

# **For Information Only**

# **Status Report on the Wrongdoing Hotline**

| Presented To: | Audit Committee                        |  |
|---------------|--|--|
| Presented:    | Tuesday, Jun 16, 2020                  |  |
| Report Date   | Thursday, May 28, 2020                 |  |
| Туре:         | Correspondence for<br>Information Only |  |

### **Resolution**

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# Relationship to the Strategic Plan / Health Impact Assessment

This report demonstrates that our actions align with the values in our strategic plan. We are fair and consistent. We deliver on our promises and acknowledge our mistakes.

# Signed By

### **Auditor General**

Ron Foster Auditor General Digitally Signed May 28, 20

# **Report Summary**

This report summarizes the complaints received between June 1, 2019 and December 31, 2019 and provides comparative statistics for the same seven-month period in 2018.

# **Financial Implications**

None

# Status Report on the Wrongdoing Hotline

Seven-Month Period Ended December 31, 2019

March 5, 2020



#### **BACKGROUND**

On June 1, 2016, the City opened its 'Wrongdoing Hotline' for citizens, employees and contractors to report complaints that could be deemed illegal, dishonest, wasteful or a deliberate violation of policy. While the hotline was initially a pilot project, Council voted in 2018 to continue the hotline on a permanent basis to support accountability and transparency within the City.

This report summarizes the complaints received from June 1 to December 31, 2019 and provides comparative statistics for the same seven-month period in 2018. The next status report will be provided in June 2020.

### **OBSERVATIONS**

- 1. The volume of complaints received during the seven-month period ended December 31, 2019 decreased from 86 to 76. A significant number (41) of these complaints did not require a detailed investigation as they related to service complaints that fell outside the scope of the hotline and could be closed after referral to others or due to insufficient support.
- 2. The volume of active complaints under investigation increased from 11 to 13 from 2018 to 2019 due to the complexity of a number of complaints filed at the end of the seven-month period ended December 31.
- 3. The City incurred \$3,000 of costs for investigations by third parties compared to zero during the previous seven-month period. Internal costs to conduct detailed investigations during the seven-month period ended on December 31, 2019 were approximately \$10,000 versus \$28,000 in 2018.
- 4. All of the \$20,000 of funds that Council approved in 2016 to establish the hotline for a two-year pilot had been spent by the end of December 31, 2019 to administer the database and to support the call center for the hotline. These funds were sufficient to extend the pilot project for over 3 years.
- 5. The 76 complaints that were received during this seven-month period came from 46 identifiable complainants and 30 anonymous complainants who represent a small fraction of the residents and businesses that interacted with the City during this period.

### **COMPLAINT STATISTICS**

7 months 7 months **Source of Complaint** June July Aug Sept Oct Nov Dec ended Dec ended Dec 2018 2019 **Total complaints** 13 13 98 83 9 12 10 13 13 Incomplete (12)(7) 0 (1) (1) (1) (3) (1) complaints1 **Complaints received** 86 76 9 11 9 12 10 12 13 Complaints closed (75)(63)(9)(11)(8)(11)(8)(10)(6)**Active complaints** 11 13 0 0 1 1 2 2 7 under investigation

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<sup>&</sup>lt;sup>1</sup> Represents abandoned complaints that were not submitted to the hotline.

| Management of Complaints Received                                | 2018 | 2019 |
|--|------|------|
| Complaints received in 7 months ended December 31                | 86   | 76   |
| Referred to Bylaw for review                                     | (9)  | (13) |
| Referred to 311 or senior management for review                  | (9)  | (12) |
| Referred to Building Services for review                         | (5)  | (3)  |
| Referred to external agency                                      | (4)  | (2)  |
| Unrelated to CGS services  | (3)  | (9)  |
| Duplicate complaint  | (1)  | (1)  |
| Complaints subject to initial investigation                      | 55   | 36   |
| Closed as insufficient or no evidence of wrongdoing found        | -    | (8)  |
| Closed with no action planned or required                        | (16) | (5)  |
| Complaints subject to detailed investigation                     | 39   | 23   |
| Complaints closed with action planned or taken (see table below) | (28) | (10) |
| Active complaints under investigation at end of December         | 11   | 13   |

# Closed Complaints with Action Planned or Taken at December 31, 2019

| Complaint | Opened  | Closed | Action Planned or Taken for Closed Complaints                               |  |
|-----------|---------|--------|---|--|
| Number    |         |        |   |  |
| 19-0059   | June 13 | Aug 11 | The need for compliance with policies was discussed with the staff person.  |  |
| 19-0064   | June 27 | Aug 19 | The conditions of use of City vehicles were reviewed with the staff person. |  |
| 19-0078   | Aug 7   | Oct 16 | Management wrote to complainant to propose steps to resolve the matter.     |  |
| 19-0084   | Aug 28  | Aug 29 | Management reviewed compliance with terms of relevant agreements.           |  |
| 19-0095   | Sept 18 | Nov 27 | An independent review identified a need for procurement training.           |  |
| 19-0114   | Nov 7   | Nov 7  | The company took steps to address the concern reported.                     |  |
| 19-0115   | Nov 7   | Nov 14 | Management investigated the complaint and requested that any future         |  |
|           |         |        | concerns be reported to 311 to allow for a more timely response.            |  |
| 19-0116   | Nov 7   | Nov 14 | Management investigated the complaint and requested that any future         |  |
|           |         |        | concerns be reported to 311 to allow for a more timely response.            |  |
| 19-0117   | Nov 7   | Nov 22 | Steps have been taken to prevent a reoccurrence of this complaint.          |  |
| 19-0119   | Nov 9   | Nov 22 | Management contacted the complainant and provided information to            |  |
|           |         |        | resolve the matter.   |  |

# Type of Complaints subject to detailed investigation between June 1, 2019 and December 31, 2019

| Type of Complaint Subject to Investigation | Complaints<br>Received | Complaints<br>Closed | Active<br>Complaints |
|--|------------------------|----------------------|----------------------|
| Staff                                      | 21                     | 13                   | 8                    |
| City Services                              | 10                     | 10                   | 0                    |
| Contractors of City                        | 17                     | 17                   | 0                    |
| Residents                                  | 28                     | 23                   | 5                    |
| Total                                      | 76                     | 63                   | 13                   |

# Overview of Individual Complaints as at December 31, 2019

| Complaint<br>Number | Opened  | Closed  | Complaint/Allegation                  | Investigation Outcome       |
|---------------------|---------|---------|---------------------------------------|-----------------------------|
| 19-0056             | June 7  | July 19 | Inadequate property maintenance       | Referred internally         |
| 19-0057             | June 11 | July 22 | Neglect of animals                    | Insufficient evidence       |
| 19-0058             | June 11 | June 13 | Abandoned jail at Burwash             | Not related to CGS          |
| 19-0059             | June 13 | Aug 11  | Unauthorized use of City letterhead   | Action planned or taken     |
| 19-0060             | June 27 | June 26 | Staff conduct                         | No action planned or taken  |
| 19-0061             | June 20 | Oct 17  | Issues with landfill on Kingsway      | No action planned or taken  |
| 19-0062             | June 25 | June 25 | Inadequate property maintenance       | Referred internally         |
| 19-0063             | June 26 | June 27 | Inadequate property maintenance       | Referred internally         |
| 19-0064             | June 27 | Aug 19  | Staff conduct                         | Action planned or taken     |
| 19-0065             | July 1  | July 2  | No facility agreement for sales       | Referred internally         |
| 19-0066             | July 2  | Oct 17  | Facilities rentals to partisan groups | Not related to CGS          |
| 19-0067             | NC      | NC      | NC                                    | NC                          |
| 19-0068             | July 9  | July 11 | Building with no permits              | Referred internally         |
| 19-0069             | July 9  | July 12 | Excavator parked on road              | Referred internally         |
| 19-0070             | July 10 | Dec 9   | Staff conduct                         | Insufficient evidence       |
| 19-0071             | July 11 | July 19 | Bus service issue in Hanmer           | Referred internally         |
| 19-0072             | July 12 | Dec 5   | Illegal apartments                    | Referred internally         |
| 19-0073             | July 13 | Aug 19  | Staff conduct                         | Insufficient evidence       |
| 19-0074             | July 15 | Oct 17  | Computer access at Library            | Not related to CGS          |
| 19-0075             | July 16 | Dec 9   | Harassment by City staff              | Insufficient evidence       |
| 19-0076             | July 17 | July 19 | Abuse of housing rules                | Referred to external agency |
| 19-0077             | Aug 3   | Aug 6   | Bylaw issues with neighbour           | Referred internally         |
| 19-0078             | Aug 7   | Oct 16  | Staff conduct                         | Action planned or taken     |
| 19-0079             | NC      | NC      | NC                                    | NC                          |
| 19-0080             | Aug 13  | Aug 14  | Improper landfill practices           | Referred internally         |
| 19-0081             | Aug 15  | Aug 20  | Abuse of housing rules by tenants     | Insufficient evidence       |
| 19-0082             | Aug 20  | Aug 28  | Inefficient use of TDS parking lot    | Referred internally         |
| 19-0083             | Aug 24  | Aug 29  | Illegal parking                       | Referred internally         |
| 19-0084             | Aug 28  | Aug 29  | Abuse of housing rules by tenants     | Action planned or taken     |
| 19-0085             | Aug 29  | Oct 18  | Flawed City planning processes        | No action planned or taken  |
| 19-0086             | Aug 31  | Open    | Nepotism at City                      | Insufficient evidence       |
| 19-0087             | Sept 5  | Sept 16 | Illegal burning                       | Referred internally         |
| 19-0088             | Sept 6  | Nov 27  | Wasteful practice                     | No action planned or taken  |
| 19-0089             | Sept 9  | Nov 27  | Aggressive neighbour                  | Referred to external agency |
| 19-0090             | NC      | NC      | NC                                    | NC                          |
| 19-0091             | Sept 9  | Sept 14 | Landfill practices                    | Referred internally         |
| 19-0092             | Sept 12 | Sept 16 | Odours from landfill                  | Referred internally         |
| 19-0093             | Sept 14 | Dec 9   | Personal use of City vehicles         | Insufficient evidence       |
| 19-0094             | Sept 17 | Open    | Nepotism at City                      | Insufficient evidence       |
| 19-0095             | Sept 18 | Nov 27  | Unfair procurement                    | Action planned or taken     |
| 19-0096             | Sept 20 | Sept 25 | Damage by City staff or contractor    | Referred internally         |
| 19-0097             | Sept 21 | Oct 10  | Motorized boat on lake                | Not related to CGS          |

| _       | 1         | 1        | T                               | 1                          |
|---------|-----------|----------|---------------------------------|----------------------------|
| 19-0098 | Sept 24   | Nov 25   | Staff conduct                   | No action planned or taken |
| 19-0099 | Sept 30   | Oct 1    | Conduct of a resident           | Not related to CGS         |
| 19-0100 | Oct 3     | Open     | Staff conduct                   |                            |
| 19-0101 | NC        | NC       | NC                              | NC                         |
| 19-0102 | NC        | NC       | NC                              | NC                         |
| 19-0103 | Oct 16    | Oct 17   | Staff conduct                   | Referred internally        |
| 19-0104 | Oct 17    | Oct 17   | Staff conduct                   | Insufficient evidence      |
| 19-0105 | Oct 18    | Oct 23   | Illegal parking                 | Not related to CGS         |
| 19-0106 | Oct 19    | Oct 24   | Illegal dumping                 | Referred internally        |
| 19-0107 | NC        | NC       | NC                              | NC                         |
| 19-0108 | Oct 29    | Oct 24   | Failure to lock dumpsters       | Referred internally        |
| 19-0109 | Oct 29    | Dec 5    | Open air burning by-law         | Insufficient evidence      |
| 19-0110 | Oct 29    | Dec 16   | Staff conduct                   | Insufficient evidence      |
| 19-0111 | Oct 30    | Oct 30   | Staff conduct                   | Not related to CGS         |
| 19-0112 | Oct 30    | Open     | Staff conduct                   |                            |
| 19-0113 | Duplicate |          |                                 |                            |
| 19-0114 | Nov 7     | Nov 7    | Damaged truck                   | Action planned or taken    |
| 19-0115 | Nov 7     | Nov 14   | Landfill practices              | Action planned or taken    |
| 19-0116 | Nov 7     | Nov 14   | Landfill practices              | Action planned or taken    |
| 19-0117 | Nov 7     | Nov 22   | Staff conduct                   | Action planned or taken    |
| 19-0118 | Nov 9     | Nov 27   | Illegal parking                 | Referred internally        |
| 19-0119 | Nov 9     | Nov 22   | Staff conduct                   | Action planned or taken    |
| 19-0120 | NC        | NC       | NC                              | NC                         |
| 19-0121 | Nov 14    | Nov 22   | Misuse of snowmobile            | Referred internally        |
| 19-0122 | Nov 14    | Nov 9    | By-law infraction               | Referred internally        |
| 19-0123 | Nov 22    | Dec 11   | Property management issues      | Referred internally        |
| 19-0124 | Nov 22    | Open     | Staff conduct                   |                            |
| 19-0125 | Nov 22    | Nov 27   | Welfare abuse                   | Not related to CGS         |
| 19-0126 | Nov 27    | Open     | Illegal housing complexes       |                            |
| 19-0127 | Dec 3     | Dec 3    | Conduct of a contractor         | Not related to CGS         |
| 19-0128 | Dec 5     | Open     | Staff conduct                   |                            |
| 19-0129 | Dec 8     | Dec 9    | Property maintenance issue      | Referred internally        |
| 19-0130 | Dec 10    | Dec 10   | Garbage collection              | Referred internally        |
| 19-0131 | Dec 10    | Open     | Construction without a permit   |                            |
| 19-0132 | Dec 11    | Open     | Staff conduct                   |                            |
| 19-0133 | Dec 12    | Open     | Staff conduct                   |                            |
| 19-0134 | Dec 12    | Dec 16   | Sudbury landfill on Kingsway    | Referred internally        |
| 19-0135 | Dec 12    | Dec 16   | Parking infractions             | Not related to CGS         |
| 19-0136 | Dec 13    | Dec 16   | Property damage from City truck | Referred internally        |
| 19-0137 | Dec 22    | Open     | Underreporting of income        |                            |
| 19-0138 | Dec 27    | Open     | Building without a permit       |                            |
| 19-0139 | Dec 30    | Open     | Property damaged by neighbour   |                            |
|         | 1         | <u> </u> |                                 | I                          |

Complaints that were still "Open" at the time of reporting are shown above with italics and bold print.

Complaints labeled "NC" were not completed by the complainants and required no investigation.