

Appendix B - Committees and Collaboration

Housing First Steering Committee

The Housing First Steering Committee will be comprised of leadership and management staff from agencies that are service providers or stakeholders within the housing and homelessness response system in the City of Greater Sudbury.

The key objectives of the Committee are to provide governance and leadership to the housing and homelessness response system including:

- Ongoing system integration within a Housing First philosophy
- Planning, implementation and ongoing management of Coordinated Access System and HIFIS, including:
 - Ongoing management and accountability
 - Approve policies and protocols
 - Operational oversight and responsibilities
 - Ongoing continuous improvements
- Support change management
- Information and resource sharing

Community Advisory Committee

Implement the priorities established in the current Community Plan that address homelessness in the City of Greater Sudbury with the resources available from the Federal governments Reaching Home: Canada's Homelessness Strategy

Objectives

1. Receive, review and recommend community projects for funding as identified in the Community Plan priorities and objective sections
2. Review quarterly the results of approved projects
3. Assist in ongoing review and planning to ensure supports are in place to address the needs of homeless people in our community.
4. Consult annually with persons who have experienced homelessness.
5. Review and revise objectives as required.

Membership

Membership of the Committee will reflect the linguistic and cultural diversity of the community and will be comprised of citizens residing in the City of Greater Sudbury who are:

- representatives of agencies that provide emergency shelter and housing-related services
- representatives of agencies that provide mental health or addictions services
- representatives of private and non-profit housing providers
- a representative of Greater Sudbury Police Services
- a representative from the Homelessness Network
- members of the Indigenous community or Indigenous-led organizations

- a member of the Francophone community
- a member of the health sector
- individuals who have an interest in preventing homelessness in the community
- a representative of an agency that provides services for youth
- a representative of an agency that provides services for newcomers
- a representative from Health Sciences North

Homelessness Assessment Review Team

The City of Greater Sudbury Homelessness Assessment Review Team (HART) includes representatives from community organizations who provide supports and/or housing to individuals or families experiencing homelessness.

The HART is designed to implement a Coordinated Access System to organize community level responses to homelessness. Individuals and families who are experiencing homelessness or a housing crisis are directed to community access points where trained staff will use a common assessment tool to evaluate the individual or family's need (acuity), prioritize them for housing and/or support services, and match them to available housing that meets their needs.

Having an effective community level response to homelessness streamlines access to housing and supports for individuals and families experiencing homelessness.

Community Mobilization Sudbury

Community Mobilization Sudbury (CMS) is a partnership representing over 25 agencies from diverse community sectors including health, children's services, justice, education, mental health and addictions, and social services, providing assistance to persons at elevated risk of harm.

The Rapid Mobilization Table (RMT), which is comprised of representatives from partner agencies of CMS, meet twice weekly for a focused, disciplined discussion where participants collaboratively identify situations that place community members at high risk of harm.

Once a situation is identified, all necessary agency partners participate in a coordinated, joint response – ensuring that those at risk are connected to appropriate, timely, and effective supports. The CMS team uses RMT data to identify trends, common risk factors and potential gaps in community services. This information, including potential opportunities and recommendations, is shared with leaders and stakeholders to inform community planning and decision-making.

Membership

Agencies will be invited to participate at RMT based on their scope and mandate to identify and support individuals and families who are at acutely elevated risk of harm. Every effort will be made to ensure that a diverse cross-section of community sectors (e.g., health, social services, children's services, education), languages and cultural perspectives are represented among the RMT team. There are currently over 45 agencies participating in CMS.

Encampment Strategy Leadership Group

Our City of Greater Sudbury Encampment Strategy and Action Plan is built for the community to better address the needs of persons living unsheltered. The leadership group includes Greater Sudbury Police Services, City of Greater Sudbury By-Law and Social Services, the Homelessness Network and Indigenous partners. The aim is not just to displace people experiencing homelessness to other locations, but to support people to resolve their homelessness. Implemented by the Leadership Team and actioned by the Operations teams, the following guidelines have been established.

Guidelines

- We will continue to offer services to assist people experiencing homelessness, recognizing there is no legal mechanism to force people to accept services or shelter.
- We will continue to assess available shelter capacity.
- We will consider risks to individuals in encampments and risks to public safety in our response strategy.
- As outlined in the *Greater Sudbury Encampment Response Guide* enforcement will occur only after all support efforts have been attempted without success, provided that the individual has been notified that they are required to vacate a public space. Considerations for enforcement will be under the authority of the Trespass to Property Act, or Criminal Code if applicable.

Homelessness Network

The Homelessness Network is a partnership of five community-based agencies to deliver the Housing First program. Funding for the Homelessness Network is provided through a funding agreement with the City of Greater Sudbury. The Homelessness network is led by Le Centre de santé communautaire du Grand Sudbury and includes L'association des jeunes de la rue, Elizabeth Fry Society, John Howard Society and N'swakomok Native Friendship Centre. Through this collaboration they administer a Housing First program, Homelessness Prevention funding, Landlord Engagement, Community Outreach and the Extreme Cold Weather Alert program.