APPENDIX A **CGS WATER WASTEWATER SERVICES** 2010 TO 2014 YEAR END VARIANCE ANALYSIS

		2010			2011			2012	
	Annual Budget	Actual at December 31	Variance Favourable/ (Unfavourable)	Annual Budget	Actual at December 31	Variance Favourable/ (Unfavourable)	Annual Budget	Actual at December 31	Variance Favourable/ (Unfavourable)
Frontage Charges	\$498,733	\$527,023	\$28,290	\$498,733	\$525,825	\$27,092	\$522,034	\$525,376	\$3,342
Provincial grants and Subsidies	,,	6,750	6,750	••	0	0		4,080	4,080
User Fees	52,205,385	51,132,535	(1,072,850)	53,647,476	52,657,125	(990,351)	55,184,572	56,572,198	1,387,626
Cont'n From reserve Funds	537,187	609,700	72,513	280,702	187,623	(93,079)	297,467	228,552	(68,915)
Other Revenues	9,600	6,974	(2,626)	9,600	52,973	43,373	9,600	110,501	100,901
Municipal levy (Fire Protection)	2,883,337	2,883,337	0	2,867,495	2,867,495	0	3,234,001	3,234,001	0
Total Revenues	\$56,134,242	\$55,166,319	(\$967,923)	\$57,304,006	\$56,291,041	(\$1,012,965)	\$59,247,674	\$60,674,708	\$1,427,034
Salaries and Benefits	\$11,530,835	\$11,220,102	\$310,733	\$12,227,366	\$11,469,618	\$757,748	\$12,604,168	\$11,711,619	\$892,549
Materials and Operating Expenses	4,030,664	2,964,987	1,065,677	3,969,535	3,011,105	958,430	4,012,536	3,353,114	659,422
Equipment Expenses		281	(281)		0	0		0	0
Energy Costs	3,411,725	3,350,545	61,180	3,939,277	3,309,911	629,366	4,179,545	3,314,349	865,196
Purchased/Contract Services	6,436,904	6,270,714	166,190	7,127,248	7,085,264	41,984	6,992,733	6,761,636	231,097
Debenture & Insurance Costs	2,096,464	2,145,830	(49,366)	1,800,669	1,642,002	158,667	1,707,232	1,664,920	42,312
Prof Development & Training	83,064	57,362	25,702	73,199	58,719	14,480	73,199	59,471	13,728
Grants- Transfer payments	25,500	4,000	21,500	25,500	4,400	21,100	25,500	3,400	22,100
Prov to Reservers & Capital	20,311,464	20,546,789	(235,325)	22,398,013	22,540,261	(142,248)	23,665,506	23,665,506	0
Internal Recoveries Total Expenses	8,207,622 \$56,134,242	7,803,277 \$54,363,887	404,345 \$1,770,355	5,743,199 \$57,304,006	5,426,310 \$54,547,590	\$16,889 \$2,756,416	5,987,255 \$59,247,674	5,722,325 \$56,256,340	264,930 \$2,991,334
·	\$0						\$0		
Excess(Deficiency) or Revenues over Expenses	\$0	\$802,432	\$802,432	\$0	\$1,743,451	\$1,743,451	\$0	\$4,418,368	\$4,418,368
Water		\$152,303			\$314,046			\$2,263,358	
Waste Water		\$650,129			\$1,429,705			\$2,155,010	
		2013	Variance		2014	Variance		2015	
	Annual Budget	2013 Actual at December 31	Variance Favourable/ (Unfavourable)	Annual Budget	2014 Projected at December 31	Variance Favourable/ (Unfavourable)	Proposed Budget	2015 Council Option	Approved budget
Frontage Charges		Actual	Favourable/		Projected	Favourable/			
Frontage Charges Provincial grants and Subsidies	Budget	Actual at December 31	Favourable/ (Unfavourable)	Budget	Projected at December 31	Favourable/ (Unfavourable)	Budget		budget
Provincial grants and Subsidies User Fees	Budget \$522,034 58,159,974	Actual at December 31 \$527,918 0 58,514,331	Favourable/ (Unfavourable) \$5,884 0 354,357	Budget \$522,034 61,455,385	Projected at December 31 \$522,034 0 60,640,007	Favourable/ (Unfavourable) \$0	Budget \$229,938 63,644,728	Council Option (2,393,000)	budget \$229,938 0 61,251,728
Provincial grants and Subsidies User Fees Cont'n From reserve Funds	8udget \$522,034 58,159,974 365,418	Actual at December 31 \$527,918 0 58,514,331 287,818	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600)	Budget \$522,034 61,455,385 264,437	Projected at December 31 \$522,034 0 60,640,007 264,437	Favourable/ (Unfavourable) \$0 0 (815,378)	8udget \$229,938 63,644,728 314,303	Council Option	budget \$229,938 0 61,251,728 1,047,303
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues	8udget \$522,034 58,159,974 365,418 79,600	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096	\$522,034 \$522,034 61,455,385 264,437 79,600	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600	Favourable/ (Unfavourable) \$0 0 (815,378) 0 110,000	8udget \$229,938 63,644,728 314,303 359,600	Council Option (2,393,000)	\$229,938 0 61,251,728 1,047,303 359,600
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues Municipal levy (Fire Protection)	\$522,034 \$522,034 58,159,974 365,418 79,600 3,234,001	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696 3,234,001	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096	\$522,034 \$522,034 61,455,385 264,437 79,600 3,262,136	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600 3,262,136	Favourable/ (Unfavourable) \$0 0 (815,378) 0 110,000	8udget \$229,938 63,644,728 314,303 359,600 3,321,002	Council Option (2,393,000) 733,000	\$229,938 0 61,251,728 1,047,303 359,600 3,321,002
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues	8udget \$522,034 58,159,974 365,418 79,600	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096	\$522,034 \$522,034 61,455,385 264,437 79,600 3,262,136	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600	Favourable/ (Unfavourable) \$0 0 (815,378) 0 110,000	8udget \$229,938 63,644,728 314,303 359,600	Council Option (2,393,000)	\$229,938 0 61,251,728 1,047,303 359,600
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues Municipal levy (Fire Protection)	\$522,034 \$522,034 58,159,974 365,418 79,600 3,234,001	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696 3,234,001	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096	\$522,034 \$522,034 61,455,385 264,437 79,600 3,262,136	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600 3,262,136	Favourable/ (Unfavourable) \$0 0 (815,378) 0 110,000	8udget \$229,938 63,644,728 314,303 359,600 3,321,002	Council Option (2,393,000) 733,000	\$229,938 0 61,251,728 1,047,303 359,600 3,321,002
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues Municipal levy (Fire Protection) Total Revenues	\$522,034 \$522,034 58,159,974 365,418 79,600 3,234,001 \$62,361,027	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696 3,234,001 \$62,685,764	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096 0 \$324,737	\$522,034 61,455,385 264,437 79,600 3,262,136 \$65,583,592	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600 3,262,136 \$64,878,214	Favourable/ (Unfavourable) \$0 0 (815,378) 0 110,000 0 (\$705,378)	8udget \$229,938 63,644,728 314,303 359,600 3,321,002 \$67,869,571	Council Option (2,393,000) 733,000	\$229,938 0 61,251,728 1,047,303 359,600 3,321,002 \$66,209,571
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues Municipal levy (Fire Protection) Total Revenues Salaries and Benefits	\$522,034 \$522,034 58,159,974 365,418 79,600 3,234,001 \$62,361,027 \$13,193,633	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696 3,234,001 \$62,685,764 \$12,132,275	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096 0 \$324,737 \$1,061,358	Budget \$522,034 61,455,385 264,437 79,600 3,262,136 \$65,583,592 \$13,398,078	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600 3,262,136 \$64,878,214 \$12,297,195	Favourable/ (Unfavourable) \$0 0 (815,378) 0 110,000 (\$705,378) \$1,100,883	Budget \$229,938 63,644,728 314,303 359,600 3,321,002 \$67,869,571 \$13,441,788	Council Option (2,393,000) 733,000 (\$1,660,000)	\$229,938 0 61,251,728 1,047,303 359,600 3,321,002 \$66,209,571 \$13,441,788
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues Municipal levy (Fire Protection) Total Revenues Salaries and Benefits Materials and Operating Expenses	\$522,034 \$522,034 58,159,974 365,418 79,600 3,234,001 \$62,361,027 \$13,193,633	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696 3,234,001 \$62,685,764 \$12,132,275 2,943,697	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096 0 \$324,737 \$1,061,358 1,036,665	Budget \$522,034 61,455,385 264,437 79,600 3,262,136 \$65,583,592 \$13,398,078	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600 3,262,136 \$64,878,214 \$12,297,195 4,547,651	Favourable/ (Unfavourable) \$0 0 (815,378) 0 110,000 0 (\$705,378) \$1,100,883 878,397	Budget \$229,938 63,644,728 314,303 359,600 3,321,002 \$67,869,571 \$13,441,788	Council Option (2,393,000) 733,000 (\$1,660,000)	\$229,938 0 61,251,728 1,047,303 359,600 3,321,002 \$66,209,571 \$13,441,788 4,710,750
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues Municipal levy (Fire Protection) Total Revenues Salaries and Benefits Materials and Operating Expenses Equipment Expenses	\$522,034 58,159,974 365,418 79,600 3,234,001 \$62,361,027 \$13,193,633 3,980,362	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696 3,234,001 \$62,685,764 \$12,132,275 2,943,697 0	Favourable/ (Unfavourable) \$5,884 0 0 354,357 (77,600) 42,096 0 \$324,737 \$1,061,358 1,036,665 0	Budget \$522,034 61,455,385 264,437 79,600 3,262,136 \$65,583,592 \$13,398,078 5,426,048	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600 3,262,136 \$64,878,214 \$12,297,195 4,547,651 0	Favourable/ [Unfavourable] \$0 0 (815,378) 0 110,000 (\$705,378) \$1,100,883 878,397 0 89,462 (2,707,103)	Budget \$229,938 63,644,728 314,303 359,600 3,321,002 \$67,869,571 \$13,441,788 5,002,750 4,211,393 9,923,312	Council Option (2,393,000) 733,000 (\$1,660,000)	\$229,938 \$229,938 1,047,303 359,600 3,321,002 \$66,209,571 \$13,441,788 4,710,750 * 0 4,211,393 9,122,312
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues Municipal levy (Fire Protection) Total Revenues Salaries and Benefits Materials and Operating Expenses Equipment Expenses Energy Costs Purchased/Contract Services Debenture & Insurance Costs	8udget \$522,034 58,159,974 365,418 79,600 3,234,001 \$62,361,027 \$13,193,633 3,980,362 3,933,031 6,758,350 1,749,860	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696 3,234,001 \$62,685,764 \$12,132,275 2,943,697 0 3,852,313 8,235,208 1,796,640	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096 0 \$324,737 \$1,061,358 1,036,665 0 80,718 (1,476,858) (46,780)	8udget \$522,034 61,455,385 264,437 79,600 3,262,136 \$65,583,592 \$13,398,078 5,426,048 4,110,128 6,945,199 540,337	Projected at December 31 \$522,034 0 60,640,007 264,437 3,262,136 \$64,878,214 \$12,297,195 4,547,651 0 0 4,020,666 9,652,302 540,337	Favourable/ [Unfavourable]	Budget \$229,938 63,644,728 314,303 359,600 3,321,002 \$67,869,571 \$13,441,788 5,002,750 4,211,393 9,923,312 4,289,574	Council Option (2,393,000) 733,000 (\$1,660,000) (292,000)	\$229,938 \$229,938 1,047,303 359,600 3,321,002 \$66,209,571 \$13,441,788 4,710,750 0 4,211,393 9,122,312 4,289,574
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues Municipal levy (Fire Protection) Total Revenues Salaries and Benefits Materials and Operating Expenses Equipment Expenses Energy Costs Purchased/Contract Services Debenture & Insurance Costs Prof Development & Training	\$159,974 \$522,034 \$58,159,974 \$365,418 \$79,600 \$3,234,001 \$62,361,027 \$13,193,633 \$3,980,362 \$3,933,031 6,758,350 1,749,860 \$75,198	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696 3,234,001 \$62,685,764 \$12,132,275 2,943,697 0 3,852,313 8,235,208 1,796,640 45,916	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096 0 \$324,737 \$1,061,358 1,036,665 0 80,718 (1,476,858) (46,780) 29,282	8udget \$522,034 61,455,385 264,437 79,600 3,262,136 \$65,583,592 \$13,398,078 5,426,048 4,110,128 6,945,199 540,337 75,198	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600 3,262,136 \$64,878,214 \$12,297,195 4,547,651 0 4,020,666 9,652,302 540,337 67,802	Favourable/ [Unfavourable] \$0 0 (815,378) 0 110,000 0 (\$705,378) \$1,100,883 878,397 0 89,462 (2,707,103) 0 7,396	Budget \$229,938 63,644,728 314,303 359,600 3,321,002 \$67,869,571 \$13,441,788 5,002,750 4,211,393 9,923,312 4,289,574 75,198	Council Option (2,393,000) 733,000 (\$1,660,000) (292,000)	\$229,938 \$1,047,303 359,600 3,321,002 \$66,209,571 \$13,441,788 4,710,750 * 0 4,211,393 9,122,312 4,289,574 75,198
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues Municipal levy (Fire Protection) Total Revenues Salaries and Benefits Materials and Operating Expenses Equipment Expenses Energy Costs Purchased/Contract Services Debenture & Insurance Costs Prof Development & Training Grants- Transfer payments	\$159,974 \$522,034 \$58,159,974 \$365,418 \$79,600 \$,234,001 \$62,361,027 \$13,193,633 \$3,980,362 \$3,933,031 6,758,350 1,749,860 \$75,198 \$25,500	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696 3,234,001 \$62,685,764 \$12,132,275 2,943,697 0 3,852,313 8,235,208 1,796,640 45,916 3,600	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096 0 \$324,737 \$1,061,358 1,036,665 0 80,718 (1,476,858) (46,780) 29,282 21,900	\$1,455,385 264,437 79,600 3,262,136 \$65,583,592 \$13,398,078 5,426,048 4,110,128 6,945,199 540,337 75,198 25,500	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600 3,262,136 \$64,878,214 \$12,297,195 4,547,651 0 4,020,666 9,652,302 540,337 67,802 5,000	Favourable/ [Unfavourable] \$0 0 (815,378) 0 110,000 0 (\$705,378) \$1,100,883 878,397 0 89,462 (2,707,103) 0 7,396 20,500	Budget \$229,938 63,644,728 314,303 359,600 3,321,002 \$67,869,571 \$13,441,788 5,002,750 4,211,393 9,923,312 4,289,574 75,198 5,000	Council Option (2,393,000) 733,000 (\$1,660,000) (292,000) (801,000)	\$229,938 \$229,938 0 61,251,728 1,047,303 359,600 3,321,002 \$66,209,571 \$13,441,788 4,710,750 0 4,211,393 9,122,312 4,289,574 75,198 5,000
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues Municipal lewy (Fire Protection) Total Revenues Salaries and Benefits Materials and Operating Expenses Equipment Expenses Energy Costs Purchased/Contract Services Debenture & Insurance Costs Prof Development & Training Grants- Transfer payments Prov to Reservers & Capital	\$159,974 \$522,034 \$159,974 \$365,418 \$79,600 \$3,234,001 \$62,361,027 \$13,193,633 \$3,980,362 \$3,933,031 6,758,350 1,749,860 75,198 25,500 25,935,812	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696 3,234,001 \$62,685,764 \$12,132,275 2,943,697 0 3,852,313 8,235,208 1,796,640 45,916 3,600 25,935,812	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096 0 \$324,737 \$1,061,358 1,036,665 0 80,718 (1,476,858) (46,780) 29,282 21,900 0	\$1,455,385 264,437 79,600 3,262,136 \$65,583,592 \$13,398,078 5,426,048 4,110,128 6,945,199 540,337 75,198 25,500 28,354,528	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600 3,262,136 \$64,878,214 \$12,297,195 4,547,651 0 4,020,666 9,652,302 540,337 67,802 5,000 28,354,528	Favourable/ [Unfavourable] \$0 0 (815,378) 0 110,000 0 (\$705,378) \$1,100,883 878,397 0 89,462 (2,707,103) 0 7,396 20,500 0	Budget \$229,938 63,644,728 314,303 359,600 3,321,002 \$67,869,571 \$13,441,788 5,002,750 4,211,393 9,923,312 4,289,574 75,198 5,000 23,972,247	Council Option (2,393,000) 733,000 (\$1,660,000) (292,000)	\$229,938 0 61,251,728 1,047,303 359,600 3,321,002 \$66,209,571 \$13,441,788 4,710,750 0 4,211,393 9,122,312 4,289,574 75,198 5,000 23,405,247
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues Municipal levy (Fire Protection) Total Revenues Salaries and Benefits Materials and Operating Expenses Equipment Expenses Energy Costs Purchased/Contract Services Debenture & Insurance Costs Prof Development & Training Grants-Transfer payments Prov to Reservers & Capital Internal Recoveries	\$152,034 \$522,034 \$58,159,974 \$365,418 \$79,600 \$3,234,001 \$62,361,027 \$13,193,633 \$3,980,362 \$3,933,031 6,758,350 1,749,860 75,198 25,500 25,935,812 6,709,281	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696 3,234,001 \$62,685,764 \$12,132,275 2,943,697 0 3,852,313 8,235,208 1,796,640 45,916 3,600 25,935,812 6,283,179	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096 0 \$324,737 \$1,061,358 1,036,665 0 80,718 (1,476,858) (46,780) 29,282 21,900 0 426,102	\$522,034 61,455,385 264,437 79,600 3,262,136 \$65,583,592 \$13,398,078 5,426,048 4,110,128 6,945,199 540,337 75,198 25,500 28,354,528 6,708,576	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600 3,262,136 \$64,878,214 \$12,297,195 4,547,651 0 4,020,666 9,652,302 540,337 67,802 5,000 28,354,528 6,708,576	Favourable/ [Unfavourable]	Budget \$229,938 63,644,728 314,303 359,600 3,321,002 \$67,869,571 \$13,441,788 5,002,750 4,211,393 9,923,312 4,289,574 75,198 5,000 23,972,247 6,948,309	Council Option (2,393,000) 733,000 (\$1,660,000) (292,000) (801,000)	\$229,938 \$229,938 1,047,303 359,600 3,321,002 \$66,209,571 \$13,441,788 4,710,750 \$4,211,393 9,122,312 4,289,574 75,198 5,000 23,405,247 6,948,309
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues Municipal lewy (Fire Protection) Total Revenues Salaries and Benefits Materials and Operating Expenses Equipment Expenses Energy Costs Purchased/Contract Services Debenture & Insurance Costs Prof Development & Training Grants- Transfer payments Prov to Reservers & Capital	\$159,974 \$522,034 \$159,974 \$365,418 \$79,600 \$3,234,001 \$62,361,027 \$13,193,633 \$3,980,362 \$3,933,031 6,758,350 1,749,860 75,198 25,500 25,935,812	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696 3,234,001 \$62,685,764 \$12,132,275 2,943,697 0 3,852,313 8,235,208 1,796,640 45,916 3,600 25,935,812	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096 0 \$324,737 \$1,061,358 1,036,665 0 80,718 (1,476,858) (46,780) 29,282 21,900 0	\$1,455,385 264,437 79,600 3,262,136 \$65,583,592 \$13,398,078 5,426,048 4,110,128 6,945,199 540,337 75,198 25,500 28,354,528	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600 3,262,136 \$64,878,214 \$12,297,195 4,547,651 0 4,020,666 9,652,302 540,337 67,802 5,000 28,354,528	Favourable/ [Unfavourable] \$0 0 (815,378) 0 110,000 0 (\$705,378) \$1,100,883 878,397 0 89,462 (2,707,103) 0 7,396 20,500 0	Budget \$229,938 63,644,728 314,303 359,600 3,321,002 \$67,869,571 \$13,441,788 5,002,750 4,211,393 9,923,312 4,289,574 75,198 5,000 23,972,247	Council Option (2,393,000) 733,000 (\$1,660,000) (292,000) (801,000)	\$229,938 0 61,251,728 1,047,303 359,600 3,321,002 \$66,209,571 \$13,441,788 4,710,750 0 4,211,393 9,122,312 4,289,574 75,198 5,000 23,405,247
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues Municipal levy (Fire Protection) Total Revenues Salaries and Benefits Materials and Operating Expenses Equipment Expenses Energy Costs Purchased/Contract Services Debenture & Insurance Costs Prof Development & Training Grants-Transfer payments Prov to Reservers & Capital Internal Recoveries	\$152,034 \$522,034 \$58,159,974 \$365,418 \$79,600 \$3,234,001 \$62,361,027 \$13,193,633 \$3,980,362 \$3,933,031 6,758,350 1,749,860 75,198 25,500 25,935,812 6,709,281	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696 3,234,001 \$62,685,764 \$12,132,275 2,943,697 0 3,852,313 8,235,208 1,796,640 45,916 3,600 25,935,812 6,283,179	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096 0 \$324,737 \$1,061,358 1,036,665 0 80,718 (1,476,858) (46,780) 29,282 21,900 0 426,102	\$522,034 61,455,385 264,437 79,600 3,262,136 \$65,583,592 \$13,398,078 5,426,048 4,110,128 6,945,199 540,337 75,198 25,500 28,354,528 6,708,576	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600 3,262,136 \$64,878,214 \$12,297,195 4,547,651 0 4,020,666 9,652,302 540,337 67,802 5,000 28,354,528 6,708,576	Favourable/ [Unfavourable]	Budget \$229,938 63,644,728 314,303 359,600 3,321,002 \$67,869,571 \$13,441,788 5,002,750 4,211,393 9,923,312 4,289,574 75,198 5,000 23,972,247 6,948,309	Council Option (2,393,000) 733,000 (\$1,660,000) (292,000) (801,000)	\$229,938 \$229,938 1,047,303 359,600 3,321,002 \$66,209,571 \$13,441,788 4,710,750 \$4,211,393 9,122,312 4,289,574 75,198 5,000 23,405,247 6,948,309
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues Municipal levy (Fire Protection) Total Revenues Salaries and Benefits Materials and Operating Expenses Equipment Expenses Energy Costs Purchased/Contract Services Debenture & Insurance Costs Prof Development & Training Grants-Transfer payments Prov to Reservers & Capital Internal Recoveries Total Expenses	\$152,034 \$522,034 \$159,974 \$365,418 \$79,600 \$3,234,001 \$62,361,027 \$13,193,633 \$3,980,362 \$3,933,031 \$6,758,350 \$1,749,860 \$75,198 \$25,500 \$25,935,812 \$62,361,027	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696 3,234,001 \$62,685,764 \$12,132,275 2,943,697 0 3,852,313 8,235,208 1,796,640 45,916 3,600 25,935,812 6,283,179 \$61,228,640	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096 0 \$324,737 \$1,061,358 1,036,665 0 80,718 (1,476,858) (46,780) 29,282 21,900 0 426,102 \$1,132,387	\$522,034 61,455,385 264,437 79,600 3,262,136 \$65,583,592 \$13,398,078 5,426,048 4,110,128 6,945,199 540,337 75,198 25,500 28,354,528 6,708,576 \$65,583,592	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600 3,262,136 \$64,878,214 \$12,297,195 4,547,651 0 4,020,666 9,652,302 540,337 67,802 5,000 28,354,528 6,708,576	Favourable/ [Unfavourable]	Budget \$229,938 63,644,728 314,303 359,600 3,321,002 \$67,869,571 \$13,441,788 5,002,750 4,211,393 9,923,312 4,289,574 75,198 5,000 23,972,247 6,948,309 \$67,869,571	Council Option (2,393,000) 733,000 (\$1,660,000) (801,000) (567,000) (\$1,660,000)	\$229,938 \$1,047,303 359,600 3,321,002 \$66,209,571 \$13,441,788 4,710,750 * 0 4,211,393 9,122,312 4,289,574 75,198 5,000 23,405,247 6,948,309 \$66,209,571
Provincial grants and Subsidies User Fees Cont'n From reserve Funds Other Revenues Municipal lewy (Fire Protection) Total Revenues Salaries and Benefits Materials and Operating Expenses Equipment Expenses Energy Costs Purchased/Contract Services Debenture & Insurance Costs Prof Development & Training Grants- Transfer payments Prov to Reservers & Capital Internal Recoveries Total Expenses Excess(Deficiency) or Revenues over Expenses	\$152,034 \$522,034 \$159,974 \$365,418 \$79,600 \$3,234,001 \$62,361,027 \$13,193,633 \$3,980,362 \$3,933,031 \$6,758,350 \$1,749,860 \$75,198 \$25,500 \$25,935,812 \$62,361,027	Actual at December 31 \$527,918 0 58,514,331 287,818 121,696 3,234,001 \$62,685,764 \$12,132,275 2,943,697 0 3,852,313 8,235,208 1,796,640 45,916 3,600 25,935,812 6,283,179 \$61,228,640 \$1,457,124	Favourable/ (Unfavourable) \$5,884 0 354,357 (77,600) 42,096 0 \$324,737 \$1,061,358 1,036,665 0 80,718 (1,476,858) (46,780) 29,282 21,900 0 426,102 \$1,132,387	\$522,034 61,455,385 264,437 79,600 3,262,136 \$65,583,592 \$13,398,078 5,426,048 4,110,128 6,945,199 540,337 75,198 25,500 28,354,528 6,708,576 \$65,583,592	Projected at December 31 \$522,034 0 60,640,007 264,437 189,600 3,262,136 \$64,878,214 \$12,297,195 4,547,651 0 4,020,666 9,652,302 540,337 67,802 5,000 28,354,528 6,708,576 \$66,194,057 (\$1,315,843)	Favourable/ [Unfavourable]	Budget \$229,938 63,644,728 314,303 359,600 3,321,002 \$67,869,571 \$13,441,788 5,002,750 4,211,393 9,923,312 4,289,574 75,198 5,000 23,972,247 6,948,309 \$67,869,571	Council Option (2,393,000) 733,000 (\$1,660,000) (801,000) (567,000) (\$1,660,000)	\$229,938 \$1,047,303 359,600 3,321,002 \$66,209,571 \$13,441,788 4,710,750 * 0 4,211,393 9,122,312 4,289,574 75,198 5,000 23,405,247 6,948,309 \$66,209,571

 $^{^{*}}$ added \$1.265M to materials to account for restatment of insurance, property taxes and communication costs