

(1) **Healthy Community Initiatives (HCI) Fund**

Remaining balance is to be spent in future years in support of the corporate goal of creating a Healthy Community as approved by Council on February 23, 2011. These funds are distributed at the discretion of each Councillor for their respective ward, to one specific project or to facilitate a variety of smaller projects in support of the Healthy Community Initiative's four strategic priorities. The unspent funds are reported quarterly to Council with the year-end report presented on May 1, 2012.

(2) **Administration Services**

***Administration***

Projects outstanding include a records management system, mailroom equipment, furniture upgrades, telephone system upgrades, and print shop equipment.

***Information Technology***

The main projects outstanding in this section are Microsoft office conversion, document management, application system upgrades, E-messaging and collaboration and some Hardware and Software costs.

***ERP Projects***

Funds have been approved for the implementation of ERP applications such as Peoplesoft Finance upgrade, new MMMS system, commitment control and other ERP projects. In accordance with the ERP roadmap, it is anticipated that the balance will be largely spent during 2012 to 2015.

(3) **Human Resources**

This balance relates to ergonomic assessment equipment.

(4) **Growth and Development**

***Planning and Development***

The balance includes funding designated for the Official Plan.

***Economic Development***

The balance represents funds for the development of a Tourism Reservation system and will be spent in 2012.

***Facilities***

The balance is for various roofing, interior renovation and building shell projects that were not completed prior to year-end including Tom Davies Square, LEL Centre and several public works depots.

***Solid Waste***

A number of projects remain in progress including Azilda Landfill Site road and stormwater pond, hauled sewage site closure, Sudbury Landfill Site various projects including recycling site and the solid waste management facility at Frobisher.

***Parking***

The available funding is for completion of outstanding projects including the gate arm / cash system for the Tom Davies Square parking garage, replacement of pay and display machines and signage.

**(5) Community Development**

***Health and Social Services***

There is a balance of \$600,000 to be financed from the 2012 capital envelope for the shipping and receiving area project. There are various other Pioneer Manor projects to be completed.

***Health Community***

The balance is for leasehold improvements for the Chelmsford Family Health Team.

***Leisure Services***

There is \$4.6 M in internally debt financed expenditures as approved by Council to be funded in future years for the construction of the second ice pad at Countryside Arena. A number of capital projects have been tendered and will be completed in 2012. Projects to be completed include: purchase of parks equipment, Minnow Lake dog park, Eyre playground, McClelland Arena parking lot/main entrance along with general playground and parks upgrades.

***Leisure Services - Facilities***

The majority of the capital projects have been tendered in 2011 and will be completed in 2012. Projects carried over into 2012 include: various arena health and safety retrofits, playground building roofing projects along with the balance of arena heating, ventilation and dehumidification projects.

***Library Services***

There is \$1 M in internally debt financed expenditures as approved by Council to be funded in future years for the construction of the South End Library. The balance represents funds relating to the Archives building and the library automated system.

***Cemetery Services***

The balance represents unexpended funds for data management equipment.

(6) **Infrastructure**

***Water***

There are internally debt financed expenditures as approved by Council that will be funded in future years in the amount of \$3.4 M for the Levack Water System. There are a number of multi-year projects which have been budgeted for and funded such as numerous watermain replacements for Robinson Drive, Sellwood Street, Bancroft Drive and Levesque Street, well upgrades and inspections, mandated operating manuals, SCADA and safety/security upgrades at facilities and tank inspections. Also, there are upgrades in progress at the Wanapitei and David Street water treatment plants. In addition, there are multi-phase projects such as the Valley East Water Supply Systems (Looping and Storage), Val Caron Booster and New Valley Wells. These projects will be completed over the next few years as staffing resources are available.

***Wastewater***

There are internally debt financed expenditures as approved by Council of \$1.8M for the Kingsway Wastewater and Water that is to be recovered from Section 391 charges. In addition, there was \$1.475M of projects internally debt financed expenditures for the South End Rock Tunnel as approved by Council that will be funded from the 2012 capital envelopes. There are a number of ongoing projects such as the Biosolids project, Gatchell Outfall Sewer, numerous sewer replacements and rehabilitations such as Charette Street, mandated operating manuals, upgrades at wastewater facilities including Sudbury, Chelmsford, Valley East, Walden, Azilda and Lively Wastewater Treatment Plants as well as the St. Charles Street, Jacob Street and O'Neil Drive lift stations. In addition, an ongoing project is the W / WW master plan. These projects will be completed over the next few years as staffing resources are available.

***Roadways***

Balance includes outstanding roads projects such as LaSalle and Notre Dame intersection improvements, Maley Drive extension, Bancroft Drive, Champlain Street, Winchester Drive, Levesque Street as well as various property acquisitions in relation to road construction projects. In addition, there are several outstanding bridge projects budgeted in 2011 that have not commenced during 2011 due to shortage of staffing resources including Balsam St Bridge, MR 15 Bridge, Bowlands Bay Bridge, Government Road Bridge, William Avenue Bridge, and Little Panache Lake Narrows Bridge.

***Fleet***

Starting in 2011, funds are not transferred from reserve funds until purchases are incurred. Therefore, there are no unspent approved funds in capital for fleet in 2011. The balance represents unspent approved funds from prior to 2011 capital budget year for equipment/vehicle purchases. Since year end, a portion of this balance has been identified as surplus and will be transferred back to the reserve during 2012. The reason for the surplus is better tender pricing than budgeted.

***Transit***

Balance represents unfinanced expenditures as approved by Council that will be funded in future years for the purchase and renovations for the new Transit/Fleet maintenance facility located at 1160 Lorne St.

***Municipal and Agricultural Drains and Storm Water Management***

The balance outstanding is for various storm and trunk sewer projects including the East Branch Junction Creek, Horizon Stormwater Facility, Mountain Street storm outlet and Capreol storm drainage improvements. Also outstanding are various municipal and agricultural drains as the construction spans a number of years, from the initial planning stage to the completion and billing stage. Active projects at the end of 2011 were the Joannette, Val Caron, Lavallee, Horizon and Whitson Paquette drains.

**(7) Emergency Services**

***Emergency Medical Services (EMS)***

The available funding in EMS is primarily for station development, penless technology and various equipment and supplies. It is anticipated that the balance of the funds will be spent during 2012, while funding for station development will be spent within the next few years.

***Emergency Planning***

There are unfinanced expenditures of \$3.4 M for the Lionel E Lalonde Centre which will be recovered through capital envelope commitments until 2021. The remaining balance is for public washrooms at LELC, site improvements and equipment upgrades.

**Fire Services**

The available balance is for the purchase of a pumper, small fleet vehicles and other fire equipment.

**(8) Police Services**

The capital balance relates to renovation costs and police equipment and supplies.