

Appendix A - Capital Projects Status Update as at December 31, 2024

Purpose: Listing of active capital projects with an approved budget of \$200,000 or more, with a remaining budget that is unspent as of December 31, 2024. The remaining budget is before any purchase orders, contracts, tenders and work to be completed and paid in 2025, 2026 and 2027+ (2027 and future years).

Note: Projects deemed 100% complete will be included in the next Capital Budget Variance Report

Department	Division	Project Description	Budget Year	Actual Spending	Project Budget	Remaining Budget (Excluding PO's)	Expected Surplus/ (Deficit)	Estimated % of Completion	Expected Completion Date	Project Update
Community Development	Cemetery Services	Exterior Columbarium Wall Installation	2022	405,931	500,000	94,069	94,069	100%	Completed	Project Completed
Community Development	Housing Operations	GSHC Service Counter Intake	2023	-	590,000	590,000	-	0%	2026	Planning & Design Stage - Delay
Community Development	Housing Services	Social Housing Future Dev	2023	129,414	250,000	120,586	-	51%	2025	Study in Progress
Community Development	Housing Services	Social Housing Future Dev	2023	659,805	661,440	1,635	1,635	0%	2026	Planning & Design Stage
Community Development	Leisure Services	Bell Park Boardwalk	2017	225,651	227,461	1,809	-	100%	Completed	Project Completed
Community Development	Leisure Services	Bell Park Walkway & Loop Trail	2021	295,557	514,779	219,222	-	75%	2025	Construction - On track to meet Original Completion Date
Community Development	Leisure Services	Junction Cr Waterway Park	2014	118,128	246,949	128,822	128,822	50%	Cancelled	Project Cancelled
Community Development	Leisure Services	Lively Recreation Advisory	2023	-	400,000	400,000	-	10%	2027+	Planning & Design Stage
Community Development	Leisure Services	Lo-Ellen Park Revitalization	2023	459,623	444,623	(15,000)	-	90%	2025	Construction - On track to meet Original Completion Date
Community Development	Leisure Services	Minnow Lake Boardwalk Renovation	2022	388,100	392,500	4,400	-	99%	2025	Construction - On track to meet Original Completion Date
Community Development	Leisure Services	Minnow Lake HVAC upgrades	2023	-	795,000	795,000	-	10%	2026	Construction Delay - Resource Constraint (funding; staffing)
Community Development	Leisure Services	Parks Depot Envelope Repairs	2023	133,265	813,128	679,863	-	80%	2026	Construction Delay - Scope Changes
Community Development	Leisure Services	Pool Refurbishments	2022	-	226,681	226,681	-	5%	2026	Planning & Design Stage - Delay
Community Development	Leisure Services	Radon Mitigation	2023	122,306	212,750	90,444	90,444	100%	2025	Warranty Period - Closeout 2026
Community Development	Leisure Services	Repurpose SkiLift Equip-Lively	2024	-	387,400	387,400	-	10%	2026	Construction - On track to meet Original Completion Date
Community Development	Leisure Services	Ski Hill Refurbishments	2023	65,250	899,743	834,493	-	5%	2026	Study Delayed
Community Development	Leisure Services	St. Joseph's Parking Phase 2	2019	318,736	885,200	566,464	-	80%	2025	Construction - On track to meet Original Completion Date
Community Development	Leisure Services	Terry Fox Complex Parking Lot	2019	500,180	585,800	85,620	-	100%	2025	Warranty Period - Closeout 2025
Community Development	Leisure Services	Toe Blake (Coniston) Arena Eva	2023	-	662,915	662,915	-	5%	2025	Construction Delay - Scope Changes
Community Development	Leisure Services	Various Pools - HVAC Replace	2018	664,066	664,106	40	40	100%	Completed	Project Completed
Community Development	Long Term Care - Senior Services	Bed Redevelopment - Vacant Space Utilization	2016	397,357	450,272	52,915	-	75%	2026	Construction - On track to meet Original Completion Date
Community Development	Long Term Care - Senior Services	Lifting Equipment and Tub Replacement	2021	340,233	397,181	56,948	-	75%	2026	Construction - On track to meet Original Completion Date
Community Safety	Fire Services	Bunker Gear	2023	1,067,097	1,067,097	-	-	90%	2026	Purchase of Capital Asset - On Track
Community Safety	Fire Services	CS Station Revitalization - Preliminary Review	2020	470,953	490,953	20,000	-	-	2025	Study in Progress
Community Safety	Fire Services	Emergency Response Vehicles	2024	160,295	209,000	48,705	-	90%	2025	Purchase of Capital Asset - On Track
Community Safety	Fire Services	Specialized Firefighting Equipment	2018	205,234	214,627	9,394	9,394	100%	2025	Project Completed
Community Safety	Fire Services	Station Generator	2023	-	363,000	363,000	-	5%	2026	Construction Delay - Resource Constraint (funding; staffing)
Community Safety	Paramedic Services	EMS Station Development - Preliminary Review	2010	236,831	447,494	210,662	-	30%	2026	Construction Delay - Scope Changes
Community Safety	Paramedic Services	Laptops	2023	213,606	278,000	64,394	-	85%	2025	Purchase of Capital Asset - On Track
Community Safety	Paramedic Services	LEL Garage	2022	33,236	965,000	931,764	-	25%	2025	Construction Delay -Third Party Delay
Community Safety	Paramedic Services	Mechanical CPR Devices	2023	456,381	456,381	-	-	100%	Completed	Project Completed
Community Safety	Paramedic Services	Medical Equip/Supplies	2018	237,879	239,258	1,379	1,379	100%	Completed	Project Completed
Community Safety	Paramedic Services	Stretcher Loader Defib Pole Ba	2023	162,240	298,000	135,760	-	50%	2025	Purchase of Capital Asset - On Track
Corporate Services	Facility Services	DSS & BCA Reports- Various	2019	797,401	875,000	77,599	77,599	100%	Completed	Project Completed
Corporate Services	Facility Services	Leon Street Fire Hall Renos	2022	398,038	412,265	14,226	14,226	100%	Completed	Project Completed
Corporate Services	Facility Services	199 Larch - Mechanical Upgrades	2021	436,620	430,257	(6,363)	(6,891)	100%	Completed	Project Completed
Corporate Services	Facility Services	Place Hurtubise Project	2024	386,362	502,256	115,894	-	95%	2025	Construction - On track to meet Original Completion Date
Corporate Services	Facility Services	Sweeper Equipment	2024	542,110	545,000	2,890	2,890	100%	Completed	Project Completed
Corporate Services	Information Technology	Business Applications	2017	175,221	259,775	84,555	-	75%	2026	Construction - On track to meet Original Completion Date
Corporate Services	Information Technology	FMIS Upgrade-E.R.P. Software	2013	299,927	300,785	858	-	99%	2025	Construction - On track to meet Original Completion Date
Corporate Services	Information Technology	IT Storage and Backup Replacem	2022	280,687	307,000	26,313	-	90%	2025	Purchase of Capital Asset - On Track
Corporate Services	Information Technology	Meeting Mgmt Solution	2019	251,521	252,715	1,194	1,194	100%	Completed	Project Completed
Growth and Infrastructure	Environmental Services	Closure of Dowling and Dryden	2023	183,535	228,464	44,930	-	95%	2026	Construction Delay - Scope Changes
Growth and Infrastructure	Environmental Services	Solid Waste Management Plan	2021	514,337	525,000	10,663	-	95%	2026	Study in Progress
Growth and Infrastructure	Planning Services	Official Plan	2011	200,533	256,150	55,617	-	90%	2026	Study in Progress
Growth and Infrastructure	Planning Services	Site Prep-Employment LandStrat	2023	127,290	750,000	622,710	-	75%	2026	Study in Progress
Growth and Infrastructure	Roads	Asphalt Recycling Pilot	2019	137,492	2,011,000	1,873,508	-	10%	2027+	Construction Delay -Third Party Delay
Growth and Infrastructure	Roads	Complete Streets Design Guide	2019	253,390	253,390	-	-	99%	2025	Study in Progress
Growth and Infrastructure	Roads	Dell St. Railway Crossing Impr	2023	4,982	2,610,000	2,605,018	-	0%	2026	Construction Delay -Third Party Delay
Growth and Infrastructure	Roads	Depot Yard Cleanup	2016	213,143	250,000	36,857	-	80%	2026	Construction Delay - Resource Constraint (funding; staffing)
Growth and Infrastructure	Roads	Detailed design of employment	2023	-	890,991	890,991	-	0%	2027+	Planning & Design Stage

Department	Division	Project Description	Budget Year	Actual Spending	Project Budget	Remaining Budget (Excluding PO's)	Expected Surplus/ (Deficit)	Estimated % of Completion	Expected Completion Date	Project Update
Growth and Infrastructure	Roads	Edgar Lane Retaining Wall	2024	1,603	600,000	598,397	-	0%	2026	Planning & Design Stage
Growth and Infrastructure	Roads	Future Roads Projects	2018	776,720	1,228,719	452,000	-	40%	2026	Planning & Design Stage
Growth and Infrastructure	Roads	GIS Data Base & As Built Drawings Update	2019	127,445	1,035,105	907,660	-	15%	2027+	Planning & Design Stage
Growth and Infrastructure	Roads	Kingsway TurnLane at Kitchener	2024	-	994,000	994,000	-	0%	2027+	Construction Delay -Third Party Delay
Growth and Infrastructure	Roads	Montrose	2017	1,211,553	1,520,000	308,447	-	80%	2026	Construction Delay -Third Party Delay
Growth and Infrastructure	Roads	MR80-Dutrisac to Alexandre	2021	602,125	1,452,000	849,875	-	95%	2026	Construction Delay - Scope Changes
Growth and Infrastructure	Roads	New Sidewalks	2022	346,017	600,000	253,983	-	60%	2026	Construction Delay - Resource Constraint (funding; staffing)
Growth and Infrastructure	Roads	New Sidewalks	2023	-	600,000	600,000	-	0%	2026	Planning & Design Stage
Growth and Infrastructure	Roads	New Sidewalks	2024	-	600,000	600,000	-	0%	2026	Planning & Design Stage
Growth and Infrastructure	Roads	Panache Lake Rd-MR55 to 200m s	2023	1,650,551	1,700,000	49,449	-	95%	2026	Warranty Period - Closeout 2026
Growth and Infrastructure	Roads	Prj Managers Engineering Servi	2024	509,351	1,196,418	687,066	-	40%	2026	Planning & Design Stage
Growth and Infrastructure	Roads	Railway Crossing Improvements	2022	225,078	600,000	374,922	-	30%	2026	Construction Delay -Third Party Delay
Growth and Infrastructure	Roads	Railway Crossing Improvements	2023	-	300,000	300,000	-	0%	2026	Construction Delay -Third Party Delay
Growth and Infrastructure	Roads	Railway Crossing Improvements	2024	26,263	500,000	473,737	-	5%	2026	Construction Delay -Third Party Delay
Growth and Infrastructure	Roads	Rds & Transportation Master Pl	2023	137,633	500,000	362,367	-	40%	2026	Planning & Design Stage
Growth and Infrastructure	Roads	Rockfall Program	2016	167,249	500,000	332,751	-	20%	2025	Construction - On track to meet Original Completion Date
Growth and Infrastructure	Roads	Sidewalk Condition	2023	-	250,000	250,000	-	0%	2026	Planning & Design Stage
Growth and Infrastructure	Roads	Silver Hills Extension	2022	-	1,725,269	1,725,269	-	0%	2027+	Construction Delay -Third Party Delay
Growth and Infrastructure	Roads	Traffic Calming	2018	189,451	225,000	35,549	-	15%	2026	Planning & Design Stage
Growth and Infrastructure	Roads	Various Subdivisions-Asphalt	2021	965,249	1,000,000	34,751	-	95%	2025	Construction Delay -Third Party Delay
Growth and Infrastructure	Roads	Various Subdivisions-Asphalt	2022	338,175	1,000,000	661,825	-	60%	2025	Construction Delay -Third Party Delay
Growth and Infrastructure	Roads	Various Subdivisions-Asphalt	2023	-	1,000,000	1,000,000	-	0%	2026	Construction Delay -Third Party Delay
Growth and Infrastructure	Roads	Various Subdivisions-Asphalt	2024	-	1,000,000	1,000,000	-	0%	2027+	Construction Delay -Third Party Delay
Growth and Infrastructure	Stormwater	Lavallee Drain F Subdrain	2017	26,069	250,000	223,931	-	5%	2027+	Construction Delay - Resource Constraint (funding; staffing)
Growth and Infrastructure	Stormwater	Stormwater Sustainable Funding	2019	115,290	250,000	134,710	-	50%	2027+	Study Delayed
Growth and Infrastructure	Stormwater	Valley Growers Mun. Drain	2024	-	373,565	373,565	-	0%	2027+	Construction Delay -Third Party Delay
Office Of The Chief Administrative Officer	Library & Museum Services	Anderson Farm	2019	535,913	472,322	(63,591)	(63,591)	100%	Completed	Project Completed
Office Of The Chief Administrative Officer	Library & Museum Services	Anderson Farm-Barn&Stable	2023	70,127	532,000	461,873	-	5%	2026	Construction Delay - Scope Changes
Office Of The Chief Administrative Officer	Library & Museum Services	Capreol CSC Entrance AODA Upgrades	2022	7,632	447,883	440,251	-	5%	2026	Construction Delay - Scope Changes
Office Of The Chief Administrative Officer	Library & Museum Services	Flour Mill Museum Office	CC2022-32	93,874	500,000	406,126	406,126	100%	Completed	Project Completed
Wastewater	Wastewater Collection	Dominion - Forcemain to Frost	2026, 2027	1,235,325	1,500,000	264,675	-	80%	2025	Construction - On track to meet Original Completion Date
Wastewater	Wastewater Collection	Lasalle/Elisabella Area	2024	106,447	1,500,000	1,393,553	-	20%	2027+	Construction - On track to meet Original Completion Date
Wastewater	Wastewater Collection	Lorne/MR 55 - Wastewater	2024	256,817	1,955,000	1,698,183	-	0%	2027+	Planning & Design Stage - Delay
Wastewater	Wastewater Collection	Operating Manuals	2011	199,129	416,291	217,162	217,162	100%	Completed	Project Completed
Wastewater	Wastewater Collection	Preliminary Design	2022	227,486	500,000	272,514	-	50%	2026	Study in Progress
Wastewater	Wastewater Collection	Preliminary Design	2023	-	550,000	550,000	-	0%	2026	Planning & Design Stage
Wastewater	Wastewater Collection	Preliminary Design	2024	-	400,000	400,000	-	0%	2027+	Planning & Design Stage
Wastewater	Wastewater Collection	Sewer Inspection Program	2020	234,477	600,000	365,523	365,523	100%	Completed	Project Completed
Wastewater	Wastewater Collection	Sewer System Annual Repairs	2022	740,679	1,350,000	609,321	609,321	100%	Completed	Project Completed
Wastewater	Wastewater Collection	Sewer System Annual Repairs	2023	721,681	1,500,000	778,319	778,319	100%	Completed	Project Completed
Wastewater	Wastewater Collection	Sherwood Lift Station	2011	51,848	1,000,000	948,152	-	0%	2027+	Construction Delay -Third Party Delay
Wastewater	Wastewater General	Master Plan & Asset Management	2021	135,795	231,921	96,126	-	90%	2025	Study in Progress
Wastewater	Wastewater General	Master Plan & Asset Management	2023	114,457	1,832,659	1,718,202	-	10%	2027+	Study in Progress
Wastewater	Wastewater General	Master Plan Program	2018	511,487	552,905	41,419	-	90%	2025	Study in Progress
Wastewater	Wastewater General	Sewer Annual Assessment	2022	-	300,000	300,000	-	0%	2027+	Planning & Design Stage - Delay
Wastewater	Wastewater General	Sewer Inspection Program	2022	136,123	300,000	163,877	-	50%	2026	Construction Delay - Scope Changes
Wastewater	Wastewater Plants	Building Upgrades	2020	121,318	250,000	128,682	-	50%	2026	Planning & Design Stage - Delay
Wastewater	Wastewater Plants	Equipment Upgrades	2019	952,384	977,183	24,799	24,799	100%	Completed	Project Completed
Wastewater	Wastewater Plants	Lagoon Upgrades	2020	1,733,653	1,884,877	151,223	-	98%	2026	Warranty Period - Closeout 2026
Wastewater	Wastewater Plants	Lift Station Upgrades	2019	5,001,845	5,001,845	-	-	100%	Completed	Project Completed
Wastewater	Wastewater Plants	Lift Station Upgrades	2018	1,724,673	1,728,744	4,071	4,071	100%	Completed	Project Completed
Wastewater	Wastewater Plants	Lift Station Upgrades	2020	722,693	1,401,501	678,808	-	50%	2027+	Construction Delay -Third Party Delay
Wastewater	Wastewater Plants	Lift Station Upgrades	2023	28,418	1,750,000	1,721,582	-	5%	2027+	Construction Delay -Third Party Delay
Wastewater	Wastewater Plants	Lift Stn Upgrades/StandbyPower	2017	353,588	454,554	100,966	-	95%	2025	Construction Delay -Third Party Delay

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Wastewater	Wastewater Plants	Spruce St Lift Station	2020	220,441	425,000	204,559	-	50%	2026	Construction - On track to meet Original Completion Date
Wastewater	Wastewater Plants	WWT Facilities Asset Renewal	2023	105,351	1,900,000	1,794,649	-	5%	2027+	Study in Progress
Water	Water Distribution	Annual Water Service Rep	2024	-	450,000	450,000	-	0%	2025	Planning & Design Stage
Water	Water Distribution	Large Water Meter Replacement	2020	-	600,000	600,000	-	0%	2027+	Planning & Design Stage
Water	Water Distribution	Large Water Meter Replacement	2021	-	300,000	300,000	-	0%	2027+	Planning & Design Stage
Water	Water Distribution	Large Water Meter Replacement	2022	-	400,000	400,000	-	0%	2027+	Planning & Design Stage
Water	Water Distribution	Preliminary Design	2022	153,356	500,000	346,644	-	30%	2026	Planning & Design Stage
Water	Water Distribution	Preliminary Design	2023	-	700,000	700,000	-	0%	2027+	Planning & Design Stage
Water	Water Distribution	Preliminary Design	2024	-	500,000	500,000	-	0%	2027+	Planning & Design Stage
Water	Water Distribution	Wahnapiatae Trunk Design	2014	205,663	344,547	138,884	-	55%	2026	Study in Progress
Water	Water Distribution	Wanapitei Trunk Watermain	2016	137,506	331,079	193,573	-	55%	2026	Study in Progress
Water	Water Distribution	Water Service Replacement	2022	230,453	284,680	54,227	-	75%	2026	Construction Delay -Third Party Delay
Water	Water Distribution	Water System Looping-2023	2023	-	500,000	500,000	-	0%	2027+	Planning & Design Stage
Water	Water Distribution	Watermain Air Release Valve Ne	2024	-	250,000	250,000	-	0%	2027+	Planning & Design Stage
Water	Water Distribution	Watermain Valve New / Replacem	2023	-	500,000	500,000	-	0%	2025	Planning & Design Stage
Water	Water General	Large Water Meter Replacement	2017	18,030	201,895	183,865	-	10%	2027+	Planning & Design Stage
Water	Water Plants	Booster Station Upgrades	2023	-	600,000	600,000	-	0%	2027+	Planning & Design Stage - Delay
Water	Water Plants	David St Membrane Filters	2022	1,384	1,200,000	1,198,616	-	5%	2027+	Construction Delay -Third Party Delay
Water	Water Plants	Generator TSSA Upgrades	2017	383,393	391,139	7,746	7,746	100%	Completed	Project Completed
Water	Water Plants	Kingsway BS-Demo Moss Montrose	2017	453,704	830,000	376,296	-	50%	2026	Construction Delay -Third Party Delay
Water	Water Plants	M&J Wells Capreol	2021	1,547,150	1,725,000	177,850	-	80%	2025	Construction Delay -Third Party Delay
Water	Water Plants	Operating Manuals	2017	196,358	304,334	107,976	-	60%	2026	Study in Progress
Water	Water Plants	Plant Process Energy Optimizat	2014	230,943	380,250	149,307	-	40%	2027+	Construction Delay -Third Party Delay
Water	Water Plants	SCADA Upgrades	2018	213,715	249,172	35,458	35,458	100%	Completed	Project Completed
Water	Water Plants	Storage Tank Inspection	2017	1,100,194	1,100,520	326	326	100%	Completed	Project Completed
Water	Water Plants	Storage Tank Inspection	2020	325,542	500,000	174,458	-	50%	2027+	Planning & Design Stage - Delay
Water	Water Plants	Storage Tank Inspection	2021	181,959	580,000	398,041	-	50%	2027+	Planning & Design Stage - Delay
Water	Water Plants	Wanapitei Filter	2022	151,245	541,612	390,366	-	15%	2027+	Construction Delay -Third Party Delay
Water	Water Plants	Well Asset Renewal & Upgrades	2021	207,272	1,315,000	1,107,728	-	10%	2027+	Planning & Design Stage - Delay
Water	Water Plants	Well Bldg Repairs/Upgrades	2020	384,528	500,000	115,472	-	60%	2026	Construction Delay -Third Party Delay
Water	Water Plants	Well Building Upgrades	2018	906,331	997,593	91,261	-	80%	2027+	Construction Delay -Third Party Delay
Water	Water Plants	Well Inspection & Rehab	2020	346,865	500,000	153,135	-	40%	2027+	Construction - On track to meet Original Completion Date
Water	Water Plants	Well Inspection Rehab	2019	109,561	310,000	200,439	-	40%	2027+	Construction - On track to meet Original Completion Date
Water	Water Plants	Well Process Upgrades	2019	78,984	275,000	196,016	-	40%	2027+	Construction - On track to meet Original Completion Date
Water	Water Plants	Wells Rehab and Asset Renewal-	2023	85,173	2,000,000	1,914,827	-	5%	2027+	Planning & Design Stage - Delay
Water	Water Works General	Master Plan & Asset Management	2019	297,988	392,372	94,384	-	90%	2025	Study in Progress
Water	Water Works General	Master Plan & Asset Management	2022	-	400,000	400,000	-	0%	2027+	Study in Progress
Water	Water Works General	Master Plan & Asset Management	2023	147,754	1,293,079	1,145,325	-	0%	2027+	Study in Progress
Water	Water Works General	Valve Inspection & Maintenance	2022	-	250,000	250,000	-	0%	2026	Planning & Design Stage - Delay
Water	Water Works General	Watermain Condition Assessment	2022	-	1,050,000	1,050,000	-	0%	2027+	Planning & Design Stage
Water	Water Works General	Watermain Condition Assessment	2023	225,618	1,309,788	1,084,170	-	10%	2027+	Planning & Design Stage