

## Capital Budget Variance Report – April 2021 to December 2023

Presented To:	Finance and Administration Committee
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### Report Summary

This report provides information regarding a list of completed capital projects, as well as holding account reserve activity for the period of April 1, 2021 to December 31, 2023.

### Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans

This report refers to operational matters.

### Financial Implications

There are no financial implications associated with this report.

### Background

The Capital Budget Policy states that the CFO will provide the Finance and Administration Committee or Council with a Capital Variance Report. This report is for the period of April 2021 to December 2023.

In accordance with the Capital Budget Policy, this capital variance report includes two sections: **Part A** – Completed Capital Report; and **Part B** – Holding Account Reserves Activity.

### Part A – Completed Capital Report

This section of the report identifies capital projects in excess of \$200,000 which have been completed for the period of April 1, 2021 to December 31, 2023. Variance explanations are included for variances over \$100,000 on completed capital projects (Appendix A – Table 1).

The variances were a result of tender pricing or relating to site conditions/scope changes. Most of the capital projects have achieved their approved scope.

The adjustments column on Appendix A – Table 1 and Appendix A – Table 2 represent transfers completed

prior to January 1, 2019 between capital projects under the previous Capital Budget Policy. The Capital Budget Policy (in effect up to December 31, 2018) enabled staff to reallocate funds when projects were projected to exceed the approved budgets due to tender pricing or site conditions/scope changes in order to ensure completion of the approved scope of the project.

Capital projects reported as completed on Appendix A – Table 1 may not have all surpluses or deficits transferred to the Holding Account Reserves as of this report. Any other transfers made will be reflected as transfers to/from the Holding Account Reserve in future capital variance reports.

**Appendix A – Completed Capital** contains:

**1. Table 1 –**

**Completed Capital Projects over \$200,000 with variances over \$100,000**

This table provides a listing of all completed capital projects over \$200,000 with explanations of variances over \$100,000.

**2. Table 2 –**

**Completed Capital Projects over \$200,000 with variances under \$100,000**

This table provides a listing of all completed capital projects over \$200,000 with variances below the threshold of \$100,000.

**3. Table 3 –**

**Completed Capital Programs over \$200,000 with Variances**

This tables provides a listing all completed capital programs over \$200,000 with variances.

**4. Table 4 –**

**Cancelled Capital Projects**

This table provides a listing of all cancelled capital projects.

## **Part B – Holding Account Reserves Activity**

The second part of this report provides the activity details of the three Holding Account Reserves.

**Appendix B – Holding Account Reserves Activity for April 2021 to December 2023** contains the following information:

- 1. Capital General Holding Account Reserve – Tables 1-7**
- 2. Water Holding Account Reserve – Tables 8-13**
- 3. Wastewater Holding Account Reserve – Tables 14-19**

These three Holding Account Reserves were created in 2019 after Council approved the revised Capital Budget Policy and these reserves are to fund all project deficits (overspending) from other project surpluses (underspending).

The overall continuity schedule of the Holding Account Reserve details the transactions to and from, which highlight under and overspending.

Table 1 highlights the transactions from April 2021 to December 2023, which include transfers due to over and underspending. Other transfers have been made with CAO and Council approvals, as well as transfers for emergency purchases as defined in the Purchasing By-law.

Table 2 highlights the surplus transfers to the Holding Account Reserve by project.

Table 3–7 shows the transfers from the Holding Account Reserve to fund project deficits, CAO approvals, Council approvals, Emergency Purchases, and Internal Transfers, which are transfers between reserves/reserve funds.

Tables 8-13 provides information in the same format for the Water Holding Account Reserve.

Tables 14-19 provides information in the same format for the Wastewater Holding Account Reserve.

**Conclusion**

This report provided a list of completed capital projects and holding account reserve activity for the period of April 1, 2021 to December 31, 2023.