

2011

AUDITOR GENERAL'S STATUS REPORT ON
OUTSTANDING AUDIT RECOMMENDATIONS
FOR THE AUDIT OF SHIFT TRANSFERS –
CONTROLS OVER DISTRIBUTION AND
COMPENSATION FOR WORK



Office of the Auditor General
Bureau du vérificateur général

July 27, 2011 #2011STATUS03

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July 27, 2011

To: Audit Committee

Subject: Auditor General's Status Report on Outstanding Audit Recommendations for The Audit of Shift Transfers – Controls over Distribution and Compensation for Work – #2011STATUS03

The Auditor General's Office conducted a follow-up review on the implementation status of management's actions in response to recommendations contained in the audit report for the Audit of Shift Transfers – Controls over Distribution and Compensation for Work (#2010FIN08) dated October 26, 2010. This report contains the follow-up results on the status of the recommendations included in the report.

Management has made significant progress on implementing all outstanding audit recommendations. By implementing the recommendations, management has enhanced controls over the shift exchange process and reduced a number of risks to the City.

We conducted this follow-up audit in accordance with generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

We wish to express our appreciation for the cooperation and assistance provided to the audit team by all staff involved in this process.

Sincerely,



Brian Bigger
Auditor General

Audit Staff: Carolyn Jodouin, Senior Auditor

CC: Tim Beadman, Chief of Emergency Services
Jamie Canapini, City Solicitor
Greg Clausen, General Manager Infrastructure Services
Kevin Fowke, Director, Human Resources/Organization Development
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Marc Leduc, Fire Chief
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TABLE OF CONTENTS

Background.....	5
Process.....	5
Conclusion	6

BACKGROUND

The Auditor General's Office conducts follow-up audits to ensure that management has taken action to implement the action plans they provided, in response to recommendations contained in audit reports. We have reviewed the status of the outstanding audit recommendations previously made by the Auditor General to management.

We conducted this follow-up audit in accordance with generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

PROCESS

The follow-up process requires that management provide the Auditor General with a response on the status of each recommendation contained in previously issued audit reports. For those recommendations noted as implemented by management, audit staff conducted fieldwork to verify the accuracy of management assertions.

Table 1 represents the results of our follow-up on audit recommendations for the audit of Shift Transfers – Controls Over Distribution and Compensation For Work (#2010FIN08).

Table 1: Follow-up Results

Report Title and Date	Total No. of Recommendations Reviewed	Results of Current Review		
		Fully Implemented	Not Fully Implemented	No Longer Relevant/ Management Decision Not To Implement
Audit of Shift Transfers – Controls Over Distribution and Compensation For Work October 26, 2010	8	8	0	0

Since all recommendations are reported as being implemented, all follow-up work is complete and there will be no further report to Council in the future.

CONCLUSION

Management has made significant progress by implementing all outstanding recommendations. By implementing the recommendations, management has enhanced controls over the shift exchange process and reduced a number of risks to the City.
