Appendix A
City of Greater Sudbury
Completed Capital Projects over \$200,000
Completed between April 2016 to September 2016

Note - For all projects below, transfers have been completed in accordance with the Capital Budget Policy and variances greater than \$50,000 have been explained.

| Division | Department | Project Description | Year Started | Total Original Budget | Final Cost | Variance | Notes |
|---------------------------|------------------|---|-----------------|---|------------|-----------|-------|
| Assets, Transit and Fleet | Fleet | Vans 2015 Capital Budget | 2015 | 215,000 | 285,116 | (70,116) | 1 |
| | | Trackless MT5 2016 Capital Budget | 2016 | 310,000 | 276,229 | 33,771 | |
| Community Development | Leisure Services | Northern Water Sports Centre City Reserve Funds NOHFC Grant FedNor Grant Donations HCI Contribution | 2013 | 500,000 1,100,000 1,000,000 1,622,591 25,000 4,247,591 | 4,325,686 | (78,095) | 2 |
| | | Bell Park Accessibility City Council Resolution 2014-274 | 2014 | 225,000 | 380,309 | (155,309) | 3 |
| | Pioneer Manor | Ceiling Lifts 2013 Capital Budget | 2013 | 350,000 | 268,278 | 81,722 | 4 |
| Infrastructure Services | Roads | Future Roads Projects 2014 Capital Budget | 2014 | 500,000 | 376,328 | 123,672 | 5 |
| | | Sidewalk/Curb 2015 Capital Budget | 2015 | 760,000 | 429,267 | 330,733 | 6 |
| | | MR 84 Capreol Rd/Old Hwy 69 2015 Capital Budget | 2015 | 1,320,000 | 993,430 | 326,570 | 7 |
| | | Crack Sealing 2016 Capital Budget | 2016 | 300,000 | 284,782 | 15,218 | |
| | | Property Acquisition 2012 Capital Budget | 2013 | 750,000 | 1,182,720 | (432,720) | 8 |

| Division | Department | Project Description | Year Started | Total Original Budget | Final Cost | Variance | Notes |
|---------------------------|------------------------|---|-----------------|--|------------|----------|-------|
| Infrastructure Services | Wastewater | Garson Lagoon 2007 Capital Budget (O'Neill Drive Trunk Sewer Main Installation I 2008 Capital Budget (O'Neill Drive Trunk Sewer Main Installation) 2011 Capital Budget (Garson Lagoon Upgrades) | | 300,000 200,000 250,000 750,000 | 798,354 | (48,354) | |
| | | Sewer Inspection Program 2016 Capital Budget | 2016 | 500,000 | 494,945 | 5,055 | |
| | | Jean Street 2013 Capital Budget | 2013 | 150,000 | 200,884 | (50,884) | 9 |
| Cancelled Projects | | | | | | | |
| Assets, Transit and Fleet | Fleet | Hybrid Cars | 2016 | 32,000 | 0 | 32,000 | 10 |
| | | 1 Ton Dump | 2015 | 90,000 | 0 | 90,000 | 11 |
| | Facilities | Soffit Repairs at LEL Centre | 2016 | 15,000 | 0 | 15,000 | 12 |
| | 199 Larch | Elevator Door Restrictors | 2015 | 60,000 | 0 | 60,000 | 13 |
| | | Energy Conservation | 2015 | 75,000 | 0 | 75,000 | 14 |
| | | HVAC Zone Control Heating | 2015 | 40,000 | 0 | 40,000 | 15 |
| | Facilities (TDS) | Interior Finishes | 2015 | 30,000 | 0 | 30,000 | 16 |
| | | Window & Door Replacement | 2015 | 50,000 | 0 | 50,000 | 17 |
| | | Main Heat Pump #6 | 2015 | 40,000 | 0 | 40,000 | 18 |
| | | Distribution Audit & Review - HVAC | 2015 | 25,000 | 0 | 25,000 | 18 |
| | | HVAC - Document & Refurbish | 2015 | 15,000 | 0 | 15,000 | 18 |
| Community Development | Cemetery Services | Cemetary GIS Mapping | 2016 | 35,000 | 0 | 35,000 | 19 |
| | | HVAC System - Civic Memorial Office | 2016 | 20,000 | 0 | 20,000 | 19 |
| | Citizen Services | Lively Citizen Service Centre - Roof Repairs | 2016 | 150,000 | 0 | 150,000 | 20 |
| Infrastructure Services | Environmental Services | Azilda Landfill - Internal Access Road | 2016 | 20,000 | 0 | 20,000 | 21 |
| | | Transfer Station - Kiosks & Site Repairs | 2016 | 38,000 | 0 | 38,000 | 21 |
| | Water | Automatic Vehicle Locator | 2015 | 20,000 | 0 | 20,000 | 22 |

NOTES: Actual expenditures were higher than budgeted due to departmental requests for vans instead of other vehicles (ie. hybrid car). The overexpenditure was funded from the the 2015 Mini Van capital account. Project is complete and the deficit represents additional donation funding to be received from the Northern Water Sports Centre (NWSC) by year end from pledge commitments and/or other fundraising. 3 Actual expenditures were higher than budgeted due to discovery of a crack in foundation of washroom building. The additional building structural repairs were funded from Leisure Services Accessibility budget accounts. 4 Actual expenditures were lower than budgeted due to improved competitive pricing received which was lower than estimated. The underspent funds were transferred to the following projects/accounts: Contingency \$58,722: Floor Lifts \$15,000; and Motomeds \$8,000. ⁵ This budget is for pre-engineering and consulting costs for design of various projects. Actual expenditures were lower than budgeted, therefore this surplus was transferred to fund anticipated overexpenditures for Black Lake Road Bridge. 6 This budget is for sidewalk/curb improvements at various locations throughout the City. Actual expenditures were lower than budgeted due to timing/amount of work completed on 2015 tender and the surplus funds have been transferred to the 2016 Sidewalk/Curb budget account in order to complete the remaining amount of sidewalk/curb improvements within the 2016 tender. Actual expenditures were lower than budgeted due to tendered prices were favourable compared to the unit prices used for the budget estimate. The surplus funds were transferred to the Riverside Bridge. 8 Actual expenditures were higher than budgeted due to timing of purchases and the deficit was funded by 2011 Property Acquisition account. Actual expenditure were higher than budgeted due to additional sewer lining completed as well as flushing/CCTV inspections of the sanitary sewers. The deficit was funded by transfer from Vine Avenue. 10 This project was cancelled as funds were reallocated to 2016 Vans project as vehicle replacement requested by Operating Department was changed from a hybrid car to a van. 11 This project was cancelled as funds were reallocated to fund overexpenditures for 2016 Fleet - 1 Ton Dump Truck \$45,000 and Fleet Management Software \$45,000. 12 This project was cancelled as funds were reallocated to fund anticipated overexpenditures for the CLELC HVAC project. This project was cancelled as funds were reallocated to fund anticipated overexpenditures for the Skylight Replacement project. 14 This project was cancelled as funds were reallocated to fund expenditures for the Energy Conservation - Consultant Costs of \$25,000 as well as anticipated overexpenditures for the Skylight Replacements 15 This project was cancelled as funds were reallocated to fund anticipated overexpenditures for the Distribution Audit & Review - Consultants Costs. 16 This project was cancelled as funds were reallocated to fund anticipated overexpenditures for the Skylight Replacements. 17 This project was cancelled as funds were reallocated to fund anticipated overexpenditures for the Exterior Stairs Replacement project. These projects were cancelled as funds were reallocated to fund overexpenditures for the Distribution Audit & Review - Consultants Costs. 19 These projects were cancelled to reallocate funds to the Columbaria Niche Walls project as foundation installations are expected to be higher than estimated. The cancelled project will be included in a future capital budget. 20 This project was cancelled as funds were reallocated to Percy Playground Roof project of \$124,000 as well as \$7,900 transferred to Falconbridge Boiler project, with the remaining funds retained for the roof repair to be completed in 2017 as additional funds have been included in the 2017 Capital Budget. 21 These projects were postponed and the funds were reallocated to replace the scale at the Azilda Landfill and to fix structural issues with the scale houses. The surplus funds were transferred to the Scales,

Guards and Scale Houses project.

22 This project was cancelled as funds were reallocated to fund anticipated overexpenditures in Distribution Support.