

City of Greater Sudbury
Continuity of Reserve - Capital General Holding Account
Appendix B - Table 1

	April 1 2021	January 1 2022	January 1 2023	Total
Opening Balance	14,873,911	13,387,317	3,293,430	
Transfer to Holding Account - Project Surpluses (Appendix B - Table 2)				
Community Development				
Cemetery Services	-	3,794	-	3,794
Housing Operations	-	138,968	-	138,968
Leisure Services	3,500	71,176	133,916	208,593
Leisure Services - Facilities	637,100	5,968	93,545	736,613
Social Services	-	-	1,334,837	1,334,837
Transit Services	14,162	564,568	-	578,730
Transit Services - Facilities	-	-	947	947
Community Safety				
Fire Services	-	6,424	559	6,983
Fire Services - Facilities	-	222,061	8,207	230,268
Corporate Services				
Security & By-law	-	-	3,667	3,667
Facilities And Fleet Services	-	36,840	13,206	50,046
Facilities And Fleet Services - Facilities	837,570	-	1,692,373	2,529,944
Information Technology	1,414	17,319	-	18,732
Growth & Infrastructure				
Environmental Services	19,608	3,562	547,626	570,795
Environmental Services - Facilities	-	-	1,832	1,832
ICP - Bridges	-	4,829,558	-	4,829,558
ICP - Drains	547,952	49,957	-	597,908
ICP - Roads	823,387	11,918,071	7,718,113	20,459,571
Planning Services	-	-	10,365	10,365
Office Of The CAO				
Library Services	23,080	-	-	23,080
Library Services - Facilities	2,937	-	-	2,937
Strategic Initiatives, Communications And Citizen Services	-	-	34,200	34,200
Strategic Initiatives, Communications And Citizen Services - Facilities	-	-	216	216
	2,910,710	17,868,265	11,593,608	32,372,584

City of Greater Sudbury
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	April 1 2021	January 1 2022	January 1 2023	Total
Transfer from Holding Account - Project Deficits (Appendix B - Table 3)				
Community Development				
Cemetery Services	-	-	19,000	19,000
Leisure Services	46,270	198,814	61,315	306,399
Leisure Services - Facilities	141,582	73,690	34,314	249,586
Long Term Care - Senior Services	6,181	-	-	6,181
Long Term Care - Senior Services - Facilities	30,346	-	-	30,346
Social Services - Facilities	-	47,000	-	47,000
Transit Services	3,969	-	-	3,969
Community Safety				
Fire Services	23,706	17,000	1,330	42,036
Fire Services - Fleet	6,217	44,784	-	51,001
Fire Services - Facilities	72,945	3,045	137,862	213,852
Paramedic Services	2,019	-	-	2,019
Corporate Services				
Facilities And Fleet Services	9	-	99,482	99,491
Facilities And Fleet Services - Facilities	262,678	-	20,000	282,678
Information Technology	3,667	-	-	3,667
Security & By-Law	784	-	-	784
Security & By-Law Parking - Facilities	-	1,275	-	1,275
Growth & Infrastructure				
Environmental Services	97,878	100,000	50,000	247,878
Environmental Services - Facilities	-	-	45,333	45,333
ICP - Bridges	12,311	496,060	-	508,372
ICP - Drains	-	521,583	37,486	559,068
ICP - Roads	217,422	160,700	530,999	909,122
Office Of The CAO				
Library Services - Facilities	1,327	2,495	-	3,823
Strategic Initiatives, Communications And Citizen Services	4,028	-	-	4,028
Strategic Initiatives, Communications And Citizen Services - Facilities	246,049	-	7,141	253,190
	1,179,388	1,666,447	1,044,260	3,890,095

Transfer from Holding Account - CAO Approvals (Appendix B - Table 4)

Corporate Services				
Facilities And Fleet Services - Facilities	157,857	-	115,000	272,857
	157,857	-	115,000	272,857

Transfer from Holding Account - Council Approvals (Appendix B - Table 5)

Community Development				
Housing Operations	824,000	-	-	824,000
Leisure Services	-	392,500	-	392,500
Leisure Services - Facilities	-	285,000	-	285,000
Community Safety				
Fire Services - Facilities	-	280,000	-	280,000
Growth & Infrastructure				
ICP - Bridges	-	5,971,749	-	5,971,749
ICP - Drains	-	2,128,667	-	2,128,667
ICP - Roads	1,430,756	6,000,000	-	7,430,756
	2,254,756	15,057,916	-	17,312,672

City of Greater Sudbury
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	April 1 2021	January 1 2022	January 1 2023	Total
Transfer from Holding Account - Emergency Purchases (Appendix B - Table 6)				
Community Development				
Cemetery Services - Facilities	-	-	25,000	25,000
Leisure Services	-	125,000	45,000	170,000
Leisure Services - Facilities	72,302	156,000	107,750	336,052
Transit Services - Facilities	-	-	60,000	60,000
Community Safety				
Fire Services	-	-	393,000	393,000
Fire Services - Facilities	266,763	232,000	113,000	611,763
Fire Services - Fleet	-	58,000	-	58,000
Corporate Services				
Facilities And Fleet Services - Facilities	219,966	70,000	-	289,966
Information Technology	100,000	-	-	100,000
Growth & Infrastructure				
Environmental Services - Facilities	-	-	81,200	81,200
Office Of The CAO				
Library Services - Facilities	19,000	19,500	25,000	63,500
Services - Facilities	15,500	-	11,800	27,300
	693,531	660,500	861,750	2,215,781
Internal Transfers - Appendix B - Table 7	111,772	10,577,290	(706,572)	9,982,489
Ending Balance - Dec 31	13,387,316	3,293,430	13,572,600	Note 1

Note 1 - Balance at December 31, 2023 includes \$7.5 million that was approved and committed for the 2024 Capital Budget. This balance has been reduced by \$7.5 million in 2024, and this balance will be reduced to target balance of \$4 million after this transfer, as of January 1, 2024.

Appendix B - Table 2 - Transfers to Holding Account for Project Surpluses

Year	Department	Section	Project Description	Contribution
2021	Community Development	Leisure Services	South End Dog Park	3,500
2021	Community Development	Leisure Services - Facilities	Arena Upgrades - Mechanical and Interior Upgrades	1,900
2021	Community Development	Leisure Services - Facilities	Dowling Leisure Centre Roof	536,181
2021	Community Development	Leisure Services - Facilities	Fieldhouses and Community centre - Interior Upgrades	139
2021	Community Development	Leisure Services - Facilities	Sudbury Community Arena Roof Repairs	93,204
2021	Community Development	Leisure Services - Facilities	T.M. Davies Arena - Door Replacement	5,676
2021	Community Development	Transit Services	Bus Rebuilds	14,162
2021	Corporate Services	Facilities And Fleet Services - Facilities	Corporate Infrastructure - Fourth Floor Gate Installation	15,264
2021	Corporate Services	Facilities And Fleet Services - Facilities	TDS - Brady Street Stair Repair at Two Exit Doors	88,224
2021	Corporate Services	Facilities And Fleet Services - Facilities	Tom Davies Square One Stop Shop	726,027
2021	Corporate Services	Facilities And Fleet Services - Facilities	Tom Davies Square Replace Pumps, Motors and Accessories	8,055
2021	Corporate Services	Information Technology	Enterprise Resource Planning Software	36
2021	Corporate Services	Information Technology	Mobile/Remote Desktop Infrastructure	16
2021	Corporate Services	Information Technology	Network Operating System and Email Licenses	1,362
2021	Growth & Infrastructure	Environmental Services	Hanmer Landfill Site - Stormwater, Leachate, Wells & Miscellaneous Items	15,445
2021	Growth & Infrastructure	Environmental Services	Various Solid Waste Sites - Assessment/Plans/Reports	4,163
2021	Growth & Infrastructure	ICP - Drains	2017 Municipal Drainage Miscellaneous Consulting Fees	16,835
2021	Growth & Infrastructure	ICP - Drains	2018 Various Storm Sewer Improvements and Consulting Fees	1,033
2021	Growth & Infrastructure	ICP - Drains	Facer Street Stormwater Treatment	498,864
2021	Growth & Infrastructure	ICP - Drains	Stormwater Compliance	31,220
2021	Growth & Infrastructure	ICP - Roads	2018 Sidewalk and Curbs	6,508
2021	Growth & Infrastructure	ICP - Roads	2020 Road Program Debt Repayment Budgeted	400,000
2021	Growth & Infrastructure	ICP - Roads	2020 Surface Treatment - Various Locations	3,591
2021	Growth & Infrastructure	ICP - Roads	CNR Overpass Falconbridge Road	101,980
2021	Growth & Infrastructure	ICP - Roads	Lorne Street from Martindale Road to Logan Avenue	201,925
2021	Growth & Infrastructure	ICP - Roads	Mary Street from Desmorest Street to Gutcher Avenue	6,851
2021	Growth & Infrastructure	ICP - Roads	Miscellaneous Streetlight Upgrades	116
2021	Growth & Infrastructure	ICP - Roads	MR 15 from 400 m West of Belisle Drive to 1.8 km West of Martin Road	102,417
2021	Office Of The CAO	Library Services	Historical Database Licence	17,565
2021	Office Of The CAO	Library Services	MacKenzie Library - Site Improvements	5,515
2021	Office Of The CAO	Library Services - Facilities	Library Energy Retrofits	2,937
				2,910,710

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Year	Department	Section	Project Description	Contribution
2022	Community Development	Cemetery Services	Cemetery Monument Repairs	3,794
2022	Community Development	Housing Operations	1960 Paris Roof Replacement	138,968
2022	Community Development	Leisure Services	Adanac Ski Hill Lift Replacement	5,750
2022	Community Development	Leisure Services	Azilda Splash Park	508
2022	Community Development	Leisure Services	Chelmsford Arena - Condenser Replacement	60,203
2022	Community Development	Leisure Services	Minnow Lake Dog Park	3,597
2022	Community Development	Leisure Services	Playground Revitalization	286
2022	Community Development	Leisure Services	Sports Field Upgrades - Fencing, Bleachers, Player Benches	833
2022	Community Development	Leisure Services - Facilities	Black Lake Playground Fieldhouse - Roof Replacement	759
2022	Community Development	Leisure Services - Facilities	Capreol Arena Banquet Hall - Floor replacement	1,525
2022	Community Development	Leisure Services - Facilities	Energy Retrofits - Various Leisure Facilities	3,685
2022	Community Development	Transit Services	Route Optimization Study	4,726
2022	Community Development	Transit Services	Transit Technology Project	559,842
2022	Community Safety	Fire Services	Aerial Fire Truck	6,424
2022	Community Safety	Fire Services - Facilities	Beaver Lake Firehall - Roof Repair	553
2022	Community Safety	Fire Services - Facilities	Community Safety Station Revitalization - primary reviews, conceptual sketches and cost estimates	198,415
2022	Community Safety	Fire Services - Facilities	Lionel E Lalonde Centre - Building Automation System	2,942
2022	Community Safety	Fire Services - Facilities	Long Lake Fire Station - Block and Brick Repair	8,627
2022	Community Safety	Fire Services - Facilities	Val Therese Fire Station - Grate Repair	2,858
2022	Community Safety	Fire Services - Facilities	Van Horne Fire Station - Grate Repair	191
2022	Community Safety	Fire Services - Facilities	Waters Fire Station - Sewer Back Up	5,619
2022	Community Safety	Fire Services - Facilities	Whitefish Fire Station - Grate Repair	2,858
2022	Corporate Services	Facilities And Fleet Services	Asset Management and Capital Planning Enhancement	36,840
2022	Corporate Services	Information Technology	Audit Logging Software	7,717
2022	Corporate Services	Information Technology	Computer Servers	9,602
2022	Growth & Infrastructure	Environmental Services	Azilda Hanmer Landfill	3,562
2022	Growth & Infrastructure	ICP - Bridges	Allan Street Bridge	47,965
2022	Growth & Infrastructure	ICP - Bridges	Beatty Street Bridge	150,000
2022	Growth & Infrastructure	ICP - Bridges	CNR Overpass (Falconbridge Road)	450,000
2022	Growth & Infrastructure	ICP - Bridges	Coniston Creek Pedestrian Bridge	585,163
2022	Growth & Infrastructure	ICP - Bridges	Douglas Street Bridge	124,773
2022	Growth & Infrastructure	ICP - Bridges	Dufferin Street Bridge	208,508
2022	Growth & Infrastructure	ICP - Bridges	Fielding Road Bridge	100,000
2022	Growth & Infrastructure	ICP - Bridges	Frappier Road Bridge	254,642
2022	Growth & Infrastructure	ICP - Bridges	Huron Street Culvert Partial Replacement or Rehabilitation	900,000
2022	Growth & Infrastructure	ICP - Bridges	Ironside Lake Road Bridge	350,000
2022	Growth & Infrastructure	ICP - Bridges	Manninen Road Bridge	650,000
2022	Growth & Infrastructure	ICP - Bridges	Martindale Road Bridge	208,508
2022	Growth & Infrastructure	ICP - Bridges	Moose Mountain Road Bridge	350,000
2022	Growth & Infrastructure	ICP - Bridges	Nelson Lake Road Bridge	450,000
2022	Growth & Infrastructure	ICP - Drains	Capreol Combined Sewers EA	20,698
2022	Growth & Infrastructure	ICP - Drains	Jacobsen-Cavarzan Storm Sewer	29,259
2022	Growth & Infrastructure	ICP - Roads	2015 Roads Contingency	16,259
2022	Growth & Infrastructure	ICP - Roads	2020 Local Roads Program	167,263
2022	Growth & Infrastructure	ICP - Roads	2021 Local Roads Program	23,991
2022	Growth & Infrastructure	ICP - Roads	Allan Street Bridge	209,530
2022	Growth & Infrastructure	ICP - Roads	Barry Downe from Kingsway to Westmount	1,000,000
2022	Growth & Infrastructure	ICP - Roads	Barry Downe Road (MR 66) from Westmont Avenue to Hawthorne Drive	656,481
2022	Growth & Infrastructure	ICP - Roads	Beatty Street for Frod Road to Elm Street	222,683
2022	Growth & Infrastructure	ICP - Roads	Birch Street from Donald Street to Notre Dame East	262,045
2022	Growth & Infrastructure	ICP - Roads	Brennan from Byng to End	996,922
2022	Growth & Infrastructure	ICP - Roads	Crack Sealing	106,150
2022	Growth & Infrastructure	ICP - Roads	Crean Hill Road from MR 4 to Victoria Mine	7,263
2022	Growth & Infrastructure	ICP - Roads	Dean Avenue from Lorne to Landsend	94,310
2022	Growth & Infrastructure	ICP - Roads	Downtown BIA Streetlights Improvements	133,035
2022	Growth & Infrastructure	ICP - Roads	Elm Street from Ethelbert Street to Big Nickel Mine Road	142,137
2022	Growth & Infrastructure	ICP - Roads	Frobisher Yard Upgrades	22,839
2022	Growth & Infrastructure	ICP - Roads	Frod Road from Elm Street to College Street	231,276
2022	Growth & Infrastructure	ICP - Roads	Geographic Information System	38,604
2022	Growth & Infrastructure	ICP - Roads	Ghandi Lane and Patterson Street Drainage - Local Roads	218,258
2022	Growth & Infrastructure	ICP - Roads	Guide Rail Installations	1,526
2022	Growth & Infrastructure	ICP - Roads	Kantola Road from Hwy 17 to Finnows Road	73,616
2022	Growth & Infrastructure	ICP - Roads	Kingsway (MR55) from Bancroft Drive to Silver Hills Drive	393,841
2022	Growth & Infrastructure	ICP - Roads	Kingsway from Barry Downe Road to Falconbridge Highway	900,000

Appendix B - Table 2 - Transfers to Holding Account for Project Surpluses

Year	Department	Section	Project Description	Contribution
2022	Growth & Infrastructure	ICP - Roads	LED Lighting for Downtown	6,225
2022	Growth & Infrastructure	ICP - Roads	LED Streetlight Conversion	392,207
2022	Growth & Infrastructure	ICP - Roads	Leon Aveune from Roy Avenue to Lamothe Street	17,215
2022	Growth & Infrastructure	ICP - Roads	Leslie Street from Myles Street to Bridge	88,947
			Long Lake Road from 500m North of Sunnyside Road to Birch Hill Road	346,240
2022	Growth & Infrastructure	ICP - Roads	Maple Street from Reginald Street to Parkwood Street	6,336
2022	Growth & Infrastructure	ICP - Roads	Municipal Road 35 from Highway 144 to Notre Dame East	2,500,000
2022	Growth & Infrastructure	ICP - Roads	Municipal Road 84 from Cote Blvd to Linden Drive	607,465
2022	Growth & Infrastructure	ICP - Roads	Railway Crossing Improvements	4,114
2022	Growth & Infrastructure	ICP - Roads	Ramsey Lake Road from Paris to South Bay Road	317,681
2022	Growth & Infrastructure	ICP - Roads	Regent Street (MR 46) from Walford Road to York Street	327,633
2022	Growth & Infrastructure	ICP - Roads	Repair & Maintenance	21,582
2022	Growth & Infrastructure	ICP - Roads	Robinson Dr from South View Dr to Kelly Lake Road	9,228
2022	Growth & Infrastructure	ICP - Roads	Roy Avenue from Lamothe Street to Rinfret Street	772,409
2022	Growth & Infrastructure	ICP - Roads	Sidewalk Condition Assessment	15,000
2022	Growth & Infrastructure	ICP - Roads	Skead Road from MR85 to Airport Terminal	79,047
2022	Growth & Infrastructure	ICP - Roads	Skead Road from Nickel Rim South Mine Road to 1.2km South	303,203
2022	Growth & Infrastructure	ICP - Roads	St Nicholas Street from Edinburgh Street to Wembly Drive	14,848
2022	Growth & Infrastructure	ICP - Roads	Westmount Avenue from Hawthorne Street to Fielding Street	120,678
2022	Growth & Infrastructure	ICP - Roads	Will Street from Falconbridge Road to Josephine Street	49,984
				17,868,265

Appendix B - Table 2 - Transfers to Holding Account for Project Surpluses

Year	Department	Section	Project Description	Contribution
2023	Community Development	Leisure Services	2022 Parks Revitalization	70,102
			Advance the Valley East Twin Pad Multipurpose Sports Complex	16,369
2023	Community Development	Leisure Services	Delki Dozzi Splash Park	16,615
			Howard Armstrong Recreation Centre (HARC) Track Surfaces & Lighting Replacement	30,829
2023	Community Development	Leisure Services		
2023	Community Development	Leisure Services - Facilities	Chelmsford Arena - Drainage, Exterior Wall Repairs	56,041
2023	Community Development	Leisure Services - Facilities	Energy Retrofits - Various Leisure Facilities	13,750
2023	Community Development	Leisure Services - Facilities	HARC - Roof, HVAC, Doors, Windows	23,754
			2022 & 2023 Transitional Housing Transfer to Operating Contributions	1,334,837
2023	Community Development	Social Services		
2023	Community Development	Transit Services - Facilities	CGS Transit and Fleet Centre - Mould Remediation	947
2023	Community Safety	Fire Services	Record Management Systems	559
2023	Community Safety	Fire Services - Facilities	Fire Hall - Van Horne HVAC	8,130
2023	Community Safety	Fire Services - Facilities	Skead Fire Station - Water System Repair	76
2023	Corporate Services	Facilities And Fleet Services	Ergonomic Furniture and Equipment Upgrades	13,206
2023	Corporate Services	Facilities And Fleet Services - Facilities	T.M. Davies Community Centre and Arena Stair Replacement	651
2023	Corporate Services	Facilities And Fleet Services - Facilities	Tom Davies Square - Electrical Service Gear	1,510,000
2023	Corporate Services	Facilities And Fleet Services - Facilities	Tom Davies Square - Security System & Lighting	181,723
2023	Corporate Services	Security & By-law	By-Law Enforcement Equipment	3,667
2023	Growth & Infrastructure	Environmental Services	Azilda Landfill - Stage 1 Final Cover	19,962
2023	Growth & Infrastructure	Environmental Services	Closure of Dowling and Dryden Hauled Sewage Sites	500,000
2023	Growth & Infrastructure	Environmental Services	Hanmer & Sudbury Landfill - Scale Work	2,206
2023	Growth & Infrastructure	Environmental Services	Hanmer Landfill - Compost Pad Construction	18,476
2023	Growth & Infrastructure	Environmental Services	Sudbury Landfill & Waste Diversion Site - Stormwater, Leachate, Wells & Miscellaneous Items	6,982
2023	Growth & Infrastructure	Environmental Services - Facilities	Frobisher Depot - Roof Repairs	929
2023	Growth & Infrastructure	Environmental Services - Facilities	St. Clair Depot Roof Repairs	904
2023	Growth & Infrastructure	ICP - Roads	2012 Sidewalk/Curb	3,487
2023	Growth & Infrastructure	ICP - Roads	Frobisher Depot Salt/Sand Storage	3,000,000
2023	Growth & Infrastructure	ICP - Roads	Future Roads Projects	17,419
2023	Growth & Infrastructure	ICP - Roads	MR 24 from MR55 to Hill Road	4,696,791
2023	Growth & Infrastructure	ICP - Roads	Property Acquisition	415
2023	Growth & Infrastructure	Planning Services	Elgin Street Greenway Planning	10,365
2023	Office Of The CAO	Strategic Initiatives, Communications And Citizen Services	Climate Change Adaptation	34,200
			Northern Ontario Railroad Museum & Heritage Centre - Roof Repairs	216
2023	Office Of The CAO	Strategic Initiatives, Communications And Citizen Services - Facilities		
				11,593,608

Appendix B - Table 3 - Transfers from Holding Account for Project Deficits

Year	Department	Section	Description	Draw
2021	Community Development	Leisure Services	Junction Creek Lighting	44,270
2021	Community Development	Leisure Services	Victory Playground	2,000
2021	Community Development	Leisure Services - Facilities	Arena Upgrades	25,414
2021	Community Development	Leisure Services - Facilities	Sudbury Arena	17,688
2021	Community Development	Leisure Services - Facilities	T.M. Davies Arena - Ventilation Improvement	33,480
2021	Community Development	Leisure Services - Facilities	Various Pools - HVAC Replacement - Gatchell	65,000
2021	Community Development	Long Term Care - Senior Services	Tub Lifts	6,181
2021	Community Development	Long Term Care - Senior Services - Facilities	Boiler Replacement	30,269
2021	Community Development	Long Term Care - Senior Services - Facilities	Sprinklers	77
2021	Community Development	Transit Services	Scheduling Software Upgrade	3,969
2021	Community Safety	Fire Services	Fire Hall - Point Source Diesel Emission Capture	23,706
2021	Community Safety	Fire Services - Facilities	Lionel E Lalonde Centre - Building Automation System	72,945
2021	Community Safety	Fire Services - Fleet	Hazmat Vehicle	6,217
2021	Community Safety	Fire Services - Fleet	Rigid Hull Inflatable Boat	1
2021	Community Safety	Paramedic Services	Tactical Paramedic Services	2,019
2021	Corporate Services	Facilities And Fleet Services	Various Locations - DSS & BCA reports	9
2021	Corporate Services	Facilities And Fleet Services - Facilities	199 Larch - Air Handling Units	47,977
2021	Corporate Services	Facilities And Fleet Services - Facilities	Building Automation -1160 Lorne	4,387
2021	Corporate Services	Facilities And Fleet Services - Facilities	Courtyard Renovation	118,611
2021	Corporate Services	Facilities And Fleet Services - Facilities	TDS Committee Room	6,328
2021	Corporate Services	Facilities And Fleet Services - Facilities	Tom Davies Square - Air Quality Upgrades	3,463
2021	Corporate Services	Facilities And Fleet Services - Facilities	Tom Davies Square - Elevator Upgrades	1,409
2021	Corporate Services	Facilities And Fleet Services - Facilities	Tom Davies Square - Generator Replacement	1,952
2021	Corporate Services	Facilities And Fleet Services - Facilities	Tom Davies Square Replace Pumps, Motors and Accessories	78,550
2021	Corporate Services	Information Technology	Telecom PBX Upgrade	3,667
2021	Corporate Services	Security & By-Law	By-law Enforcement Equipment	784
2021	Growth & Infrastructure	Environmental Services	Frobisher Salt Shed Roof Repairs	1,455
2021	Growth & Infrastructure	Environmental Services	Landfill Gas System	96,422
2021	Growth & Infrastructure	ICP - Bridges	Bridge Inspections/Evaluations	12,311
2021	Growth & Infrastructure	ICP - Roads	2018 Active Transportation Improvements	1,715
2021	Growth & Infrastructure	ICP - Roads	2021 Sidewalk Condition	25,000
2021	Growth & Infrastructure	ICP - Roads	Asphalt Patching	499
2021	Growth & Infrastructure	ICP - Roads	Asphalt Patching Machine	0
2021	Growth & Infrastructure	ICP - Roads	Elm Street from 40m West of Frood Road (Railway) to Elgin Street	4,639
2021	Growth & Infrastructure	ICP - Roads	GIS/Maintenance Mgmt System	31,767
2021	Growth & Infrastructure	ICP - Roads	Kingsway Sidewalk	27,885
2021	Growth & Infrastructure	ICP - Roads	Old Hwy 17 (MR 55) from McCharles Lake Road to 1.75km West	13,394
2021	Growth & Infrastructure	ICP - Roads	Rita St Wilfred to End	19,566
2021	Growth & Infrastructure	ICP - Roads	Sidewalk Construction & Repair	92,522
2021	Growth & Infrastructure	ICP - Roads	St. Jean Street from Frood to Eva Street	0
2021	Growth & Infrastructure	ICP - Roads	Surface Treatment - Various Locations	437
2021	Office Of The CAO	Library Services - Facilities	Valley East Library - Guard Rail Installation	1,327
2021	Office Of The CAO	Strategic Initiatives, Communications And Citizen Services	Industrial Land Strategy	4,028
2021	Office Of The CAO	Strategic Initiatives, Communications And Citizen Services - Facilities	Anderson Farm	97,422
2021	Office Of The CAO	Strategic Initiatives, Communications And Citizen Services - Facilities	Anderson Farm Building Repairs	47,322
2021	Office Of The CAO	Strategic Initiatives, Communications And Citizen Services - Facilities	Flour Mill Museum - Relocation	7,562
2021	Office Of The CAO	Strategic Initiatives, Communications And Citizen Services - Facilities	NORM Garage Replacement	10,744
2021	Office Of The CAO	Strategic Initiatives, Communications And Citizen Services - Facilities	Northern Ontario Railroad Museum - Retaining Wall	83,000
				1,179,388
2022	Community Development	Leisure Services	2019 Parks Revitalization Brighton Tot Lot	16,964
2022	Community Development	Leisure Services	2019 Parks Revitalization Grandview Playground	16,827
2022	Community Development	Leisure Services	2019 Parks Revitalization Simon Lake Playground	9,457
2022	Community Development	Leisure Services	2022 Parks Revitalization Program	26,853
2022	Community Development	Leisure Services	Howard Armstrong Recreation Centre - Playground Surfacing	14,262
2022	Community Development	Leisure Services	James Jerome Sports Complex - Playground Surfacing	10,200
2022	Community Development	Leisure Services	Sudbury Arena Chiller	4,250
2022	Community Development	Leisure Services	Terry Fox Complex Parking Lot	100,000
2022	Community Development	Leisure Services - Facilities	2019 DSS & BCA Reports - Various	48,571
2022	Community Development	Leisure Services - Facilities	2020 DSS & BCA Reports	10,119
2022	Community Development	Leisure Services - Facilities	Ammonia Audits HARC Arena	15,000
2022	Community Development	Social Services - Facilities	Supervised Consumption Site	47,000
2022	Community Safety	Fire Services	Replacement of Eight Support Apparatus	17,000
2022	Community Safety	Fire Services - Facilities	Lively, Azilda, Val Caron & Long Lake Fire Stations - Grate Repair	3,045
2022	Community Safety	Fire Services - Fleet	Fire Tanker Equipment	41,703
2022	Community Safety	Fire Services - Fleet	Rigid Inflatable Boat	3,080

Appendix B - Table 3 - Transfers from Holding Account for Project Deficits

Year	Department	Section	Description	Draw
2022	Corporate Services	Security & By-Law Parking - Facilities	Parking Improvements	1,275
2022	Growth & Infrastructure	Environmental Services	Long Term Organic Processing Plan	100,000
2022	Growth & Infrastructure	ICP - Bridges	Allan Street Bridge	77,862
2022	Growth & Infrastructure	ICP - Bridges	Kalmo Bridge	150,000
2022	Growth & Infrastructure	ICP - Bridges	Kelly Lake Rd - Lorne to Bridge	268,198
2022	Growth & Infrastructure	ICP - Drains	2018 Various Storm Sewer Improvements and Consulting Fees	6,160
2022	Growth & Infrastructure	ICP - Drains	Countryside Arena Lands Drain Phase 1	8,849
2022	Growth & Infrastructure	ICP - Drains	Facer Street Stormwater Treatment	498,864
2022	Growth & Infrastructure	ICP - Drains	Facer Street Stormwater Treatment	1,917
2022	Growth & Infrastructure	ICP - Drains	Minnow Lake Stormwater Treatment	5,792
2022	Growth & Infrastructure	ICP - Roads	2012 Sidewalk/Curb	30,000
2022	Growth & Infrastructure	ICP - Roads	2018 New Streetlights	9,338
2022	Growth & Infrastructure	ICP - Roads	2018 Various Subdivisions-Asphalt	10,189
2022	Growth & Infrastructure	ICP - Roads	2019 Various Subdivisions - Asphalt	1,676
2022	Growth & Infrastructure	ICP - Roads	2020 New Sidewalks	51,867
2022	Growth & Infrastructure	ICP - Roads	2020 Sidewalk Construction & Repair	7,292
2022	Growth & Infrastructure	ICP - Roads	Barry Downe from Kingsway to Westmount	39,753
2022	Growth & Infrastructure	ICP - Roads	Elm Street from Ethelbert Street to Big Nickle Mine Road	1,404
2022	Growth & Infrastructure	ICP - Roads	Minto St from Brady to Larch	9,180
2022	Office Of The CAO	Library Services - Facilities	New Sudbury Library Stairs and Ramp	2,495
				1,666,447
2023	Community Development	Cemetery Services	Install New Exterior Columbarium Wall	19,000
2023	Community Development	Leisure Services	2019 Playground Revitalization - Lebel Playground	5,760
2023	Community Development	Leisure Services	2019 Playground Revitalization - Queens Athletic Sports Complex	46
2023	Community Development	Leisure Services	Delki Dozzi Splash Park	50,000
2023	Community Development	Leisure Services	Revitalization of Moonlight Beach Playground - UWCNEO	5,508
2023	Community Development	Leisure Services - Facilities	Minnow Lake Place - Heating Repair	12,000
2023	Community Development	Leisure Services - Facilities	Onaping Community Centre – Roof Repair	887
2023	Community Development	Leisure Services - Facilities	Various Pools - HVAC Replacement - Gatchell	21,427
2023	Community Safety	Fire Services	Personal Protective Equipment	131
2023	Community Safety	Fire Services	Van Horne Fire Station - Security Cameras and Lights	1,199
2023	Community Safety	Fire Services - Facilities	Fire Hall - Point Source Diesel Emission Capture	2,035
2023	Community Safety	Fire Services - Facilities	Leon Street Fire Hall Renovation	132,265
2023	Community Safety	Fire Services - Facilities	Waters Fire Station - Sewer Back Up	3,562
2023	Corporate Services	Facilities And Fleet Services	2019 Facilities - DSS & BCA Reports	41,310
2023	Corporate Services	Facilities And Fleet Services	Silo Condition Review	58,171
2023	Corporate Services	Facilities And Fleet Services - Facilities	Universal Washroom at Tom Davies Square	20,000
2023	Growth & Infrastructure	Environmental Services	Sudbury Landfill Scale Maintenance	50,000
2023	Growth & Infrastructure	Environmental Services - Facilities	Recycling Centre Tipping Floor	45,333
2023	Growth & Infrastructure	ICP - Drains	2018 Various Storm Sewer Improvements and Consulting Fees	3,287
2023	Growth & Infrastructure	ICP - Drains	St. Laurent Drainage	34,199
2023	Growth & Infrastructure	ICP - Roads	2014 Roads - MR89 Skead Road	121,240
2023	Growth & Infrastructure	ICP - Roads	2018 Railway Crossings	48,580
2023	Growth & Infrastructure	ICP - Roads	2018 Railway Crossings	9,753
2023	Growth & Infrastructure	ICP - Roads	2020 New Sidewalks	61,646
2023	Growth & Infrastructure	ICP - Roads	2020 Sidewalk Construction & Repair	15,521
2023	Growth & Infrastructure	ICP - Roads	Barry Downe from Kingsway to Westmount	92,790
2023	Growth & Infrastructure	ICP - Roads	Brennan from Byng to End	910
2023	Growth & Infrastructure	ICP - Roads	Holdback write off - Various Road projects	2
2023	Growth & Infrastructure	ICP - Roads	Reconstruct Fielding Road with WWW - Alternative 4 from Business Case	180,557
2023	Office Of The CAO	Strategic Initiatives, Communications And	Northern Ontario Railroad Museum - Retaining Wall	7,141
				1,044,260

Appendix B - Table 4 - CAO Approvals

Year	Department	Section	Description	Draw	Resolution	Report
2021	Corporate Services	Facilities And Fleet Services - Facilities	Tom Davies Square One Stop Shop	157,857		One Stop Shop increase in contract pricing compared to original budget due to COVID
2023	Corporate Services	Facilities And Fleet Services - Facilities	Lionel E. Lalonde Centre - Lighting Retrofit	115,000		Investment in project approved to maximize investment with grant funding from the IESO Small Business program for lighting retrofit- save on energy
				272,857		

Appendix B - Table 5 - Council Approvals

Year	Department	Section	Description	Draw	Resolution	Report
2021	Community Development	Housing Operations	1960 Paris Roof Replacement	824,000	CC2021-233	Report entitled "1960 Paris Street Roof Replacement – Tender Award", from the General Manager of Community Development, presented at the City Council meeting on August 17, 2021.
2021	Growth & Infrastructure	ICP - Roads	Asphalt Patching Machine	154,898	CC2021-259	Report entitled "Tender ISD 21-149 for All-In-One Automated Pothole Patching Machine", from the General Manager of Growth and Infrastructure, presented at the City Council meeting on September 14, 2021
2021	Growth & Infrastructure	ICP - Roads	Asphalt Recycling Machine	500,000	CC2021-26	Report entitled "Tender Proposal for Hot In-Place Recycled Asphalt Pilot Project" from the General Manager of Growth & Infrastructure, presented at the City Council meeting on January 26, 2021
2021	Growth & Infrastructure	ICP - Roads	Railway Crossing Improvements	760,858	Closed	Report Approved in Closed Council
2021	Growth & Infrastructure	ICP - Roads	Sidewalk Condition	15,000	FA2020-46	Report entitled "The Federation of Canadian Municipalities: Municipal Asset Management Program" from the General Manager of Corporate Services presented at the Finance and Administration Committee meeting on September 15, 2020.
2022	Community Development	Leisure Services	Minnow Lake Broadwalk	392,500	2022 Capital Budget	
2022	Community Development	Leisure Services - Facilities	Various Pools - HVAC Replacement - Gatchell	285,000	FA2022-17	Report entitled "Gatchell Pool HVAC Upgrades Additional Funding", from the General Manager of Corporate Services presented at the Finance and Administration Committee meeting on April 19, 2022.
2022	Community Safety	Fire Services - Facilities	Leon Street Fire Hall Renovation	280,000	FA2022-49	Report entitled "Leon Street Fire Hall Renovations", from the General Manager of Corporate Services, presented at the Finance and Administration Committee meeting on August 9, 2022.
2022	Growth & Infrastructure	ICP - Bridges	College Street Subway	1,000,000	2022 Capital Budget	
2022	Growth & Infrastructure	ICP - Bridges	ENG22-53 Paris Street Bridge Rehabilitation North	1,850,000	CC2022-148	Report entitled "Award of Paris Street Bridge Rehabilitation Contract" from the General Manager, Growth and Infrastructure presented at City Council on June 14, 2022.
2022	Growth & Infrastructure	ICP - Bridges	ENG22-53 Paris Street Bridge Rehabilitation South	1,850,000	CC2022-148	Report entitled "Award of Paris Street Bridge Rehabilitation Contract" from the General Manager, Growth and Infrastructure presented at City Council on June 14, 2022.
2022	Growth & Infrastructure	ICP - Bridges	Fielding Road Bridge	351,749	2022 Capital Budget	
2022	Growth & Infrastructure	ICP - Bridges	Various Culverts	920,000	2022 Capital Budget	
2022	Growth & Infrastructure	ICP - Drains	Second Avenue Stormwater Facility	2,128,667	2022 Capital Budget	
2022	Growth & Infrastructure	ICP - Roads	Additional Road Rehabilitation funds	6,000,000	CC2022-96	Report entitled "2022 Supplemental Road Rehabilitation Program", from the General Manager of Growth and Infrastructure, presented at the Finance and Administration Committee meeting on April 19, 2022
				17,312,672		

Appendix B - Table 6 - Emergency Purchases

Year	Department	Section	Description	Draw	Details
2021	Community Development	Leisure Services - Facilities	AY Jackson Lookout Trailer - Mold Remediation	6,402	Mold Remediation
2021	Community Development	Leisure Services - Facilities	Capreol Arena Banquet Hall - Floor Replacement	46,000	Health & safety issue
2021	Community Development	Leisure Services - Facilities	Nickel District Pool - Roof Repair	19,900	Water damage and mould to ceilings and closets at the Nickel District Pool
2021	Community Safety	Fire Services - Facilities	Beaver Lake Firehall - Roof Repair	19,000	Safety obligation to ensure that the spray foam insulation of the roof assembly is acceptable covered as per Fire Code
2021	Community Safety	Fire Services - Facilities	Leon Fire Station - Access to Roof Ladder	15,763	Order to comply - access ladders and guards
2021	Community Safety	Fire Services - Facilities	Lively, Azilda, Val Caron & Long Lake Fire Stations - Grate Repair	71,000	Drainage grate in dis-repair - health and safety issue, grates at all firehalls being replaced
2021	Community Safety	Fire Services - Facilities	Val Therese Fire Station - Grate Repair	40,000	Drainage grate in dis-repair - health and safety issue, grates at all firehalls being replaced
2021	Community Safety	Fire Services - Facilities	Van Horne Fire Station - Grate Repair	81,000	Drainage grate in dis-repair - health and safety issue, grates at all firehalls being replaced
2021	Community Safety	Fire Services - Facilities	Whitefish Fire Station - Grate Repair	40,000	Drainage grate in dis-repair - health and safety issue, grates at all firehalls being replaced
2021	Corporate Services	Facilities And Fleet Services - Facilities	Nickel Centre Storage Building - Demolition	14,966	Building needs to be demolished due to its condition and is a H&S concern. Foundation is cracked. The roof collapsed and there is a lot of mould now due to water infiltration.
2021	Corporate Services	Facilities And Fleet Services - Facilities	T.M. Davies Community Centre and Arena Stair Replacement	205,000	Health & safety issue
2021	Corporate Services	Information Technology	Data Storage - Equipment Purchase	100,000	Require data storage as running out of capacity and to avoid service impact
2021	Office Of The CAO	Library Services - Facilities	Valley East Library - Guard Rail Installation	19,000	Health & safety issue
2021	Office Of The CAO	Strategic Initiatives, Communications And Citizen Services - Facilities	Northern Ontario Railroad Museum & Heritage Centre - Roof Repairs	15,500	Roof repair and fix interior water damage
				693,531	

Appendix B - Table 6 - Emergency Purchases

Year	Department	Section	Description	Draw	Details
2022	Community Development	Leisure Services	Howard Armstrong Recreation Centre - Playground Surfacing	68,000	Surfacing at playground does not meet drop testing (CSA Standards) - require replacement for health & safety
2022	Community Development	Leisure Services	James Jerome Sports Complex - Playground Surfacing	57,000	Surfacing at playground does not meet drop testing (CSA Standards) - require replacement for health & safety
2022	Community Development	Leisure Services - Facilities	Black Lake Playground Fieldhouse - Roof Replacement	24,000	Roof shingles and fascia replacement due to damage
2022	Community Development	Leisure Services - Facilities	Minnow Lake Place - Heating Repair	67,000	Building heating issues - needed to be fixed or building would not be useable
2022	Community Development	Leisure Services - Facilities	Onaping Community Centre – Roof Repair	65,000	Roof surface is suffering from water pooling and infiltration as a result of inadequate drainage slope to scupper outlets, worn flashings at adjacent wall and parapets, season affects.
2022	Community Safety	Fire Services - Facilities	Long Lake Fire Station - Block and Brick Repair	25,000	Order to comply issued for repairs exterior blocks and brick
2022	Community Safety	Fire Services - Facilities	Van Horne Fire Station - Stair Repair	200,000	Stairs in disrepair and unsafe condition potential for trips/falls due to their condition
2022	Community Safety	Fire Services - Facilities	Waters Fire Station - Sewer Back Up	7,000	Repair top section of sanitary manhole and reinstate asphalt once complete
2022	Community Safety	Fire Services - Fleet	Rigid Inflatable Boat	58,000	Required for open water rescue season and do not have alternative solutions
2022	Corporate Services	Facilities And Fleet Services - Facilities	Archives Building - Retaining Wall Repair	70,000	The wood retaining wall has deteriorated and the integrity of the structure has diminished significantly. Potential health and safety concerns if not addressed.
2022	Office Of The CAO	Library Services - Facilities	New Sudbury Library Stairs and Ramp	19,500	Stairs and Ramp in disrepair and unsafe to use. Correcting work required for safety purposes
				660,500	

Appendix B - Table 6 - Emergency Purchases

Year	Department	Section	Description	Draw	Details
2023	Community Development	Cemetery Services - Facilities	Main Cemetery Administration Office - Mould Test	25,000	Mould Testing in Cemetery Office
2023	Community Development	Leisure Services	Robertson Lake Trail - Bridge Repairs	45,000	Bridge damaged and in unsafe condition. Partial repair proceeds from insurance
2023	Community Development	Leisure Services - Facilities	Gatchell Pool - Mould Remediation	35,000	Mould in Gatchell pool, drywall repairs
2023	Community Development	Leisure Services - Facilities	McClelland Arena - Boiler Replacement	30,000	Boiler failure at McClelland Arena
2023	Community Development	Leisure Services - Facilities	Onaping Community Centre - Radon	12,750	Radon Mitigation
2023	Community Development	Leisure Services - Facilities	Ramsey Lake Waterdrome - Mould Remediation	30,000	Mould identified at 506 Elizabeth Street. Funds required to remedy the problem.
2023	Community Development	Transit Services - Facilities	CGS Transit and Fleet Centre - Mould Remediation	10,000	Mould identified at 1160 Lorne. Funds required to remedy the problem.
2023	Community Development	Transit Services - Facilities	CGS Transit and Fleet Centre - Roof Repairs	50,000	Roof replacement/leak repairs due to water infiltration
2023	Community Safety	Fire Services	Long Lake Fire Station & Fire Levack Station - Backup Generator	363,000	Existing equipment is not functioning. Purchase to be used in case of power failure to maintain operations
2023	Community Safety	Fire Services	Van Horne Fire Station - Security Cameras and Lights	30,000	Security issues at Van Horne Station. Additional flood lights and Security Cameras required to maintain operations/staff safety.
2023	Community Safety	Fire Services - Facilities	Emergency Response Training Centre - Tower Repairs	100,000	5th floor roof leaks and anchor repairs.
2023	Community Safety	Fire Services - Facilities	Skead Fire Station - Water System Repair	13,000	Breaks in water system - repairs required before cold sets in
2023	Growth & Infrastructure	Environmental Services - Facilities	Frobisher Depot - Roof Repairs	56,200	Frobisher Night Soils/Storage Building - significant leaking inside the building, and the rolled roof has been patched as much as possible
2023	Growth & Infrastructure	Environmental Services - Facilities	St. Clair Public Works Department - Roof Repairs	25,000	St. Clair Gas Pump/Storage Depot - significant leaking inside the building, rotten fascia, missing eavestroughs and down spouts, shingles are at end of life
2023	Office Of The CAO	Library Services - Facilities	Copper Cliff Public Library - Roof Repair	25,000	Temporary repair to roof due to leak. Large amount of rain expected prior to permant repair.
2023	Office Of The CAO	Strategic Initiatives, Communications And Citizen Services - Facilities	Northern Ontario Railroad Museum & Heritage Centre Roof Repairs	11,800	Part of the roof has been leaking at 59 Young St. into the electrical room with high voltage equipment.
				861,750	

Appendix B - Table 7 - Internal Transfers

Year	Description	Transfer
2021	Reallocate contribution from Capital General Holding Account Reserve for Library and Citizen Services Projects to the Library/Citizen Services Reserve Fund	93,837
2021	Reallocate contribution from Capital General Holding Account Reserve for the Paramedic Services Project to the Capital Financing Reserve Fund - Paramedic Services	21,679
2021	Reallocate contribution from Capital General Holding Account Reserve for the 199 Larch Street Project to the 199 Larch Building Reserve Fund.	5,217
2021	Reallocate draw to Capital General Holding Account Reserve for the Parking Project from the Parking Improvements Reserve Fund	(8,961)
2022	Transfer to the Capital Financing Reserve Fund General - Committed for funding commitments in 2023 Capital Budget at 2022 year end. 2023 Projects not set up during 2022 in order to move funds to cost centres.	8,850,120
2022	Transfer to the Capital Financing Reserve Fund General - Committed Fund for funding commitment FA2022-06 2022 Debt Repayment (Council Approval)	1,354,300
2022	In 2022, journal entry error caused funds to be moved from Capital Holding Reserve to CFRF General Committed. Correction completed in 2023 where funds moved from CFRF General Committed to CFRF General Uncommitted, and are available for future capital projects.	792,870
2022	Transfer to the Capital Financing Reserve Fund General - Committed Fund for partial debt repayment for funding commitment FA2022-10 Streamline Development (Council Approval)	500,000
2022	Transfer from the Capital Financing Reserve Fund General - Uncommitted as the Capital General Holding Account Reserve does not have sufficient funds for the 2022 Bridge Program (to replenish Holding Reserve).	(920,000)
2023	Transfer from the Capital Financing Reserve Fund General - Uncommitted as the Capital General Holding Account Reserve is not at target balance at beginning of 2023.	(706,572)
		9,982,489