

Request for Decision

Request to Establish a Community Action Network in Ward 10

Presented To:	City Council
Presented:	Tuesday, Nov 24, 2020
Report Date	Thursday, Nov 12, 2020
Type:	Routine Management Reports

Resolution

THAT the City of Greater Sudbury approves the creation of the Ward 10 Kingsmount/Bell Park Community Action Network, as outlined in the report entitled "Request to Establish a Community Action Network in Ward 10" from the Chief Administrative Officer, presented at the City Council meeting on November 10, 2020.

Relationship to the Strategic Plan / Health Impact Assessment

CANs support the City's Strategic Plan priorities of creating a healthy community and strengthening community vibrancy. They create opportunities for broader engagement in the community and work collaboratively with citizens and other community groups to advocate for positive change, for the benefit of the community. They also support the City's Population Health and Well-Being priorities by creating a culture of understanding and support and a welcoming community for all ages, and encouraging resiliency of individuals in neighbourhoods, play for all ages and healthy streets.

Report Summary

This report seeks City Council approval to establish the Kingsmount/Bell Park Community Action Network (CAN) in Ward 10.

Financial Implications

CANs receive an Annual Community Grant of \$2,500.

If approved, this amount will be included in the 2021 Budget. For 2020, a partial financial consideration will be provided. As this is an unbudgeted expenditure, this will form part of the year-end position.

This would assist the group with projects they intend to undertake this fall until they are eligible for the 2021

Signed By

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grant, which is issued by June of every year.

EXECUTIVE SUMMARY

This report seeks City Council approval to establish the Kingsmount/Bell Park Community Action Network (CAN) in Ward 10.

CANs bring people together to build a strong and vibrant community. They represent the collaborative efforts of citizens who care about where they live and want to make their neighbourhoods the best they can possibly be. CANs enable citizens to participate in their community, identify community needs and priorities, and take action by implementing projects and initiatives with a positive impact.

BACKGROUND

In early 2019, City staff were contacted by a resident interested in starting a CAN in the Kingsmount/Bell Park area of Ward 10. Community outreach was done through networking, email and social media. After some delays due to COVID-19, a virtual meeting was held in July 2020 with interested residents. The group has held a number of community meetings since that time, and have worked with Ward Councillor Fern Cormier and City staff throughout the process. Several community members have volunteered to hold executive positions required to formally establish a CAN.

The group has identified a number of community projects to prioritize, including community engagement through neighbourhood events, urban tree planting, historical hikes and trail improvements. Volunteers are passionate and eager to get involved, having already begun working on improvements to the Roxborough Trail by spreading wood chips donated by the City.

There are currently 15 active CANs in Greater Sudbury:

Azilda
Capreol
Chelmsford
Coniston
Copper Cliff
Donovan Elm-West
Flour Mill
Garson-Falconbridge
Minnow Lake
Onaping Falls
South End
Uptown
Valley East
Ward One
Ward Eight

NEXT STEPS

Upon City Council approval, the new Kingsmount/Bell Park Ward 10 CAN will be officially established, and the following action will be taken:

- The CAN will appoint members to the executive roles of the CAN, which includes Chair/Co-Chairs, Secretary and Treasurer.
- CGS staff will educate and train the new CAN Chair and executive on the Terms of Engagement (Appendix A) and the Standard Operating Procedures (Appendix B).
- The CAN Chair will be partnered with a more experienced CAN chair who will act as a mentor.
- The City will designate a staff liaison to work with and assist the CAN in their day-to-day activities.
- The City will perform a review of the CANs as part of the development of the Community Engagement Strategy.

RESOURCES CITED

City Council Report, December 12, 2017: Request for Decision Revised Terms of Engagement for Community Action Networks

<https://agendasonline.greatersudbury.ca/index.cfm?pg=agenda&action=navigator&id=1138&itemid=13766&lang=en>

City of Greater Sudbury, Community Action Networks

<https://www.greatersudbury.ca/city-hall/get-involved/community-action-networks/>

Community Action Network Terms of Engagement

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Community Action Network Terms of Engagement

BACKGROUND

The City of Greater Sudbury (CGS) established Community Action Networks (CANs) to provide a line of communication between the community and the City, and to help with the planning and implementation of community initiatives. CANs bring citizens together to build strong, engaged communities, foster civic engagement and encourage public participation in local and municipal projects.

VISION

Engagement, public participation, and constructive dialogue between the City of Greater Sudbury and its citizens are cornerstones of good governance. CANs are open to the public and inclusive. They work collaboratively with the City to inform, consult and involve residents in local and municipal projects, processes and services.

MISSION

- CANs take action and implement projects and initiatives which have a positive impact on the quality of life in Greater Sudbury.
- CANs create opportunities for broader engagement in their communities.
- CANs work collaboratively to advocate for positive change and the betterment of the community.
- CANs help identify community needs and establish cooperative working relationships with other groups within the City.

VALUES

- CANs are open and inclusive to all.
- CAN participants respect one another, municipal and CAN processes, and each other's roles and responsibilities.
- CANs take the social, economic, and environmental needs of their respective communities into consideration when establishing priorities.

- CANs reflect the unique perspective, values, and needs of their respective communities.

Strategic Framework

The City of Greater Sudbury has adopted the International Association for Public Participation's Public Participation Framework, which is an international standard to promote public participation in relation to individuals, government, institutions, and other entities that affect the public interest. This framework outlines five pillars of engagement: Inform, Consult, Involve, Collaborate, and Empower (see Appendix D – How the City of Greater Sudbury Engages CANs - A Visual Representation). The City strives to engage citizens keeping their needs, the organization's needs, and the Public Participation Policy in mind. The City is committed to engaging meaningfully with citizens, and has also adopted a model of Open Government that is based on the principles of open information, open data, open dialogue and open doors. It aims to strengthen governance by promoting greater transparency, accountability and public engagement. This means that the City will engage in two-way conversations and open dialogues that engage citizens in public debate and decision-making on the development and delivery of municipal programs, services and policies.

Community Action Network Benefits

Community Action Networks bring people together to build a healthy community. Healthy communities are strong and vibrant. They emerge from the collaborative efforts of citizens who care about where they live and want to make their neighbourhoods the best they can possibly be. Community Action Networks provide the resources to make this happen. The City of Greater Sudbury recognizes the following benefits in establishing and supporting Community Action Networks:

- CANs enhance the overall quality of life in Greater Sudbury in social, environmental and economic sectors.
- CANs enable citizens to participate, appreciate, and fully understand the services offered by community organizations, groups and the City of Greater Sudbury.
- CANs help identify community needs and establish cooperative working relationships with the CGS, and other groups within the community.
- CANs promote democracy and inclusiveness by giving participants (community, Council, City staff) a unique vehicle to work in harmony toward common goals.

- CANs provide a mechanism for planning at the community level by identifying different projects with which individual Community Action Networks will be involved.
- CANs foster civic engagement and public participation in municipal projects and services.

CAN Eligibility Requirements

- Are community driven and led.
- Are non-profit in nature and not-incorporated.
- Are open and transparent to the public.
- Strive to represent the broad interests of the community.
- Adhere to the Standard Operating Procedures of the Terms of Engagement.
- Have an elected Executive.

Objectives of CANs

- To actively respond to the community's needs and priorities by facilitating and promoting activities that empower residents to participate in community, economic and social development projects in their area.
- To operate in partnership with other community agencies and identify existing community resources to ensure their effectiveness in responding to community needs.
- To undertake and promote new initiatives in response to community priorities, and where possible, to consider the alignment between the initiatives and goals/objectives of the CAN, and the strategic priorities of the CGS.
- To work in cooperation with other community groups in nurturing civic pride and engagement within each community.

ROLES AND RESPONSIBILITIES

CANs are responsible for:

- Engaging the community and encouraging participation in the CAN.
- Providing a safe and welcoming atmosphere for citizens to come together.
- Networking within the community (other community groups, businesses, seniors, youth, and other) to represent and engage the community.
- Communicating their programs and activities to the CGS and local residents on a regular basis.
- Coordinating a visioning session to identify CAN priorities at least once every four years.
- Reviewing CAN priorities on an annual basis.
- Promoting the vision and priorities of the CAN and the City of Greater Sudbury sponsored programs and initiatives at the community level, where feasible.
- Encouraging feedback on CGS matters requesting community input.
- Operating in accordance with the CAN Standard Operating Procedures.

The City of Greater Sudbury is responsible for:

- Engaging CANs and the community through public participation and community engagement.
- Providing a staff liaison to be the primary point of contact for the CANs.
- Providing information about City programs, policies, procedures and opportunities for public input.
- Assisting CANs in obtaining access to community facilities, space and equipment/resources (as needed).
- Providing CANs with community grant funding subject to approval by City Council.
- Providing comprehensive liability coverage for registered and approved CAN events, organizers and volunteers.
- Providing information on City-wide campaigns and programs as projects of value that CANs may support and implement within their areas.

- Providing a Guidebook for the CAN Chairs/CAN Executive.
- Providing a forum for CANs to network and exchange information (CAN Summit and other).
- Providing training, educational and learning opportunities, when available.
- Assisting with CAN promotional efforts where appropriate, including marketing the CAN to the community.

The CGS Staff Liaison is responsible for:

- Building awareness and capacity within CGS about the relationship between CGS and CANs.
- Working collaboratively with the CANs to understand the concerns of the community.
- Advising the CAN on City matters (policy, business and other).
- Liaising with other CGS departments on CAN matters.
- Ensuring the CAN is informed about City Policies and Procedures.
- Assisting with CAN Visioning Sessions.
- Reviewing CAN communication materials.
- Attending every second CAN meeting, and providing support for special meetings such as annual meetings or visioning sessions, wherever possible.

The City Councillor is responsible for:

- Assisting with CAN inquiries regarding City services, facilities and programs where appropriate.
- Attending CAN meetings when available.
- Liaising with the CAN Chair.

APPENDIX A

BUDGET, ACCOUNTING AND FINANCIAL RECORD KEEPING

CANs may receive an annual community grant, subject to Council approval, through the City's Community Grants Program. The purpose of the community grant is to assist CANs with administrative costs associated with the business of the CAN. The CANs shall adhere to the following financial practices:

- CANs shall maintain accurate records of all expenditures of funds allocated through CGS.
- CANs shall prepare and submit an annual report for the previous year's activities, no later than thirty 30 days after year end (December 31).
- A maximum of 25% of the community grant may be carried over to the next grant year with CGS approval. Any grant money beyond that amount, not spent during the granting year, will be deducted from the next year's grant.

APPENDIX B

ELIGIBLE CAN OPERATING COSTS (FOR THE COMMUNITY GRANT)

CANs will receive an annual grant, pending Council approval, to cover eligible operating and administrative costs. The funds are intended to cover the costs associated with promotion of activities, photocopying, mailings, web site maintenance, and other day-to-day expenses, these include (but are not limited to):

- Office supplies (paper, printer ink, pens, CDs, and other)
- Printing and photocopying (black and white or colour)
- Postage (stamps, envelopes, ad mail, courier costs)
- Advertising
- Mileage payable to members on CAN business (paid at the CGS rate)
- Refreshments for meetings/events
- Developing a website, website administration and web page hosting
- Promotional materials and activities.

Special Consideration:

- Up to 25% of the annual grant may be spent on CAN projects. This may include capital expenditures such as contributions toward the purchase of a bench, playground equipment, signage, trees, mulch for a trail, etc.
- CANs may not donate community grant funding to other groups or initiatives.

Resources available to CANs (at no direct cost) through CGS:

- Meeting and office space at City-owned locations, subject to availability.
- Liability insurance coverage for approved CAN activities and events.
- Photocopying or printing at Libraries and Citizen Service Centres of up to 50 pages monthly (agendas and minutes).

Examples of items that are not eligible expenditures:

- Personal internet access fees
- Monthly rent/utility bills
- Computers (not including supplies such as paper, ink)
- Staff costs
- Donations to other groups or initiatives
- Alcohol.

APPENDIX C

COMMUNITY ACTION NETWORK ANNUAL REPORT

(To be submitted to your Community Engagement Co-ordinator by January 30th)

Community Action
Network:

CAN Chair:

Telephone:

Email:

Treasurer:

Telephone:

Email:

Please list the expenditures from the CGS funds received and include all receipts for reconciliation (\$2,500).

Item	CGS Grant (including tax)
Office Supplies	\$
Printing/Photocopying	\$
Mail/AdMail	\$
Advertising	\$
Website Administration	\$
Meeting Expenses	\$
Other (please identify)_____	\$
Other (please identify)_____	\$
TOTAL	\$
Balance Forward (From Previous Year)	\$
Current Account Balance	\$

Describe any partnerships established or activities pursued during the past year, including any funding or support that you have leveraged.

What are your plans for next year?

Name

Signature

Date

APPENDIX D

HOW THE CITY OF GREATER SUDBURY ENGAGES CANs (A VISUAL REPRESENTATION)

	Inform	Consult	Involve	Collaborate	Empower
Overview	<ul style="list-style-type: none"> • To provide information to increase the community's understanding the problem, alternatives, opportunities and/or solutions 	<ul style="list-style-type: none"> • To obtain community feedback on analysis, alternatives and/or decisions 	<ul style="list-style-type: none"> • To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered 	<ul style="list-style-type: none"> • To partner with the public in each aspect of the decision-making process from development to solution 	<ul style="list-style-type: none"> • Place decision-making in the hands of the public • Promotes sustainable decisions by recognizing and communicating the needs and interests of all participants, including decision makers
CAN Development	<ul style="list-style-type: none"> • Few active members • Informal operating structure • Narrow Focus • Undeveloped ties with local associations 	<ul style="list-style-type: none"> • Loose structure (Co-Chairs) • One or two active projects • Some key community organizations involved 	<ul style="list-style-type: none"> • Some working committees • Well organized with regular meetings and broad community involvement 	<ul style="list-style-type: none"> • Youth, senior and business representation • Community associations well represented • Functioning sub-committees and executive 	<ul style="list-style-type: none"> • CAN well developed and connected to the community
Leadership	<ul style="list-style-type: none"> • Staff guiding process 	<ul style="list-style-type: none"> • Key community champions identified to work with staff 	<ul style="list-style-type: none"> • Transfer of leadership to CANs • Established executive in place 	<ul style="list-style-type: none"> • CAN Executive developing new leaders (succession planning) 	<ul style="list-style-type: none"> • CAN lead in collaboration with the community • Shared leadership of community-led projects with decision-making at the community level
CAN Role	<ul style="list-style-type: none"> • Disseminate information received to local community • Identify additional community 	<ul style="list-style-type: none"> • Provide feedback which represents the broad community • Identify 	<ul style="list-style-type: none"> • Lead, engage and mobilize community groups and members • Use 	<ul style="list-style-type: none"> • Involve and engage existing local community associations • Explore external funding opportunities to 	<ul style="list-style-type: none"> • Engage the public in decision making • Make decisions which reflect the interests and

APPENDIX D

HOW THE CITY OF GREATER SUDBURY ENGAGES CANs (A VISUAL REPRESENTATION)

	Inform	Consult	Involve	Collaborate	Empower
	partners • Work with CGS to increase participation in City programs (Community Clean Up Blitz, Trails, etc.)	community partners	visioning sessions & SWOT Analysis to identify community priorities	assist project funding	concerns of the community • Seek out public participation and facilitate the involvement of those affected by or interested in a decision
CGS Staff Liaison Role	• Help navigate/guide CAN • Respond to inquiries • Educate CGS departments and Council regarding CANs	• Animator • Keep other departments & Council informed	• Enable • Engage • Facilitate • Keep other departments & Council informed	• Project support • Access to resources • Keep other departments & Council informed	• Provide tools for engagement • Provide participants with the information they need to participate in a meaningful way
CGS Role	• Listen • Respond to CAN inquiries • Provide information through brochures, media releases, public meetings, etc.	• Solicit feedback • Provide information • Survey CANs regarding potential policy changes • Attend meetings, as requested with CANs to discuss plans and alternatives	• Engage CANs at the onset when considering changes to policies, procedures, etc. • Be involved in the decision-making process • Provide feedback on how public input influences decisions	• Work with CANs to help realize outcome based Municipal projects (i.e. trails, parks, etc.) • To use CANs as a community sounding board • Incorporate input from CANs into decision making	• Assist CANs with community engagement and help facilitate their ability to encourage public participation

Community Action Network Standard Operating Procedures

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STANDARD OPERATING PROCEDURES

1. Membership

Membership is open to any Greater Sudbury resident who resides or owns a business or property in the established boundaries of the CAN. CANs are comprised of a minimum of two Executive members (Chair and Treasurer) and an unlimited number of members at large. Members do not receive any compensation or remuneration for participation.

2. CAN Structure – CAN Executive

The CAN Executive shall consist of members elected by the CAN membership. The business of the CAN, including management of the CAN's finances, shall be administered by the Executive, which holds the following positions for a two-year term:

- Chair (or Co-Chairs)
- Vice Chair (optional)*
- Secretary *
- Treasurer *

* CANs may chose to combine these executive positions.

2.1. Descriptions of Executive Committee Members

2.1.1. Chairperson

- Coordinate and chair all meetings of the CAN.
- Provide leadership for the CAN Executive and subcommittee activities. Ensure members are aware of their obligations and responsibilities.
- Represent the CAN at functions or meetings.
- Be a contact person between the community, the City of Greater Sudbury (CGS), and the Ward Councillor(s) in their area.
- Ensure timely responses to all inquiries from community members. Facilitate the resolution of issues that arise.

- Attend CAN functions held within the community (when possible).
- Ensure that the CAN's financial obligations are met.
- Act as the spokesperson for the CAN with media, as required.
- Act as a signing officer on CAN cheques.
- Co-ordinate the completion of the CAN Annual Report.

2.1.2. Vice-Chair/Co-Chair

- Act on behalf of the Chair, as required.
- Act as a signing officer on CAN cheques.
- Take on special projects, as requested by the Chairperson and/or Executive.

2.1.3. Secretary

- Record minutes of CAN meetings, and include a list of action items from these meetings to be published within the minutes. A complete draft of the minutes should be distributed to executive members following the meeting for review and feedback. Keep and maintain a record of the meeting minutes.
- Maintain a current mailing/contact list of all CAN members and volunteers.

2.1.4. Treasurer

- Prepare cheques as required, and act as a signing officer.
- Maintain a record of all receipts and disbursements, and a record of all assets and liabilities. Ensure records are kept for seven years.
- Deposit funds in the bank account on a timely basis and reconcile the bank account on a monthly basis.
- Coordinate the preparation of the annual budget report for approval.
- Ensure financial policies and procedures are followed.
- Make the financial books and files available for audit each year.

- Report on the CAN's financial status at CAN meetings, and alert the Executive of any concerns.
- Make the Chair aware of any issues requiring her/his attention.

3. Sub-Committees

Sub-committees may be established to meet specific needs of the CAN and can be created and/or dissolved as deemed necessary by the Executive providing that:

- The objectives are consistent with the purpose of the CAN.
- The sub-committee agrees to participate in the CAN in order to coordinate its plans and programs.
- The sub-committee agrees to operate in accordance with the CAN Terms of Engagement, Standard Operating Procedures, and CGS policies and procedures.

Sub-committees may include members of the CAN, as well as volunteers who are not CAN members. This may include individuals or organizations with a particular area of expertise. A member of the sub-committee is responsible for acting as lead, and for communicating with the Executive. A list of sub-committee members, along with their contact information, shall be provided to the CAN Secretary.

4. Meetings

With input from the members, the CAN executive determines a schedule of dates, times and location of meetings. The CAN will hold meetings or community engagement opportunities no less than four times each year. The CAN executive communicates the meeting schedule to the community, City Councillor and CGS Staff Liaison, and may use various communication methods to ensure inclusivity, including email, social media, website, Canada Post, flyers, and personal contact with members.

The CAN Executive may hold meetings to plan or discuss items that will be communicated to the broader membership. All Executive meetings are open to CAN members and the public.

5. Agendas and Minutes

Agendas and minutes for CAN meetings must be communicated to CAN members, the Ward Councillor(s) and CGS Staff Liaison in advance of the meeting. Any CAN member may submit a request to the CAN Chair for consideration to be added to the meeting agenda.

6. Delegations and Presentations

Any delegation, group or individual wishing to address the CAN, or make a presentation at a CAN meeting should submit their request to the CAN Chair at least two weeks prior to the meeting. The CAN Executive will determine whether the presentation is appropriate for the meeting and the amount of time that will be allocated to the item.

7. Public Participation

Following the City's Public Participation Policy, the CAN Terms of Engagement helps to define the interaction between Council, City staff and CANs. The CGS has adopted the International Association for Public Participation Framework. This framework outlines five pillars of engagement: Inform, Consult, Involve, Collaborate and Empower. The CGS strives to engage citizens keeping their needs, the organization's needs, keeping the policy in mind, and is committed to engaging meaningfully with citizens. This means that the CGS will engage in a two-way conversation on projects, services, policies and programs in ways and in locations that encourage participation.

8. Special Events

Special events are a great way to celebrate in the community. A well planned special event takes a significant amount of volunteer/staff time, positive energy and adequate funding and insurance to deliver. CANs should work closely with their CGS Staff Liaison by providing them with the details of the planned activity/event at least two months in advance, whether it is on City property or private property. The CGS Staff Liaison will work with CANs, and other City departments, to ensure that all the necessary permits, insurance and permissions are in place.

9. Voting

CANs make decisions by consensus. If a consensus cannot be reached, a question will be put to a vote in the form of a motion and each member will be allowed one vote. If unable to attend the CAN meeting, registered CAN members may submit their vote in advance, with an absentee ballot to the CAN Chair, either by mail or email. Motions require a simple majority to pass. The Chair will be the deciding vote if there is a tie. The CGS Staff Liaison and the Ward Councillor(s) will serve in a non-voting capacity. In order to be eligible to vote at a CAN meeting, the individual must live or work in the area of the Ward that the CAN encompasses, or own property or a business in the area of the Ward as defined by the CAN boundaries.

10. Election and Tenure of the Executive

The election of the Executive shall take place by vote every two years at a CAN meeting that is promoted to the community in advance. Executive members should not hold the same position for more than two terms unless they are elected by acclamation. If possible, the Chair and Vice-Chair/Co-Chair should be elected in alternate years for succession continuity.

11. Starting a CAN

When there is interest from a particular area of the community to start a CAN, the CGS Staff Liaison will work with interested parties to determine what area they represent and whether they can work with an existing CAN. The CGS Staff Liaison will assist the group with the process to establish the CAN, and if necessary a report will be presented to Council for consideration.

12. Dissolving a CAN

Should a CAN cease to operate, or dissolve, the assets of the CAN will be held in trust by CGS until such time that the CAN is rejuvenated or an approved allocation of residual assets is determined by the community and CGS. The CAN will submit a final report to CGS, including all financial records, historical records held by the CAN, and access to all online CAN resources.

13. Comply with Laws

The CAN shall at all times conduct itself in accordance with all federal, provincial and municipal laws, including but not limited to, the Human Rights Code and any applicable freedom of information and protection of privacy legislation. The CAN is responsible for obtaining any permits or licenses required for their activities and ensuring that their events and activities are in a location compliant with the City's Zoning By-law. The City Staff Liaison is available to provide assistance as required.

14. Relationship to CGS

The CAN will provide consolidated feedback received from the community to the CGS through the CGS Staff Liaison. The Chair will be the official CAN spokesperson to the public and the media. Messaging involving the City must be approved by the CGS in advance.

CANs are not authorized to make a promise, agreement or contract on behalf of the CGS. When dealing with the public, media and other organizations, the CAN does not represent the CGS or speak on its behalf.

15. Liability and Indemnification

The CGS will provide comprehensive liability coverage for general CAN activities and day-to-day business such as CAN meetings. CAN special events must be approved by the CGS. To obtain approval and liability coverage for an event, the CAN is required to provide details of the event in advance, which will be reviewed by City Staff and the Insurer. If the event is sanctioned by the CGS and approved by the insurance company liability coverage will be provided for CAN members and permitted volunteers at the event.

CAN member(s) will indemnify the CGS and its employees and agents against all costs, losses, expenses, or liabilities suffered by or made, brought or recovered against the CGS, resulting from any act or omission, willful misconduct or errors of the CAN member(s), when insurance coverage does not respond to the incident, unless the injury, loss, or damage was solely caused by the negligence or willful act of any employee or agent of CGS acting in the course of their employment or agency.

16. Freedom of Information and Protection of Privacy Legislation

Any collection and disclosure of information by the City under the CAN SOP is governed by the *Municipal Freedom of Information and Protection of Privacy Act, R.S.O., 1990, c. M. 56*.

17. Fundraising

There are a number of different ways to raise funds to support the work of CANs in the community, these include: fundraising events, corporate support, foundations or government funding, and service clubs. CANs are not registered charities and are therefore not eligible to apply for registered charity opportunities such as lottery licenses. However, CANS may apply for other funding opportunities designated for non-profit organizations where available.

If CANs wish to solicit donations for capital projects on City property (splash pad, playground equipment, skate board park or community garden), the donations will be made to the CGS. Donations to the project will be held in trust until all the funding is in place and the project is ready to proceed. Official tax receipts will be issued for any donations over \$10, if requested by the donor.

18. Conflict of Interest

Conflict of Interest includes a real, apparent, potential or perceived conflict of interest.

1. No CAN member shall:
 - a. propose or undertake any actions concerning the CAN that could place Council member or CGS staff member in a conflict of interest; or
 - b. through his or her actions or otherwise, place the CAN in situation of direct or indirect competition with the interests of municipal, provincial, or federal government or government bodies; or
 - c. represent that his or her personal views reflect the views of the City, and/or the CAN, or otherwise purport to speak for the City and/or the CAN without authorization by the designated City or CAN (where applicable).

19. Professional Conduct

- a. A CAN member shall not seek preferential treatment by, or privileged access to any government or government body by virtue of his or her position.

- b. A CAN member shall not use or attempt to use his or her participation with the CAN to directly or indirectly benefit himself or herself, or his or her spouse, parent, sibling or children.
- c. A CAN member shall not use confidential information, received as a result of his or her involvement in the CAN, in any other business or undertaking.
- d. When performing his or her duties for the CAN, a CAN member shall not give preferential treatment to any person or entity, including a person or entity in which a public office holder or a member of his or her family or a friend has an interest.
- e. A CAN member who contracts a person on behalf of the CAN shall ensure that the person does not report to, or supervise the work of, the person's spouse, child, parent or sibling.

23. Grants and Reporting Responsibilities

23.1. CAN Annual Community Grant

CANs may receive an annual community subject to Council approval, through the City's Community Grants Program.

- The funds are intended to cover administrative costs associated with promotion of activities, photocopying, mailings, web site maintenance, and other day-to-day expenses.
- CANs may not donate community grant funding to other groups or initiatives.
- Up to 25% of the community grant may be spent on CAN projects.
- A maximum of 25% of the community grant may be carried over to the next grant year. Any unspent grant money in excess of the 25% will be deducted from the next year's grant allocation.
- CAN Executive members with signing authority for the CAN's bank account are responsible for the management and use of the community grant.
- CANs looking for financial support for projects may consider funding opportunities, including submitting an application to the CGS Healthy Community Initiative Fund.
- Funds must be spent in accordance with the City's Purchasing By-law.

Please see Appendix B (Eligible CAN Operating Costs) for details on permissible CAN community grant expenditures.

23.2. CAN Fiscal Year

The CAN's fiscal year shall run from January 1 to December 31.

23.3. Financial Procedures

All CAN funds will be kept on deposit with a Canadian chartered bank, trust company or credit union. The Treasurer, Chair, Co-Chair or Vice-Chair, are the signing officers for the account. The account must be set up to require at least two of the authorized signing officer to sign each cheque.

The CAN financial statements must be prepared by the Treasurer, and reviewed and approved by the CAN membership at the end of each year for submission to the City.

23.4. Annual Report

An Annual Report will be prepared by the CAN Executive and submitted to the CGS Staff Liaison, no later than thirty (30) days after year end (December 31). A report template will be provided by the City. The report will outline the CAN activities and achievements reached during the year, include a breakdown of expenditures of the community grant, and indicate any plans for the next year. CANs are required to retain and submit all receipts for expenditures from the community grant received from the CGS. The City has the right to inspect financial records as required for accounting purposes. The annual report is a requirement in order to receive the annual community grant. Failure to follow these guidelines may result in a CAN being excluded from future grants.

23.5. Accounting and Audit

The CAN will ensure that proper accounting records are kept in respect of the community grant and provide to the City the financial records as outlined in Appendix A (Budget, Accounting and Financial Record Keeping). CANs are required to retain and maintain all financial records for a period of seven years. The CGS may conduct an audit of the CAN's financial records at its discretion.