

SUDBURY  
INTEGRATED NICKEL  
OPERATIONS  
A GLENCORE COMPANY

November 1<sup>st</sup>, 2016

**Mayor Brian Bigger  
City of Greater Sudbury  
PO Box 5000, Stn A  
200 Brady Street  
Sudbury ON P3A 5P3**

Dear Mayor Bigger,

Thank you for your invitation to present our company, Sudbury Integrated Nickel Operations, a Glencore company (Sudbury INO), to Council at the December 13<sup>th</sup> Council meeting.

Peter Xavier, our Vice President, will be presenting and will provide an overview of the Glencore Nickel Business and in particular an update on its operations in the Sudbury basin. He will also provide highlights on the current mining projects at Sudbury INO and the critical need to be able to compete on the world stage and in challenging market condition.

Once again, thank you for the opportunity to present.

Best regards,



Yonaniko S. Grenon  
HR – Senior Communications Specialist

Sudbury Integrated Nickel Operations  
6 Edison Road, Falconbridge, Ontario, Canada P0M 1S0  
Tel +1 705 693-2761 Fax +1 705 699-3431

Glencore Canada Corporation  
100 King Street West, Suite 6900, P.O. Box 403, Toronto, Ontario, Canada M5X 1E3  
Tel +1 416 775-1500 Fax +1 416 775-1744 [www.glencore.com](http://www.glencore.com)