



April 7, 2020

## **Coalition for a Liveable Sudbury letter of support for Greater Sudbury's Community Energy and Emissions Plan**

Coalition for a Liveable Sudbury strongly supports Greater Sudbury's Community Energy and Emissions Plan to achieve net zero carbon emissions.

Addressing climate change is a strategic priority for Greater Sudbury. Action 3.2 of the Strategic Plan is to "Develop and Strengthen Strategies and Policies to Mitigate Impact of Climate Change," including to "Complete and implement Community Energy and Emissions Plan that will provide guidance to reduce greenhouse gas emissions."

On May 28, 2019 Council voted to declare a climate emergency and set a target of net zero carbon emissions by 2050, in line with science-based targets to avoid the worst impacts of climate change, and in response to a Climate Action Petition signed by over 2000 residents from every part of Greater Sudbury. Three hundred citizens from all over Greater Sudbury, mums & babies, families, students, and seniors were in attendance to support the vote. In September 2019, eight hundred residents of all ages, including hundreds of students from all schoolboards, attended Fridays for Future Sudbury youth's Earth Rally and Climate March, and the Rainbow District School Board declared a climate emergency. This is indicative of the strong support for climate action that we see in the community as a grassroots organization.

EarthCare Sudbury's December 2019 citizen survey quantified that support. Overall, 82% of Greater Sudbury residents are concerned or very concerned about climate change, and climate change is the top environmental issue for Greater Sudbury residents (48% of all residents; 76% of young adults). The great majority of residents (79%) support declaring a climate emergency and achieving net zero. Public support for climate action is strong and growing in Greater Sudbury.

The Greater Sudbury Community Energy and Emissions Plan (CEEP) sets out the actions we need to take as a City and community to achieve the target of net zero emissions by 2050. CEEP provides a path to a low-carbon future for Greater Sudbury with actions to reduce energy use and greenhouse gas emissions over the next 30 years while developing a low-carbon economy that saves on energy costs and creates green jobs. Net savings are expected by 2025, with a total of 7.33 billion dollars cost savings in net present value by 2050. It is anticipated that 40,000 person years of employment would be added to the community over the next 30 years.

Approximately 70% of global emissions are under the control or influence of municipal governments, and cities are recognized as crucial for climate action. Around the world, cities are taking action and doing their part to avoid climate catastrophe. Greater Sudbury, known for its environmental leadership in greening, now shows its leadership in the defining challenge of our time. All communities face this challenge: the solutions we forge here in Greater Sudbury will benefit communities around the world. Likewise, we have the opportunity to learn and benefit from progress being made in other cities, as we collectively make this shift.

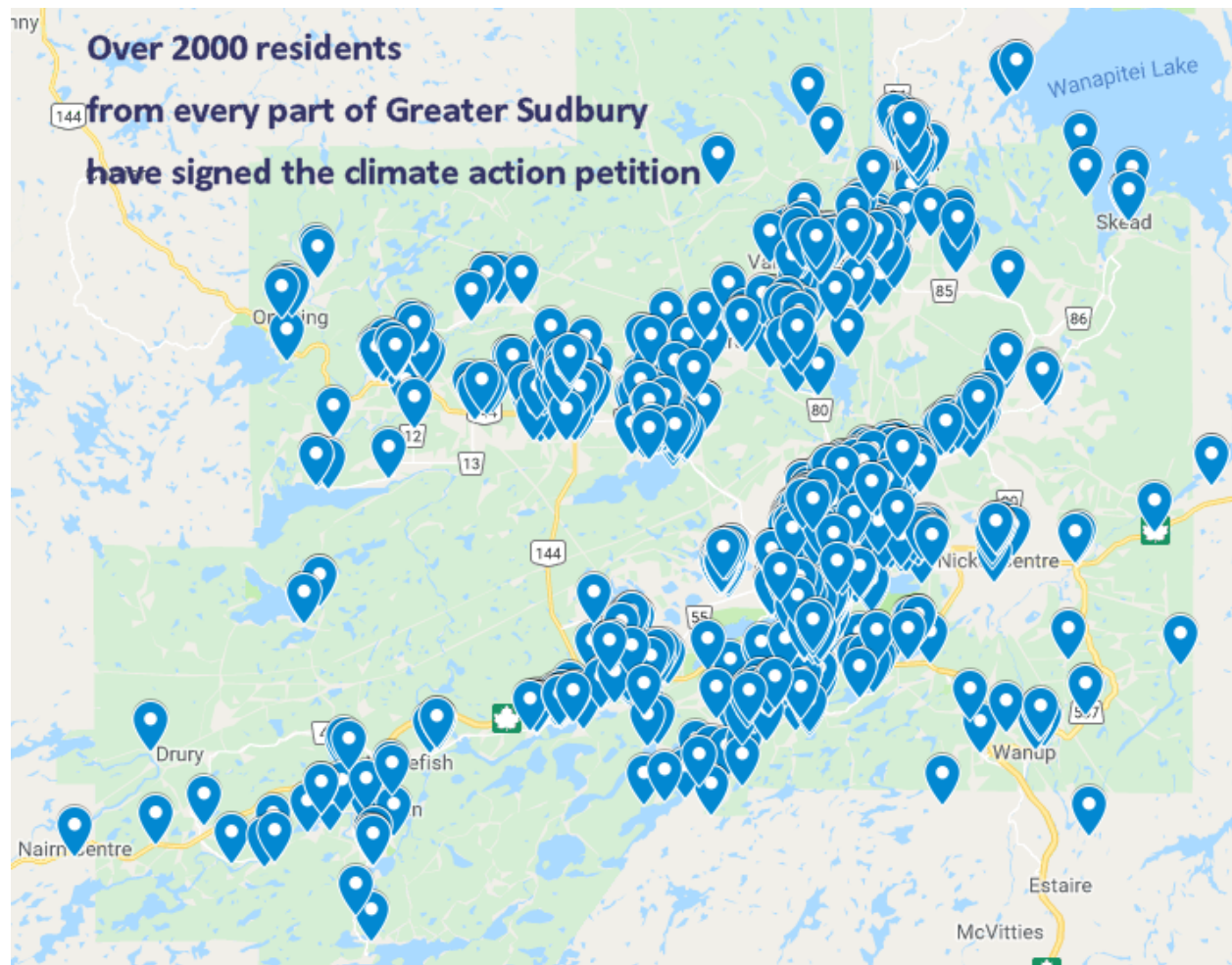
We thank Council for their leadership in acting on the climate emergency and moving the Community Energy and Emissions Plan forward. Around the world municipalities are facing the challenge of climate change, and Greater Sudbury is rising to that challenge. Around the world, community leaders carry the responsibility to do what is necessary for the sake of present and future generations, and Greater Sudbury Council is taking on that responsibility. It is exciting to have a plan to move forward in undertaking the necessary changes, within which there are not only challenges but great opportunity.

Just as we pulled together to re-green our landscape and heal our lakes when many thought it impossible, we will now lead the way to reduce our emissions and prepare for the changes already here, and for the bigger changes that are coming, to protect our community and give a good future to our children and grandchildren. As with greening, this will take a coordinated community effort.

As a grassroots organization that supports citizens in taking action on the issues that matter to them, Coalition for a Liveable Sudbury is a part of this community effort. We support residents in voicing their support for climate action, and taking personal action. We have been doing this through hosting climate cafés and educational events, encouraging residents to sign a climate pledge and supporting them in taking follow-up action, and providing easy to understand information on CEEP and achieving net zero through postcards, flyers, social media posts, and an article series in English and French. This educational material is also distributed through other local organizations. As CEEP is implemented, we will continue to engage residents, support them in doing their part, and help coordinate efforts by local environmental organizations. As always, we will continue to be strong advocates for the necessary science-based climate action, implemented in an effective and equitable manner to the benefit of our community now and into the future.

At this time of heightened awareness on the value of science-based preventative action in the face of crisis, we look forward to Greater Sudbury's leadership and commitment on climate action.

Regards,  
Naomi Grant  
Co-Chair, Coalition for a Liveable Sudbury



Petitioners from every Ward and area of Greater Sudbury supported the declaration of a Climate Emergency and a target of net zero by 2050.

Le 15 avril 2020

Ville du Grand Sudbury  
200, rue Brady  
Sudbury ON P3A 5P3

Monsieur, madame,

La raison d'être du Conseil scolaire public du Grand Nord de l'Ontario (CSPGNO) est le bien-être et la réussite de chaque élève. Promouvoir et maintenir un environnement sain est une partie intégrale de la mission du CSPGNO. Tout comme la ville du Grand Sudbury, en ce qui concerne les changements climatiques, le conseil constate qu'il y a une urgence d'agir. Le CSPGNO a décidé au cours de l'année 2019-2020 d'officiallement mettre sur pied un comité sur l'environnement.

Comme le *Community Energy and Emission Plan* (CEEP) du Grand Sudbury le souligne, selon la trajectoire actuelle, Sudbury émettra dans l'atmosphère approximativement 1 303 900 tonnes de CO<sub>2</sub> en 2020 et passera à 1 163 000 tonnes en 2050. Cette réduction est bien trop peu si l'on considère les recommandations de l'Accord de Paris sur le climat qui a été signé et ratifié par plus de 183 pays, dont le Canada.

Le gouvernement du Canada s'est engagé à ce que le pays réduise ses émissions de gaz à effet de serre de 30 % d'ici 2030. Ces mesures sont prises dans l'espoir de réduire le réchauffement climatique à 1,5 °C maximum. Il est alors évident qu'il y a urgence d'agir. Le CSPGNO a une responsabilité, et croit fermement que collectivement nous parviendrons à l'objectif fixé par le CEEP au niveau local et éventuellement par l'Accord de Paris au niveau international.

Le CSPGNO reconnaît le grand travail amorcé par les consultations communautaires dans le cadre d'Énergisons le Grand Sudbury et qu'il est important de prioriser :

1. *de rendre nos déplacements et nos immeubles plus écoénergétiques;*
2. *de tirer profit des possibilités d'énergie renouvelable;*
3. *de faire de bons investissements dans l'énergie et la communauté;*
4. *de réduire la consommation d'énergie et les dépenses liées à l'énergie;*
5. *de réduire les émissions de gaz à effet de serre;*
6. *de créer d'autres emplois et d'améliorer l'aménagement de notre ville.*

— Extrait d'Énergisons le Grand Sudbury - 2020

Dans le dossier de l'environnement, la question du leadership demeure extrêmement importante et le CSPGNO se réjouit du rôle que la ville du Grand Sudbury propose prendre au sein de notre communauté. La municipalité est sans doute très bien positionnée pour être un leader dans la lutte



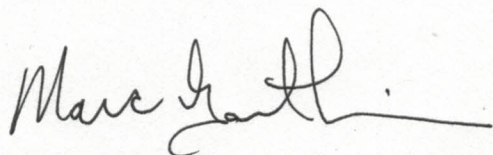
aux changements climatiques. Avec son leadership et l'appui des autres partenaires communautaires, la ville du Grand Sudbury pourrait initier plusieurs grands changements. Selon le CEEP, la ville souhaite mener les actions nécessaires pour réduire l'émission de gaz à effet de serre de 100 % d'ici 2050. Comme la devise du CSPGNO l'indique, « *parce que je vois grand* », cette cible est ambitieuse, mais réaliste et soutenue par des gens de grande qualité.

L'expertise et l'ingéniosité que l'atteinte de cet objectif exige, peut devenir un grand projet collectif pour lequel le CSPGNO se réjouirait de prendre part. Le CEEP nécessite l'engagement communautaire, et tout comme la ville du Grand Sudbury, le CSPGNO considère que les grands projets de société se réalisent lorsqu'une collectivité travaille de concert.

Cette lettre d'appui est avant tout un engagement du CSPGNO à collaborer avec la ville du Grand Sudbury ainsi qu'avec l'ensemble de la communauté pour réduire notre empreinte environnementale. Le CSPGNO réitère sa volonté d'être partenaire du changement en matière d'environnement.

Messieurs, Mesdames, veuillez recevoir mes plus respectueuses salutations.

Directeur de l'éducation

A handwritten signature in black ink, appearing to read 'Marc Gauthier', with a long horizontal flourish extending to the right.

Marc Gauthier

July 7, 2020

Stephen Monet  
Manager of Environmental Planning Initiatives  
City of Greater Sudbury  
P.O Box 5000, Station A  
Sudbury, ON P3A5P3

RE: CEEP Program Support

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Dalron is a proud supporter of the CEEP program concept's 30 year plan. We believe this program to be absolutely warranted and also to be an incredible initiative.

Around the world, all human beings have relied on the earth and the environment in the past for their well being and we cannot take this for granted. Many expect our environment to remain healthy for ours and future generations.

Dalron believes however that this cannot be achieved without commitment, effort, resetting our priorities and sacrifice.

Dalron has supported this kind of belief by modifying our standard procedures step by step since 1975. Among other changes, in 1975, blanketing our structures with continuous insulation became standardized. 42 years later, in 2017, the Ontario Building Code demanded this.

We completed the first R2000 home in Ontario and second in Canada in 1983. This home reduced heating fuel consumption at the time by 75%, We have completed 2 energy efficiency research homes since then.

Reducing energy consumption and pollution/carbon emissions is paramount and work hand in hand. This is what CEEP is all about !

What we have learned since 1975 is that people have their limits and that many will prioritize their spending on other things. The cause of CEEP is extremely important. To truly support that cause will

require the commitment of city staff and their leadership however unpopular it may be. It will require new ideas, passion and commitment. It will require your constituents to jump on board.

1 small step at a time can go a long way in 30 years. For the city and community to reduce GHC emissions to Net "0" by 2050 is a lofty goal. If you try hard and only get part way there, won't it still be a win for our environment and for the future?

We have been given so much. Time to appreciate and give a little back.

Sincerely,



Dave Arnold  
Vice President, the Dalron Group  
[darnold@dalron.com](mailto:darnold@dalron.com)  
C. 705 691 3119

**March 25, 2020**

Jennifer Babin-Fenske, Ph.D.  
Coordinator of EarthCare Sudbury Initiatives  
City of Greater Sudbury  
200 Brady St.  
Sudbury, ON, P3A 5P3

Dear Jennifer,

**Re: Letter of Support for the Community Energy & Emissions Plan**

On behalf of Enbridge Gas Inc. ("Enbridge Gas"), I am pleased to provide a letter of support for the development of a Community Energy & Emissions Plan (CEEP) for the City of Greater Sudbury.

The development of a Community Energy & Emissions Plan will enable the community to:

- assess broader Municipal energy use and greenhouse gas emissions
- identify opportunities to conserve
- improve energy efficiency and reduce greenhouse gas emissions
- consider the impact of future growth and options for local clean energy generation, fuel switching and storage; and
- support local economic development

Enbridge Gas will support the development of a Greater Sudbury Community Energy & Emissions Plan through:

- the provision of aggregated Municipal consumption data at two geographical levels, through the Data Usage Agreement and License prepared by Enbridge Gas and signed by Greater Sudbury:
  - Total municipality – segmented by residential, commercial and industrial users (including large contracts)
  - By six digit postal code - segmented by residential, commercial and industrial users (excluding large contracts) in accordance with Enbridge Gas's protocols
- Participation in the Steering Committee



Furthermore, we will provide information on our Demand Side Management (DSM) programs as well as energy efficient technologies and alternative fuel solutions as appropriate. With more than 20 years' experience in energy conservation, we have the expertise to help the City of Greater Sudbury identify energy saving opportunities for inclusion in the Community Energy & Emissions Plan.

We are pleased to support this initiative and to be an active participant in the process.

Yours truly,

*Chris Hamilton*

**Chris Hamilton**

Supervisor, Municipal Energy Solutions

**ENBRIDGE**

TEL: 416-495-6990

500 Consumers Rd., North York, Ontario, M2J 1P8

[enbridge.com](http://enbridge.com)

**Integrity. Safety. Respect.**

May 14, 2020

Jennifer Babin-Fenske  
Coordinator, EarthCare Sudbury Initiatives  
City of Greater Sudbury  
200 Brady St.  
Sudbury, ON  
P3A 5P3

Jennifer

*Dear Jennifer,*

This is a letter of support for the Greater Sudbury Community Energy Plan (CEEP) on behalf of Health Sciences North.

The Greater Sudbury Community Energy Plan (CEEP) stems from years of energy and emissions reduction initiatives in our community. Many local organizations have already made significant investments in reducing energy use, which have led to Green House Gas (GHG) reductions, and they continue to be committed to further reductions as part of their corporate sustainability initiatives.

The CEEP's implementation will rely on City political and staff leadership. It will also rely on stakeholders from industry, institutions, and the community to come together to share their passion, ideas and commitments. Health Sciences North supports this notion and is working towards achieving many of the same goals as the CEEP.

Health Sciences North's energy management program aims to reduce operating costs while enabling us to provide innovative patient-centered care to a greater number of persons in the community. Since 2013, in partnership with Greater Sudbury Utilities and the SaveOnEnergy program, Health Sciences North has been able to reduce its electricity consumption at the Ramsey Lake Health Centre by 15%, Sudbury Outpatient Centre by 32% and 31% at the Kirkwood Site through a number of projects.

Some of the projects that Health Sciences North has been working on to reduce our energy consumption are as follows:

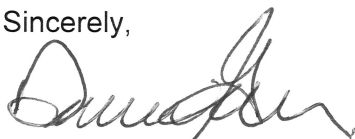
- Installation of 5-star energy efficient filters
- Replacement of exit signs to running man
- VFD installations
- Mechanical room and other occupancy sensors
- Replacement of standard T8 bulbs to LED

In completing these projects along with others, Health Sciences North has been able to reduce its energy consumption over the past few years and will continue to do so in the years to come as new incentives become available and as newer technologies arise. Some of the future projects Health Sciences North could potentially move forward with are as follows:

- Exterior Windows Replacements
- Increased Lighting Controls
- Geothermal / Ice Storage
- Thermal Storage
- Solar
- Building Automation Upgrades
- Steam Boiler Optimization

Health Sciences North agrees with the direction of the CEEP and plans to continue to align with Greater Sudbury's efforts and with those of hundreds of other municipalities across the globe who are taking action for a better future.

Sincerely,



Dominic Giroux  
President & CEO,  
HSN & HSNRI

McEwen School of Architecture  
Laurentian University  
85 Elm Street  
Sudbury, ON P3C 1T3

July 9, 2020

Your Worship Mayor Bigger,  
Members of Council,

The City of Greater Sudbury Council's May 28, 2019 Climate Emergency Declaration set a strong direction for the City and Community to reduce GHG emissions to net-zero by 2050.

The McEwen School of Architecture (MSoA) in Downtown Sudbury wishes to applaud this bold initiative. We were honoured to participate in the CEEP Stakeholder Meeting in November 2019. It was clear that this is a plan with a vision being taken very seriously by City departments and the Community. Tangible goals and metrics were discussed to enable the community to see very soon that real CEEP projects are being planned, implemented, and results achieved. Most impressive was the sense of collaborative urgency in the room. City, mining, environmental, education and housing representatives were all there, enthused to discuss ideas for following through on the Declaration commitment.

At the same time, MSoA was also honoured to have Jason McLennan, founder of the internationally renowned Living Building Challenge, MSoA board member and Sudbury son present his vision for new challenges to continue to build on the successes of Living Building. Follow-up workshop sessions included consideration of studies of the School building to look at ways to continue to increase its sustainable performance and reduce GHG's. This is in addition to the studios and core courses of the architecture program that are designed to nurture our gifted relationship with nature through a respectful approach to realizing our built environment through design.

For the summer of 2020, MSoA also launched the Sudbury 2050 Urban Design Ideas Competition to mark a watershed moment in the history of Greater Sudbury. The Competition sets out a bold challenge to the international design community to offer an inspiring, sustainable vision for the City looking toward 2050 when the City's Community Energy and Emissions Plan will be fully implemented. Together, such initiatives will inevitably lead to an enviable, truly sustainable community for all.

We at the McEwen School of Architecture will be doing our part to support our Community's inspiring journey toward a net-zero community in the 21<sup>st</sup> century through the Greater Sudbury Community Energy and Emissions Plan.

Regards,



David T. Fortin  
Director, MSoA



Terrance Galvin  
Founding Director, MSoA



Ted Wilson  
Master Lecturer, MSoA





SKILLS TRAINING FOR THE FUTURE

Ms. Jennifer Babin-Fenske, Ph.D  
Coordinator of EarthCare Sudbury Initiatives  
City of Greater Sudbury

**RE: Support for Greater Sudbury Community Energy and Emissions Plan**

Dear Jennifer,

On behalf of NORCAT, I am pleased to offer support to the Greater Sudbury Community Energy and Emissions Plan (CEEP).

NORCAT shares the CEEP's vision for a local energy future that supports jobs and local economic development while improving quality of life. The CEEP's goal to use energy, emissions, land-use and financial modelling to determine the community wide efforts required to meet a 2050 net-zero emissions target is a commendable one. After reviewing the plan, we feel the recommendations are achievable and lay an important foundation to meeting this goal.

The Greater Sudbury Community Energy and Emissions Plan will have profound beneficial impacts on the health and quality of life of current and future citizens of the City of Greater Sudbury, as well as the local economy, with 40,000 person years of employment expected to be created through the new local economy of renewable energy and construction goods. Many components of the plan recommend collaboration between energy experts, City staff and officials, local business and institutions, not-for-profit organizations, and the community to further develop and enhance energy reduction programs for the residential, industrial, commercial and institutional sectors. NORCAT fully supports this co-operative approach and NORCAT is committed to further reductions as part of our corporate sustainability initiatives.

Sincerely,

A handwritten signature in black ink, appearing to read 'Don Duval'.

Don Duval, CEO

NORCAT

SUDBURY  
**INTEGRATED NICKEL**  
OPERATIONS  
A GLENCORE COMPANY

April 20, 2020

Stephen Monet,  
Manager of Environmental  
Planning Initiatives  
City of Greater Sudbury  
P.O. Box 5000, Station 'A'  
Sudbury, ON Canada  
P3A 5P3

Dear Stephen Monet:

RE: Greater Sudbury – Community Energy and Emissions Plan

Thank you for the opportunity to comment on the City of Greater Sudbury Community Energy and Emissions Plan (CEEP). Although ambitious, the Reduce-Improve-Switch paradigm is both sound and innovative, and truly addresses the 'northern' municipalities' need to remain operationally and financially sustainable. More energy efficient buildings and the electrification of public and private transportation continue to be the main drivers to effectively mitigate Climate change, especially with a view of the next 20-30 years.

Glencore, as one of the world's large diversified resource companies, operates more than 150 sites and offices in over 35 countries, and employs more than 160,000 employees and contractors worldwide. The scale and diversity of our operations varies by location. Glencore has a definite role to play in enabling the transition to a lower carbon economy. We have adopted the principals and goals of the Paris Accord along with supporting the UN Sustainable Development goals of ensuring universal access to affordable energy.

Glencore's Sudbury Integrated Nickel Operations (Sudbury INO) has been providing safe and world class sustainable operations for almost a century while generating significant economic benefit in the country, and playing a very crucial role in Northern Ontario.

Sudbury Integrated Nickel Operations  
6 Edison Road, Falconbridge, Ontario, Canada P0M 1S0  
Tel +1 705-693-2761 Fax +1 705-699-3431

Glencore Canada Corporation  
100 King Street West, Suite 7200, P.O. Box 405, Toronto, Ontario, Canada M3X 1E3  
Tel +1 416-775-1200 Fax +1 416-775-1290 [www.glencorexstrata.com](http://www.glencorexstrata.com)

SUDBURY  
**INTEGRATED NICKEL**  
OPERATIONS  
A GLENCORE COMPANY

At Sudbury INO, energy remains one of our highest production costs; therefore for viability, it is incumbent on our operations to continually improve on energy efficiency as well as reducing our greenhouse gas (GHG) emissions.

Over the last two decades, we have concentrated on the continued reduction of those parameters (i.e, S02 and metals) directly related to community health risks and the environment. However, we face the challenge that the available technology to reduce S02 largely conflicts with the concept of GHG reduction.

As part of our smelting operations, the calciner was commissioned for the pre-treatment of secondary feeds, such as spent batteries, in order to contribute to the sustainable re-use of metals. The oxidation of plastics and other organic material require treatment for the gas through secondary combustion, thus leading to an increase in over-all Smelter C02 emissions. As a result, Sudbury INO continues to research available technology to address these challenges moving forward.

One of the keys to the future of Sudbury INO is positioning the business to advance deep mining projects known as the Craig Mine - Onaping Depth (OD) and Nickel Rim Depth (NRD) projects. In order to evolve these projects into sustainable and viable mining operations, Glencore is investing in innovation and technology to build the 'mines of the future'. Once built, our mine projects will turn into modern ultra-deep mines, using battery electric equipment along with digital technology throughout the mines. The benefits of this technology include direct and indirect GHG reductions, heat and noise reductions, and improved working conditions for the employees and contractors. In all, Sudbury INO has demonstrated a history of incorporating energy-efficient and GHG reducing technology into its operations. Our Nickel Rim South mine utilizes ventilation on demand (VOD) to reduce energy, and the on-site administrative building is certified LEED Gold.

With 1,300 employees at our Sudbury operations, we take matters of climate change very seriously. Initiated 10 years ago, a basin-wide Climate Change Adaptation Working Group was formed, with the mandate of completing extensive scenario-driven risk assessments based on projections from global climate models and shorter-term weather patterns. These initiatives have directed projects to continually improve site water management and infrastructure integrity, differentiating between seasonal 'coping' mechanisms and longer term adaptation planning. In summary, we now evaluate all aspects of our integrated operations with a climate change lens.

As always, we welcome the opportunity to expand on our work with interested parties.

Sudbury Integrated Nickel Operations  
6 Edison Road, Falconbridge, Ontario, Canada P0M 1S0  
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100 King Street West, Suite 7200, P.O. Box 405, Toronto, Ontario, Canada M3X 1E3  
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SUDBURY  
**INTEGRATED NICKEL**  
OPERATIONS  
A GLENCORE COMPANY

Please contact me if you have any questions or comments. I can be reached at [marc.butler@glencore.ca](mailto:marc.butler@glencore.ca) or by telephone at 705 693-2761 ext. 3356.

Sincerely,



Marc Butler  
Director of Regulatory Affairs  
Sudbury Integrated Nickel Operations

Sudbury Integrated Nickel Operations  
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March 19, 2020

Dr. Stephen Monet  
Director of Environmental Planning Initiatives  
City of Greater Sudbury  
200 Brady Street  
P.O. Box 5000 Stn. A  
Sudbury, Ontario  
P3A 5P3

Re: Greater Sudbury Community Energy and Emissions Plan

Dear Dr. Monet,

Please consider this letter as enthusiastic support for the City of Greater Sudbury's implementation of the Community Energy and Emissions Plan (CEEP).

As you know, Vale has initiated several projects, such as the replacement of some of our underground diesel-powered equipment with battery-electric vehicles, that will help to reduce our greenhouse gas emissions now and into the future.

Recently, Vale declared its alignment with the Paris Agreement, with a commitment to a 33% reduction of greenhouse gases from our 2017 baseline by 2030 and being carbon neutral, globally, by 2050. This ambitious goal necessitates the development of an aggressive and disciplined carbon reduction plan that will inevitably rely, in part, on the support of other stakeholders, such as the City of Greater Sudbury.

We are encouraged to see the City's commitment to reducing energy use and reducing greenhouse gas emissions. We recognize the importance of a coordinated approach in the community to develop effective strategies that will ensure a sustainable future and we look forward to working with you to ensure success.

Sincerely,

A handwritten signature in blue ink, appearing to read 'G. Watson'.

Glen Watson  
Specialist – Sustainability & Regulatory Affairs

March 26, 2020

Jennifer Babin-Fenske  
Coordinator of EarthCare Sudbury Initiatives  
200 Brady Street  
Sudbury Ontario  
P3A 5P3

**Re: Support for the Greater Sudbury Community Energy and Emissions Plan**

Dear Ms. Babin-Fenske:

I write of behalf of the Sudbury Student Services Consortium in support of the Greater Sudbury Community Energy & Emissions Plan. The Sudbury Student Services Consortium is a non-for-profit organization that coordinates daily school purpose transportation for 20,000 students on 400 school buses, for the four local school boards as well as for a coterminous school board and four First Nations.

The Community Energy & Emissions Plan employs three key concepts in determining its recommended actions: The Reduce-Improve-Switch paradigm (reduce energy use, improve efficiency, and switch to low-carbon energy sources). This concept is directly in-line with the Sudbury Student Services Consortium's mission, "providing a safe and efficient transportation system (...)" and the reason why we truly support this plan.

**Reduce**

As an organization which regularly reviews the efficiency of school bus routes, I can attest that our work has reduced the amount of school buses travelling our roads by over 100 since our inception. We have also implemented a policy in order to reduce children's exposure to diesel exhaust by limiting school bus idling.

**Improve Efficiency**

The Sudbury Student Services Consortium is committed to continue reviewing school bus routes by proposing bell time changes and by improving route logistics in order to remain efficient in its operations. Our Consortium has the highest percentage of shared routes among its school boards in the province and will strive to remain top of the list.

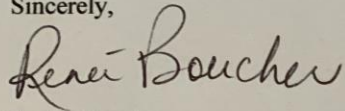
**Switch**

We will continue to encourage our contracted school bus operators to switch to cleaner fuels, such as moving towards gas powered vehicles rather than diesel and we will continue to look at the feasibility studies of cleaner energy for the future.

We look forward to working with other CEEP stakeholders in reducing the community's overall energy use and greenhouse gas emissions, in order to address climate change, improve local air quality and improve health and community livability.

If you require additional information please contact me. Thanking you in advance for your continued cooperation in ensuring the safety of our students.

Sincerely,

A handwritten signature in dark ink, reading "Renée Boucher". The signature is fluid and cursive, with the first name "Renée" and last name "Boucher" clearly distinguishable.

Renée Boucher  
Executive Director

August 27, 2020

Dr. Jennifer Babin-Fenske  
EarthCare Sudbury Initiatives  
City of Greater Sudbury  
200 Brady Street  
Sudbury, ON, P3A 5P3

Dear Sir/Madam:

**RE: Letter of Support for the Greater Sudbury Community Energy and Emission Plan (CEEP)**

On behalf of Hydro One Networks Inc., it is my pleasure to provide this letter of support for the development of the Greater Sudbury Community Energy and Emission Plan (CEEP) for the City of Greater Sudbury.

This Plan responds to City Council's May 28, 2019 Climate Emergency declaration, which sets a strong direction for the City and community to reduce GHG emissions to net-zero by 2050. It aims to explore energy opportunities for the community and create a vision for a local energy future that supports jobs and local economic development while improving quality of life and addressing climate change impacts.

We are pleased to support this initiative as an active LDC program participant.

Should you have any questions, please feel free to contact Nasreddine Guerfala in our office at [Nasreddine.Guerfala@hydroone.com](mailto:Nasreddine.Guerfala@hydroone.com).

Sincerely,

A handwritten signature in black ink, appearing to read "S. Lisa Lee".

S. Lisa Lee  
Director, Customer Solutions  
Hydro One Networks Inc.