## **Appendix 4 - Service Level Reductions**

Department	Division	Amount	Description
Organizational		1,103,000	Information provided in closed session
Growth and Infrastructure	Environmental Services	500,000	Gate Fee (flat fee per visit)
Community Development	HCI	450,000	Eliminate remainder of HCI Funds
Economic Development		200,000	Reduce CGSCDC transfer
Growth and Infrastructure	Environmental Services	90,000	Reduced hours of operation for landfill sites and Walden transfer station
Growth and Infrastructure	Environmental Services	85,000	Elimination of residential exemption
Growth and Infrastructure	Environmental Services	80,000	Remove subsidy from Big Blues and only provide free blue boxes to new homes
Growth and Infrastructure	Environmental Services	65,000	Full cost recovery of Special Events
Economic Development		63,000	Reduce event support grants
Growth and Infrastructure	Environmental Services	60,000	Elimination of Free Week (Spring)
Economic Development		54,000	Eliminate of Market Program Grant
Growth and Infrastructure	Environmental Services	40,000	Elimination of Free Week (Fall)
Community Safety	Paramedic Services	29,000	Close all helipad night landing sites
Community Safety	Paramedic Services	11,000	Eliminate costs associated with base hospital certification for Paramedics

2,830,000