edible Forest Garden sign at Donavan Elm West (2019-W4-03)	Ward-wide	GM	1,195.00	931.60		263.40	
8-Nov-22	Azilda Community Action Network	Receptacle Installation for Hydro Pole Decorations (2022-W4-01)	Ward-wide	CC2022-235	10,170.00	9,289.20		880.80	
8-Nov-22	Azilda Community Action Network	Whitewater Community Garden (2022-W4-07)	Ward-wide	CC2022-235	10,500.00	4,122.53		6,377.47	
13-Aug-24	Azilda North Neighbourhood Association	Gauthier Tot Lot Refurbishment (2023-W4-04)	Ward-wide	CC2024-175	40,000.00	39,755.00	245.00		
9-Jul-24	Café Heritage	Whitewater Park Stage (2024-W4-04)	Ward-wide	CC2024-159	25,000.00	25,000.00	-		
								1,245.00	

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefiting Group/Organization	By-Law/Resolution/General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
02-Jun-25	Emco Sudbury	Installation of waterline and educational signage at Flourmill Community Farm (2023-W5-02)	Ward-wide	GM	117.04		3	b,e
19-Nov-25	Tulloch Geomatics	Kalmo Beach Phase 1 - Design & Engineering Plan (2025-W5-04)	Ward-wide	CC2025-184	4,200.00		3	e,f
09-Dec-25	Mark Elliot & Associates Ltd	Kalmo Beach Phase 1 - Design & Engineering Plan (2025-W5-04)	Ward-wide	CC2025-184	29,700.00		3	e,f
31-Dec-25	ABC Recreation	Purchase and installation of accessible shaded picnic table at Carol Richard Park (2025-W5-03)	Ward-wide	CC2025-184	9,033.74		3	e,f
					Total Capital	43,050.78		
Grant								
05-May-25	Independent Living Sudbury Manitoulin	AccessAbility Week (2025-MW-01)	All Ward	By-law 2025-54	500.00		1	b,c,d,e,f
15-May-25	Valley East Lions Club	Back to School Program (2025-MW-05)	Multi-ward	By-law 2025-82	500.00		1	b,e,f
15-May-25	Valley East Lions Club	Children's Day (2025-MW-06)	Multi-ward	By-law 2025-82	1,000.00		1	b,e,f
17-Jul-25	New Sudbury Days	New Sudbury Days (2025-MW-08)	Multi-ward	By-law 2025-127	2,000.00		1	b,e,f
24-Jul-26	Carol Richard Park Community Association	Community BBQ (2025-W5-02)	Ward-wide	By-law 2025-127	3,000.00		1	b,e,f
24-Jul-26	reThink Green	Flour Mill Open House (2025-W5-06)	Ward-wide	GM	1,000.00		1	b,e,f
11-Sep-26	Myths and Mirrors Community Artys	Party in the Park (2025-W5-07)	Ward-wide	GM	1,000.00		1	b,e,f
					Total Grant	9,000.00		
					Total for January - December, 2025	52,050.78		
					Total Spent on Grants	2,000.00		
					Maximum Grant Allocation	12,500.00		

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|----------------|--|------------------------------------|---|
| Legend: | Eligible Expenditure Categories | HCI Priorities | Population Health Priorities (effective July 2018) |
| | 1. Grants: event support | 1. Human Health & Well-Being | a. Indigenous Youth |
| | 2. Grants: other programs or initiatives | 2. Environmental Sustainability | b. Resiliency |
| | 3. Capital expenditures to purchase, build or replace municipally-owned assets | 3. Economic Vitality | c. Families |
| | | 4. Civic Engagement/Social Capital | d. Mental Health |
| | | | e. Compassionate City |
| | | | f. Play Opportunities |
| | | | g. Housing |
| | | | h. Holistic Health |
| | | | i. Age Friendly Strategy |
| | | | j. Healthy Streets |

Donation Revenues		
02-Dec-25	Carol Richard Park Community Association	Purchase and installation of accessible shaded picnic table at Carol Richard Park (2025-W5-03)
		1,000.00
		1,000.00

Commitments / Projects in Progress						Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
08-Nov-22	Valley East Community Action Network	Hydro Pole Decorations and Receptacle Installation (2022-W5-14)	Ward-wide	CC2022-235	14,803.35	11,961.97		2,841.38	
15-Aug-23	reThink Green	Installation of waterline and educational signage at Flourmill Community Farm (2023-W5-02)	Ward-wide	GM	6,500.00	1,917.44		4,582.56	
24-Jun-25	Valley East Community Action Network	Purchase of 15 new holiday decorations to replace part of existing inventory (2025-W5-01)	Ward-wide	CC2025-145	15,000.00		15,000.00		
09-Sep-25	Carol Richard Park Community Association	Purchase and installation of accessible shaded picnic table at Carol Richard Park (2025-W5-03)	Ward-wide	CC2025-184	21,000.00	9,033.74		11,966.26	
09-Sep-25	Valley East Community Action Network	Kalmo Beach Phase 1 - Design & Engineering Plan (2025-W5-04)	Ward-wide	CC2025-184	50,000.00	33,900.00		16,100.00	
	Budget Decision	Kalmo Beach Accessibility Project (FA2025-51-A14)	Ward-wide	CC2025-270	40,000.00			40,000.00	
								83,066.26	

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HC/Population Health Priority
Capital								
05-Jun-25	RG Sutton Inspection Services	Geotech for Elmview Rink Resurfacing (2025-W6-02)	Ward-wide	CC2022-235	676.00		3	f
02-Oct-25	Elmview Neighbourhood Association	Elmview Pickleball Windscreens (2025-W6-05)	Ward-wide	GM	1,397.25		3	f
30-Nov-25	WSP Canada	Geotech for Elmview Rink Resurfacing (2025-W6-02)	Ward-wide	CC2025-84	2,845.50		3	f
30-Nov-25	WSP Canada	Geotech for Elmview Rink Resurfacing (2025-W6-02)	Ward-wide	CC2025-84	6,657.84		3	f
					Total Capital	11,576.59		
Grant								
05-May-25	Independent Living Sudbury Manitoulin	AccessAbility Week (2025-MW-01)	All Ward	By-law 2025-54	500.00		1	b,c,d,e,f
05-May-25	Four Lakes Community Association	Summer Fun Day (2025-W6-01)	Ward-wide	By-law 2025-54	1,500.00		1	b,c,e,f
15-May-25	Valley East Lions Club	Back to School Program (2025-MW-05)	Multi-ward	By-law 2025-82	500.00		1	b,e,f
15-May-25	Valley East Lions Club	Children's Day (2025-MW-06)	Multi-ward	By-law 2025-82	1,000.00		1	b,e,f
16-Dec-25	Valley East Lions Club	Volunteer Appreciation Dinner (2025-W6-07)	Ward-wide	By-law 2025-204	300.00		1	b,c,e,f
					Total Grant	3,800.00		
Total for January - December, 2025					15,376.59			

Total Spent on Grants 3,500.00

Maximum Grant Allocation 12,500.00

Legend: Eligible Expenditure Categories
 1. Grants: event support
 2. Grants: other programs or initiatives
 3. Capital expenditures to purchase, build or replace municipally-owned assets

HCI Priorities
 1. Human Health & Well-Being
 2. Environmental Sustainability
 3. Economic Vitality
 4. Civic Engagement/Social Capital

Population Health Priorities (effective July 2018)
 a. Indigenous Youth
 b. Resiliency
 c. Families
 d. Mental Health
 e. Compassionate City
 f. Play Opportunities
 g. Housing
 h. Holistic Health
 i. Age Friendly Strategy
 j. Healthy Streets

Donation Revenues

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Commitments / Projects in Progress						Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
08-Nov-22	Valley East Community Action Network	Hydro Pole Decorations and Receptacle Installation (2022-W6-04)	Ward-wide	CC2022-235	14,803.35	11,499.59		3,303.76	
29-Apr-25	Valley East Community Action Network	Geotech for Elmview Rink Resurfacing (2025-W6-02)	Ward-wide	CC2025-84	13,000.00	10,179.34	2,820.66		
24-Jun-25	Valley East Community Action Network	Purchase of 15 new holiday decorations to replace part of existing inventory (2025-W6-03)	Ward-wide	CC2025-145	15,000.00		15,000.00	444.75	
09-Sep-25	Valley East Community Action Network	Valley East Dog Park (2025-W6-04)	Ward-wide	CC2025-184	80,000.00		80,000.00		
17-Sep-25	Elmview Neighbourhood Association	Elmview Pickleball Windscreens (2025-W6-05)	Ward-wide	GM	1,842.00	1,397.25			
23-Oct-25	Valley East Community Action Network	Engineered Drawing for Elmview Rink Resurfacing (2025-W6-06)	Ward-wide	GM	5,000.00		5,000.00		
	Budget Decision	Kalmo Beach Accessibility Project (FA2025-51-A14)	Ward 5	CC2025-270	75,000.00		75,000.00		
							177,820.66		

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/Resolution/General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
13-Nov-25	Evans Home Building Centre	Cement Pad for Bench Installation - Garson Lion's Park (2025-W7-04)	Ward-wide	GM	282.01		3	b,e
					Total Capital	282.01		
Grant								
17-Mar-25	Lake Wahnapiatae Home & Campers Association	2025 Water Safety Program (2025-W7-01)	Ward-wide	GM	750.00		2	e,f
27-Mar-25	Capreol Events Committee	Capreol Winter Carnival (2025-W7-02)	Ward-wide	GM	1,000.00		1	e,f
05-May-25	Independent Living Sudbury Manitoulin	AccessAbility Week (2025-MW-01)	All Ward	By-law 2025-54	500.00		1	b,c,d,e,f
15-May-25	Valley East Lions Club	Back to School Program (2025-MW-05)	Multi-ward	By-law 2025-82	500.00		1	b,e,f
11-Sep-25	Capreol Community Action Network	Capreol Santa Claus Parade (2025-W7-03)	Ward-wide	By-law 2025-161	3,000.00		1	e,f
					Total Grant	5,750.00		
Total for January - December, 2025						6,032.01		
					Total Spent on Grants	5,750.00		
					Maximum Grant Allocation	12,500.00		

Legend: Eligible Expenditure Categories

1. Grants: event support
2. Grants: other programs or initiatives
3. Capital expenditures to purchase, build or replace municipally-owned assets

HCI Priorities

1. Human Health & Well-Being
2. Environmental Sustainability
3. Economic Vitality
4. Civic Engagement/Social Capital

Population Health Priorities (effective July 2018)

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|-----------------------|--------------------------|
| a. Indigenous Youth | f. Play Opportunities |
| b. Resiliency | g. Housing |
| c. Families | h. Holistic Health |
| d. Mental Health | i. Age Friendly Strategy |
| e. Compassionate City | j. Healthy Streets |

Donation Revenues

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Commitments / Projects in Progress						Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
17-Sep-25	Garson Lions Club	Cement Pad for Bench Installation - Garson Lion's Park (2025-W7-04)	Ward-wide	GM	1,000.00	282.01		717.99	
								-	

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
02-Jun-25	Emco Sudbury	Twin Forks Greenhouse Waterline (2024-W8-01)	Ward-wide	GM	117.03		3	b
13-Nov-25	Armtec	Twin Forks Greenhouse Waterline (2024-W8-01)	Ward-wide	GM	150.00		3	b
					Total Capital			267.03
Grant								
05-May-25	Independent Living Sudbury Manitoulin	AccessAbility Week (2025-MW-01)	All Ward	By-law 2025-54	500.00		1	b, c, d, e, f
17-Jul-25	New Sudbury Days	New Sudbury Days (2025-MW-08)	Multi-ward	By-law 2025-127	2,000.00		1	b, e, f
					Total Grant			2,500.00
					Total for January - December, 2025			2,767.03
					Total Spent on Grants	500.00		
					Maximum Grant Allocation	12,500.00		

- Legend:**
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|--|------------------------------------|---|
| Eligible Expenditure Categories | HCI Priorities | Population Health Priorities (effective July 2018) |
| 1. Grants: event support | 1. Human Health & Well-Being | a. Indigenous Youth |
| 2. Grants: other programs or initiatives | 2. Environmental Sustainability | b. Resiliency |
| 3. Capital expenditures to purchase, build or replace municipally-owned assets | 3. Economic Vitality | c. Families |
| | 4. Civic Engagement/Social Capital | d. Mental Health |
| | | e. Compassionate City |
| | | f. Play Opportunities |
| | | g. Housing |
| | | h. Holistic Health |
| | | i. Age Friendly Strategy |
| | | j. Healthy Streets |

Donation Revenues	
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Commitments / Projects in Progress						Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
24-Oct-23	Westmount Neighbourhood Association	Westmount Outdoor Rink Resurfacing (2023-W8-01)	Ward-wide	CC2023-253	75,000.00	669.00	74,331.00		
11-Apr-24	Ward 8 Community Action Network	Twin Forks Greenhouse Waterline (2024-W8-01)	Ward-wide	GM	2,000.00	267.03	1,732.97		
09-Sep-25	Westmount Community Centre	Westmount Outdoor Rink Resurfacing (2025-W8-01)	Ward-wide	CC2025-184	50,000.00		50,000.00		
							126,063.97		

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HC/Population Health Priority
Capital								
05-Dec-25	Tait Power	Coniston Holiday Lights (2024-W9-01)		CC2024-175	3,624.04		3	e
07-Dec-25	Greater Sudbury Hydro	Coniston Holiday Lights (2024-W9-01)		CC2024-175	518.91		3	e
27-Dec-25	Greater Sudbury Hydro	Coniston Holiday Lights (2024-W9-01)		CC2024-175	172.97		3	e
31-Dec-25	Bruce Tait Construction	Picnic Table on Parkland Beside Boat Launch (2023-W9-01)		GM	1,100.00		3	b,e
					Total Capital	5,415.92		
Grant								
05-May-25	Independent Living Sudbury Manitoulin	AccessAbility Week (2025-MW-01)	All Ward	By-law 2025-54	500.00		1	b,c,d,e,f
17-Jul-25	Coniston Community Garden	Weeding Watering Wednesdays (2025-W9-03)	Ward-wide	By-law 2025-127	1,500.00		2	b,c,d,e,f
11-Sep-25	Coniston Community Garden	Coniston Canada Day (2025-W9-05)	Ward-wide	By-law 2025-161	1,000.00		1	b,c,d,e,f
11-Sep-25	Coniston Community Garden	Jammin with Seniors (2025-W9-04)	Ward-wide	By-law 2025-161	978.29		2	b,c,d,e,f
09-Oct-25	Coniston Community Action Network	Coniston Christmas Parade (2025-W9-08)	Ward-wide	By-law 2025-172	3,000.00		1	b,c,d,e,f
31-Oct-25	Coniston Community Garden	Beet Making Workshop (2025-W9-06)	Ward-wide	By-law 2025-161	396.53		2	b,c,d,e,f
06-Nov-25	Coniston Community Garden	Seniors Harvest Lunch (2025-W9-09)	Ward-wide	By-law 2025-186	1,500.00		1	b,c,d,e,f
16-Dec-25	Coniston Community Action Network	Coniston Tree Lighting (2025-W9-10)	Ward-wide	By-law 2025-204	2,500.00		1	b,c,d,e,f
					Total Grant	11,374.82		
					Total for January - December, 2025	16,790.74		
					Total Spent on Grants	11,374.82		
					Maximum Grant Allocation	12,500.00		

Legend: Eligible Expenditure Categories
 1. Grants: event support
 2. Grants: other programs or initiatives
 3. Capital expenditures to purchase, build or replace municipally-owned assets

HCI Priorities
 1. Human Health & Well-Being
 2. Environmental Sustainability
 3. Economic Vitality
 4. Civic Engagement/Social Capital

Population Health Priorities (effective July 2018)
 a. Indigenous Youth
 b. Resiliency
 c. Families
 d. Mental Health
 e. Compassionate City
 f. Play Opportunities
 g. Housing
 h. Holistic Health
 i. Age Friendly Strategy
 j. Healthy Streets

Donation Revenues

-

Commitments / Projects in Progress						Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
12-Jul-22	York K9 Club	South End Dog Park Upgrades (2021-W9-03)	Ward-wide	CC2022-183	21,850.00	17,366.09	4,483.91		
08-Nov-22	Wanup Community Builders	Wanup Green Space Development Phase I (2022-W9-04)	Ward-wide	CC2022-235	47,000.00		47,000.00		
17-Apr-23	Wahnapiatae Community Centre	Picnic Table on Parkland Beside Boat Launch (2023-W9-01)	Ward-wide	GM	5,000.00	2,011.72	2,988.28		
13-Aug-24	Coniston Community Action Network	Coniston Holiday Lights (2024-W9-01)	Ward-wide	CC2024-175	7,800.00	6,638.77	1,161.23		
18-Nov-25	Wanup Community Health and Recreation Subcommittee	Wanup Green Space Development Phase 1 (2025-W9-11)	Ward-wide	CC2025-263	83,390.00		83,390.00		
						139,023.42			

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HC/Population Health Priority
Capital								
					Total Capital	-		
Grant								
01-Apr-25	Northern Ontario Pride Connection	Spring Gathering (2025-MW-04)	All Ward	GM	168.65		2	b,e
01-Apr-25	Magical Paws Pet Therapy	Woof Fest (2025-W10-02)	Ward-wide	GM	500.00		1	e
05-May-25	Independent Living Sudbury Manitoulin	AccessAbility Week (2025-MW-01)	All Ward	By-law 2025-54	500.00		1	b,c,d,e,f
24-Jul-25	Sudbury Performance Group	Science North Summer Concerts (2025-W10-03)	Ward-wide	By-law 2025-127	3,000.00		1	e,b,f
					Total Grant	4,168.65		
Total for January - December, 2025					4,168.65			
					Total Spent on Grants	668.65		
					Maximum Grant Allocation	12,500.00		

- | | | | |
|----------------|--|---|--|
| Legend: | Eligible Expenditure Categories | HCI Priorities | Population Health Priorities (effective July 2018) |
| | <ul style="list-style-type: none"> 1. Grants: event support 2. Grants: other programs or initiatives 3. Capital expenditures to purchase, build or replace municipally-owned assets | <ul style="list-style-type: none"> 1. Human Health & Well-Being 2. Environmental Sustainability 3. Economic Vitality 4. Civic Engagement/Social Capital | <ul style="list-style-type: none"> a. Indigenous Youth b. Resiliency c. Families d. Mental Health e. Compassionate City |

Donation Revenues
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Commitments / Projects in Progress						Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
18-Nov-25	Riverdale Neighbourhood Association	Riverdale Outdoor Rink Geotech and Engineered Drawing (2025-W10-06)	Ward-wide	CC2025-263	20,000.00		20,000.00		
18-Nov-25	Older Adult Centre Sudbury o/a The ParkSide Centre	ParkSide Operable Walls (2025-W10-07)	Ward-wide	CC2025-263	45,500.00		45,500.00		
								65,500.00	

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HC/Population Health Priority
Capital								
27-Feb-25	Unused 2024 Grant returned to 2025 Capital	Korpela Park Butterfly Garden Opening (2024-W11-04)	Ward-wide		(1,000.00)			
					Total Capital	(1,000.00)		
Grant								
05-May-25	Independent Living Sudbury Manitoulin	AccessAbility Week (2025-MW-01)	All Ward	By-law 2025-54	500.00		1	b,c,d,e,f
17-Jul-25	New Sudbury Days	New Sudbury Days (2025-MW-08)	Multi-ward	By-law 2025-127	2,000.00		1	b,e,f
19-Sep-25	Topper's Pizza	Grandparent's Day (2025-W11-02)	Multi-ward	By-law 2025-127	854.28		1	e,i
07-Oct-25	Wagonwheel Ranch	Grandparent's Day (2025-W11-02)	Multi-ward	By-law 2025-127	900.00		1	e,i
15-Oct-25	Cinel Fabio	Grandparent's Day (2025-W11-02)	Multi-ward	By-law 2025-127	450.00		1	e,i
27-Nov-25	Michelle St. Onge	Grandparent's Day (2025-W11-02)	Multi-ward	By-law 2025-127	200.00		1	e,i
27-Nov-25	Rotary Club of Sudbury Sunrisers	Light Up Rotary Park (2025-MW-11)	Multi-ward	By-law 2025-186	1,000.00		1	f
					Total Grant	5,904.28		
					Total for January - December, 2025	4,904.28		

Total Spent on Grants 5,904.28

Maximum Grant Allocation 12,500.00

Legend:	Eligible Expenditure Categories	HCI Priorities	Population Health Priorities (effective July 2018)
	1. Grants: event support	1. Human Health & Well-Being	a. Indigenous Youth
	2. Grants: other programs or initiatives	2. Environmental Sustainability	b. Resiliency
	3. Capital expenditures to purchase, build or replace municipally-owned assets	3. Economic Vitality	c. Families
		4. Civic Engagement/Social Capital	d. Mental Health
			e. Compassionate City
			f. Play Opportunities
			g. Housing
			h. Holistic Health
			i. Age Friendly Strategy
			j. Healthy Streets

Donation Revenues

Commitments / Projects in Progress					Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
08-May-18	The Sudbury Art Club	Carmichael Community Centre Upgrades (Phase II) (2018-W11-01)	Ward-wide	CC2018-123	35,000.00	30,000.00		5,000.00
20-Aug-25	Minnow Lake Community Action Network	Minnow Lake Skate Park Benches and Shade Trees (2025-W11-01)	Ward-wide	GM	10,000.00		10,000.00	
							10,000.00	

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward

Date	Payee/Community Group	Description (including event or project)	Benefitting Group/Organization	By-Law/ Resolution/ General Manager (GM)	Amount (\$)	Notes	Eligible Expenditure Category	HCI/Population Health Priority
Capital								
05-Jun-25	RG Sutton Inspections	O'Connor Court Design Work (2025-W12-02)	Ward-wide	GM	671.00		3	f
30-Nov-25	WSP Canada	O'Connor Court Design Work (2025-W12-02)	Ward-wide	GM	4,831.00		3	f
	EXP Services Inc.	O'Connor Court Design Work (2025-W12-02)	Ward-wide	GM	1,998.00		3	f
					Total Capital	7,500.00		
Grant								
01-Apr-25	Northern Ontario Pride Connection	Spring Gathering (2025-MW-04)	All Ward	GM	168.66		2	b,e
05-May-25	Independent Living Sudbury Manitoulin	AccessAbility Week (2025-MW-01)	All Ward	By-law 2025-54	500.00		1	b,c,d,e,f
17-Jul-25	New Sudbury Days	New Sudbury Days (2025-MW-08)	Multi-ward	By-law 2025-127	2,000.00		1	b,e,f
27-Nov-25	Rotary Club of Sudbury Sunrisers	Light Up Rotary Park (2025-MW-11)	Multi-ward	By-law 2025-186	1,000.00		1	f
					Total Grant	3,668.66		
					Total for January - December, 2025	11,168.66		

Total Spent on Grants 668.66

Maximum Grant Allocation 12,500.00

Legend: Eligible Expenditure Categories
 1. Grants: event support
 2. Grants: other programs or initiatives
 3. Capital expenditures to purchase, build or replace municipally-owned assets

HCI Priorities
 1. Human Health & Well-Being
 2. Environmental Sustainability
 3. Economic Vitality
 4. Civic Engagement/Social Capital

Population Health Priorities (effective July 2018)
 a. Indigenous Youth
 b. Resiliency
 c. Families
 d. Mental Health
 e. Compassionate City
 f. Play Opportunities
 g. Housing
 h. Holistic Health
 i. Age Friendly Strategy
 j. Healthy Streets

Donation/Grant Revenues

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Commitments / Projects in Progress	Total HCI Approved	Spent (donations deducted as applicable)	Outstanding Committed Funds	Completed Projects Surplus / Deficit
09-Jul-19 Le Centre Victoria pour femmes Charbonneau (Percy) Park Community Garden (2019-W12-03)	5,000.00	1,753.59		3,246.41
11-Jan-22 Flour Mill Community Action Network Flour Mill Silo Illuminating Project (2021-W12-04)	50,000.00	-	50,000.00	
12-Mar-25 Flour Mill Community Action Network O'Connor Court Design Work (2025-W12-02)	7,500.00	7,500.00	-	
18-Nov-25 Flour Mill Community Action Network O'Connor Outdoor Court (2025-W12-01)	150,000.00		150,000.00	
			200,000.00	

Notes: Surplus or deficit of completed or cancelled projects added to or deducted from total uncommitted funds for Ward