

## Minutes

### Finance and Administration Committee Minutes of 9/15/20

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Location:	Tom Davies Square - Council Chamber / Electronic Participation
Commencement:	3:04 PM
Adjournment:	9:31 PM

### Councillor Jakubo, In the Chair

Present	Councillors McCausland, Kirwan, Jakubo [A 3:08 p.m.], Sizer, McIntosh, Cormier, Leduc, Landry-Altmann, Mayor Bigger
City Officials	Eric Labelle, City Solicitor and Clerk; Melissa Zanette, Chief of Staff
Closed Session	<p>The following resolution was prepsented:</p> <p>FA2020-41 Kirwan/McCausland: THAT the City of Greater Sudbury move to Closed Session to deal with one (1) Personal Matters (Identifiable Individual(s)) regarding a performance review in accordance with the <i>Municipal Act</i>, 2001, s 239(2)(b).</p> <p><b>CARRIED</b></p> <p>At 3:05 p.m., the Finance and Administration Committee moved into closed session.</p>
Recess	At 3:43 p.m. the Finance and Administration Committee recessed.
Reconvene	At 6:02 p.m., the Finance and Administration Committee commenced the Open Session in Council Chamber / Electronic Presentation

### Councillor Jakubo, In the Chair

Present	Councillors Signoretti, Montpellier, McCausland, Kirwan, Lapierre, Jakubo, Sizer, McIntosh, Cormier, Leduc, Landry-Altmann, Mayor Bigger
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City Officials      Ed Archer, Chief Administrative Officer; Kevin Fowke, General Manager of Corporate Services; Ed Stankiewicz, Executive Director of Finance, Assets and Fleet; Tony Cecutti, General Manager of Growth and Development; Steve Jacques, General Manager of Community Development; Ian Wood, Executive Director of Strategic Initiatives, Communication and Citizen Services; Joseph Nicholls, General Manager of Community Safety; Marie Litalien, Acting Director of Communications & Community Engagements; Meredith Armstrong, Acting Director of Economic Development; Kelly Gravelle, Deputy City Solicitor; Ron Foster, Auditor General; Jeff Pafford, Director of Leisure Services; Steve Facey, Manager of Financial Planning and Budgeting; Guido Mazza, Director of Building Services / Chief Building Official; Stephen Holmes, Roads Engineer; Shawn Turner, Director of Assets and Fleet Services; Jason Ferrigan, Director of Planning Services; Sajeev Shivshankaran, Energy & Facilities Engineer; Eric Labelle, City Solicitor and Clerk; Lisa Locken, Clerk's Services Assistant; Anessa Gravelle, Clerk's Services Assistant

## **DECLARATIONS OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF**

None declared.

## **Matters Arising from the Closed Meeting**

Councillor McIntosh reported that the Committee met in Closed Session to deal with one (1) Personal Matters (Identifiable Individual(s)) regarding a performance review in accordance with the *Municipal Act*, 2001, s. 239(2)(b). Direction was given to staff regarding the matter.

## **Adopting, Approving or Receiving Items in the Consent Agenda**

The following resolution was presented:

FA2020-42 Kirwan/McIntosh: THAT the City of Greater Sudbury approves Consent Agenda Item C-1.

**CARRIED**

The following is the Consent Item:

## **Routine Management Reports**

### **C-1      Healthy Community Initiative Fund Applications**

Report dated August 27, 2020 from the General Manager of Community Development regarding Healthy Community Initiative Fund Applications.

FA2020-43 Kirwan/McIntosh: THAT the City of Greater Sudbury approves the Healthy Community Initiative Fund requests, as outlined in the report entitled "Healthy Community Initiative Fund Applications", from the General Manager of Community Development, presented at the Finance and Administration Committee meeting on September 15, 2020;

AND THAT the City of Greater Sudbury directs staff to prepare a by-law to implement the

recommended changes.

**CARRIED**

## **Presentations**

### 1 Strengthening Development Approval Services Update

Report dated June 23, 2020 from the General Manager of Growth and Infrastructure regarding Strengthening Development Approval Services Update.

Meredith Armstrong, Acting Director of Economic Development, provided an electronic presentation regarding Strengthening Development Approval Services Update for information only.

## **Managers' Reports**

### R-1 2021 Budget Update

Report dated September 1, 2020 from the General Manager of Corporate Services regarding 2021 Budget Update .

The following resolution was presented:

FA2020-44 Leduc/McIntosh: THAT the City of Greater Sudbury directs staff to schedule two additional meetings over the next six weeks to facilitate the desire for reviewing the factors influencing the 2021 Budget, with meeting agendas that generally reflect the outline described in the report entitled "2021 Budget Update", from the General Manager of Corporate Services presented at the Finance and Administration Committee meeting on September 15, 2020.

#### Rules of Procedure

A Recorded Vote was held:

**YEAS:** Councillors Montpellier, McCausland, Kirwan, Sizer, McIntosh, Cormier, Leduc, Landry-Altmann, Mayor Bigger, Chair Jakubo

**NAYS:** Councillors Signoretti, Lapierre

**CARRIED**

### R-2 Financial Implications Associated with the Corporation's COVID-19 Response

Report dated September 1, 2020 from the General Manager of Corporate Services regarding Financial Implications Associated with the Corporation's COVID-19 Response.

For Information Only.

### R-3 Electric Vehicle (EV) Infrastructure

Report dated August 27, 2020 from the General Manager of Corporate Services regarding Electric Vehicle (EV) Infrastructure.

The following resolution was presented:

FA2020-45 McCausland/Bigger: That the City of Greater Sudbury directs staff to prepare a business case for consideration during 2021 budget deliberations regarding the Zero –Emission Vehicle Infrastructure Program, as outlined in the report entitled "Electric Vehicle

(EV) Infrastructure", from the General Manager of Corporate Services, presented at the Finance and Administration Committee meeting on September 15, 2020.

Rules of Procedure

A Recorded Vote was held:

**YEAS:** Councillors Signoretti, McCausland, Kirawn, Lapierre, Sizer, McIntosh, Cormier, Leduc, Landry-Altmann, Jakubo, Mayor Bigger

**NAYS:** Councillor Montpellier

**CARRIED**

R-4 The Federation of Canadian Municipalities: Municipal Asset Management Program

Report dated August 28, 2020 from the General Manager of Corporate Services regarding The Federation of Canadian Municipalities: Municipal Asset Management Program.

The following resolution was presented:

FA2020-46 Lapierre/McIntosh: THAT the City of Greater Sudbury authorizes the Executive Director of Finance, Assets and Fleet to apply for and enter into agreement relating to the Federation of Canadian Municipalities' Municipal Asset Management Program Grant for the City's Sidewalk Condition Assessment and further that the City of Greater Sudbury approves \$15,000 from the Capital General Holding Account Reserve to complete the project, all of which is further described in the report entitled "The Federation of Canadian Municipalities Funding: Municipal Asset Management Program", from the General Manager of Corporate Services, presented at the Finance and Administration Committee meeting on September 15, 2020.

**CARRIED**

R-5 World Trade Center Greater Sudbury Proposal Review

Report dated August 21, 2020 from the Chief Administrative Officer regarding World Trade Center Greater Sudbury Proposal Review.

For Information Only.

R-6 Budget Preparation Methodology

Report dated August 31, 2020 from the Chief Administrative Officer regarding Budget Preparation Methodology.

For Information Only.

**Members' Motion**

M-1 Motion to Define 2021 Budget Preparation Methodology

The following resolution was presented:

FA2020-47 Montpellier/Lapierre: WHEREAS cost of living over the last six (6) years from 2014 to 2020 has risen by 9%; and

WHEREAS the population of Greater Sudbury has seen a 2% decline over six (6) years; and

WHEREAS the demographics are rapidly shifting from high income earners to fixed income or

income tied to cost of living; and

WHEREAS the 2016 Statistics Canada Census determined that 54% of Greater Sudbury earners are earning less than the Canadian poverty line; and

WHEREAS Property Taxes over six (6) years have increased by 26%; and

WHEREAS Greater Sudbury over six (6) years has increased by 23%; and

WHEREAS Greater Sudbury cost impact on City residents has increased by more than 27% over the last six (6) years; and

WHEREAS Property Taxes constitute 50% of Greater Sudbury spending; and

WHEREAS User Fees constitute 22% of Greater Sudbury spending; and

WHEREAS cost reductions promised by amalgamation have not materialized; and

WHEREAS fewer employees promised by amalgamation have actually increased by 4% and the associated cost has increased by 21%; and

WHEREAS household debt to income ratios have reached 176%; and

WHEREAS traditional budget preparation techniques have not provided opportunities to allow Greater Sudbury to keep spending more closely aligned with public ability to fund that spending; and

WHEREAS Greater Sudbury has been becoming increasingly reliant on debt financing; and

WHEREAS debt financing imposes another layer of cost on the Greater Sudbury population; and

WHEREAS there are other budget preparation techniques that readily allow preparation of Zero-Based Budget (ZBB) preparation; and

WHEREAS the application of ZBB has resulted in many corporations and an increasing number of municipalities to become more efficient and more cost effective;

THEREFORE BE IT RESOLVED that City staff is hereby directed to prepare a two page report for next Council Meeting on the resources and time requirements to replace the traditional budget preparation process with a ZBB process for the 2021 Budget Year.

#### Rules of Procedure

A Recorded Vote was held:

**YEAS:** Councillor Montpellier

**NAYS:** Councillors Signoretti, McCausland, Kirwan, Lapierre, Sizer, McIntosh, Cormier, Leduc, Landry-Altmann, Jakubo, Mayor Bigger

**DEFEATED**

#### Correspondence for Information Only

I-1 Healthy Community Initiative Fund 2020 Semi-Annual Report

Report dated August 20, 2020 from the General Manager of Community Development regarding Healthy Community Initiative Fund 2020 Semi-Annual Report.

For Information Only.

I-2 Contract Awards Exceeding \$100,000 April 1 - June 30, 2020

Report dated August 28, 2020 from the General Manager of Corporate Services regarding Contract Awards Exceeding \$100,000 April 1 - June 30, 2020.

For Information Only.

I-3 Street Lighting Project Update

Report dated August 18, 2020 from the General Manager of Corporate Services regarding Street Lighting Project Update.

For Information Only.

**Resolution to Proceed Past 9:00 p.m.**

FA2020-48 Lapierre/Sizer: THAT this meeting proceeds past the hour of 9:00 p.m.

**Rules of Procedure**

A Recorded Vote was held:

**YEAS:** Councillors McCausland, Kirwan, Lapierre, Sizer, Cormier, Landry-Altmann, Jakubo, Mayor Bigger

**NAYS:** Councillors Montpellier, McIntosh, Leduc

**CARRIED**

**Staff Direction**

Councillor Landry-Altmann requested that staff prepare a report regarding the Street Lighting Project Update progress and refer it to the October 6, 2020 City Council meeting.

*Councillor Signoretti departed at 9:07 p.m.*

I-4 Employment Land Strategy Update

Report dated July 14, 2020 from the General Manager of Growth and Infrastructure regarding Employment Land Strategy Update.

For Information Only.

I-5 2020 Capital Budget Variance Report - June

Report dated August 31, 2020 from the General Manager of Corporate Services regarding 2020 Capital Budget Variance Report - June.

For Information Only.

**Addendum**

No Addendum was presented.

### **Civic Petitions**

No Civic Petitions were submitted.

### **Question Period**

No Questions were asked.

### **Adjournment**

FA2020-49 Leduc/Cormier: THAT this meeting does now adjourn. Time: 9:31 p.m.

**CARRIED**

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Eric Labelle, City Solicitor and  
Clerk