

Auditor General's Office

2012 Audit Work Plan Status

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Auditor General
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To: Audit Committee

2012 Audit Work Plan

- **Background**
- As always, projects are identified where audit or review procedures are expected to present the greatest organizational value for the time and resources committed.
- The Audit Work Plan is and was intended to be flexible and may be amended by the Auditor General as required. The bylaw establishing the Auditor General's Office provides that once established, "no deletions or amendments to the annual audit plan shall be made except by the Auditor General, however, Council may add to the annual audit plan by a two-third's majority vote."

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Audit	Projects identified where audit or review procedures are expected to present the greatest organizational value for the time committed	Status
Auditor General Office Peer Review Audit Results	Answers the question: Who audits the auditors? <ul style="list-style-type: none"> A formal peer review conducted by independent audit professionals in accordance with generally accepted Government Auditing Standards 	COMPLETE
Water Main Emergency Repairs	To identify opportunities in support of the achievement of value for money for water distribution system repair and maintenance operations <ul style="list-style-type: none"> Evaluate oversight and management of emergency water distribution system repair activities by city crews and contractors 	COMPLETE
Impact of Changes To Road Design (Asphalt Grindings and Road Cross-fall)	To identify opportunities in support of the achievement of value for money related to the impact(s) of significant changes to road design, and to ensure that asphalt assets are safeguarded (properly accounted for) <ul style="list-style-type: none"> Evaluation of engineering, managerial and financial controls over asphalt grindings assets Review of the management of road and asphalt tendering specifications (identifying highest and best uses of asphalt, recycling of the city's asphalt grindings) Evaluation of the impact of changes to road cross fall in the costs of repair road construction, remediation and replacement 	COMPLETE

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User Fees – Shift In Funding Sources	<p>To improve communication and understanding of value for money achieved through user fees, identifying budget pressures as a result of shifts in the balance between user paid (rate) funding and general (tax) funding for various programs</p> <ul style="list-style-type: none"> User fees are generally increasing by 3 percent per year, while full program costs (direct operating, capital and overhead costs) may be increasing at a greater percent Review of the full operating and capital cost and sustainability of selected programs. 	FIELD WORK COMPLETE / PREPARING DRAFT REPORT FOR NOVEMBER AUDIT COMMITTEE MEETING
Corporate Grants, Donations and Contributions	<p>To improve communication and understanding of value for money achieved through corporate grants, donations and contributions, identifying budget pressures due to financial and “in-kind” expenditures in support of Council objectives</p> <ul style="list-style-type: none"> Determine the number of different points of access organizations and individuals have to obtain CGS support through grants, donations and other contributions Determine the types (financial and in-kind) and the value of support provided to organizations and individuals to assist them in achieving stated goals and objectives Evaluate expenditure and compliance controls as compared to city policies, bylaws and resolutions 	POSTPONED

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Falconbridge Infrastructure Stimulus Roads Project, Value For Money and Control	<p>To learn from a completed project and identify opportunities in support of the achievement of value for money for roads construction projects</p> <ul style="list-style-type: none"> • Evaluation of engineering, managerial and financial risks, opportunities and controls experienced in this project • Evaluate opportunities for improvement in capital project inspection and management for future projects • Evaluation of the final outcome (did we get what we paid for?) <p><i>We have monitored a very detailed project review of this project by the recently appointed Director of Roads. Due to the combined efforts and improvements initiated by Roads and Finance management, we believe that the time and resource commitment would exceed the additional value to the organization.</i></p>	CANCELLED
Environmental Services Waste Management	<p>A review of waste management contract(s) to identify opportunities in support of the achievement of value for money in waste management operations</p> <ul style="list-style-type: none"> • Mid point evaluation of a ten(10) year waste collection contract awarded in January 2006 • Evaluate opportunities for improvement in the handling of citizen inquiries and concerns 	STARTED / IN PROGRESS

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Advice On HCI Policy Proposal and Revisions	<i>Council gave direction for the Auditor General to advise on an original HCI policy proposal, and revision(s) to HCI policy proposal. Audit resources were used in lieu of Corporate Grants, Donations and Contributions.</i>	ADDED / IN PROGRESS
Advertising Revenue Agreement (Transit and Arena advertising) (JAN)	<p>A limited scope review of an advertising revenue agreement that had been awarded through tender process, but revisions to a signed agreement had not been completed at the time of the Transit audit.</p> <ul style="list-style-type: none"> Evaluate current contract and receivable management practices Evaluate efficiency, economy & effectiveness 	ADDED / IN PROGRESS