

## **The Salvation Army – Cedar Place Women and Families Shelters**

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### **Report Summary**

This report and presentation provides an overview of the Cedar Place Women and Families Emergency Shelter Program provided by the Salvation Army funded through the City of Greater Sudbury.

### **Relationship to the Strategic Plan, Health Impact Assessment and Climate Action Plans**

The report supports the Council's Strategic Plan around Quality of Life and Place as it aligns with the Population Health Priorities of Indigenous Youth, Mental Health, Housing and Healthy Streets by providing additional services for individuals and families who are homeless in the community. This report has no relationship to the Community Energy and Emissions Plan.

### **Financial Implications**

The funding provided to the Salvation Army – Cedar Place Women and Families Shelters is included within the annual budget.

### **Background**

Since 2011, The Salvation Army has been operating The Cedar Place Women and Family Shelter, a women and families emergency shelter program, within the City of Greater Sudbury, located at 261 Cedar Street. The Cedar Place Program provides services for single women 20+ years of age, and women with full custody of children. As well, families with an adult male (male parent or male child over the age of 12 years) who are experiencing homelessness, are provided support at an alternate location within a motel setting on an as needed basis. This includes support for new immigrant/asylum seekers, with families, that have moved to Greater Sudbury and in need of temporary emergency shelter while connecting with housing and other services. Since January 2022, the program has provided safe shelter for 401 individuals, 112 being children under the age of 16 years. During this period there have been 16 families who utilized the motel program.

This program is a cornerstone of the emergency shelter system within the City of Greater Sudbury, operating

28 of the 73 available emergency shelter beds. The shelter operates 365 days a year as the only 24-hour shelter model within the community, offering the additional support required for families with children.

Through the community consultation for the development of the Roadmap to End Homelessness by 2030, approved by City Council on May 28, 2024, feedback from community partners and individuals with lived experience indicated strong support for a 24/7/365 emergency shelter model. Where other partners provide support to individuals overnight, they indicated that closure during the day presented a gap in their ability to effectively connect with individuals to provide support services in response to individual needs related to medical conditions, disability, or other challenges.

The Cedar Place program operates from a Housing Focused perspective in supporting families to be rehoused. The staff work closely with Social Services and Housing Services to ensure the families staying in the shelter are well connected to the income, housing options and supports available to them. The program uses the HIFIS (Homeless Individuals and Families Information System) to record and report data, participates in the Coordinated Access System and By-Name List, and provides leadership within the homelessness service sector.

The Cedar Place program had been operating with continued financial pressure from 2013 to 2023. During this time, operational funding had only increased by approximately 16% in total. Through an approved business case in 2024, this program received an increased funding allocation of \$300,000 to support an increase from 26 to 28 beds, while also adjusting the funding model to be in line with market conditions and post COVID staffing requirements. The annual funding provided to The Salvation Army, by the City of Greater Sudbury in 2024 is \$930,000 (not including the hotel program).

In alignment with the Rapid Re-Housing pillar of the Roadmap to End Homelessness, the City will continue to work closely with the Salvation Army to ensure the Cedar Place Women and Families Program continues to improve the outcomes for homeless families in the community.

## **Next Steps**

The City is continuing to monitor trends related to supports that are needed for new immigrant/asylum seeker families, as this has put further pressure on motel stays for families that are supported by Cedar Place. Staff will continue to update Council on trends in the system as part of the regular reporting related to the Roadmap to End Homelessness by 2030.

## **Resources Cited**

Roadmap to End Homelessness by 2030

<https://pub-greatersudbury.escribemeetings.com/filestream.ashx?DocumentId=53565>