

#	Priority	Objectives	Completed in 2016	Planned for 2017
1	<b>There is a need to improve housing options across the housing continuum.</b>	<p>Improve and maintain the existing housing stock.</p> <p>Improve the accessibility of new housing and full utilization of existing housing stock.</p> <p>Increase the diversity of affordable housing options.</p> <p>Increase community acceptance of and provide consistent support for multi-residential housing.</p>	<p>Second Unit policies were adopted into the Official Plan and Zoning By-law in 2016.</p> <p>CGS participated in the Green infrastructure Funding Program. A grant was secured to retrofit a social housing complex on Bruce Avenue. The conservation measures that were completed on the property were: installation of new heating control system to regulate power input to electric baseboard heaters; installation of new windows, balcony doors and balcony storm doors; and replacement of T8 fluorescent bulbs in corridors and common areas with LED lighting.</p> <p>57% of all new dwelling units created were single detached, 31% were semi-detached, duplex, row house, and townhouses.</p> <p>CGS approved 6 temporary zoning applications for Garden Suites.</p> <p>CGS approved 1 application for a second unit in a single detached home.</p> <p>CGS processed 3 Site Plan applications for Multi-Residential Buildings with a total of 56 residential units.</p> <p>CGS processed 1 Site Plan application for senior's housing, with a total of 23 additional units to a retirement home.</p>	<p>Phase 1 of the five year review of the City's Official Plan is scheduled to go before Council for adoption in the third quarter of 2017.</p> <p>A new Section is proposed to be added to the Official Plan as part of the Phase 1 amendment, which speaks to planning for an aging population. The proposed policies help ensure that Greater Sudbury is an elder-friendly community that facilitates "aging in place" by supporting the creation of age-friendly housing options, providing accessible, affordable and convenient public transportation; and supporting an active lifestyle for an aging population.</p> <p>A new Section is proposed to be added to the Official Plan as part of the Phase 1 amendment, which recognizes the vital role rental housing plays in the housing continuum and limits the conversion of rental units to condominium ownership.</p> <p>The new Downtown Community Improvement Plan (CIP) has been approved which aims to address challenges facing Downtown Sudbury by using financial mechanisms (grants and loans) to reduce the cost of development and redevelopment in the Downtown, including an incentive to increase the residential population of the downtown through a per door grant.</p> <p>Affordable housing projects are exempt from paying Development Charges, provided they remain affordable in perpetuity. Second units are exempt from Development Charges unless the unit is within an accessory structure or within a new residential building. Options for exempting all second units will be explored in 2017.</p>

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			<p>Building Services has established a Second Unit Registry to track second units which are now permitted as of right, provided they meet certain criteria. To date, one second unit has been registered.</p> <p>Housing Services participated in the Social Housing Improvement Program funded by the Federal Government through the Social Infrastructure Fund (SIF). 9 Social Housing Providers as well as the LHC (Greater Sudbury Housing Corporation) were able to complete renovations related to energy efficiencies within their projects to ensure sustainability of the project.</p>	<p>Two RFP's will be released in the Spring of 2017 in order to increase the supply of affordable rental housing. Provincial and Federal Government funding has been provided through the Investment in Affordable Housing – extension 2014 and the Social Infrastructure Fund. The rental housing component of both funds will ensure that safe, adequate, and affordable rental housing is available to households within the community. Units must be modest in size and amenities relative to other housing in the community. Units are expected to be self-contained. Provincial average size requirements will be used for new construction projects.</p> <p>87 households will have the ability to participate in the ON Renovates Program. This program assists low to moderate income homeowner households to repair their home to bring it to an acceptable standard while improving the energy efficiency of the unit and/or increase accessibility through modifications or adaptations. The funding provided will be in the form of a forgivable 10 year loan of up to \$20,000. The loan would be repayable (prorated) should the home be sold prior to the 10 year term. The Household is required to have a total income below \$85,200, and the value of the home cannot exceed \$250,000.</p> <p>An expression of interest was submitted to the Ministry of Housing in May 2017 to the Innovation, Evidence and Capacity Building (IEC) Fund that aims to increase local sector capacity, encourage an evidence -based orientation, and support sustainability of the social housing system under the key themes of the Long Term Affordable Housing Strategy update. The IEC fund will provide grants of varying amounts up to a maximum of \$100,000. This fund gives Service Managers the ability to support local system transformation</p>

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2	<b>There is a need to improve housing access and affordability for low income households.</b>	Improve housing access and affordability for low income households.	<p>Information about subsidized housing, affordable housing and housing allowance programs was communicated to low income households through CGS Social Services staff, Housing Services staff, homelessness service providers, non-profit and cooperative housing providers, and community agencies.</p> <p>27 households were assisted through the Housing Allowance Program operated by the City of Greater Sudbury Housing Services.</p> <p>57 households were assisted through the shared delivery of the Sudbury Housing Assistance Rent Program (SHARP). CGS Investment in Affordable Housing for Ontario (IAH-E) funding was allocated to the shared delivery of the Sudbury Housing Assistance Rent Program (SHARP). We are currently in Year 3 of a five year program. CGS partners in this venture include the Ministry of Finance and the Ministry of Housing households.</p> <p>591 households were housed through the CGS Housing Registry (61 Seniors (60 yrs +)). Of these, 24 households were designated Special Priority Placement status, and 73 households received Urgent Status.</p>	<p>In 2017 the City will be working with community partners to develop an affordable housing strategy targeting seniors and those with low incomes. It will focus on innovative affordable housing options, the removal of barriers, and consideration of incentives to their development and the utilization of surplus municipal property.</p> <p>Ministry of Housing has introduced amendments to ON Reg. 367/11 to provide a framework for a Portable Housing Benefit (PHB). The concept of a PHB as a valuable tool could provide tenants greater choice and give Service Managers greater flexibility in meeting the diverse needs of the community. The PHB would be Service Manager funded. This fund could provide more timely access to housing assistance, provide incentives to earn income, relieve pressure on existing RGI stock, reduce wait lists, and allow for mixed income communities that address unique local needs. A portable housing benefit could empower vulnerable tenants. Service Managers have found that when a benefit is tied to a tenant instead of a unit, tenants have more choice and landlords are more likely to better maintain their properties to attract and retain tenants. A portable housing benefit may help tenants avoid unnecessary moves, allowing them to stay in their communities, close to family and places familiar to them.</p> <p>CGS Housing staff will maintain contact with both Provincial and Federal government to ensure the community is apprised of all future program and funding opportunities.</p>

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			People who utilized the services of the Off The Street Low Barrier Emergency Shelter were assisted in completing applications for urgent status with the CGS Housing Registry and partnerships were developed between CMHA, Ontario Works, and Housing Services to maintain communication with these applicants.	
3	<b>There is a need to strengthen approaches to preventing homelessness, increase the diversity of emergency shelter options and support individuals with multiple barriers in obtaining and maintaining their housing.</b>	<p>Ensure emergency accommodation is available when needed, but focus on transitioning to permanent housing.</p> <p>Address the needs of the most vulnerable populations of homeless.</p> <p>Address the need for additional education and awareness of social housing providers and landlords of available crisis services and supports for tenants with special needs.</p>	<p>The Harm Reduction Home is a day program for alcohol dependent individuals who are homeless or at risk of homelessness and offers access to meals, primary care, skills development, social supports and a managed alcohol program.</p> <p>The Harm Reduction Home has demonstrated success for the participants in:</p> <ul style="list-style-type: none"> <li>• Reduced emergency department visits, hospitalization, police involvement and EMS use</li> <li>• Improved health and well being</li> <li>• Transition to more stable, supportive housing</li> </ul> <p>For the third full winter CGS opened a Low Barrier Emergency Shelter Program, called "Off the Street" which provided up to 30 additional cots per night for persons who were homeless, under the influence of drugs or alcohol, or otherwise disengaged from mainstream shelter programs.</p>	Continue to work with community partners on meeting the priorities within the Harm Reduction Strategy that will address the needs of persons who are chronically homeless with active addictions, including locating a facility that will house a full time residential program.

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			<p>The program was open from November 28<sup>th</sup> 2016 to April 30<sup>th</sup> 2017. During this time 291 uniquely identified individuals stayed in a bed, and an average of 30 persons per night utilized the program for sleeping. Additional persons used the program as a drop in service.</p> <p>Two Intensive case managers were added to the Homelessness Network. They will work with people who are homeless and have been identified as having the highest need using the Service Prioritization Decision Assistance Tool (SPDAT).</p> <p>Evaluation and learning following the completion of the Client Navigator Program helped to understand best practices in working with people experiencing chronic homelessness. Existing services within the Community Outreach team, the Homelessness Network and the Off The Street Low Barrier shelter were amended and coordinated to provide better supports directly to meet people where they were located and improve access to housing support.</p> <p>In 2016, with support of funding received from the Provincial Community Homelessness Prevention Initiative (CHPI):</p>	

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			<p>295 households who were homeless moved to permanent housing.</p> <p>122 households moved from emergency shelter to long term housing.</p> <p>848 households who were at risk of homelessness remained housed.</p>	
4	<b>There is a need for additional supportive services coupled with permanent housing (both supportive housing and supports in private homes).</b>	<p>Ensure the supports are available for individuals to achieve and maintain housing stability.</p> <p>Ensure adequate permanent housing linked with supports.</p> <p>Reduce barriers to accessing housing, services and supports.</p>	<p>The North East Local Health Integration Network (NELHIN) formed an expert panel to create the <i>Innovative Housing with Health Supports Strategic Plan for Northeastern Ontario, 2016-2019</i>.</p> <p>Several housing programs linked with supports operate in the community. In 2016, 373 individuals were assisted through supportive housing.</p>	<p>As part of the affordable housing strategy update, a workshop was held in March 2017 during a Development Liaison Advisory Committee meeting to discuss and receive feedback from the development community regarding barriers and opportunities to the development of affordable housing and potential collaboration with service providers.</p> <p>Planning Services is working with local developers to increase affordable housing options.</p> <p>Ministry of Housing invited Service Managers to submit an expression of interest to define the supportive housing needs in the community; to inform the Ministry about the Service Manager's ability to deliver housing assistance and support services, and identify potential community partners to deliver supportive housing services. Housing Services partnered with Canadian Mental Health Association (CMHA), Health Sciences North (HSN) and North East Local Health Integration Network (NELHIN) to complete a Home for Good application. The Ministry has indicated an interest in supporting Service Managers across the Province to collaborate with other sector organizations (housing, health, community services, and children and youth sectors) to develop a coordinated supportive housing system with flexible approaches to meet people's changing needs, and to assist people to obtain and</p>

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				retain safe, affordable, and adequate housing with the appropriate level and type of support services. This program has a direct link to the Province's Long Term Affordable Housing Strategy Update issued in 2016 and supports the Ministry's goal to end chronic homelessness by 2025. Funding will be provided to Service Managers to assist recipients who fall within one or more of the provincial priority homelessness areas: chronic homelessness, youth homelessness, indigenous homelessness, and homelessness following transitions from provincially-funded institutions and service systems (i.e. hospitals and prisons). This is the first funding opportunity provided by the Ministry of Housing that includes both capital and operating funding.
5	<b>There is a need to improve co-ordination, collaboration and partnerships among a broad range of stakeholders.</b>	Improve effectiveness of the local housing system by increasing coordination, collaboration and partnerships among a broad range of stakeholders involved in housing.	<p>CGS Staff participated in an Expert panel formed by the NE LHIN to develop an innovative Housing and Health Strategy for Northeastern Ontario.</p> <p>The 2015 Report Card on Homelessness was released in July 2016. The Report Card on Homelessness is intended to inform, monitor and evaluate the system we have in place to address homelessness within CGS and is released widely to the public, including direct mailings to the business sector and faith based groups.</p> <p>The CGS Coordinator of Shelters and Homelessness met with a Downtown Churches committee to provide information about homelessness initiatives within the City of Greater Sudbury and discuss opportunities for their congregations to</p>	<p>CGS Staff are developing an Affordable Housing Strategy, targeted to seniors and those who have low incomes, that will focus on innovative affordable housing options, the removal of barriers and consideration of incentives to their development and the utilization of surplus municipal property. To date Planning, Social and Housing Services have held two stakeholder meetings and undertaken surveys targeting both the service providers and the development community.</p> <p>As indicated in #4, Housing Services has partnered with several key stakeholders regarding the Ministry of Housing Home for Good expression of interest to be completed in Spring 2017.</p> <p>In 2017 The Canadian Alliance to End Homelessness will provide three days of Housing First Training to the Sudbury Community. Sessions will be held with front line staff, community partners and stakeholders to develop an integrated system of support. As well an open public meeting</p>



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			play a role in meeting the needs of the homeless.	will be held to broaden the community understanding of Housing First.
6	<b>There is a need to monitor and report on progress towards meeting the Housing and Homelessness Plan objectives and targets.</b>	Monitor, analyze and respond to information about the local housing and homelessness situation	<p>Second unit policies were adopted as part of the Official Plan and Zoning By-law by Council in the third quarter of 2016.</p> <p>CGS receives funding through the Provincial Community Homelessness Prevention Initiative (CHPI) and Federal Homelessness Partnering Strategy (HPS) and reports back to both levels of government on the required measures. The goals of these funding agreements are aligned with the priorities identified in the Plan.</p>	<p>Housing Services is a member of the Ministry of Housing - Housing and Homelessness Data Forum to collaborate with the Ministry and 47 Service Managers on the data strategy and identify a shared vision among the group to make housing and homelessness data more useful and meaningful. The Ministry has committed to building an evidence-informed system that has the capacity to respond effectively to changing needs. The Ministry has developed a Housing and Homelessness Data Strategy that seeks to guide the collection, management and use of relevant data, facilitate the collection of outcome-based data, enable strategic partnerships, and encourage an open culture of data collection, sharing and research.</p> <p>City of Greater Sudbury Social Services will be participating in Municipal Benchmarking Network of Canada and will be reporting on Emergency Hostels measures. Housing Services is also participating and reporting on number of persons who were placed annually from the Social Housing Registry Wait List, number of social housing units per 1,000 households, the social housing administration operating cost per social housing unit, the social housing subsidy per social housing unit, the social housing operating cost (administration), the total number of households receiving housing allowance, and the total number of rent supplement units within the service area.</p>