

APPENDIX A – Community Consultation Summary Table

Municipality	Current CIP	Key Takeaways
Niagara Falls	<ul style="list-style-type: none"> • TIEG with range of 40% to 100% • Use of point system to score eligibility • Uptake on both private and municipally owned lands • Developed a municipally owned prestige industrial park 	<ul style="list-style-type: none"> • Point systems has worked well • Restrictions on industries that would establish in region regardless of CIP (e.g. accommodations) • Does include large tourist attractions (high employee counts) • Removing LEEDS and CEEP as they have not proved beneficial with minimal uptake • Modify point system to include relevant factors for CGS
London	<ul style="list-style-type: none"> • Available grant of up to 100% of the development charges paid on an industrial building within a targeted industrial use • Available grant of up to 50% of the value of the development charge for non-targeted uses 	<ul style="list-style-type: none"> • Revised in 2018 to remove warehousing development that results in high footprint with low employment (automation) • London will attract warehousing opportunities regardless of incentives due to proximity to 401 and saturation of land in GTA • Significant number of CIP's for other areas of focus throughout the City
Hamilton	<ul style="list-style-type: none"> • Existing CIP's with no specific Employment or Industrial program • Focused more on revitalization of core areas and remediation • Recent improvement of existing CIP's including continuous intake period and establishing permanent funding 	<ul style="list-style-type: none"> • Brownfield remediation started in 2001 for older areas and was used to attract investment in retired assets • LEED no longer a useful tool and will be removed • Not similar to our focus in either scope or investment attraction and incentive rationale
Port Colborne	<ul style="list-style-type: none"> • Offering TIEG's for Business Development/Business Expansion and Retention • Grant programs 	<ul style="list-style-type: none"> • Smaller town with different target markets and lower thresholds • Different incentives needed for their specific investment attraction
St. Mary's	<ul style="list-style-type: none"> • Offering various Industrial Grant programs • Site Improvement Grant; Design Study Grant; Redevelopment and Adaptive Reuse Grant; Service Connection Fee Grant 	<ul style="list-style-type: none"> • Small improvement grants • Smaller town with different target markets and lower thresholds • Different incentives needed for their specific investment attraction
Tecumseh	<ul style="list-style-type: none"> • Strategic Industrial Development CIP is currently in development • Went to public consultation in 	<ul style="list-style-type: none"> • Public hearings were held in 2022 • Plan has not yet be implemented

	<p>2022</p> <ul style="list-style-type: none"> • Various grant programs with low dollar value 	
Hearst	<ul style="list-style-type: none"> • TIEG proposed but not actualized 	<ul style="list-style-type: none"> • Plan has yet to be implemented
North Bay	<ul style="list-style-type: none"> • Growth CIP • TIEG Up to 5 Years • DC Rebate up to 100% • Municipal Fee Rebate up to 100% 	<ul style="list-style-type: none"> • Closest market to Greater Sudbury and targeting similar investment • Have more available municipal lands • Greater Sudbury needs to offer competitive program
Windsor	<ul style="list-style-type: none"> • TIEG up to 10 years with minimum 50 jobs created and/or 20 jobs created in targeted areas 	<ul style="list-style-type: none"> • Focus on number of jobs would be difficult to monitor to hold company accountable
Toronto	<ul style="list-style-type: none"> • Several programs not employment/industrial development related 	<ul style="list-style-type: none"> • Saturated mature market with different needs and requirements
Durham	<ul style="list-style-type: none"> • Regional programs broken down into municipalities 	<ul style="list-style-type: none"> • Focused mainly on growth in downtowns
Timmins	<ul style="list-style-type: none"> • TIEG • Environmental Study • Fee Rebate • Mine Redevelopment 	<ul style="list-style-type: none"> • Annual budget for this program is \$50,000 • Not similar size market nor available funding
Quinte West	<ul style="list-style-type: none"> • TIEG • Permit Fee Grant 	<ul style="list-style-type: none"> • Smaller community targeting tourism • Different focus than CGS