

Appendix A - Committed Capital - as of December 31, 2014					
Dept	Capital Fund (Non-Interest Bearing)	Future Financing (Spent)	Total Committed Capital - 2014	Total Committed Capital - 2013	
Healthy Community Initiatives	629,742	-	629,742	598,805	
Administrative Services					
Administration	996,214	-	996,214	773,967	
Information Technology	486,589	-	486,589	728,927	
ERP	1,911,536	-	1,911,536	1,960,430	
	3,394,339	-	3,394,339	3,463,324	
Human Resources	297	-	297	25,316	
Growth & Development					
Facility Rationalization	191,706	-	191,706	-	
Planning	198,108	-	198,108	343,154	
Facilities	1,031,231	-	1,031,231	705,795	
Environmental Services	1,316,467	-	1,316,467	719,789	
Parking	1,295	-	1,295	252,695	
	2,738,808	-	2,738,808	2,021,433	
Community Development					
Health & Social Services	299,577	-	299,577	227,693	
Healthy Communities	732,323	-	732,323	775,145	
Leisure Services	(2,698,775)	5,260,481	2,561,706	3,247,801	
Library & Citizen Services	(2,504,795)	3,144,460	639,665	628,525	
Cemetery Services	(284,842)	309,842	25,000	24,607	
	(4,456,511)	8,714,783	4,258,272	4,903,771	
Infrastructure Services					
Water	20,124,786	2,065,312	22,190,098	20,095,017	
Wastewater	17,457,217	2,138,643	19,595,860	17,173,338	
Biosolids	(46,907,174)	46,907,174	-	-	
Roads	24,334,541	822,643	25,157,184	24,420,763	
Fleet	-	-	-	-	
Transit	(13,659,535)	13,719,562	60,027	9,619	
Drains & Stormwater Management	4,546,402	-	4,546,402	3,178,035	
	5,896,237	65,653,333	71,549,570	64,876,772	
Emergency Services					
EMS	705,368	-	705,368	1,153,596	
Emergency Management	(2,452,519)	2,541,129	88,611	213,725	
Fire Services	2,051,972	350,000	2,401,972	1,655,767	
	304,821	2,891,129	3,195,951	3,023,088	
Police Services					
Police Services	236,758	-	236,758	538,772	
Communication Infrastructure	(4,936,717)	5,769,572	832,855	-	
	(4,699,958)	5,769,572	1,069,614	538,772	
Total Committed Capital - 2014	3,807,774	83,028,817	86,836,591	79,451,281	
Total Committed Capital - 2013	45,352,238	34,099,043	79,451,281		