



Finance Committee Meeting  
April 6<sup>th</sup> 2011

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## **Municipal Tax Levy Increase – 3.9%**

Key Highlights of Budget Pressures:

➤ OMERS	\$1.7 M
➤ Allocated Costs from WWW	\$1.9 M
➤ Greater Sudbury Housing Corp	\$0.7 M
➤ Pioneer Manor	\$0.7 M
➤ Fuel & Energy costs	\$1.1 M
➤ Fire Budget	\$1.1 M
➤ OMPF Change	\$1.2 M



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## Option 1

### Municipal Tax Levy Increase

Option 1: March 28th	4.2%
Less: Proposed Funding Sources and Reductions	(0.3%)
Add: One-Time Funding of Enhancement Options (\$1.5 M)	( - %)
Revised Option 1: April 6th	3.9%



## Proposed Changes to Budget - 3.9%

Deferral of increase to Healthy Communities Funding	\$190,000	} (0.3%)
WSIB Premium reduction	\$54,000	
One-Time funding from Organizational Development Reserve	\$60,000	
One-Time Funding from Provincial Gas Tax Reserve	\$96,000	
Reduction of grant to Samaritan Centre	\$8,000	
One-Time funding from Reserve for reduction to Social Programs Grant	\$150,000	



## One Time Funding Enhancements - \$3.1 Million

**Capreol Park** Dog Park **Building Permits Software**

McCrea Height Playground Toe Blake Arena

**Howard Armstrong Skateboard Park**

Eyre Playground Chelmsford F.I.T Crime Stoppers Grant

**\$750,000 Summer Roads Maintenance (one time)**

McClelland Arena Transit Services Lake Panache

**Physician Recruitment** Rick MacDonald Park

McFarlane Lake Playground **Emergency Shelter Top-up**

**Junction Creek Waterway Park** Cote Park



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## Municipal Tax Levy: Options

	Option 1	Option 2	Option 3
Municipal Tax Levy Increase	3.9%	4.3%	4.5 %
Enhancement Options	\$3.3 M	\$4.1 M	\$4.6 M



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## Municipal Tax Levy: Service Level Enhancements

Option 1 3.9%	Option 2 4.3%	Option 3 4.5%
Transit	\$750,000 permanent funding for Roads Maintenance	Outdoor Rinks
Homelessness		Recycling
Parks & Playgrounds		Community Grants
One Time Summer Roads Maintenance		Parks, Libraries

  
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## Municipal Tax Levy: Options

	Option 1	Option 2	Option 3
Municipal Tax Levy Increase	3.9%	4.3%	4.5 %
<b>Funding Sources:</b>			
2011 Tax Levy	\$45,894	\$795,894	\$1,072,177
2012 Tax Levy	\$195,540	\$195,540	\$369,240
Reallocation of Capital Funding	\$400,000	\$400,000	\$400,000
Tax Rate Stabilization Reserve	\$2,678,900	\$2,678,900	\$2,708,900

  
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## Reserves and Reserve Funds

	Tax Rate Stabilization Reserve	Capital Financing General
Forecasted Balance December 31, 2010	\$3.3 M	\$3.5 M
Capital Budget 2011		(\$1.2 M)
2011 Budget Enhancements	(\$2.7 M)	
Forecasted Balance 2011	\$0.6 M	\$2.3 M



## Impact of 3.9% Municipal Tax Increase (CVA \$200,000)

Area Rating	Tax Increase %	Annual Tax Increase \$
Career / Urban	4.1	112
Composite / Commuter	3.8	97
Volunteer / Commuter	3.5	86
Volunteer	3.5	83



## Water / Wastewater Budget

### Capital Enhancement Options

	Base Budget	OPTION 1	OPTION 2
Base Rate Increase	3.4%	3.4%	3.4%
Additional Capital Increase	-	1.7%	3.5%
Overall WWW Rate Increase	3.4%	5.1%	6.9%



## 2012 Budget Process: Toward Fiscal Sustainability Plan

- \$494,000 of anticipated savings for 2012 Budget
- Medium and Long-Term Action Items
  - Fleet
  - Buildings
  - Contract Services
  - Synergies from Cross Departmental Reviews



## **2012 Budget Process: Policy Pieces**

- IT Growth: Cell phones, Laptops
- Professional Development Plan
- Operating Budget Policy
- Capital Budget Policy
- Purchasing By-Law
- Review of Budget Methodologies



## **2012 Budget Process: Policy Pieces**

- Staffing and Overtime
- Roads Maintenance
- Outdoor Rinks
- MySudbury
- Memberships, Subscriptions



## **2012 Budget Process: Policy Pieces**

- Usage of Municipal Facilities – Arena, Ballparks, Soccer Fields, Outdoor Rinks
- Pioneer Manor
- Benchmarking: OMBI and MPMP



## **2012 Budget: Changes to Budget Option Process**

- Public Input
- Policy Implication: Report to Council Committee for Recommendation to Finance
- Council Reports: Disclosure of Refer to Budget
- Council Referrals: Prioritization of Existing Healthy Communities Funding





## **2012 Budget: Other items**

- On-going Management of Capital Lists
- 2012 Budget Schedule
- CAO Detailed Budget Review



## **2012 Budget: Water and Wastewater**

- Use of Fluoride in Water
- Sustainable Capital Asset Management Plan for Water/Wastewater
- Non-Revenue Water
- Rate Structure Review: Heavy Users



## Questions



  
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