

Appendix A

CONTINUITY OF RESERVES & RESERVE FUNDS
December 31, 2011 Forecast

Account Name	Est Balance 31-Dec-10	Investment Income	2011 Transactions	Est Balance 31-Dec-11
CONTINUITY OF RESERVES				
Election	(431,877)		(268,000)	(699,877)
Library Reserve Committed	(14,910)		-	(14,910)
Library/Citizen Service Centre Reserve	(75,454)		-	(75,454)
Land Reclamation Reserve	(522,464)		68,786	(453,678)
Various Expenditures	(2,287,895)		1,003,508	(1,284,387)
Ontario Works	(340,150)		-	(340,150)
Organizational Development	(538,765)		-	(538,765)
P.M.Fundraising	(98,320)		98,320	(0)
Future D/C Study	(15,788)		-	(15,788)
Tax Rate Stabilization	(3,775,630)		-	(3,775,630)
Tax Rate Stabilization-Committed	(1,231,805)		55,524	(1,176,281)
Vector Borne Disease	(107,000)		-	(107,000)
Total Reserves	(9,440,058)	-	958,138	(8,481,920)

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Account Name	Est Balance 31-Dec-10	Investment Income	2011 Transactions	Est Balance 31-Dec-11
CONTINUITY OF RESERVE FUNDS				
General Reserve Funds				
Greater City Sick Leave	(2,793,743)	(72,116)	106,828	(2,759,031)
Police-Sick Leave	(1,956,672)	(56,725)	(156,781)	(2,170,178)
Police Part 65 Benefits	(420,441)	(11,285)	(0)	(431,726)
Human Resources Management	(7,015,920)	(188,306)	-	(7,204,226)
H.R. Comm - Succession Planning	(1,531,099)	(36,680)	164,460	(1,403,320)
H.R. Committed to	(2,293,907)	(57,933)	135,433	(2,216,407)
WSIB Schedule 2	(1,941,955)	(56,692)	(170,268)	(2,168,915)
Insurance	(1,042,842)	(31,177)	(118,748)	(1,192,767)
Environmental/Other Initiatives	(649,962)	(17,445)	-	(667,407)
P.M.Donations	(48,566)	(869)	16,180	(33,255)
Industrial Park Reserve	(1,853,318)	(45,378)	162,618	(1,736,078)
Regional Industrial R.F.Committed	(1,173,348)	(31,492)	(0)	(1,204,840)
Community Initiatives (NOSA)	(1,575,129)	(69,116)	(1,000,000)	(2,644,245)
Regional Business Centre	(629,191)	(14,351)	94,484	(549,059)
Roads Winter Control	(3,000,000)	(80,520)	0	(3,080,520)
VETAC	(4,440)	(119)	0	(4,559)
Agricultural Drains	(714,862)	(16,898)	85,287	(646,472)
Police Services Donations	(111,935)	(3,004)	0	(114,939)
Cemeteries	(387,670)	(10,712)	(11,442)	(409,824)
General Reserve Funds Subtotal	(29,145,000)	(800,819)	(691,949)	(30,637,768)
Capital Reserve Funds				
Land Acquisition	(1,992,149)	(63,265)	(365,000)	(2,420,414)
Parking Improvements	(2,091,783)	(58,274)	(79,376)	(2,229,432)
Social Housing Capital	(6,682,951)	(174,001)	200,000	(6,656,953)
Communications Infrastructure	(929,188)	(40,909)	(595,000)	(1,565,097)
Stomrwater Management	(519,219)	(13,936)	(0)	(533,155)
Centennial Drive Booster Station	(75,674)	(2,031)	(0)	(77,705)
South End Library	-	(1,528)	(56,920)	(58,448)
Emergency Service Ambulance	(2,058,485)	(58,990)	(139,376)	(2,256,852)
Larch Street Reserve Fund	(1,660,686)	13,930	2,179,681	532,925
Cap Fin R/F Info Tech	(2,809,203)	(72,446)	110,000	(2,771,649)
Equipment & Vehicle Replacement - Fleet	(3,586,650)	(98,815)	(95,000)	(3,780,465)
Equipment & Vehicle Replacement - Police	(1,494,916)	(19,501)	768,340	(746,077)
Equipment & Vehicle Replacement - Transit	(2,172,389)	(20,622)	1,404,044	(788,967)
Equipment & Vehicle Replacement - Fire	(170,913)	(0)	170,913	(0)
Recycling Equipment	(1,138,269)	(27,297)	121,251	(1,044,314)
Equipment & Vehicle Replacement - Parks	(129,135)	(1,165)	85,719	(44,582)
Cap Fin R/F Solid Waste	(2,607,973)	(48,016)	819,000	(1,836,988)
Capital Financing Reserve Fund	(3,988,656)	(75,951)	1,158,875	(2,905,731)
Capital Financing Committed	(890,832)	(23,493)	15,524	(898,801)
Cap Fin R/F Administrative	(107,600)	(12)	107,136	(477)
Cap Fin R/F Ecom Dev	(137,662)	(3,695)	-	(141,357)
Cap Fin R/F Econ Dev Comm	(443,835)	(8,742)	118,133	(334,443)
Cap Fin R/F P.W. Bldg	(291,532)	(7,825)	(0)	(299,356)
Cap Fin R/F P.W. Bldg Comm	(390,765)	(11,835)	(50,200)	(452,801)
Cap Fin R/F-Police	(1,588,613)	(31,956)	398,000	(1,222,569)
Cap Fin R/F - Roads	(4,119,138)	(70,297)	1,500,000	(2,689,435)
Cap Fin R/F - Roads Committed	(504,237)	(13,534)	-	(517,771)
Cap Fin R/F-Wastewater	(1,180,930)	(31,696)	0	(1,212,626)
Cap Fin R/F-Wastewater-Committed	(549,960)	(14,761)	(0)	(564,720)
Cap Fin R/F-Water	(3,788,042)	(101,670)	0	(3,889,712)
Cap Fin R/F-Water Committed	(5,730)	(154)	-	(5,884)
Cap Fin R/F- H & S.S.	(354,323)	(749)	326,400	(28,672)
Cap Fin R/F- H & S.S. - Committed	(242,772)	(5,743)	28,800	(219,714)
Cap Fin R/F - Fire	(29,229)	(0)	29,228	(1)
Cap Fin R/F Leisure Services Committed	(69,084)	(1,854)	0	(70,938)
Cap Fin R/F Leisure Services	(368,337)	(9,886)	0	(378,223)
Capital Reserve Funds Subtotal	(49,170,858)	(1,100,720)	8,160,172	(42,111,406)
Total Reserve Funds	(78,315,857)	(1,901,539)	7,468,223	(72,749,174)
Total Reserves and Reserve Funds	(87,755,915)	(1,901,539)	8,426,361	(81,231,094)

Note 1

Note 1 Interest is contributed in accordance with the reserve and reserve fund by-law. It has been estimated that the City's rate of return on investments will be approximately 2.6%