





- City's Strategic Plan and Organizational Structure
- Financial Accountability
- Financial Management
- Audited Financial Statements





Reporting Differences

Annual Budget	Annual Financial Statements
Non-Consolidated	Consolidated and Government Business Enterprises
Modified Cash Basis	Accrual Basis of Accounting
Capital Assets Expensed	PSAB 3150; Capital Additions/Disposals and Amortization
Expenses by Department or Service Area	Expenses by FIR Category as per MMAH







The Consolidated Financial Statements includes

- Greater Sudbury Housing Corporation
- > Downtown Sudbury
- > Flour Mill BIA
- ➤ Greater Sudbury Public Library Board
- ➤ Greater Sudbury Police Services Board

And an equity inclusion for:

- ➤ Greater Sudbury Utilities Inc.
- ➤ Sudbury Airport CDC





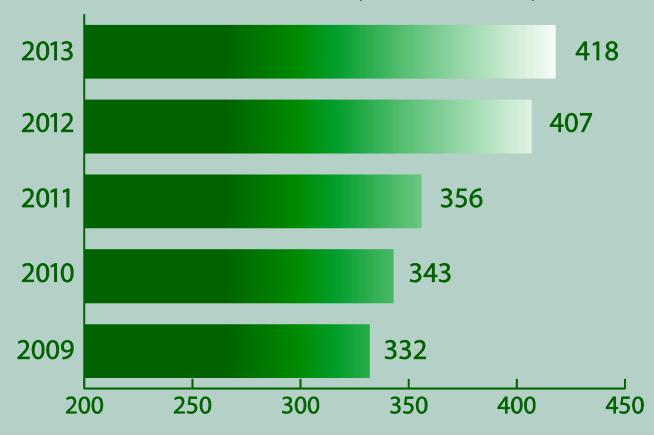
Summary Consolidated Financial Position (in 000s)

	2013	2012
Financial Assets	\$ 417,910	406,664
Financial Liabilities	231,818	218,344
Net Financial Assets	186,092	188,320
Capital Assets and other Non- Financial Assets	1,382,326	1,343,164
Accumulated Surplus	\$ 1,568,418	1,531,484





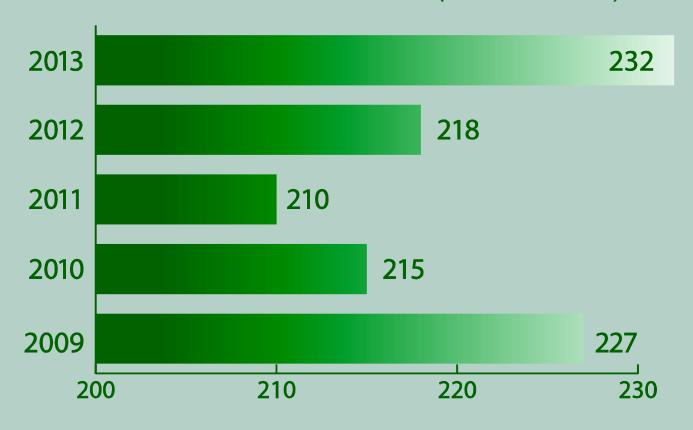
2013 Financial Assets (in millions \$)







2013 Financial Liabilities (in millions \$)







Summary Consolidated Statement of Operations (in 000s)

	2013 Budget	2013 Actual	2012 Actual
Revenues	\$ 535,480	538,921	531,804
Expenses	504,176	501,987	485,333
Annual Surplus	\$ 31,304	36,934	46,471





Annual Surplus (in 000s)

	2013	2012
Increase in investment in Capital Asset	\$ 30,214	1,906
Increase/(Decrease) in Reserve and Reserve funds	(256)	42,516
Increase in investment in Government Business Enterprises	7,053	2,737
(Decrease) in unfunded liabilities	(269)	(868)
Increase in other	194	180
Annual Surplus	\$ 36,934	46,471





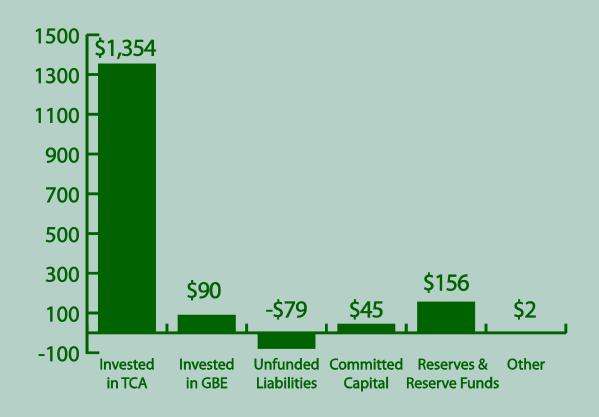
Accumulated Surplus (in 000s)

	2013 Budget	2013 Actual	2012 Actual
Opening Accumulated Surplus	\$ 1,531,484	1,531,484	1,485,013
Annual Surplus	\$ 31,304	36,934	46,471
Closing Accumulated Surplus	\$ 1,562,788	1,568,418	1,531,484





2013 Accumulated Surplus Breakdown (in millions \$)







2013 Reserves and Reserve Funds (in millions \$)

