

## Minutes

### **For the Finance and Administration Committee Meeting held Tuesday, March 30, 2021**

---

|               |  |
|---------------|--|
| Location:     | Tom Davies Square -<br>Council Chamber |
| Commencement: | 4:10 PM                                |
| Adjournment:  | 8:02 PM                                |

## **Councillor Jakubo, In the Chair**

|                |   |
|----------------|---|
| Present        | Councillors Signoretti [A 4:20 p.m.], Vagnini, Montpellier, McCausland, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Leduc, Landry-Altmann, Mayor Bigger   |
| City Officials | Ed Archer, Chief Administrative Officer; Kevin Fowke, General Manager of Corporate Services; Tony Cecutti, General Manager of Growth and Infrastructure; Joseph Nicholls, General Manager of Community Safety; Ian Wood, Executive Director of Strategic Initiatives, Communication and Citizen Services; Steve Jacques, General Manager of Community Development; Ed Stankiewicz, Executive Director of Finance, Assets and Fleet; Joanne Kelly, Director of Human Resources and Organizational Development; Brett Williamson, Director of Economic Development; Melissa Zanette, Chief of Staff; Aaron Archibald, Director of Long Term Care Services; Ron Foster, Auditor General; David Shelsted, Director of Engineering Services; Jeff Pafford, Director of Leisure Services; Guido Mazza, Director of Building Services/Chief Building Official; Steve Facey, Manager of Financial Planning and Budgeting; Kris Longston, Manager of Community and Strategic Planning; Eric Labelle, City Solicitor and Clerk; Lisa Locken, Clerk's Services Assistant; Corinne Poulin, Clerk's Services Assistant |

## **DECLARATIONS OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF**

None declared.

## **Continuation of the Finance & Administration Committee Meeting**

### Rules of Procedure

Councillor Kirwan moved to alter the order of the agenda to deal with Pioneer Manor Bed Redevelopment next.

A Recorded Vote was held:

**YEAS:** Councillors Vagnini, Montpellier, McCausland, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Leduc, Landry-Altmann, Mayor Bigger

**NAYS:** Councillor Signoretti

**CARRIED**

The following resolution was presented:

FA2021-24-A23 Kirwan/Bigger: WHEREAS Council approved a Capital Budget Policy in January of 2019, that directs staff to identify capital budget priorities using an enterprise-wide approach; and

WHEREAS The Pioneer Manor - Bed Redevelopment project was one the highest priority projects for both the 2020 and 2021 Budgets; and

WHEREAS the Bed Redevelopment project was one of the options presented to be funded by the Special Capital Levy, originally published in January 2020;

THEREFORE, be it resolved that the 2021 Budget be amended to include the business case to Implement Pioneer Manor Bed Redevelopment as outlined on pages 375 to 379 of the 2021 budget document with a zero net levy impact.

Subject to the following amendments:

- a. Utilizing a more recent debt financing estimate of 3.2% for 25 years;
- b. Financing the business case with a contribution from capital (for 25 years) of approximately \$1,419,011 to fund net levy requirements, pending changes to interest rates, timing of construction subsidies from the provincial government and additional operating expenditures;

AND THAT staff are directed to reinvest expiring long-term financing commitments, specifically retiring health-care related funding for Health Sciences North - Capital Campaign, Health Sciences North - PET scanner, and the Maison McCullough Hospice as a contribution to capital starting in 2023 to offset the capital draws funding the business case.

- c. Resulting in a net levy impact of \$0 for the duration of the project.

AND THAT staff are directed to reinvest expiring long-term financing commitments, specifically retiring health-care related funding for Health Sciences North - Capital Campaign, Health Sciences North - PET scanner, and the Maison McCullough Hospice as a contribution to capital starting in 2023 to offset the capital draws funding the business case.

#### Rules of Procedure

A Recorded Vote was held:

**YEAS:** Councillors Signoretti, Vagnini, Montpellier, McCausland, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Leduc, Landry-Altmann, Mayor Bigger

**CARRIED**

#### Rules of Procedure

Councillor McCausland moved that the rules of procedure regarding automatic adjournment be suspended for this meeting.

A Recorded Vote was held:

**YEAS:** Councillors McCausland, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Landry-Altmann, Mayor Bigger

**NAYS:** Councillors Signoretti, Vagnini, Montpellier, Kirwan, Leduc  
**DEFEATED**

The following resolution was presented:

FA2021-24-A24 McCausland/Jakubo: THAT the 2021 Budget be amended to include the Business case to Increase Personal Support Workers (PSW) as outlined on pages 313 to 315 of the 2021 budget document with a 2021 net levy impact of \$0.

**CARRIED**

Motion for Deferral

FA2021-24A-25 Councillor McCausland moved to defer the item - Commence Nodes and Corridors Phase 2 to the 2022 Budget Process.

**DEFERRED**

The following resolution was presented:

FA2021-24-A26 McCausland/Cormier: THAT the 2021 Budget be amended to include the business case 'Fund Community Improvement Plans - 2020 Intake' as outlined on pages of 319 to 321 of the 2021 Budget Document with a 2021 net levy impact of \$0.

Subject to the following:

THAT Tax Increment Equivalent Grant Requests from 2019-2021 over \$1 million be funded following the year where the municipal property taxes have been levied by the City based on the reassessed value of the property;

THAT All non-TIEG CIP applications from the 'Fund Community Improvement Plans - 2020 Intake' Business Case be funded from prior years' CIP funding from the 2018, 2019 and 2020 Budgets;

THAT Staff be directed to prepare a Business Case on alternative approaches to fund CIP programs, including Tax Increment Equivalent Grants and the Multi-Residential Interest-Free Loans for the 2022 Budget Process;

THAT All existing and future Community Improvement Plan agreements, where work has not commenced, be limited to one extension only;

THAT Staff prepare a report annually that describes:

- A) current CIP obligations and funding
- B) expiring CIP agreements and anticipated funding implications
- C) current year CIP applications and funding implications

**CARRIED**

The following resolution was presented:

FA2021-24-A27 Sizer/Jakubo: THAT the 2021 Budget be amended to include the business case to Implement Civic Memorial Cemetery Mausoleum Expansion as outlined on pages 322 to 324 of the 2021 Budget document with a 2021 net levy impact of \$238,108;

Subject to the following funding amendments:

THAT \$215,000 be funded from the Cemeteries Reserve fund, resulting in a net levy impact of \$0 for 2021;

THAT \$1,102,200 and \$734,800 be funded from the Capital Financing Reserve Fund - General, in the years 2022 and 2023 respectively, which will be replenished by revenues generated from the sale of crypts and niches starting in the year 2023;

AND THAT repayments to the Capital Financing Reserve Fund - General will include interest in accordance with Debt Management Policy.

**CARRIED**

The following resolution was presented:

FA2021-24-A28 McCausland/Sizer: THAT the 2021 Budget be amended to include the business case for Addition of RPN - Infection Prevention and Control (IPAC) Nurses as outlined on pages 332 to 334 of the 2021 budget document with a 2021 net levy impact of \$0.

**CARRIED**

The following resolution was presented:

FA2021-24-A29 Leduc/Sizer: THAT the 2021 Budget be amended to include the business case to Improve Urban Forestry Service as outlined on pages 346 to 348 of the 2021 budget document with a 2021 net levy impact of \$97,300. Subject to the following amendments:

- The cost of this service level enhancement will be offset by a reduction in the Winter Control budget of \$97,300

- Resulting in a net levy impact of \$0 for 2021

**CARRIED**

The following resolution was presented:

FA2021-24-A30 McIntosh/Cormier: THAT the 2021 Budget be amended to include the business case to Implement Data Digitization and Migration Project as outlined on pages 372 to 374 of the 2021 budget document with a 2021 zero net levy impact.

**CARRIED**

#### Recess

At 6:17 p.m., the Committee recessed.

#### Reconvene

At 6:25 p.m., the Committee reconvened.

The following resolution was presented:

FA2021-24-A31 McIntosh/Jakubo: THAT the 2021 Budget be amended to include the business case Increase in Part Time Hours for Engineering Services as outlined on pages 380 to 382 of the 2021 budget document with a 2021 zero net levy impact.

**CARRIED**

Councillor Sizer presented the following resolution:

That the operational budget be amended to include the business case for Facilities Rationalization with a net levy impact of \$0, subject to:

That the following facilities be closed: Onaping Pool, IJ Coady Arena, Falconbridge Fitness Centre, and Lively Ski Hill.

That the operational cost reduction realized from these closures be transferred to our Annual Contribution to Capital starting in 2022.

That a targeted investment of equal value to the reduction be dedicated to each affected community for 2022, to be determined through local consultation.

And further that a report come to Council no later than Q3 2021, with recommendations for the future of these facilities accompanied by updated financial implications.

And further that a business case be presented at the 2022 Budget that outlines these targeted investments as determined by the associated community consultations.

Resolution to Proceed Past 7:10 p.m.

FA2021-32 Jakubo/McIntosh: THAT this meeting proceeds past the hour of 7:10 p.m.

Rules of Procedure

A Recorded Vote was held:

**YEAS:** Councillors Montpellier, McCausland, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Landry-Altmann, Mayor Bigger

**NAYS:** Councillors Signoretti, Vagnini, Leduc

**CARRIED BY TWO-THIRDS MAJORITY**

Rules of Procedure

Councillor Sizer withdrew his resolution regarding Facility Rationalization.

## **Adjournment**

Councillor Jakubo moved to adjourn this meeting.

FA2021-33 Jakubo/McIntosh: THAT this meeting does now adjourn. Time: 8:02 p.m.

**CARRIED**

The following items were not dealt with at the meeting:

## **Members' Motion**

## **Addendum**

## **Civic Petitions**

## **Question Period**

---

Eric Labelle, City Solicitor and  
Clerk