

CITY OF GREATER SUDBURY
Continuity of Reserve - Capital General Holding Account
Appendix B - Table 1

Opening Balance - July 1, 2020			8,727,275
Transfer to Holding Account - Project Surpluses			
199 Larch	5,217	Note A	
Assets	245,300		
Bridges	498,058		
CD Facilities	418,073		
Citizen Services	4,384		
Environmental Services	83,779		
Fire Services	20,195		
GSHC	402,923		
Housing Services	21,564		
Information Technology	917		
Leisure Services	342,901		
Library	93,837	Note A	
Paramedic Services	21,679	Note A	
Parking	1,275	Note A	
Pioneer Manor	31,816		
Planning	24,121		
Roads	6,209,108		
Tom Davies Square	225,025		
Transit Services	101,548		
	Appendix B - Table 2		8,751,720
Transfer from Holding Account - Project Deficits			
Administration	(322)		
Assets	(15,291)		
CD Facilities	(12,655)		
Citizen Services	(91,162)		
Drains	(493,701)		
Environmental Services	(66,769)		
Fire Services	(62,652)		
Leisure Services	(96,717)		
Parking	(10,236)	Note A	
Roads	(712,545)		
Tom Davies Square	(37,483)		
Transit Services	(1,301)		
Wastewater Linear	(1,257)	Note A	
	Appendix B - Table 3		(1,602,091)
Transfer from Holding Account - Council Approvals			
Administration	(464,000)		
Fleet Services	(27,500)		
Leisure Services	(359,500)		
Roads	(15,000)		
	Appendix B - Table 3		(866,000)
Transfer from Holding Account - Emergency Purchases			
CD Facilities	(15,439)		
Leisure Services	(79,255)		
Pioneer Manor	(22,560)		
Roads	(19,741)		
	Appendix B - Table 3		(136,994)
Ending Balance - March 31, 2021			14,873,910

Note B

Note A - these amounts will be adjusted through separate Holding Reserve or Reserve Fund (ie. WW Holding Reserve, 199 Larch St Reserve Fund, etc) in the next report.

Note B - A portion of this balance is committed as a potential funding source in the amount of \$5.2 million towards the anticipated COVID deficit.

Appendix B - Table 2 - Transfers to Holding Account (Project Surpluses)

Transfers to Holding Account		
Section	Description	Holding Account Contribution (July to March 2021)
199 Larch	Distribution Audit & Review	5,217
Assets	HVAC - Fire & EMS Stations	97,406
Assets	Window/Door Replace-Firehalls	49,931
Assets	Boiler Replacement-CLEC	4,651
Assets	Assets Contingency	4,678
Assets	Emergency Lighting-CLEC	1,365
Assets	Assets Contingency	486
Assets	Various Repairs - PW Depots	3,769
Assets	Building Automation - CLEL	72,945
Assets	Water&Ice buildup Lively FS#7	10,069
Bridges	Junction Crk BridgeKelly Lk Rd	432,542
Bridges	Little PanacheLkNarrows Bridge	34,352
Bridges	Garson Coniston Rd Bridge	11,522
Bridges	Panache Lake Rd Bridge	10,934
Bridges	Government Rd Bridge(Coniston)	91
Bridges	Balsam St. Bridge	5,091
Bridges	Old Soo Road Culvert	3,527
CD Facilities	SudburyArena-Structural Repair	39,960
CD Facilities	Health and Safety - Retrofits	92
CD Facilities	HARC Roof	9,950
CD Facilities	BAS - 1160 Lorne	368,071
Citizen Services	Construction	4,384
Environmental Services	Hamner LS-Cell Closure	40,395
Environmental Services	Sudbury LS Cell Closure Misc	42,614
Environmental Services	Environmental Contingency	770
Fire Services	Station Generator-Equipment	17,316
Fire Services	Training Vehicle & Equipment-Equipment	2,817
Fire Services	Bunker Gear-Equipment	61
GSHC	Stormwater Retention & Treatment at 1960 Paris St	402,923
Housing Services	Housing Registry System	21,564
Information Technology	Microsoft Products	917
Leisure Services	Utility Truck-Equipment	832
Leisure Services	Rheal Belisle Centre	192
Leisure Services	Victory Payground Field House	57,819
Leisure Services	McClelland Arena-Heating,Ventilation,Dehumidifi	1,820
Leisure Services	Roof Leak at McClelland Arena	15,039
Leisure Services	Playground Revitalization	267,200
Library	Lively Citizen Service Centre	67,621
Library	Capreol CSC - Boiler	375
Library	Anderson Farm	6,106
Library	City Museums - Repairs	18,106
Library	MacKenzie Library	1,630
Paramedic Services	Tactical Paramedic Services	21,679
Parking	Parking Improvements	1,275
Pioneer Manor	Tub Lifts-Equipment	1,806
Pioneer Manor	Floor Lifts	10
Pioneer Manor	Boiler Replacement	30,000
Planning	Pop Projection Study	24,121
Roads	Future Roads Projects	10,000
Roads	Surface Treatment	37,208
Roads	Sidewalk/Curb	6,920
Roads	Stormwater Asset Mgmt Plan	739
Roads	Mikkola Road - Culvert	873
Roads	Brookside Road	100,570
Roads	Roads Contingency	68
Roads	Traffic Lights	23,000
Roads	Big Nickel Mine Road	119,048
Roads	Tarneaud Street	83,421
Roads	Automatic Vehicle Locator	205,673
Roads	Avalon Road	51,539
Roads	Transportation Demand Mgt Prgm	7,560
Roads	Pavement Management	1,188
Roads	Intelligent Transportation Sys	117
Roads	Study Cost	24,814
Roads	GIS/Maintenance Mgmt Sys-Equipment	18,432
Roads	Contribution from Operating due to unsecured debt	1,705,124
Roads	Contribution from Capital due to change in debt financing	3,812,815
Tom Davies Square	Structural Repairs	6,015
Tom Davies Square	Interior Renovations	3,330
Tom Davies Square	Caulking Replacement	455
Tom Davies Square	Investigation / Repairs	8,385
Tom Davies Square	Pump Replacements	78,550
Tom Davies Square	Boiler Replacement	5,190
Tom Davies Square	Generator Replacement-Equipment	23,156
Tom Davies Square	Air Quality Upgrades	1,257
Tom Davies Square	Elevator Upgrades	93,360
Tom Davies Square	Generator Replacement	5,327
Transit Services	Transit Branding	101,012
Transit Services	Terminal Improv - Elm St	536
		8,751,720

Appendix B - Table 3 - Transfers from Holding Account (Project Deficits)

Transfers from Holding Account - Period of July 1, 2020 to March 31, 2021					
Section	Description	Original Budget	Max Draw	Holding Account Draw	Explanation for Funding from Holding Account
Administration	By-law Enforcement Equip	100,000	100,000	322	Insignificant overage compared to original budget - no explanation required.
Assets	Van Horne Station Roof	250,000	100,000	3,663	iRC completion of their scope - final site review and invoice
Assets	Energy Saving Initiatives	50,000	100,000	4,591	This work is complete. \$26,167 was moved to holding in 2019, but we required \$4,591.42 to finish the project. This amount is the final invoice from Alkon.
Assets	Health & Safety - Firehalls	70,000	100,000	1,679	STN-8 Whitefish wood siding repairs completed at truck entrance for water leaks.
Assets	DSS & BCA Reports- Various	185,000	100,000	5,357	Demo of Naughton Salt Dome and STN-25 Red Deer Lake was completed in 2019, but Golder's final DSS invoice came in 2020. Work is finished.
CD Facilities	CSC-Interior&Privacy Retrofits	25,000	100,000	5,559	Completed repair of water & mould damaged drywall at egress staircase to children's play area (15 Kin Drive Lively).
CD Facilities	Naughton Salt Dome Demo	47,000	100,000	7,096	Overage was from tendered amount due to market conditions.
Citizen Services	The Junction	113,000,000	250,000	91,162	Funding adjustment due to budgeted debt amount of \$68,091,162 compared to actual debt amount of \$68 million.
Drains	Misc Storm Sewer Improv	100,000	100,000	74,468	Funds used for Cost Sharing Agreement on a development project to adress drainage improvements outside the development.
Drains	Countryside Drainage Phase 2	1,275,000	127,500	19,233	Modifications to scope required due to conditions discovered during construction that were not anticipated in budget estimate.
Drains	McNaughton Treatment Facility	2,850,000	250,000	400,000	Funding adjustment due to budgeted debt amount of \$2.5 million compared to actual debt amount of \$2.1 million. As the draw exceeds the maximum draw allowed - will be reversed in 2021 and \$400,000 shown in 2022 Capital Budget.
Environmental Services	Azilda LF - Cell Closure	90,000	100,000	66,000	Additional funds were required to process a change order to remedy waste found outside the disposal footprint and removal of bedrock to complete the ditching that redirects stormwater to reduce the generation of leachate as well as remobilization/demobilization in 2020 to complete the project.
Environmental Services	Environmental Contingency	80,000	100,000	769	Involved multiple AVL projects - slightly over budget to reach completion
Fire Services	Records Management System	250,000	100,000	47,059	Draw required to complete CAD Refresh in 2020
Fire Services	Fire Tanker	836,000	100,000	15,593	Change order required to complete purchase
Leisure Services	Sudbury Arena Chiller	190,000	100,000	29,950	Over expenditure due to higer contract cost
Leisure Services	Terry Fox Field Turf	225,000	100,000	65,530	Over expenditure was due to unforeseen ground conditions and additional aggregates for the field surface were required as a result of saturated grounds. Other unplanned cost were for restoration of outer areas.
Leisure Services	Arena Safety Upgrades	104,000	100,000	868	Over expenditure due to higher contract cost.
Leisure Services	Moonlight Beach Upgrades	75,000	100,000	368	Over expenditure due to higher material cost.
Parking	TDS Underground Garage Fans	70,000	100,000	10,236	TDS maintenance requested upgrade of VFD from specified manufacturer's unit to Eaton unit. There was no return available for the Nidec unit.
Roads	Westmount Avenue	600,000	100,000	19,608	Actual quanties exceeded estimated quantities
Roads	Sidewalk/Curb	500,000	100,000	92,637	Additional sidewalk & curb repair was required to be added to the contract. Year end deficit balance.
Roads	Streetlighting Upgrades	100,000	100,000	9,581	Modifications to scope required due to conditions discovered during construction that were not anticipated in budget estimate.
Roads	Property Acquisition	250,000	100,000	59,931	Additional property acquisition was required. Year end deficit balance
Roads	Gravel Resurfacing	600,000	100,000	281	FA2019-57 OCIF Funding Reallocated to Gravel Resurfacing
Roads	Pavement Management	200,000	100,000	1,374	Insignificant overage compared to original budget - no explanation required.
Roads	Asphalt Patching	4,550,000	250,000	103,103	Additional asphalt patching was required to be added to the contract. Year end deficit balance.
Roads	Kingsway Sidewalk	2,700,000	250,000	54,678	Property acquisition costs to accommodate widened boulevard and new sidewalk were higher than anticipated during budget estimate. Year end deficit balance.
Roads	Elm St - Frood to Elgin	550,000	100,000	25,044	Actual quanties exceeded estimated quantities
Roads	New Streetlights	55,000	100,000	71,685	Modifications to scope required due to conditions discovered during construction that were not anticipated in budget estimate.

Roads	Scenic Dr - Valleyview - S End	380,000	100,000	7,510	Actual quantities exceeded estimated quantities
Roads	Annual Recurring Roads Program - Streetlighting Upgrades	5,075,000	250,000	200,727	Modifications to scope required due to conditions discovered during construction that were not anticipated in budget estimate.
Roads	Vagnini Crt-Mumford to End	545,000	100,000	1,616	Insignificant overage compared to original budget - no explanation required
Roads	Various Subdivisions-Asphalt	1,000,000	100,000	9,500	Insignificant overage compared to original budget - no explanation required.
Roads	Surface Treatment	5,000,000	250,000	10,421	Insignificant overage compared to original budget - no explanation required.
Roads	Danforth Avenue	770,000	100,000	79	Insignificant overage compared to original budget - no explanation required.
Roads	Lillian Street	285,000	100,000	1,166	Insignificant overage compared to original budget - no explanation required
Roads	McAllister Avenue	320,000	100,000	11,838	Actual quantities exceeded estimated quantities
Roads	Second Avenue (Sudbury)	6,500,000	250,000	113	Insignificant overage compared to original budget - no explanation required
Roads	Manninen Road - Culvert	180,000	100,000	1,406	Insignificant overage compared to original budget - no explanation required
Roads	Yorkshire Dr - Culvert	250,000	100,000	2,811	Insignificant overage compared to original budget - no explanation required
Roads	MR55 - Culvert	630,000	100,000	23,222	Actual quantities exceeded estimated quantities
Roads	Seguin Street - Culvert	240,000	100,000	2,811	Insignificant overage compared to original budget - no explanation required
Roads	Edward Avenue - Culvert	180,000	100,000	1,406	Insignificant overage compared to original budget - no explanation required
Tom Davies Square	Distribution Audit & Review	114,154	100,000	3,210	This amount represents the aggregate of the final invoices from McGregorAllsop received in 2019/2020.
Tom Davies Square	Interior Finishes-Elevator Rel	40,000	100,000	2,365	This work is completed. \$903.17 was moved to holding in 2019, but we required \$2,364.87 to finish the project. This amount is a sum of the final invoices for Alkon.
Tom Davies Square	Exterior Stairs	150,000	100,000	13,478	Granite failed past warranty, and a credit was offered by JLR due to error on their part. The amount shown here is for the corrections completed on site, and we are following up with JLR reimburse the account.
Tom Davies Square	Skylight Replacement	80,000	100,000	18,430	Original contractor closed for business in 2018. This amount is for repairs and parts replacement to allow for doors to function. Work is completed.
Transit Services	Light Fleet	100,000	100,000	1,301	To finance small overexpenditure of light fleet requirements
Wastewater Linear	Algonquin Sewer	220,000	100,000	1,257	Insignificant overage compared to original budget - no explanation required
1,602,091					

Council Approvals

Section	Description	Draw	Details
Administration	Tom Davies Square One StopShop-Equipment	464,000	Resolution CC2020-210
Fleet Services	Sidewalk Ice Breaker-Equipment	27,500	Resolution OP2020-22
Leisure Services	Sudbury Roof Repair	359,500	Resolution FA2020-38
Roads	Sidewalk Condition Assessment	15,000	Resolution FA2020-46
		866,000	

Emergency Purchases

Section	Description	Draw	Details
CD Facilities	Mould Remediation	15,439	Unplanned event. Roof leaked at AY Jackson. Roof repairs, mould remediation, and drywall replacement work completed.
Leisure Services	Sud Arena AcrylicGlass&SoftCap	7,447	Additional cost related to glass behind the benches and around the penalty boxes, which were not part of the original scope.
Leisure Services	EmergRoofRepair-EastEndPlygrd	19,127	Roof failed, but replaced before extensive damage to facility interior.
Leisure Services	Emergency Roof Repair-Lonsdale	18,806	Roof failed, but replaced before extensive damage to facility interior.
Leisure Services	ReplacePoolHeater-GatchellPool	33,875	Unplanned event. Pool heater failed over night (no heat to pool water). New unit installed and commissioned.
Pioneer Manor	Laundry& Housekeeping Equipment	22,560	Replacement of a 50lb washing machine that was needed immediately.
Roads	Griffith Storm Sewer	19,741	Modifications to scope required due to conditions discovered during construction that were not anticipated.
		136,994	