

Service	Organizational Unit	Service Category	2019 Net Levy
Finance, Compliance, IT Audits and Investigations, Hotline and ERM Support	Auditor General's Office	Traditional	382,911
Communications and Engagement	CAO's Office	Traditional	1,449,682
Manage Service Requests & Inquiries	CAO's Office	Traditional	1,264,171
Economic Development	CAO's Office	Traditional	5,073,816
Clerk's Services & Council Support	Corporate Services	Traditional	1,599,817
Provincial Offences Court	Corporate Services	Legislated/Regulated/Mandated	(1,155,301)
Legal Services	Corporate Services	Traditional	1,651,583
Security, By-law & Parking Services	Corporate Services	Traditional	54,105
Animal Control and Shelter Services	Corporate Services	Traditional	372,510
Information Technology	Corporate Services	Traditional	-
Human Resources & Labour Relations	Corporate Services	Traditional	1,044
Compensation & Benefits	Corporate Services	Traditional	-
Organizational Development, Safety, Wellness & Rehabilitation	Corporate Services	Traditional	-
Taxation	Corporate Services	Legislated/Regulated/Mandated	2,351,029
Accounting, Purchasing & Payroll	Corporate Services	Traditional	1,453,673
Financial Planning, Budgeting & Support Services	Corporate Services	Traditional	2,912,984
Facilities Management	Corporate Services	Traditional	5,267,659
Real Estate	Corporate Services	Traditional	962,111
Fleet Services	Corporate Services	Traditional	220,539
Energy Initiatives	Corporate Services	Traditional	192,186
Housing Operations	Community Development	Traditional	4,919,216
Housing Programs	Community Development	Legislated/Regulated/Mandated	15,986,269
Housing Registry	Community Development	Legislated/Regulated/Mandated	220,502
Long Term Care	Community Development	Traditional	4,636,257
Ontario Works Program Delivery	Community Development	Legislated/Regulated/Mandated	4,992,489
Emergency Shelters and Homelessness	Community Development	Traditional	569,330
Children Services	Community Development	Legislated/Regulated/Mandated	2,114,274
Citizen Services	Community Development	Traditional	681,578
Libraries	Community Development	Traditional	6,934,071
Museums	Community Development	Traditional	266,757
Cemetery Services	Community Development	Legislated/Regulated/Mandated	62,475
Arenas	Community Development	Traditional	3,942,832
Parks	Community Development	Traditional	10,576,438
Recreation	Community Development	Traditional	4,337,905
Community Grants	Community Development	Traditional	1,688,677
Transit	Community Development	Traditional	13,983,983
Crossing Guards	Community Development	Traditional	254,576
Engineering Project Delivery	Growth & Infrastructure	Traditional	-
Engineering Design	Growth & Infrastructure	Traditional	-
Construction Services	Growth & Infrastructure	Traditional	-
Infrastructure Capital Planning	Growth & Infrastructure	Traditional	5,561,101
Transportation and Innovation	Growth & Infrastructure	Traditional	482,213
Roads Operations & Maintenance	Growth & Infrastructure	Traditional	39,237,366
Distribution and Collection Operations & Maintenance	Growth & Infrastructure	Traditional	-
Solid Waste Management	Growth & Infrastructure	Legislated/Regulated/Mandated	14,873,908
Water Treatment	Growth & Infrastructure	Legislated/Regulated/Mandated	-
Wastewater Treatment	Growth & Infrastructure	Legislated/Regulated/Mandated	-
Community & Strategic Planning	Growth & Infrastructure	Traditional	3,042,179
Development Approvals	Growth & Infrastructure	Traditional	1,424,450
Environmental Planning	Growth & Infrastructure	Traditional	1,046,071
Building Permits and Approvals	Growth & Infrastructure	Legislated/Regulated/Mandated	(2,180,424)
Plans Examination	Growth & Infrastructure	Traditional	927,958
Building Inspections	Growth & Infrastructure	Legislated/Regulated/Mandated	1,252,466
Fire Services Emergency Response	Community Safety	Traditional	22,794,093
Fire Safety Education and Prevention	Community Safety	Legislated/Regulated/Mandated	2,391,356
Paramedic Medical Care and Transportation	Community Safety	Legislated/Regulated/Mandated	10,331,245
Community Paramedic Care	Community Safety	Traditional	-
Emergency Management Public Safety, Planning and Prevention	Community Safety	Traditional	480,777

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